

Report on Payments to Governments

Holcim Ltd

For the year ended December 31, 2021



Holcim Ltd

Report on Payments to Governments 2021

1 About this Report

Warning – This report only relates to the extractive operations and does not reflect total business of Holcim.

The complete Payments to Governments report for Holcim Ltd is available on www.holcim.com.

This report has been prepared in line with Chapter 10 of the EU Accounting Directive (2013/34/EU) and Article 6 of the EU Transparency Directive (2004/109/EC), as amended, which have been transposed in French legislation. Its publication aims to provide for enhanced transparency of payments made to governments in the context of extractive activities.

Article 42 1. of the Directive 2013/34/EU states that “*Member States shall require large undertakings and all public-interest entities active in the extractive industry or the logging of primary forests to prepare and make public a report on payments made to governments on an annual basis.*”

The provisions of this Directive are integrated in Article L.225-102-3 of the French Commercial Code.

Due to the listing of its shares on Euronext Paris, France, and the resulting requirement to comply with the General Regulations of the *Autorité des marchés financiers* (AMF), Holcim is required to disclose a consolidated report on payments to governments for the year 2021.

2 Basis of Preparation and Scope

Holcim Ltd as parent of the Group has prepared the report on a consolidated basis and reports the activity of any of its subsidiary undertakings that perform extractive operations.

Taxes, royalties, license fees and infrastructure improvements to governments are presented on a cash paid basis during the reporting period. In-kind payments are converted into monetary value at the date of settlement.

The report includes all payments to governments for activities which relate to exploration, prospection, discovery, development and extraction of minerals or other materials of each of our consolidated subsidiaries at the end of financial year 2021 for the 12-month period ended December 31, 2021.

Payments made to a government as a single payment or as a series of related payments of EUR 100'000 or more in the financial year 2021 form part of this report. Amounts in currencies other than Swiss Franc (presentation currency for this report) have been converted based on the average annual foreign exchange rates prevailing at December 31, 2021.

This report excludes payments by non-consolidated entities (such as those that are accounted for using the equity method) regardless of the amounts paid and also excludes payments to governments related to the processing, marketing and trading of any of our products. Equally, any donations made, for example in respect of social or community programs, are excluded.

Any payments not clearly related to extractive operations (e.g. income taxes) have been broken down by ratio to reflect the portion related to extractive operation only.

Due to rounding, numbers presented throughout this report may not add up precisely to the totals provided.

Unless noted otherwise in the report, the following terms have the meanings noted below:

Government

Any national, regional or local authority of a EU Member State or of a third country. It includes a department, agency or other undertakings controlled by that authority.

Project

A project means the operational activities that are governed by a single contract, license, lease, concession or similar legal agreements and form the basis for payment liabilities with a government. Where several agreements are substantially interconnected, these are considered a single project.

Production entitlements

Represents host government's share of production which is generally contracted under a production sharing agreement. This does not include the production share of government owned company where through its participation the government acts as a partner in a joint venture.

For the 12-month reporting period ending December 31, 2021, Holcim does not have any production entitlements to report.

Taxes

Represents taxes levied on the income, production or profits of a consolidated subsidiary, excluding taxes levied on consumption such as value added taxes, personal income taxes or sales taxes. These taxes are generally the portion related to extractive operations of income taxes paid in the consolidated statement of cash flows of Holcim. Payments in respect of social or community programs such as building / providing a hospital, or school are excluded.

Royalties

Represents the percentage of production payable to the owner of mineral rights.

Dividends

Represents dividends paid to a host government holding an interest in a consolidated entity. Dividends paid to a host government as an ordinary shareholder of our Group company are excluded as long as the dividends are paid to the government as a distribution from shares carrying the same rights as the other shareholders' shares.

For the 12-month reporting period ending December 31, 2021, Holcim did not pay any dividends to any host government from shares carrying rights different than the rights of the remaining shares and therefore does not have any such dividends to report.

Bonuses

Represents bonuses paid for and in consideration of signature, discovery, production, awards, grants and transfers of extraction rights. This also includes bonuses related to achievement or failure to achieve certain production levels or certain targets, and discovery of additional mineral reserves/deposits.

