## HEXCEL-

News Release

Hexcel Corporation, 281 Tresser Boulevard, Stamford, CT 06901 (203) 969-0666

## HEXCEL REPORTS STRONG 2013 THI RD QUARTER RESULTS

- Sales of \$412.3 million were 5.3\% higher than last year (4.2\% in constant currency) driven by Commercial Aerospace (up 11.5\% in constant currency).
- Net income of $\$ 48.7$ million was up $\mathbf{2 2 \%}$, resulting in $\$ 0.48$ per diluted share, versus $\$ 39.8$ million and $\$ 0.39$ last year, respectively.
- Operating income was $\mathbf{\$ 6 9 . 0}$ million, $\mathbf{1 6 . 7 \%}$ of sales, as compared to $\mathbf{\$ 6 0 . 0}$ million, 15.3\% of sales in 2012.
- 2013 adjusted EPS guidance increased to $\mathbf{\$ 1 . 8 0}$ to $\mathbf{\$ 1 . 8 6}$ (previously \$1.73 to \$1.83)

| (In millions, except per share data) | Quarter Ended September 30, |  |  |  | Nine Months Ended September 30, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2013 |  | 2012 | \% Change |  | 2013 |  | 2012 | \% Change |
| Net Sales | \$ | 412.3 | \$ | 391.6 | 5.3\% | \$ | 1,251.4 | \$ | ,190.9 | 5.1\% |
| Net sales change in constant currency |  |  |  |  | 4.2\% |  |  |  |  | 4.4\% |
| Operating Income |  | 69.0 |  | 60.0 | 15.0\% |  | 203.9 |  | 194.5 | 4.8\% |
| Net Income |  | 48.7 |  | 39.8 | 22.4\% |  | 140.8 |  | 127.4 | 10.5\% |
| Diluted net income per common share | \$ | 0.48 | \$ | 0.39 | 23.1\% | \$ | 1.38 | \$ | 1.25 | 10.4\% |
| Non-GAAP Measures for y-o-y comparisons: |  |  |  |  |  |  |  |  |  |  |
| Adjusted Operating Income (table C) | \$ | 69.0 | \$ | 60.0 | 15.0\% | \$ | 203.9 | \$ | 185.0 | 10.2\% |
| As a \% of sales |  | 16.7\% |  | 15.3\% |  |  | 16.3\% |  | 15.5\% |  |
| Adjusted Net Income (table C) |  | 48.7 |  | 39.8 | 22.4\% |  | 141.4 |  | 122.1 | 15.8\% |
| Adjusted diluted net income per share | \$ | 0.48 | \$ | 0.39 | 23.1\% | \$ | 1.39 | \$ | 1.20 | 15.8\% |

STAMFORD, CT. October 21, 2013 - Hexcel Corporation (NYSE: HXL), today reported results for the third quarter of 2013. Net sales during the quarter were $\$ 412.3$ million, $5.3 \%$ higher than the $\$ 391.6$ million reported for the third quarter of 2012. Operating income for the period was $\$ 69.0$ million compared to $\$ 60.0$ million last year. Net income for the third quarter of 2013 was $\$ 48.7$ million or $\$ 0.48$ per diluted share, compared to $\$ 39.8$ million or $\$ 0.39$ per diluted share in 2012.

## Chief Executive Officer Comments

Mr. Stanage commented, "This was another strong quarter for Hexcel, as solid execution combined with increased sales to yield excellent results. For the quarter, our adjusted diluted EPS of $\$ 0.48$ was $23 \%$ higher than last year on a 4\% increase in constant currency sales. We are also particularly pleased that our adjusted operating income was $16.7 \%$ of net sales for the quarter, 140 basis points better than last year."
Looking ahead, Mr. Stanage said, "While there is some concern that our customers will reduce year-end inventories, we expect aerospace sales (both Commercial Aerospace and Space \& Defense) to continue their steady growth trend. Though challenging Industrial sales have limited our top line growth, strong operational performance allows us to raise our 2013 earnings guidance."

