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9 May 2012

Shareholders' Ordinary & Extraordinary Meeting

Tuesday 26 June 2012

At 14.00 (CET)

CNIT Paris La Défense
2, place de la Défense
92053 Paris La Défense

Dear Shareholder,

You are invited to participate in Alstom's Annual General Meeting which will be held on first call.

All shareholders may attend the AGM in person, regardless of the number of shares held.

If you are a registered shareholder, all necessary documents to request your admission card and vote by mail or proxy will be sent to you. Should you wish to receive your notice of meeting in electronic format and, as the case may be, vote through the same system before the General Meeting, please log on the BNP Paribas Securities Services' dedicated website, <https://gisproxy.bnpparibas.com/alstom.pg>, before 22 May 2012. Registration beyond this date will be valid for the Shareholders' Meeting in 2013.

If you are a bearer shareholder, you are invited to contact your financial intermediary, with whom you have deposited your shares, in order to obtain information documents relative to the Meeting as well as forms required to vote by proxy or by mail. Your financial intermediary will also advise you which steps to take to vote electronically should you wish to use this system.

Shareholders may obtain the voting form and the notice of meeting by sending a written request to

BNP Paribas Securities Services - CTS - Service des Assemblées – 9 rue du Débarcadère –
93761 Pantin Cedex – France.

The notice of meeting detailing the agenda and the resolutions put forward, as well as the conditions necessary to participate and vote, is published in the BALO (official bulletin of compulsory and legal announcement) on 9 May 2012. It is also available on the Company website:

www.alstom.com, section "Investors/Annual General Meeting"

All related documents are also available in this section.

The Annual General Meeting will be webcast (live audio and video on demand).

Shareholder information:

e-mail: investor.relations@chg.alstom.com

www.alstom.com

In France, a free-phone number is available to shareholders 0 800 50 90 51

From abroad: +33 (0)1 45 30 85 75*

** calls to this number will be charged at your operator's standard international rate.*