For the 12-month reporting period ending December 31, 2021, Holcim does not have any bonuses to report.

Fees

Represents any consideration for licenses and/or concessions paid for access to the area where extractive operations are conducted.

Infrastructure improvements

Represents payments for local development, including the improvement of infrastructure, not directly necessary for the conduct of extractive operations but mandatory pursuant to the terms of a production sharing contract or to the terms of a law relating to Holcim's activities.

3 Consolidated overview

The consolidated overview discloses the sum of Holcim's payments to governments related to extractive operations per Group region and per payment type. The overview is based on the location of the receiving government.

2021 in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total 2021
Asia Pacific	20'428	80'974	27'859	592	129'853
Europe	71'184	23'686	5'301		100'172
Latin America	14'127	5'299	974		20'399
Middle East Africa	27'914	11'104	18'539	889	58'446
North America	71'629	8'880	3'069		83'577
Total 2021	205'282	129'942	55'742	1'480	392'446

2020 in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total 2020
Asia Pacific	38'755	71'549	11'425	1'345	123'073
Europe	40'581	23'455	5'419		69'455
Latin America	11'205	4'295	1'042		16'541
Middle East Africa	17'723	7'258	19'966	1'171	46'118
North America	58'555 ¹	3'974	3'047		65'575
Total 2020	166'819	110'530	40'898	2'516	320'763

¹ Payments to Governments in the region North America have been restated using a revised allocation key for extractive operations.

4 Payments per government

This overview discloses the sum of Holcim's payments to governments related to extractive operations in each country and per payment type, including details per location where applicable. The overview is based on the location of the receiving government.

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total
1. Asia Pacific	20'428	80'974	27'859	592	129'853
Australia	2'489	4'808	2'297		9'594
Balina Shire Council					
Teven (Fox's) Quarry		129			129
Blacktown City Council					
Not attributable to Projects			288		288
Office of State Revenue NSW					
Not attributable to Projects	1'316				1'316
Office of State Revenue WA Land					
Not attributable to Projects	198				198
Department of Agriculture Fisheries					
Sunrock & Bli Bli Quarry		2'183			2'183
Department of Environment Regulation					
Not attributable to Projects			202		202
Department of Jobs Precincts					
Not attributable to Projects		1'206			1'206
Department of Lands WA					
Not attributable to Projects			198		198
Department of Natural Resources					
Not attributable to Projects			216		216
Department of State Development					
Not attributable to Projects		612			612
Department of Environment and Primary Industries					
Not attributable to Projects			130		130
Department of Mines Industry Regulation					
Not attributable to Projects		398			398
EPA Licence Administration SEC					
Not attributable to Projects			258		258
Gold Coast City Council					
Not attributable to Projects			391		391
Ipswich City Council					
Not attributable to Projects			411		411
Office of State Revenue Queensland					
Not attributable to Projects	516				516
Queanbeyan City Council					
Cooma Road Quarry		158			158
Revenue SA					
Not attributable to Projects	118				118
State Revenue Office of Victoria					
Not attributable to Projects	340				340
Sunshine Coast Regional Council					
Bli Bli Quarry		122			122
Toowoomba Regional Council					
Not attributable to Projects			203		203
Bangladesh	1'356	9'505			10'861
Government of India					
Shella, Meghalaya, India	1'356				1'356
Government of Meghalaya					
Shella, Meghalaya, India		9'505			9'505
China	3'258		2'579		5'837
Dujiangyan City Tax Service, State Taxation Administration					
Dajianbao West Section Limestone Mine	2'579				2'579
Majiaoba Zhangbagou limestone mine	553				553
Jiangyou City Bureau of Natural Resources					
Majiaoba Zhangbagou limestone mine			2'579		2'579
Jiangyou City Tax Service, State Taxation Administration					
Majiaoba Zhangbagou limestone mine	126				126
India ACC	4'852	31'113	976	592	37'533
Government of India - Income Tax Department					
Not attributable to Projects	4'852				4'852
State Government of Chhattisgarh					
Jamul Mines		5'554	592	592	6'738