## Markets

## Commercial Aerospace

- Commercial Aerospace sales of $\$ 262.0$ million increased $11.9 \%$ ( $11.5 \%$ in constant currency) for the quarter as compared to the third quarter of 2012. Combined revenues attributed to new aircraft programs (A380, A350, B787, B747-8) increased over $20 \%$ versus the same period last year. Sales for Airbus and Boeing legacy aircraft were up 5\% compared to the third quarter of 2012.
- Sales to "Other Commercial Aerospace," which include regional and business aircraft customers, were up about $7 \%$ compared to the same period last year, and sales for the first nine months are about $2 \%$ lower than the same period last year.


## Space \& Defense

- Space \& Defense sales of $\$ 94.4$ million were $4.2 \%$ higher ( $2.9 \%$ in constant currency) than the third quarter of 2012. We continue to benefit from participating in a wide range of programs, with rotorcraft sales comprising about $60 \%$ of Space \& Defense sales for the quarter.


## Industrial

- Total Industrial sales of $\$ 55.9$ million for the third quarter of 2013 were $16.4 \%$ lower ( $19.0 \%$ in constant currency) than the third quarter of 2012, and just above the second quarter of 2013. As expected, wind sales were down about $25 \%$ in constant currency from the third quarter of 2012.


## Operations

- Growth, sales mix and continued improvement in operating performance resulted in gross margin of $27.2 \%$ as compared to $25.3 \%$ in the third quarter of 2012. Selling, General and Administrative expenses for the quarter were $\$ 32.9$ million or $7.6 \%$ higher than 2012 in constant currency, reflecting added infrastructure to support our growth. Research and Technology expenses were $\$ 10.2$ million for the quarter as compared to $\$ 8.9$ million last year. The higher spending is in line with recent quarters and reflects the increased efforts on new product and process developments.


## Tax

- The tax provision was $\$ 18.7$ million for the third quarter of 2013 resulting in an effective tax rate of $27.9 \%$. The quarter had a $\$ 1.8$ million benefit from favorable tax return to provision adjustments and the release of reserves for uncertain tax positions. Excluding these discrete benefits, our effective tax rate for the quarter was $30.5 \%$, which is what we expect for the fourth quarter. Last year's third quarter tax provision was $\$ 18.0$ million, an effective tax rate of $31.1 \%$.


## Cash and other

- Free cash flow (defined as cash provided from operating activities less cash paid for capital expenditures) for the first nine months of 2013 generated $\$ 62.8$ million versus a use of $\$ 58.4$ million in the first nine months of 2012, reflecting lower capital expenditures, lower working capital usage and higher earnings.
- Total debt, net of cash as of September 30, 2013 was $\$ 207.1$ million, a decrease of $\$ 16.9$ million from December 31, 2012. This includes the $\$ 50$ million buy back of Hexcel's shares in the first half of 2013. As of September 30, 2013, our available borrowing capacity was $\$ 334$ million.


## 2013 Outlook

We have updated our 2013 outlook:

- Adjusted diluted earnings per share to be in the range of $\$ 1.80$ to $\$ 1.86$ (previously it was $\$ 1.73$ to \$1.83)
- Our sales outlook is narrowed to $\$ 1,655$ million to $\$ 1,685$ million (previously it was $\$ 1,640$ million to \$1,740 million)
- Free cash flow for the year to be in the range of $\$ 50$ million to $\$ 80$ million (previously it was $\$ 40$ million to $\$ 80$ million). Accrual based capital expenditures are unchanged at $\$ 180$ million to $\$ 200$ million, as we expect the pace of our spending to increase from the level of the first nine months.


#### Abstract

$* * * * *$ Hexcel will host a conference call at 10:00 A.M. ET, tomorrow, October 22, 2013 to discuss the third quarter results and respond to analyst questions. The telephone number for the conference call is (719) $325-2376$ and the confirmation code is 5675212 . The call will be simultaneously hosted on Hexcel's web site at www.hexcel.com/investors/index.html. Replays of the call will be available on the web site for approximately three days.


