## BIC Group - First Quarter 2012 Results

## - Net Sales up 9.0\% on a comparative basis ${ }^{*}$ at 445.0 million euros

## - Normalized* IFO: 81.3 million euros - Normalized IFO margin : 18.3\%

- Excluding the impact of the Special Premium to Employees ${ }^{(1)}$
- Normalized* IFO: 92.3 MILLIon eURos, up 11.1\%
- Normalized* IFO margin: 20.8\%
- Group Net Income up 6.7\% at 57.5 million euros
- EPS UP 8.9\% AT 1.22 EUROS

Q1 2012 Key operational figures

|  | Net sales growth on a <br> comparative basis | Normalized <br> IFO margin* | Normalized IFO margin <br> excluding the impact of <br> the Employee Special <br> Premium ${ }^{(1)}$ |
| :--- | :---: | :---: | :---: |
| Group | $\mathbf{+ 9 . 0 \%}$ | $\mathbf{1 8 . 3 \%}$ | $\mathbf{2 0 . 8 \%}$ |
| Consumer Business | $+10.6 \%$ | $22.1 \%$ | $24.0 \%$ |
| Stationery | $+7.7 \%$ | $16.3 \%$ | $18.5 \%$ |
| - Lighters |  |  |  |
| - Shavers | $+9.3 \%$ | $37.3 \%$ | $38.7 \%$ |
|  |  |  |  |
| Promotional Products | $-18.6 \%$ | $16.3 \%$ | $18.7 \%$ |

${ }^{(1)}$ On 15 February 2012, BIC Group announced the payment of a special premium to all BIC employees who have not been granted performance share plans in 2011.

Commenting on BIC Group results, Mario Guevara, Chief Executive Officer, said: "Our strong first Quarter 2012 results confirm consumers' preference for the $B I C^{\circledR}$ products around the world.
During the first months of 2012, all Consumer Business categories achieved strong results, driven by the success of both core and new products. Although the economic environment remained challenging, we performed very well as we continued to reinforce our competitive positions in developed and developing regions.
In Advertising and Promotional Products, whereas Europe continued to be weak, particularly in Southern countries, net sales trends showed some progress in the U.S. and BIC APP operational efficiency has started to improve.
Although we expect the pace of net sales growth to slow down for the balance of the year, we will maintain the level of Group profitability close to historical peak, while accelerating the speed of investment, notably in brand support and product innovation and enhancing manufacturing capacities."

## Full Year 2012 Outlook

## Consumer Business

For the full year, we expect net sales growth trends to slow-down compared to the strong Q1 2012 performance. While accelerating the pace of investment, we should maintain the level of Normalized IFO margin close to the 2011 level (excluding the impact of the special premium for employees).

## Advertising and Promotional Products

BIC APP full year 2012 net sales should be flat to slightly declining on a comparative basis. Due to the benefits of the integration plan, we will be able to maintain normalized IFO margin level close to the 2011 level (excluding the impact of the special premium for employees).