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total
State Government of Himachal Pradesh Gagal Mines		5'077			5'077
State Government of Jharkhand Chaibasa Mines		293			293
State Government of Karnataka Wadi Mines		8'142			8'142
State Government of Madhya Pradesh Kymore Mines		4'526	257		4'782
State Government of Maharashtra Chanda Mines		4'874			4'874
State Government of Odisha Bargarh Mines		1'291			1'291
State Government of Rajasthan Lakheri Mines		1'356	128		1'484
India - Ambuja	8'474	35'253	22'007		65'734
State Government of Chhattisgarh Gare Palma IV/8 Coal Mine, Rawan, Maldi Moper		8'850	21'865		30'715
Government of India - Income Tax Department Not attributable to Projects	8'474				8'474
State Government of Gujarat Galm, RKBA, Sugala, Singar		7'825	28		7'853
State Government of Himachal Pradesh Kashlog		4'099	1		4'100
Mangoo		5'195	1		5'196
State Government of Maharashtra Various Limestone Mines in Maratha		4'741	104		4'845
State Government of Rajasthan Marwar Mundwa		1'333			1'333
RAS-1 and RAS-2 Mines		3'210	7		3'217
New Zealand		295			295
Hawke's Bay Regional Council Hastings Quarry		115			115
Wellington City Council Kiwi Point Quarry		180			180
2. Europe	71'184	23'686	5'301		100'172
Austria	752				752
Finanzamt für Großbetriebe Mannersdorf and Retznei	752				752
Azerbaijan	1'264				1'264
Vergilər Nazirliyi yanında Bakı şəhəri Lokal Gəlirlər Departamenti Shahgaya	1'264				1'264
Belgium	2'733				2'733
Administration Communale Mons Obourg	640				640
Administration communales de Lessines Ermitage	259				259
Recette des Contribution Tournai 1 Gaurain Milieu	130				130
Team Recettes Précompte Professionnel Mons 2 Obourg	1'704				1'704
Bulgaria	1'597		1'362		2'959
National Revenue Agency Not attributable to Projects	1'597				1'597
Ministry of Energy Not attributable to Projects			1'362		1'362
Croatia	2'297	210			2'506
Ministarstvo financija Not attributable to Projects	2'037	210			2'246
Municipality of Raša Not attributable to Projects	260				260
Czech Republic	5'842	105	182		6'129
Český báňský úřad Cizkovice		105			105
FU Libochovice Cizkovice	5'842				5'842
Ústecký kraj Cizkovice			182		182
France	21'300				21'300
Cotisation Foncière des Entreprises Not attributable to Projects	5'576				5'576

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total
Droits d'enregistrement Not attributable to Projects	2'162				2'162
Taxe foncière Not attributable to Projects	8'436				8'436
Douane, service de la TGAP Not attributable to Projects	4'795				4'795
République Française TVS Not attributable to Projects	331				331
Germany	618	1'479	949		3'047
Amt Krempermarsch Krempe	107				107
Finanzamt Gießen Medenbach	255				255
Gemeinde Dotternhausen Dotternhausen	59	871			931
Gemeinde Zeithain Zeihain	197				197
Kreis Steinburg Lägerdorf			109		109
Landesamt für Natur, Umwelt und Verbraucherschutz Nordrhein - Westfalen Stenden, Vorst, Willich und Kaarst			302		302
Stadtverwaltung Weil am Rhein		608			608
Stadtverwaltung Friedrichsdorf Saalburg			538		538
Greece	1'385	2'920	39		4'344
Decentralized Administration of Thessaly Aliveri Aggregates		546	4		550
Grasidia Limestone		230	16		246
Vitzogreko Aggregates		363	3		366
FAE Athinon Giali Industrial minerals- pumice	1'385				1'385
Municipality of Aliveri Aliveri Aggregates		137			137
Aliveri Industrial minerals		249			249
Municipality of Nisyros Giali Industrial minerals- pumice		1'231	15		1'246
Municipality of Oreokastro Meseo Aggregates		163			163
Italy	297		809		1'106
Comune di Bulciago Rio Gambaione			105		105
Comune di Cassago Rio Gambaione			110		110
Comune di Peschiera Borromeo (MI) Cava di Peschiera			202		202
Comune di Ternate (VA) Faraona Ternate	297		186		483
Comune di Travedona Monate (VA) Faraona Travedona			205		205
Moldova	1'979				1'979
Ministry of Finance - State Tax Service Rezina	1'979				1'979
Poland	2'618	4'299	771		7'688
Dolnośląskie biuro geodezji Dolny Śląsk			137		137
Narodowy Fundusz Ochrony Środowiska i Gospodarki Wodnej Not attributable to Projects		1'782			1'782
Regionalna Dyrekcja Lasów Państwowych Kraków KOSD			188		188
Regionalna Dyrekcja Lasów Państwowych Szczecinek Zwirownie Północ			203		203
Starostwo Powiatowe Żnin Kujawy	421				421
Urząd Gminy Barcin Kujawy	1'244	854			2'099
Urząd Gminy Biały Bór Sępólno, Lisia Jama		235			235
Urząd Gminy Krzeszowice Dubie		165			165