Hexcel Corporation is a leading advanced composites company. It develops, manufactures and markets lightweight, high-performance structural materials, including carbon fibers, reinforcements, prepregs, honeycomb, matrix systems, adhesives and composite structures, used in commercial aerospace, space and defense and industrial applications such as wind turbine blades.

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## Disclaimer on Forward Looking Statements

This press release contains statements that are forward looking, including statements relating to anticipated trends in constant currency for the markets we serve (including changes in commercial aerospace revenues, the estimates and expectations based on aircraft production rates provided or publicly available by Airbus, Boeing and others, the revenues we may generate from an aircraft model or program, the impact of delays in new aircraft programs, the outlook for space \& defense revenues and the trend in wind energy, recreation and other industrial applications, including whether certain programs might be curtailed or discontinued); our ability to maintain and improve margins in light of the current economic environment; the success of particular applications as well as the general overall economy; our ability to manage cash from operating activities and capital spending in relation to future sales levels such that the company funds its capital spending plans from cash flows from operating activities, but, if necessary, maintains adequate borrowings under its credit facilities to cover any
shortfalls; and the impact of the above factors on our expectations of financial results for 2013 and beyond. The loss of, or significant reduction in purchases by Boeing, EADS, Vestas, or any of our other significant customers could materially impair our business, operating results, prospects and financial condition. Actual results may differ materially from the results anticipated in the forward looking statements due to a variety of factors, including but not limited to changes in currency exchange rates, changing market conditions, increased competition, inability to install, staff and qualify necessary capacity or achievement of planned manufacturing improvements, conditions in the financial markets, product mix, achieving expected pricing and manufacturing costs, availability and cost of raw materials, supply chain disruptions, work stoppages or other labor disruptions and changes in or unexpected issues related to environmental regulations, legal matters, interest expense and tax codes. Additional risk factors are described in our filings with the SEC. We do not undertake an obligation to update our forward-looking statements to reflect future events.

## Contact Information

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## Hexcel Corporation and Subsidiaries

Condensed Consolidated Statements of Operations

| (In millions, except per share data) | Unaudited |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Quarter Ended September 30, |  |  |  | Nine Months Ended September 30, |  |  |  |
|  | 2013 |  | 2012 |  | 2013 |  | 2012 |  |
| Net sales | \$ | 412.3 | \$ | 391.6 | \$ | 1,251.4 | \$ | 1,190.9 |
| Cost of sales |  | 300.2 |  | 292.4 |  | 910.5 |  | 879.8 |
| Gross margin |  | 112.1 |  | 99.2 |  | 340.9 |  | 311.1 |
| \% Gross margin |  | 27.2\% |  | 25.3\% |  | 27.2\% |  | 26.1\% |
| Selling, general and administrative expenses |  | 32.9 |  | 30.3 |  | 105.7 |  | 99.4 |
| Research and technology expenses |  | 10.2 |  | 8.9 |  | 31.3 |  | 26.7 |
| Other operating (income) (a) |  | - |  | - |  | - |  | (9.5) |
| Operating income |  | 69.0 |  | 60.0 |  | 203.9 |  | 194.5 |
| Interest expense, net |  | 1.9 |  | 2.2 |  | 5.7 |  | 8.2 |
| Non-operating expense (b) |  | - |  | - |  | 1.0 |  | 1.1 |
| Income before income taxes and equity in earnings from affiliated companies |  | 67.1 |  | 57.8 |  | 197.2 |  | 185.2 |
| Provision for income taxes |  | 18.7 |  | 18.0 |  | 57.2 |  | 58.5 |
| Income before equity in earnings from affiliated companies |  | 48.4 |  | 39.8 |  | 140.0 |  | 126.7 |
| Equity in earnings from affiliated companies |  | 0.3 |  | - |  | 0.8 |  | 0.7 |
| Net income | \$ | 48.7 | \$ | 39.8 | \$ | 140.8 | \$ | 127.4 |
| Basic net income per common share: | \$ | 0.49 | \$ | 0.40 | \$ | 1.41 | \$ | 1.27 |
| Diluted net income per common share: | \$ | 0.48 | \$ | 0.39 | \$ | 1.38 | \$ | 1.25 |
| Weighted-average common shares: |  |  |  |  |  |  |  |  |
| Basic |  | 99.7 |  | 100.3 |  | 100.0 |  | 100.1 |
| Diluted |  | 101.7 |  | 102.1 |  | 102.1 |  | 102.0 |