[^0]Key figures

| In million euros | FIRST QUARTER |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 | 2012 | Change as reported | Change at constant currencies ${ }^{\star}$ | Change at comp. Basis |
| GROUP |  |  |  |  |  |
| Net sales | 409.9 | 445.0 | +8.6\% | +7.1\% | +9.0\% |
| Gross Profit | 211.2 | 233.4 | +10.5\% |  |  |
| Normalized Income From Operations* | 83.1 | 81.3 | -2.2\% |  |  |
| Normalized IFO Margin | 20.3\% | 18.3\% |  |  |  |
| Income From Operations | 82.0 | 82.4 | +0.5\% |  |  |
| IFO Margin | 20.0\% | 18.5\% |  |  |  |
| Group Net Income | 53.9 | 57.5 | +6.7\% |  |  |
| Earnings per share (in euros) | 1.12 | 1.22 | +8.9\% |  |  |
| BY CATEGORY |  |  |  |  |  |
| Stationery |  |  |  |  |  |
| Net Sales | 127.7 | 138.1 | +8.1\% | +7.7\% | +7.7\% |
| IFO | 22.1 | 23.2 | +4.8\% |  |  |
| IFO margin | 17.3\% | 16.8\% |  |  |  |
| Normalized IFO margin | 17.3\% | 16.3\% |  |  |  |
| Lighters |  |  |  |  |  |
| Net Sales | 122.9 | 136.7 | +11.2\% | +9.3\% | +9.3\% |
| IFO | 50.2 | 51.0 | +1.6\% |  |  |
| IFO margin | 40.8\% | 37.3\% |  |  |  |
| Normalized IFO margin | 40.8\% | 37.3\% |  |  |  |
| Shavers |  |  |  |  |  |
| Net Sales | 76.7 | 92.6 | +20.6\% | +18.6\% | +18.6\% |
| IFO | 15.5 | 15.1 | -2.9\% |  |  |
| IFO margin | 20.3\% | 16.3\% |  |  |  |
| Normalized IFO margin | 20.3\% | 16.3\% |  |  |  |
| Other Products |  |  |  |  |  |
| Net Sales | 23.7 | 17.5 | -25.9\% | -26.1\% | +5.9\% |
| Total Consumer business |  |  |  |  |  |
| Net Sales | 351.0 | 384.9 | +9.6\% | +8.4\% | +10.6\% |
| IFO | 85.9 | 86.7 | +0.8\% |  |  |
| IFO Margin | 24.5\% | 22.5\% |  |  |  |
| Normalized IFO margin | 24.5\% | 22.1\% |  |  |  |
|  |  |  |  |  |  |
| BIC APP |  |  |  |  |  |
| Net Sales | 58.9 | 60.1 | +2.1\% | -0.7\% | -0.7\% |
| IFO | -3.9 | -4.2 | -7.4\% |  |  |
| IFO margin | -6.7\% | -7.0\% |  |  |  |
| Normalized IFO margin | -4.9\% | -6.6\% |  |  |  |

## Net Sales

BIC Group Q1 2012 net sales were 445.0 million euros, compared to 409.9 million euros in 2011, up $8.6 \%$ as reported, up $7.1 \%$ at constant currencies and up $9.0 \%$ on a comparative basis.

Total Consumer business operations increased $10.6 \%$ on a comparative basis in Q1 2012, while the Advertising and Promotional Products Business decreased 0.7\% at constant currencies.

## Gross Profit

Q1 2012 gross profit margin increased 0.9 points to $52.4 \%$ of sales versus $51.5 \%$ in 2011. Excluding the impact of the special premium paid to employees, gross profit margin would have increased 2.4 points to $53.9 \%$. The gross margin improvement benefited from the strong sales growth in the Consumer Business and the impact of phone cards refill distribution business in France disposal.

Income From Operations (IFO)

| In million euros | Q1 2011 | Q1 2012 | Year on Year \% of change |
| :---: | :---: | :---: | :---: |
| Income From Operations <br> As \% of net sales | $\begin{gathered} 82.0 \\ 20.0 \% \end{gathered}$ | $\begin{gathered} 82.4 \\ 18.5 \% \end{gathered}$ | +0.5\% |
| - Non-recurring items <br> - Of which restructuring costs <br> - Of which gain on disposal of the French Phone Card refill business <br> - Of which real estate gain in France | $\begin{aligned} & +1.1 \\ & +1.1 \end{aligned}$ | $\begin{gathered} -1.1 \\ +0.4 \\ -0.8 \\ -0.7 \end{gathered}$ |  |
| Normalized IFO <br> As \% of net sales | $\begin{gathered} 83.1 \\ 20.3 \% \end{gathered}$ | $\begin{gathered} 81.3 \\ 18.3 \% \end{gathered}$ | -2.2\% |
| - Special Premium for employees who have not been granted performance share plans in 2011 | - | +11.0 |  |
| Normalized IFO excluding the Special Premium for employees <br> As \% of net sales | 83.1 <br> 20.3\% | 92.3 <br> 20.8\% | +11.1\% |

Excluding the impact of the special premium for employees, the key components of Group Normalized IFO margin evolution were:

- Gross profit margin improvement (+2.4 points)
- Increase in brand support (-0.3 points);
- Increase in Fuel Cell expenses (-0.5 points);
- Increase in OPEX and others (-1.1 points).