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total
Urząd Gminy Legnickie Pole Lubień		141			141
Urząd Gminy Lipnica Ostowite, Glišno	132	446			578
Urząd Gminy Małogoszcz Małogoszcz	260	194			455
Urząd Gminy Morawica Radkowice	196				196
Urząd Gminy Sitkówka Nowiny Radkowice	162	312			474
Urząd Gminy Sulików Sulików	203	168			371
Urząd Marszałkowski Województwa Kujawsko-Pomorskiego Kujawy			243		243
Romania	3'886	2'950	125		6'960
Bugetul de stat					
Income tax payments related to the extraction from cement	1'256				1'256
Clay Quarry Stoenesti	9	82			91
Gypsum Quarry Boteni	4	34			38
Income tax payments related to the extraction from aggregates	2'498				2'498
Limestone Quarry Alesd - Subpiatra	30	401			430
Limestone Quarry CpLung - Mateias	40	472			512
Limestone Quarry Turda -Sandulesti	32	38			70
Marl Quarry Alesd - Hotar	9	117			127
Sand & Gravel Pit Corbii Mari	3	16			19
Sand & Gravel Pit Stancesti	5	64			69
Bugetul local					
Clay Quarry Stoenesti		111			111
Gypsum Quarry Boteni		37			37
Limestone Quarry Alesd - Subpiatra		550	41		591
Limestone Quarry CpLung - Mateias		693	1		694
Limestone Quarry Turda -Sandulesti		54	40		93
Marl Quarry Alesd - Hotar		156	16		172
Pozz Quarry Alesd - Mirsid			14		14
Sand & Gravel Pit Corbii Mari		34	13		46
Sand & Gravel Pit Stancesti		92			92
Russia	1'113		764		1'877
Federal Tax Authority Kaluga Region					
Borshevskiy	545				545
Federal Tax Authority of Karelia Republic					
Goloday Gora, Bolshoi Massiv	129				129
Federal Tax Authority of Moscow Region					
Prioksky	285				285
Federal Tax Authority of Saratov Region					
Bolshevik	154				154
Federal Treasury of Kaluga Region					
Borshevskiy			145		145
Federal Treasury of Moscow Region					
Afanasievsky			196		196
Priokskiy			273		273
Federal Treasury of Saratov Region					
Bolshevik			150		150
Serbia	1'286	591	102		1'978
Ministry of Finance, Treasury and Administration Republic of Serbia					
Beocin	1'167		102		1'268
Municipality of Beocin					
Beocin	119				119
Marl Quarry Filijala		277			277
Municipality of Sremska Kamenica National park					
Limestone Quarry Mutalj		117			117
Municipality of Sremska Mitrovica					
Limestone Quarry Mutalj		197			197
Spain	389				389
Ayuntamiento de Carboneras					
La Mezquita	389				389
Switzerland	2'599	10'449			13'048
Kantonales Steueramt Aargau					
Not attributable to Projects	2'051				2'051

