

Paris, 21 April 2016

2015 YEARLY RESULTS

In € million	2014 published	2014 pro forma (*)	2015	Change pro forma
Revenues	42.1	43.1	47.4	+10%
Gross margin	35.6	36.4	39.0	+7%
Current operating income	0.3	(0.4)	0.3	NS
Operating income	0.3	(0.4)	(0.1)	NS
Net income, Group share	0.2	(0.6)	(0.8)	NS

IN LINE WITH FORECASTS

(*) Pro forma figures include 12 months for AmberFin (vs. 9 months in 2014 published)

Dalet, a leading provider of software solutions for the creation, management and distribution of multimedia content for broadcasters, operators and content producers, has published its yearly audited results for financial year 2015 as approved by its Board of Directors on 21 April 2016¹.

2015 was another year of robust growth for Dalet, with the completion of the reorganization of AmberFin (in deficit at the time of its purchase in 2014) and ongoing investment in growth (R&D, sales teams) setting the company on track to realize its full potential in the coming years.

2015 financial results:

Dalet posted revenues of €47.4 million for financial year 2015, up 13% on the year before (10% pro forma). The breakdown in revenues was as follows:

- Software: €28.3 million (+14%). Dalet's Software revenues were bolstered by the company's maintenance-support contracts which, at €14.9 million, accounted for 31% of global revenues in 2015. License sales were stable at €13.4 million.
- Services: €9.2 million (-11%). The change in Services revenues in 2015 is directly linked to the sale of system-type projects which include integration and training professional services for the client.
- Hardware (storage, servers, etc.): €10.0 million (+27%). Hardware resale, a non strategic business for Dalet, grew significantly in 2015 due to a one-off exceptionally large contract signed with an operator which entrusted its entire infrastructure to Dalet.

This unusual weighting in hardware sales reduced the company's gross margin (defined as sales minus cost of goods and third-party services resold) which amounted to 82% for the year as against 84% in 2014. In value terms, Dalet's gross margin increased 7% to €39.0 million (pro forma).

¹ The consolidated financial statements have been audited in full. The auditors' report will be published once the due diligence procedures required for the publication of the yearly financial report are complete.



Other operating expenses increased 5.2% (pro forma). The Group continued to strengthen its headcount, focusing notably on the strategic ramp-up of its sales teams for the Asia-Pacific region and its ongoing investment in R&D. The reorganization of AmberFin was also completed. The capitalisation of \notin 2.9 million in R&D on the company's balance sheet had no significant impact on income as it was offset by the amortisation of R&D expenses in a similar amount.

All told, Dalet posted a current operating income of ≤ 0.3 million which is consistent with the Group's guidance published in February.

It also booked an exceptional (non cash) expense of $\notin 0.4$ million linked to the impairment of goodwill on AmberFin, primarily linked to the fluctuation in the pound sterling. After $\notin 0.3$ million in financial expenses and $\notin 0.3$ million in tax, net income amounted to a loss of $\notin 0.8$ million.

Healthy financial structure - Net debt close to zero

Dalet shareholder's equity stood at ≤ 15.2 million on 31 December 2015. Cash flows linked to operations improved significantly, coming in at ≤ 3.4 million compared to ≤ 1.0 million in 2014, notably thanks to the Group's careful management of its working capital.

These cash flows linked to operations covered almost all investments for the period (\leq 3.6 million), most of which were linked to the capitalisation of R&D. Net debt remained virtually stable at \leq 0.6 million.

With cash assets of \notin 4.3 million, Dalet has the sound financial structure it needs to pursue its development in the years ahead.

Outlook: Growth and improvement in margins

Backed by a high order backlog on 1 January 2016 (€36 million), and given the sustained demand for its software solutions and the cumulative increase in support contracts, Dalet confidently expects to continue growing its business in 2016.

The company should see a higher level of growth in its gross margin than in revenues as a result of the base effect linked to a single low-margin hardware sales contract signed in 2015.

One of the main priorities for 2016 is the gradual improvement of Dalet's current operating profit. As it actively seeks out to grow its market share, the Group has set as a first target a current operating margin of 4 to 5% by 2017.

2016 will see the company focus on the implementation of an improved project management process (CMMI) in an effort to improve profitability. It will also benefit from the growing share of maintenancesupport in its revenues as well as increased sales of its "plug and play" packaged solutions (Brio, AmberFin).

Dalet intends to uphold its ranking amongst the 3 leaders in its market which is undergoing concentration.

Next publication Q1 revenues on 12 May 2016 after the close of trading



About Dalet Digital Media Systems

Dalet solutions enable broadcasters and media professionals to create, manage and distribute content to both traditional and new media channels, including interactive TV, the Web and mobile networks. Dalet combines into a single system a robust and proven Asset Management platform with advanced metadata capabilities; a configurable workflow engine, and a comprehensive set of purpose-built creative and production tools. This integrated and open environment enables end-to-end management of the entire News and Sport and Program content chain, and allows users to significantly improve efficiency, and to maximize the use and value of their assets. Dalet's solutions are delivered through a dedicated Professional and Integration Services Department to ensure the highest possible standards.

Dalet systems are used around the world by many thousands of individual users at hundreds of TV and Radio content producers, including public broadcasters (ABS-CBN, BBC, CBC, DR, France TV, RAI, RFI, Russia Today, RT Malaysia, VOA, WDR), commercial networks and operators (Canal+, FOX, eTV, Mediaset, NBC Universal, Time Warner Cable, Warner Bros., Sirius XM Radio) and government organizations (UK Parliament, NATO, United Nations, Veterans Affairs, NASA).