The impact of the special premium for employees on Normalized IFO margin is -2.5 points, of which -1.5 points in Gross Profit and -1.0 points in OPEX.

|  | Q1 2011 |  | Q1 2012 |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| As \% of sales (margin) | IFO | Normalized IFO | IFO | Normalized <br> IFO | Normalized IFO <br> (excluding the <br> special premium for <br> employees) |
| Group | $20.0 \%$ | $20.3 \%$ | $18.5 \%$ | $\mathbf{1 8 . 3 \%}$ | $20.8 \%$ |
| - Consumer Business | $24.5 \%$ | $24.5 \%$ | $22.5 \%$ | $22.1 \%$ | $24.0 \%$ |
| - BIC APP | $-6.7 \%$ | $-4.9 \%$ | $-7.0 \%$ | $-6.6 \%$ | $-0.4 \%$ |

## Net Income and EPS

Income before tax increased $7.4 \%$ as reported to 84.1 million euros. Q1 2012 finance revenue was 1.7 million euros; the improvement vs. last year is notably due to higher interest income in Q1 2012 compared to Q1 2011. In addition, Q1 2011, finance revenue was negatively impacted by -4.7 million euros of unfavorable monetary assets revaluation (USD vs. EUR).

Q1 2012 Group net income was 57.5 million euros, a $6.7 \%$ increase as reported. Q1 2012 Group net income included 0.8 million euros from income from associates (Cello Pens). Q1 2012 earnings per share (EPS) reached 1.22 euros, compared to 1.12 euros in 2011, up $8.9 \%$. Normalized EPS grew $6.2 \%$ at 1.20 euros compared to 1.13 euros in 2011.

## Q1 2012 Group financial situation

## Net cash position

At the end of March 2012, the net cash position was 377.2 million euros, compared to 329.5 million euros as of December 31, 2011 and 377.1 million euros at the end of March 2011.

## Evolution of Q1 net cash position (in million euros)

|  | Q1 2011 | Q1 2012 |
| :---: | :---: | :---: |
| Net Cash position (beginning of the period) | $\mathbf{3 9 7 . 1}$ | $\mathbf{3 2 9 . 5}$ |
| $\quad$ Net cash from operating activities | +19.8 | +52.2 |
| $\quad$ CAPEX | -14.8 | -19.3 |
| $\quad$Share buy-back net of exercise of stock options <br> and liquidity contract | -17.9 | +16.9 |
| $\quad$ Divestitures and real estate gain | - | +2.6 |
| $\quad$ Others | -7.1 | -4.7 |
| Net Cash position (end of the period) | $\mathbf{3 7 7 . 1}$ | $\mathbf{3 7 7 . 2}$ |

## Consumer Categories

## Stationery

Q1 2012 Stationery net sales increased 8.1\% as reported and 7.7\% at constant currencies.

## Developed markets

- Net sales grew low-single digit in Europe and double digit in North America. In both regions, we registered a strong success of new products such as the range of bold ball pens (Cristal ${ }^{\circledR}$, Velocity and Atlantis ${ }^{\text {TI }}$ ), the BIC $^{\circledR}$ For Her ${ }^{\text {TM }}$ range and the 2 -color / 4 -color family with the color Grip, the Mini 4 -color and the 4-color custom. In the U.S., sales benefited from a strong promotional support, notably in Modern Trade and in the Office Product channel.


## Developing markets

- Net sales increased high-single digit in developing markets. Back-to-school was good in Southern hemisphere countries such as Brazil (thanks notably to the success of the launch of the $\mathrm{BIC}^{\circledR}$ Evolution ${ }^{\text {™ }}$ coloring range), Argentina, Australia and New-Zealand; all countries where we registered significant market share gains.

Q1 2012 Stationery normalized IFO margin was $16.3 \%$ compared to $17.3 \%$ in Q1 2011. Excluding the impact of the Special Premium for Employees, Stationery normalized IFO margin would have been $\mathbf{1 8 . 5 \%}$, benefiting from the increase in net sales, better fixed cost absorption and geographical mix.

