

Press release

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LAFARGE: ORDINARY GENERAL MEETING ON MAY 15, 2012 AVAILABILITY OF PREPARATORY DOCUMENTATION – GOVERNANCE AND DIVIDEND

Lafarge informs its shareholders that they are called to an Ordinary General Meeting on Tuesday May 15, 2012 at 17.00 pm (at the first convocation), at Salle Pleyel, 252 rue du Faubourg Saint-Honoré, 75008 Paris (France).

Availability of preparatory documentation for the General Meeting

The Notice of meeting will be published in the *Bulletin des Annonces Légales et Obligatoires* (BALO) on March 19, 2012.

The notice of meeting contains the agenda of the meeting, the draft resolutions, the Board's report upon such draft resolutions as well as information on how to attend and to vote at this shareholders meeting and will be available from March 19, 2012 in the section "Shareholders & Investors" of the Group's website (www.lafarge.com). Other information relating to the meeting will also be available on this website.

All documents and information relating to the meeting will be available to shareholders under the conditions specified by current laws and regulations.

General Meeting - Governance and dividend

Shareholders will be asked in particular to:

- set the normal dividend at euro 0.5 per share and the loyalty dividend at euro 0.55 per share, with Lafarge shares traded ex-dividend on and after July 3, 2012 and the dividend payment date on July 6, 2012:
 - Dividend ex date: July 3, 2012
 - Dividend payment date: July 6, 2012.
- renew the term of office of Mssrs Paul Desmarais Jr., Ian Gallienne, Jérôme Guiraud, Michel Rollier and Nassef Sawiris.
- appoint Mr. Gérard Lamarche as a Director.

Mr. Gérard Lamarche is a Director of Groupe Bruxelles Lambert (Belgium), of which he is also Managing Director since January 1, 2012. He graduated from the University of Louvain-la-Neuve with a Bachelor's degree in Economic Sciences and a specialisation in Business Administration and Management. He also completed the Advanced Management Program for



Suez Group Executives at the INSEAD Business School and took part in the 1998-99 Wharton International Forum, Global Leadership Series. He began his professional career in 1983 with Deloitte Haskins & Sells in Belgium, and became M&A Consultant in the Netherlands in 1987. In 1988, he joined the Venture Capital Department of Société Générale de Belgique as Investment Manager. He was promoted to Controller in 1989, and in 1992 was appointed Advisor to the Director of Strategic Planning. He became Special Projects Advisor to the President and Secretary of the Suez Board of Directors (1995-1997) and participated in the merger between Compagnie de Suez and Lyonnaise des Eaux (1997); he was later appointed the new Group's Senior Vice President in charge of Planning, Control and Accounts Management. In July 2000, Mr. Gérard Lamarche joined NALCO (American subsidiary of the Suez Group and world leader in industrial water treatment) as Director, Senior Executive Vice President and CFO. He was appointed Senior Executive Vice President — Finance (CFO) of the Suez Group in March 2004, becoming Executive Vice President, CFO of GDF SUEZ, and member of the Management and Executive Committees of the GDF SUEZ Group in July 2008.

Mr. Gérard Lamarche is also a Director of Total and Legrand.

NOTES TO EDITORS

Located in 64 countries with 68,000 employees, Lafarge is a world leader in building materials, with top-ranking positions in its Cement, Aggregates & Concrete businesses. In 2011, Lafarge posted sales of 15.3 billion euros.

For the second year in a row, Lafarge ranked amongst the top-10 of 500 companies evaluated by the "Carbon Disclosure Project" in recognition of their strategy and actions against global warming. With the world's leading building materials research facility, Lafarge places innovation at the heart of its priorities, working for sustainable construction and architectural creativity.

Additional information is available on the web site at www.lafarge.com

PAGE 2/2

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