(a) Other operating income for the nine months ended September 30, 2012 includes income from a $\$ 9.6$ million business interruption insurance settlement related to a prior year claim, a $\$ 4.9$ million gain on the sale of land and a $\$ 5.0$ million charge for additional environmental reserves primarily for remediation of a manufacturing facility sold in 1986.
(b) Non-operating expense is the accelerated amortization of deferred financing costs and the deferred expense on interest rate swaps related to repaying the term loan and refinancing our revolving credit facility in June 2013. In 2012, the non-operating expense is the accelerated amortization of deferred financing costs and expensing of the call premium from redeeming $\$ 73.5$ million in June 2012 of the Company's 6.75\% senior subordinated notes.

## Hexcel Corporation and Subsidiaries

Condensed Consolidated Balance Sheets

|  | Unaudited |  |  |
| :--- | ---: | ---: | ---: |
| (In millions) | September 30, | December 31, |  |
| Assets | $\mathbf{2 0 1 3}$ | 2012 |  |
| Current assets: |  |  |  |
| Cash and cash equivalents | $\mathbf{5 9 . 7}$ | $\$$ | 32.6 |
| Accounts receivable, net | $\mathbf{2 3 6 . 2}$ | 229.0 |  |
| Inventories, net | $\mathbf{2 6 0 . 3}$ | 232.8 |  |
| Current deferred tax assets and other current assets | $\mathbf{9 6 . 9}$ | 81.3 |  |
| Total current assets | $\mathbf{6 5 3 . 1}$ | 575.7 |  |
| Property, plant and equipment | $\mathbf{1 , 5 7 4 . 9}$ | $1,459.2$ |  |
| Less accumulated depreciation | $\mathbf{( 5 7 9 . 6 )}$ | $(544.8)$ |  |
| Property, plant and equipment, net | $\mathbf{9 9 5 . 3}$ | 914.4 |  |
| Goodwill and other intangible assets, net | $\mathbf{6 0 . 9}$ | 57.8 |  |
| Investments in affiliated companies | $\mathbf{2 2 . 3}$ | 22.6 |  |
| Deferred tax assets | $\mathbf{1 4 . 0}$ | $\mathbf{1 5 . 4}$ |  |
| Other assets | $\mathbf{1 5 . 8}$ | 17.2 |  |
| Total assets | $\mathbf{1 , 7 6 1 . 4}$ | $\$$ | $1,603.1$ |

## Liabilities and Stockholders' Equity

Current liabilities:

| Notes payable and current maturities of capital lease obligations | $\mathbf{4 . 8}$ | $\$$ | 16.6 |
| :--- | ---: | ---: | ---: |
| Accounts payable | $\mathbf{1 0 8 . 3}$ | 115.7 |  |
| Accrued liabilities | $\mathbf{1 3 0 . 2}$ | 103.0 |  |
| Total current liabilities | $\mathbf{2 4 3 . 3}$ | 235.3 |  |
| Long-term notes payable | $\mathbf{2 6 2 . 0}$ | 240.0 |  |
| Other non-current liabilities | $\mathbf{1 3 6 . 3}$ | 133.7 |  |
| Total liabilities | $\mathbf{6 4 1 . 6}$ | 609.0 |  |