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total
Administration fiscale cantonale Vaud					
Not attributable to Projects	102				102
Kantonales Steueramt Zug					
Not attributable to Projects	130				130
Kantonales Steueramt Zürich					
Not attributable to Projects	316				316
Commune de Biere					
Biere		378			378
Commune d'Eclépens					
Eclépens		502			502
Gemeinde Büsingen					
Schaffhausen		732			732
Gemeinde Hohentengen					
Hüntwangen		618			618
Gemeinde Kirchberg					
Kirchberg		684			684
Gemeinde Mülligen					
Mülligen		871			871
Gemeinde Untersiggenthal					
Siggenthal		220			220
Gemeinde Villigen					
Siggenthal		822			822
Gemeinde Würenlingen					
Siggenthal		698			698
Gemeindeverwaltung Untervaz					
Untervaz		4'573			4'573
Ville de La Sarraz					
La Sarraz		238			238
Ville de Morges					
Morges		113			113
United Kingdom	19'228	684	200		20'112
Blaby District Council					
Croft	274				274
Central Bedfordshire Unitary Authority					
Garside Sands	312				312
East Lindsey District Council					
Woodhall spa	128				128
Environment Agency					
Not attributable to Projects			200		200
Her Majesty's Revenue & Customs (Corporation tax UK)					
Not attributable to Projects	9'129				9'129
Her Majesty's Revenue & Customs (Employers NI contributions)					
Not attributable to Projects	5'358				5'358
Highland Unitary Authority					
Glensanda	449				449
Huntingdonshire District Council					
Little Paxton	211				211
Lancaster County Council					
Back Lane	189				189
Mendip District Council					
Colemans & Torr	812				812
Mid Devon District Council					
Westleigh	160				160
North Lanarkshire Council					
Croy & Duntilland	181				181
Duntilland		146			146
North West Leicestershire District Council					
Bardon Hill	1'050				1'050
Peterborough Unitary Authority					
Pode Hole	189				189
Plymouth Unitary Authority					
Moorcroft	179				179
Sedgemoor District Council					
Callow	238				238
Shropshire UA					
Haughmond Hill (CYB)	124				124
Staffordshire Moorlands District Council					
Cauldon Low and Cauldon cement works	245				245
The Crown Estate (Marine royalties)					
Shoreham & Portsmouth Wharf		538			538

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total
3. Latin America	14'127	5'299	974		20'399
Brazil		443			443
Agência Nacional de Mineração					
Caaporã		124			124
Prados - Mata do Ribeirão		113			113
Praia - Cantagalo - Montes Claros - Pedro Leopoldo - São Gonçalo		206			206
Colombia	322	398			720
Agencia Nacional de Minería					
Nobsa		398			398
Dirección de Impuestos y Aduanas Nacionales					
Nobsa	322				322
Ecuador	1'936	3'673	229		5'838
Municipio del Distrito Metropolitano de Quito/Muy Ilustre Municipio de Guayaquil					
A Pich Sigsipamba/Cenaca		103	18		122
Servicio de Rentas Internas					
Cenaca	1'936	3'569	211		5'716
El Salvador		781			781
Local Governments - Metapán City Hall					
El Colorado quarry		353			353
El Zapote quarry		116			116
La Esperanza quarry		313			313
Mexico	11'612		744		12'356
Gobierno de Coahuila					
Ramos Arizpe			744		744
Servicio de Administración Tributaria (SAT)					
Consolidated	11'612				11'612
Nicaragua	257	4			261
Dirección general de Ingresos					
EL BOQUERON (NI02) & COFRADIA (NI04)	257	4			261
4. Middle East Africa	27'914	11'104	18'539	889	58'446
Algeria	1'418	2'662	5	889	4'974
Agence Nationale des activités minières					
Bir Madhi		180			180
Chaiba		220			220
Chouf Amar		701			701
Djemmoura		621			621
Not attributable to Projects		159	5	216	380
Oued Sma		781			781
Direction des grandes entreprises					
Not attributable to Projects	1'418				1'418
Trésor Public					
Chouf Amar				234	234
Djemmoura				181	181
Oued Sma				258	258
Egypt	17'304		14'206		31'509
Abou Zaabal For Chemicals					
Amounts paid to army for the explosion and raw material extraction from the quarry	2'298				2'298
Cairo Governorate					
Baslat quarry RoU	311				311
Egyptian Company for Mineral					
Mineral samples for production			143		143
Egyptian Custom Authority					
Not attributable to Projects			8'065		8'065
Egyptian Tax Authority					
Not attributable to Projects	14'695				14'695
National Services Department Mining					
Amounts paid to army for the explosion and raw material extraction from the quarry			5'998		5'998
Iraq			1'163		1'163
Federal Government of Iraq					
Karbala Cement Manufacturing Ltd.(KCML) Clay & Limestone			946		946
Kurdistan Regional Government					
Bazian Cement Company LTD. (BAZ) clay & Limestone			217		217
Jordan		278			278
Energy & Minerals Regulatory Commission					
Quarries of Rash Plant		278			278