## Lighters

Q1 2012 Lighters net sales increased $11.2 \%$ as reported and $9.3 \%$ at constant currencies.

## Developed markets

- Net sales grew double digit in both Europe and North America where we outperformed our markets thanks to distribution gains and continued innovation in value-added sleeve design.


## Developing markets

- Net sales grew low-single digit in developing markets, with a notably strong performance in the Middle-East and Africa where we benefited from distribution gains and successful marketing programs.

Q1 2012 Lighters normalized IFO margin was $37.3 \%$ compared to $40.8 \%$ in Q1 2011. Excluding the impact of the Special Premium for Employees, Lighters normalized IFO margin would have been $\mathbf{3 8 . 7 \%}$. The positive impact of the increase in net sales was offset by an increase in production costs and brand support.

## Shavers

Q1 2012 Shaver net sales increased $20.6 \%$ as reported and $18.6 \%$ at constant currencies.

## Developed markets

Q1 2012 growth in developed markets was broad-based, with strong performance of our premium products, core value products and new products.

- In Europe net sales increased high-single digit. The main contributors were: our Classic 3-blade product: $\mathrm{BIC}^{\circledR}$ 3; a good year 2 start of our 2011 new product $\mathrm{BIC}^{\ominus}$ Flex 3; and good acceptance of our 2012 new products, BIC ${ }^{\circledR}$ Flexi Lady and BIC ${ }^{\circledR}$ Flex Easy.
- In North America net sales grew double digit. Our core range continued to gain market share in the $1^{\text {st }}$ Quarter; and this positive trend was supplemented by strong customer acceptance of our 2012 new products, BIC ${ }^{\oplus}$ Soleil Savvy for women and BIC ${ }^{\oplus}$ Hybrid Flex 4 for men.


## Developing markets

Q1 2012 net sales grew high-single digit. Latin America was the leading contributor to this growth, and our 3-blade shavers were the top performers in the product portfolio.

Q1 2012 Shaver normalized IFO margin was $16.3 \%$ compared to $20.3 \%$ in Q1 2011. Excluding the impact of the Special Premium for Employees, Shaver normalized IFO margin would have been 18.7\%. Q1 2011 benefited from more favourable manufacturing cost absorption than Q1 2012.

## Other consumer products

Q1 2012 other consumer products net sales decreased $25.9 \%$ as reported, $-26.1 \%$ at constant currencies and increased $+5.9 \%$ on a comparative basis (excluding the impact of PIMACO business-to-business divisions and the REVA peg business sold in 2011 as well as the impact of the phone cards refill distribution business in France sold in February 2012).
Other consumer products Q1 2012 IFO was -2.6 million euros, including -2.9 million euros of expenses related to the portable Fuel Cell project (compared to -0.9 million euros in Q1 2011).

Q1 2012 IFO also includes +0.8 million euros non-recurrent gain related to the phone cards refill business disposal. Excluding this non-recurrent item, other consumer products normalized IFO is -3.5 million euros compared to -1.9 million euros in Q1 2011.

## Advertising and Promotional Products

Q1 2012 Advertising and Promotional Products net sales increased $2.1 \%$ as reported and decreased $-0.7 \%$ at constant currencies.

BIC APP sales benefited from a positive timing impact. Trends differed significantly from one region to another with the U.S showing signs of improvements while Europe remained weak.

In Q1 2012, BIC APP's reported IFO margin was -7.0\% compared to -6.7\% in Q1 2011. This includes 0.3 million euros non-recurrent items related to the integration. Q1 2012 normalized IFO margin reached $-6.6 \%$ compared to $-4.9 \%$ in Q1 2011. Excluding the impact of the Special Premium for Employees, BIC APP normalized IFO margin would have been $-0.4 \%$.

## Disposal of the French Phone Cards activity

In February 2012, BIC subsidiary DAPE 74 (sales to tobacco shops in France - consolidated in the "Other consumer products" category) has sold its phone refills distribution business to SPF for 0.8 million euros.