Stockholders' equity:
Common stock, $\$ 0.01$ par value, 200.0 shares authorized, 103.9 shares issued at
September 30, 2013 and 102.4 shares issued at December 31, 20121.0

| Additional paid-in capital | $\mathbf{6 4 4 . 9}$ | 617.0 |
| :--- | :--- | :--- |
| Retained earnings | $\mathbf{5 8 9 . 0}$ | 448.2 |
| Accumulated other comprehensive loss | $\mathbf{( 1 7 . 5 )}$ | $(31.9)$ |


| Accumulated other comprehensive loss | $\mathbf{( 1 7 . 5 )}$ | (31.9) |
| :--- | ---: | ---: |
|  | $\mathbf{1 , 2 1 7 . 4}$ | $1,034.3$ |
| Less - Treasury stock, at cost, 4.3 shares and 2.5 shares at September 30,2013 <br> and December 31, 2012, respectively | $\mathbf{( 9 7 . 6 )}$ | $(40.2)$ |
| Total stockholders' equity | $\mathbf{1 , 1 1 9 . 8}$ | 994.1 |
| Total liabilities and stockholders' equity | $\mathbf{1 , 7 6 1 . 4}$ | $\$$ |

## Hexcel Corporation and Subsidiaries Condensed Consolidated Statements of Cash Flows

| (In millions) | Unaudited |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Year to Date Ended September 30, |  |  |  |
|  | 2013 |  | 2012 |  |
| Cash flows from operating activities |  |  |  |  |
| Net income | \$ | 140.8 | \$ | 127.4 |
| Reconciliation to net cash provided by operating activities: |  |  |  |  |
| Depreciation and amortization |  | 42.8 |  | 43.0 |
| Amortization of deferred financing costs and call premium expense |  | 1.8 |  | 2.5 |
| Deferred income taxes |  | 18.1 |  | 21.3 |
| Equity in earnings from affiliated companies |  | (0.8) |  | (0.7) |
| Share-based compensation |  | 14.7 |  | 13.1 |
| Gain on sale of land |  | - |  | (4.9) |
| Excess tax benefits on share-based compensation |  | (5.0) |  | (5.8) |
| Changes in assets and liabilities: |  |  |  |  |
| Increase in accounts receivable |  | (0.1) |  | (45.0) |
| Increase in inventories |  | (25.2) |  | (20.7) |
| (Increase) decrease in other current assets |  | (2.0) |  | 1.5 |
| Increase in accounts payable and accrued liabilities |  | 12.9 |  | 26.9 |
| Other - net |  | (2.1) |  | (8.1) |
| Net cash provided by operating activities (a) |  | 195.9 |  | 150.5 |
| Cash flows from investing activities |  |  |  |  |
| Proceeds from sale of land |  | - |  | 5.3 |
| Capital expenditures (b) |  | (133.1) |  | (208.9) |
| Net cash used for investing activities |  | (133.1) |  | (203.6) |
| Cash flows from financing activities |  |  |  |  |
| Borrowings from new senior secured credit facility |  | 309.0 |  | 122.0 |
| Capital lease obligations and other debt, net |  | (1.9) |  | 1.8 |
| Issuance costs related to senior secured credit facility |  | (2.4) |  | (0.6) |
| Repayment of senior secured credit facility - term loan |  | (85.0) |  | (5.0) |
| Repayment of previous senior secured credit facility |  | (165.0) |  | - |
| Purchase of stock |  | (50.0) |  | - |
| Repayment of senior secured credit facility |  | (47.0) |  | - |
| Activity under stock plans |  | 5.6 |  | 3.0 |
| Repayment of $6.75 \%$ senior subordinated notes |  | - |  | (73.5) |
| Call premium payment for 6.75\% senior subordinated notes |  | - |  | (0.8) |
| Net cash provided by financing activities |  | (36.7) |  | 46.9 |
| Effect of exchange rate changes on cash and cash equivalents |  | 1.0 |  | (0.1) |
| Net decrease in cash and cash equivalents |  | 27.1 |  | (6.3) |
| Cash and cash equivalents at beginning of period |  | 32.6 |  | 49.5 |
| Cash and cash equivalents at end of period | \$ | 59.7 | \$ | 43.2 |
| Supplemental Data: |  |  |  |  |
| Free cash flow (a)+(b) | \$ | 62.8 | \$ | (58.4) |
| Accrual basis additions to property, plant and equipment | \$ | 121.9 | \$ | 174.7 |