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total
Kenya	8'629		2'980		11'609
County government of Kilifi					
Vipingo			454		454
County government of Mombasa					
Vipingo			539		539
Kenya Revenue Authority					
Not attributable to Projects	8'629				8'629
Ministry of Mining					
Not attributable to Projects			1'987		1'987
Nigeria	162	162			324
Federal inland Revenue Service					
Ashaka	162				162
Ministry of Mines and Steel Development					
Ewekoro		162			162
South Africa	401	791			1'193
Ethekwini					
Ridgeview Quarry		696			696
South African Revenue Services					
SARS	401	95			497
Tanzania		328	185		513
Tanzania ports					
Songwe 2			185		185
The mining commission					
Songwe 2		328			328
Uganda		1'320			1'320
Uganda Revenue Authority					
Hima & Dura		1'320			1'320
United Arab Emirates		5'563			5'563
Fujairah Natural Resources Corporation					
FNRC		5'563			5'563
5. North America	71'629	8'880	3'069		83'577
Canada East	13'977	4'378	2'592		20'947
Canada Revenue Agency					
Not attributable to Projects	7'712				7'712
City of Belleville					
Various Locations	123				123
City of Hamilton					
Various Locations	751				751
City of Kawartha Lakes					
Various Locations	113				113
City of London					
Various Locations	116				116
City of Mississauga					
Various Locations	114				114
City of Ottawa					
Various Locations	252				252
Loyalist Township					
Various Locations	549				549
Municipality County of Colchester					
Various Locations	233				233
Ontario Aggregates Resources Corporation					
Aggregate Resource Act Licences (162)		4'378			4'378
Port/Warfage Fees - TPA					
Aggregates			277		277
Port/Warfage Fees - WPA					
Aggregates			123		123
Quebec Road Tax					
Aggregates			2'191		2'191
Revenu Quebec					
Not attributable to Projects	966				966
Town of Caledon					
Various Locations	239				239
Township of Uxbridge					
Various Locations	199				199
Township of Zorra					
Various Locations	449				449
Treasurer City of Toronto					
Various Locations	165				165
Ville de Gatineau					
Various Locations	194				194