## Construction of a writing instrument facility in Tunisia

In February 2012, BIC Group acquired land for the construction of a writing instrument facility in the fast growing African and Middle East region to enhance its manufacturing footprint and better meet consumer demand in this region. Located in Tunisia (region of Bizerte), the facility will be operational in 2013. The total investment is estimated to be around 12 million euros over the next two years.

## Recent events

Favourable award related to the full completion of the agreements on the acquisition of Cello Pens
On February 16, 2012, BIC Group received a favourable award from the Tribunal, constituted under the Rules of the Singapore International Arbitration Center, in respect of the acquisition of $40 \%$ shares in the 7th and last entity Cello Pens \& Stationery (CPS) as per the definitive agreements signed on January 21, 2009. BIC now intends to proceed with the share purchase in CPS. The Cello group has a period of 90 days to appeal before the High Court of Singapore.

| In million euros | Q1 2011 | Q1 2012 | Change |
| :---: | :---: | :---: | :---: |
| Total Group net sales | 409.9 | 445.0 |  |
| As reported |  |  | +8.6\% |
| At constant currencies |  |  | +7.1\% |
| On a comparative basis |  |  | +9.0\% |
| 1 - Europe | 112.3 | 111.5 |  |
| As reported |  |  | -0.7\% |
| At constant currencies |  |  | -0.8\% |
| On a comparative basis |  |  | +4.3\% |
| 2 - North America | 149.8 | 179.4 |  |
| As reported |  |  | +19.8\% |
| At constant currencies |  |  | +15.3\% |
| On a comparative basis |  |  | +15.3\% |
|  |  |  |  |
| 3 - Developing Markets | 147.8 | 154.1 |  |
| As reported |  |  | +4.3\% |
| At constant currencies |  |  | +4.7\% |
| On a comparative basis |  |  | +5.8\% |

Impact of change in perimeter and currency fluctuations

| in $\%$ | Q1 2011 | Q1 2012 |
| :--- | ---: | ---: |
| Perimeter | -1.3 | $\mathbf{- 1 . 9}$ |
| Currencies | +3.5 | $\mathbf{+ 1 . 5}$ |
| Of which USD | +0.4 | $\mathbf{+ 1 . 6}$ |
| Of which BRL | +1.4 | $\mathbf{- 0 . 2}$ |

IFO and Normalized IFO by category

|  | Income From Operations |  | Normalized Income From Operations |  |
| :--- | :---: | :---: | :---: | :---: |
| In million euros | Q1 2011 | Q1 2012 | Q1 2011 | Q1 2012 |
| Group | $\mathbf{8 2 . 0}$ | $\mathbf{8 2 . 4}$ | $\mathbf{8 3 . 1}$ | $\mathbf{8 1 . 3}$ |
|  |  |  |  |  |
| Consumer | $\mathbf{8 5 . 9}$ | $\mathbf{8 6 . 7}$ | $\mathbf{8 5 . 9}$ | $\mathbf{8 5 . 2}$ |
| Stationery | 22.1 | 23.2 | 22.1 | 22.6 |
| Lighters | 50.2 | 51.0 | 50.2 | 51.1 |
| Shavers | 15.5 | 15.1 | 15.5 | 15.1 |
| Other | $\mathbf{- 1 . 9}$ | -2.6 | -1.9 | $\mathbf{- 3 . 5}$ |
|  |  |  |  |  |
| APP | $\mathbf{- 3 . 9}$ | $\mathbf{- 4 . 2}$ | $\mathbf{- 2 . 9}$ | $\mathbf{- 3 . 9}$ |


| In million euros | Q1 2011 | Q1 2012 | Change as reported | Change at constant currencies* | Change on a comp. basis* |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NET SALES | 409.9 | 445.0 | +8.6\% | +7.1\% | +9.0\% |
| Cost of Goods | 198.7 | 211.6 | +6.5\% |  |  |
| GROSS PROFIT | 211.2 | 233.4 | +10.5\% |  |  |
| Administrative \& other operating expenses | 129.2 | 151.0 | +16.9\% |  |  |
| INCOME FROM OPERATIONS (IFO) | 82.0 | 82.4 | +0.5\% |  |  |
| Finance revenue | 1.6 | 3.2 |  |  |  |
| Finance costs | -5.3 | -1.5 |  |  |  |
| INCOME BEFORE TAX | 78.3 | 84.1 | +7.4\% |  |  |
| Income tax | -26.0 | -27.3 |  |  |  |
| Income from associates | 1.6 | 0.8 |  |  |  |
| GROUP NET INCOME | 53.9 | 57.5 | +6.7\% |  |  |
| EARNINGS PER SHARE (EPS) (in euros) | 1.12 | 1.22 | +8.9\% |  |  |
| Total weighted number of shares outstanding adjusted for treasury shares | 48,181,386 | 47,171,050 |  |  |  |