## Hexcel Corporation and Subsidiaries

Net Sales to Third-Party Customers by Market Segment
Quarters Ended September 30, 2013 and 2012
(Unaudited)
Table A

| (In millions) | As Reported |  |  |  |  | Constant Currency (a) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | B/ (W) |  |  |  | B/ (W) |  |
| Market Segment |  | 2013 |  | 2012 | \% |  |  |  | 2012 | \% |
| Commercial Aerospace | \$ | 262.0 | \$ | 234.1 | 11.9 | \$ | 0.9 | \$ | 235.0 | 11.5 |
| Space \& Defense |  | 94.4 |  | 90.6 | 4.2 |  | 1.1 |  | 91.7 | 2.9 |
| Industrial |  | 55.9 |  | 66.9 | (16.4) |  | 2.1 |  | 69.0 | (19.0) |
| Consolidated Total | \$ | 412.3 | \$ | 391.6 | 5.3 | \$ | 4.1 | \$ | 395.7 | 4.2 |
| Consolidated \% of Net Sales |  | \% |  | \% |  |  |  |  | \% |  |
| Commercial Aerospace |  | 63.5 |  | 59.8 |  |  |  |  | 59.4 |  |
| Space \& Defense |  | 22.9 |  | 23.1 |  |  |  |  | 23.2 |  |
| Industrial |  | 13.6 |  | 17.1 |  |  |  |  | 17.4 |  |
| Consolidated Total |  | 100.0 |  | 100.0 |  |  |  |  | 100.0 |  |

Nine Months Ended September 30, 2013 and 2012
(Unaudited)

| (In millions) | As Reported |  |  |  |  | Constant Currency (a) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | B/ (W) |  |  |  | B/ (W) |  |
| Market Segment |  | 2013 |  | 2012 | \% |  |  |  | 2012 | \% |
| Commercial Aerospace | \$ | 800.9 | \$ | 709.9 | 12.8 | \$ | 2.4 | \$ | 712.3 | 12.4 |
| Space \& Defense |  | 287.1 |  | 263.6 | 8.9 |  | 1.7 |  | 265.3 | 8.2 |
| Industrial |  | 163.4 |  | 217.4 | (24.8) |  | 3.3 |  | 220.7 | (26.0) |
| Consolidated Total | \$ | 1,251.4 | \$ | 1,190.9 | 5.1 | \$ | 7.4 | \$ | 1,198.3 | 4.4 |
| Consolidated \% of Net Sales |  | \% |  | \% |  |  |  |  | \% |  |
| Commercial Aerospace |  | 64.0 |  | 59.6 |  |  |  |  | 59.5 |  |
| Space \& Defense |  | 22.9 |  | 22.1 |  |  |  |  | 22.1 |  |
| Industrial |  | 13.1 |  | 18.3 |  |  |  |  | 18.4 |  |
| Consolidated Total |  | 100.0 |  | 100.0 |  |  |  |  | 100.0 |  |

(a) To assist in the analysis of our net sales trend, total net sales and sales by market for the quarter and nine months ended September 30, 2012 have been estimated using the same U.S. dollar, British pound and Euro exchange rates as applied for the respective period in 2013 and are referred to as "constant currency" sales.
(b) FX effect is the estimated impact on "as reported" net sales due to changes in foreign currency exchange rates.

| Segment Information |  |  | Composite <br> Materials <br> (b) | (Unaudited) <br> Engineered <br> Products | Corporate <br> \& Other <br> (a)(b) |
| :--- | ---: | ---: | ---: | ---: | ---: |
| (In millions) |  |  |  | Table B |  |

## First Nine Months 2013

| Net sales to external customers | \$ | 962.1 | \$ | 289.3 | \$ | - | \$ | 1,251.4 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Intersegment sales |  | 51.8 |  | 1.2 |  | (53.0) |  | - |
| Total sales |  | 1,013.9 |  | 290.5 |  | (53.0) |  | 1,251.4 |
| Operating income (loss) |  | 207.8 |  | 43.4 |  | (47.3) |  | 203.9 |
| \% Operating margin |  | 20.5\% |  | 14.9\% |  |  |  | 16.3\% |
| Depreciation and amortization |  | 39.1 |  | 3.5 |  | 0.2 |  | 42.8 |
| Stock-based compensation expense |  | 4.3 |  | 0.9 |  | 9.5 |  | 14.7 |
| Accrual based additions to capital expenditures |  | 113.2 |  | 8.7 |  | - |  | 121.9 |