Dalet is traded on the NYSE-EURONEXT stock exchange (Eurolist C): ISIN: FR0011026749, Bloomberg DLT:FP, Reuters: DALE.PA. For more information on Dalet, visit www.dalet.com

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APPENDIX: DETAILED FINANCIAL INFORMATION 2015

INCOME STATEMENT	31-dec15	31-dec14	31-dec14
(in € thousand)	12 months	12 months published	12 months pro forma (*)
Revenues	47,463	42,112	43,055
Purchases and other external expenses	(20,917)	(19,048)	(19,724)
Employee expenses	(22,211)	(19,757)	(20,737)
Taxes and duties	(200)	(470)	(470)
Depreciation and amortisation	(3,620)	(2,680)	(2,673)
Provisions net of reversals	(62)	66	66
Other income and expenses from operations	(168)	61	61
Current operating income	285	284	(422)
Impairment losses - Long term assets	(411)		
Operating income	(125)	284	(422)
Income from cash and cash equivalents	19	4	4
Cost of gross financial debt	(173)	(147)	(147)
Cost of net financial debt	(153)	(143)	(143)
Other financial income and expense	(182)	144	130
Pre-tax income	(461)	285	(435)
Income tax	(339)	(125)	(125)
Net consolidated income	(800)	160	(560)
Attributable to the Group	(800)	160	(560)
Attributable to non-controlling interests	0		

(*) Pro forma figures include 12 months for AmberFin (vs. 9 months in 2014 published)



STATEMENT OF FINANCIAL POSITION	31-dec15	31-dec14
(in € thousand)	12 months	12 months
Goodwill	6,213	6,349
Intangible assets	5,959	6,104
Property, plant and equipment	1,367	1,216
Long-term financial assets	358	373
Long-term restricted cash	325	308
Other non-current assets	1,008	299
Deferred tax assets	415	399
NON-CURRENT ASSETS	15,644	15,048
Inventories	247	530
Trade receivables	14,483	14,239
Sundry debtors	1,427	1,449
Cash and cash equivalents	4,335	4,940
Current tax assets	166	911
CURRENT ASSETS	20,658	22,069
TOTAL ASSETS	36,302	37,117
Capital	7,187	7,187
Premiums	9,614	9,620
Consolidated reserves	(3,334)	(3,995)
Consolidated income	(800)	160
Translation reserves	2,528	1,444
Shareholder's equity (attributable to the Group)	15,194	14,416
Non-controlling interests	8	7
SHAREHOLDER'S EQUITY	15,202	14,423
Long-term financial debt	3,724	4,056
Long-term provisions	554	878
Deferred tax liabilities	880	828
Other non-current liabilities	744	565
NON-CURRENT LIABILITIES	5,901	6,327
Short-term provisions		185
Short-term financial debt	1,292	1,324
Current tax liabilities	81	14
Suppliers	3,349	3,528
Tax and social security liabilities	4,063	3,600
Other creditors	6,413	7,716
CURRENT LIABILITIES	15,198	16,367
TOTAL LIABILITIES	36,302	37,117
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STATEMENT OF NET CASH FLOWS	31-dec-15	31-dec-14
(in € thousand)	12 months	12 months
Consolidated net income (including non-controlling interests)	(800)	160
 +/- Depreciation, amortisation and provisions (except on current assets) +/- Impairment losses - Long term assets 	3,416 411	2,829
+/- Income and expense linked to stock options and similar -/+ Other income and expense	93	103 2
-/+ Gains and losses on disposals	(1)	(17)
Cash flow after cost of net financial debt and tax + Cost of net financial debt	3,118 153	3,077 143
+/- Tax expense (including deferred taxes)	339	143
Cash flow before cost of net financial debt and tax (A)	3,611	3,345
- Tax paid (B)	(182)	(141)
+/- Change in working capital requirement from operating activities (including liabilities for employee benefits) (C)	(102)	(2,221)
= NET CASH FLOW FROM OPERATING ACTIVITIES (D) = (A + B + C)	3,408	983
- Cash outflow for acquisitions of property, plant and equipment and		
intangible assets	(3,565)	(2,746)
 + Cash from disposals of property, plant and equipment and intangible assets 	178	126
+/- Impact of changes of scope	(257)	(4,059)
+/- Change in loans and advances made	(3)	(105)
= NET CASH FLOW FROM INVESTMENT ACTIVITIES (E)	(3,647)	(6,784)
-/+ Repurchase and resale of treasury shares	(56)	(224)
+ Cash from new borrowings	883	3 540
- Loan repayments (including finance leases)	(1,052)	(628)
- Net financial interest paid (including finance leases)	(147)	(147)
+/- Other cash flows from financing activities	`156	25
= NET CASH FLOW FROM FINANCING ACTIVITIES (F)	(216)	2,566
+/- Impact of changes in exchanges rates (G)	242	343
= CHANGE IN NET CASH POSITION (D + E + F + G)	(212)	(2,892)
<u>Cash at end of period</u> Cash and cash equivalents - Bank overdrafts	4,317	4,529
<u>Cash at opening</u> Cash and cash equivalents - Bank overdrafts	4,529	7,421
	7,523	7,721
Change	(212)	(2,892)