| ASSETS | Mar. 2011 | Mar. 2012 |
| :---: | :---: | :---: |
| Non-current assets | 820.2 | 870.6 |
| Current assets | 1,228.6 | 1,277.4 |
| Of which Cash \& Cash Equivalents | 355.3 | 349.7 |
| TOTAL ASSETS | 2,048.8 | 2,148.0 |
| LIABILITIES \& SHAREHOLDERS' EQUITY | Mar. 2011 | Mar. 2012 |
| Shareholders' equity | 1,446.9 | 1,530.2 |
| Non-current liabilities | 237.3 | 281.4 |
| Current liabilities | 364.6 | 336.4 |
| TOTAL LIABILITIES \& SHAREHOLDERS' EQUITY | 2,048.8 | 2,148.0 |

## Share buy-back program

January 2012
February 2012
March 2012
Total Q1 2012

| Number of shares <br> bought | Average weighted <br> price in $€$ | Amount in M€ |
| ---: | ---: | ---: |
| - | - | - |
| - | - | - |
| 3,078 | 74.95 | 0.2 |
| 3,078 | 74.95 | 0.2 |

## Capital and voting rights, March 31, 2012

As of March 31, 2012, the total number of issued shares of SOCIÉTÉ BIC is $48,108,778$ shares, representing:

- $69,280,900$ voting rights,
- $68,458,954$ voting rights excluding shares without voting rights.

Total treasury shares at the end March 2012 is $821,946$.

- At constant currencies: Constant currency figures are calculated by translating the current year figures at prior year monthly average exchange rates. All net sales category comments are made at constant currencies or comparative basis.
- Comparative basis: at constant currencies and constant perimeter. Figures at constant perimeter exclude the impacts of acquisitions and/or disposals that occurred during the current year and/or during the previous year, until their anniversary date.
- Normalized IFO: normalized means excluding restructuring, BIC APP integration plan expenses, gain on disposal of phone cards activity in France and real estate gains.


SOCIETE BIC consolidated financial statements, as of March 31, 2012, were closed by the Board of Directors on April 24, 2012. A presentation related to the announcement is also available on the BIC Group web site (www.bicworld.com)

This document contains forward-looking statements. Although BIC believes its expectations are based on reasonable assumptions, these statements are subject to numerous risks and uncertainties.
A description of the risks borne by BIC appears in the section, "Risks and Opportunities," in BIC's 2011 Registration Document filed with the French financial markets authority (AMF) on March 27, 2012.

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## 2012 Agenda

| 2011 AGM | May 10, 2012 | BIC headquarters |
| :--- | :--- | :--- |
| $2^{\text {nd }}$ Quarter and $1^{\text {st }}$ Half 2012 results | August 2,2012 | Conference call |
| $3^{\text {rd }}$ Quarter and 9 months 2012 results | October 24,2012 | Conference call |


#### Abstract

About BIC BIC is a world leader in stationery, lighters, shavers and promotional products. For more than 60 years, BIC has honored the tradition of providing high-quality, affordable products to consumers everywhere. Through this unwavering dedication, BIC has become one of the most recognized brands in the world. BIC products are sold in more than 160 countries around the world. In 2011, BIC recorded net sales of 1,824.1 million euros. The Company is listed on "Euronext Paris" and is part of the SBF120 and CAC Mid 60 indexes. BIC is also part of the following SRI indexes: FTSE4Good Europe, ASPI Eurozone and Ethibel Excellence Europe.


[^0]:    *: see glossary page 11