First Nine Months 2012

| Net sales to external customers | $\$$ | 932.8 | $\$$ | 258.1 | $\$$ | - |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Intersegment sales | 44.8 | $\$$ | $1,190.9$ |  |  |  |
| Total sales | 977.6 | 259.3 | $(46.0)$ | - |  |  |
| Operating income (loss) (b) | 203.7 | 38.4 | $(47.6)$ | $1,190.9$ |  |  |
| \% Operating margin | $20.8 \%$ | $14.8 \%$ |  | 194.5 |  |  |
| Other operating (income) expense (b) | $(14.5)$ | - | 5.3 |  |  |  |
| Depreciation and amortization | 39.6 | 3.3 | $(9.5)$ |  |  |  |
| Stock-based compensation expense | 3.7 | 0.7 | 0.1 | 43.0 |  |  |
| Accrual based additions to capital expenditures | 166.2 | 8.3 | 8.7 | 13.1 |  |  |

(a) We do not allocate corporate expenses to the operating segments.
(b) Other operating income for the nine months ended September 30, 2012 includes income from a $\$ 9.6$ million business interruption insurance settlement related to a prior year claim, a $\$ 4.9$ million gain on the sale of land and a $\$ 5.0$ million charge for additional environmental reserves primarily for remediation of a manufacturing facility sold in 1986.

(a) Other operating income for the nine months ended September 30, 2012 includes income from a $\$ 9.6$ million business interruption insurance settlement related to a prior year claim, a $\$ 4.9$ million gain on the sale of land and a $\$ 5.0$ million charge for additional environmental reserves primarily for remediation of a manufacturing facility sold in 1986.
(b) Non-operating expense in 2013 is the accelerated amortization of deferred financing costs and the deferred expense on interest rate swaps related to repaying the term loan and refinancing our revolving credit facility in June 2013. Non-operating expense in 2012 is the accelerated amortization of deferred financing costs and expensing of the call premium from redeeming $\$ 73.5$ million in June 2012 of the Company's 6.75\% senior subordinated notes.

Management believes that adjusted operating income, adjusted EBITDA, adjusted net income and free cash flow (defined as cash provided by operating activities less cash payments for capital expenditures), which are non-GAAP measurements, are meaningful to investors because they provide a view of Hexcel with respect to ongoing operating results excluding special items. Special items represent significant charges or credits that are important to an understanding of Hexcel's overall operating results in the periods presented. In addition, management believes that total debt, net of cash, which is also a non-GAAP measure, is an important measure of Hexcel's liquidity. Such non-GAAP measurements are not recognized in accordance with generally accepted accounting principles and should not be viewed as an alternative to GAAP measures of performance.

## Hexcel Corporation and Subsidiaries

Schedule of Total Debt, Net of Cash
Table D

| (In millions) | Unaudited |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { September 30, } \\ 2013 \\ \hline \end{gathered}$ |  | $\begin{aligned} & \hline \text { June } 30, \\ & 2013 \\ & \hline \end{aligned}$ |  | $\begin{aligned} & \hline \text { December 31, } \\ & 2012 \\ & \hline \end{aligned}$ |  |
| Notes payable and current maturities of capital lease obligations | \$ | 4.8 | \$ | 5.0 | \$ | 16.6 |
| Long-term notes payable |  | 262.0 |  | 309.0 |  | 240.0 |
| Total Debt |  | 266.8 |  | 314.0 |  | 256.6 |
| Less: Cash and cash equivalents |  | (59.7) |  | (56.7) |  | (32.6) |
| Total debt, net of cash | \$ | 207.1 | \$ | 257.3 | \$ | 224.0 |