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total
Ville de Montreal					
Montreal Quarry (road fees)	432				432
Ville de Montreal Est					
Various Locations	1'067				1'067
Ville de St-Constant					
St. Constant Quarry (road fees)	301				301
Canada West	18'543	4'502	477		23'522
Alberta Tax & Revenue Administration					
Not Site Specific	2'140				2'140
Canada Revenue Agency					
Not Site Specific	14'168				14'168
City of Abbotsford					
Ward Road (3A00)	170	465	2		637
City of Calgary					
Spyhill	593				593
Stoney Trail	314				314
District of Pitt Meadows					
Pitt River Quarry (3A01)	29	315	409		753
District of West Kelowna AA19 Jur 364					
Westbank Aggregates	222				222
Lac Ste. Anne County					
Onoway Aggregates	181				181
Lacombe County					
Lacombe (3J25)	150				150
Minister of Finance					
Texada Quarry (3B00)		326	66		392
Minister of Finance, Alberta					
BLV Stoney Trail		3'396			3'396
Minister of Finance, Manitoba					
Stonewall (3G00)	123				123
Powell River Rural, AA06 Jur 747					
Texada Island Limestone Quarry	171				171
Sturgeon County					
Calahoo (3M20)	283				283
US Cement	27'454				27'454
Alabama / Mobile County					
Theodore Plant	184				184
Colorado / Fermont County					
Portland Plant	720				720
District of Columbia					
Corporate Office	176				176
Florida / Citrus County					
Crystal River Quarry	39				39
Illinois / Cook County (Lyons					
Chicago Summit Terminal	74				74
Chicago West Terminal	40				40
Joppa Plant	215				215
South Chicago Terminal	66				66
State of Indiana					
Not attributable to Projects	114				114
State of Iowa					
Not attributable to Projects	38				38
State of Louisiana					
New Orleans West TER	39				39
Maryland / Washington County					
Hagerstown Plant (SLC)	57				57
Maryland					
Sparrows Point	52				52
Massachusetts					
Boston TER	66				66
Michigan / MI Dept of Treasury					
Alpena Plant	41				41
Michigan / Alpena Township					
Alpena Plant	340				340
Michigan / City of Detroit					
Detroit Terminal	82				82
Michigan / Essexville					
Essexville TER	44				44
Missouri / St. Genevieve County					
St. Genevieve Plant	5'641				5'641

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total
New Jersey / City of Bayonne					
Not attributable to Projects	80				80
New York / Coeymans					
Ravena Plant	1'178				1'178
New York / NYC Department of Finance					
College Point Terminal	82				82
Oklahoma					
Corporate Office	130				130
Oklahoma / Pontotoc County					
Ada Plant	203				203
Pennsylvania					
Whitehall Plant	63				63
Rhode Island / City of Providence					
Providence Terminal	71				71
South Carolina / Charleston County					
Charleston TER (5505)	234				234
South Carolina / Orangeburg County					
Holly Hill Plant	809				809
State of South Carolina					
Not attributable to Projects	42				42
State of Alabama					
Corporate Office	194				194
State of Colorado					
Corporate Office	62				62
State of Connecticut					
Corporate Office	55				55
State of Delaware					
Corporate Office	39				39
State of Georgia					
Corporate Office	75				75
State of Illinois					
Corporate Office	44				44
State of Indiana					
Corporate Office	142				142
State of Kentucky					
Corporate Office	75				75
State of Louisiana					
Corporate Office	266				266
State of Massachusetts					
Corporate Office	123				123
State of Michigan					
Corporate Office	266				266
State of Minnesota					
Corporate Office	188				188
State of Mississippi					
Corporate Office	88				88
State of Missouri					
Corporate Office	103				103
State of Nebraska					
Corporate Office	112				112
State of New Jersey					
Corporate Office	78				78
State of North Carolina					
Corporate Office	170				170
State of North Dakota					
Corporate Office	42				42
State of Ohio					
Corporate Office	92				92
State of Oregon					
Corporate Office	75				75
State of Pennsylvania					
Corporate Office	268				268
State of South Carolina					
Corporate Office	61				61
State of Tennessee					
Corporate Office	346				346
State of Texas					
Corporate Office	479				479
State of Virginia					
Corporate Office	36				36

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total
State of West Virginia					
Corporate Office	38				38
State of Wisconsin					
Corporate Office	122				122
Texas / Goose Creek CISD (Galena Park ISD)					
Houston TER	55				55
Texas / Harris County					
Houston TER	105				105
Not attributable to Projects	968				968
US Federal Government - Internal Revenue Service (IRS)					
Not attributable to Projects	11'418				11'418
Utah / Morgan County					
Devil's Slide Plant	253				253
West Virginia					
Weirton Slag	48				48
Wisconsin / Milwaukee					
Milwaukee Ter	48				48
US Aggregates	11'654				11'654
US Federal Government - Internal Revenue Service (IRS)					
Not attributable to Projects	10'511				10'511
State of Maryland					
Corporate Office	920				920
State of Pennsylvania					
Corporate Office	44				44
State of Virginia					
Corporate Office	179				179

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