



French *Société Anonyme* with capital of €505,117,288  
 Head office: 10, avenue Hoche – 75008 Paris  
 Registered with the Paris Companies Registry under number 552 075 020 Paris

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**DESCRIPTION OF THE SHARE BUY-BACK PROGRAMME  
 TO BE AUTHORISED BY THE COMBINED GENERAL MEETING  
 ON APRIL 29, 2016**

*This Description is a free translation of the French original “Descriptif du programme de rachat”.  
 The original French version of this Description is available on our website at [www.kering.com](http://www.kering.com).*

**I. LEGAL FRAMEWORK – DATE OF THE GENERAL MEETING OF SHAREHOLDERS  
 CALLED TO AUTHORISE THE SHARE BUY-BACK PROGRAMME**

Pursuant to articles 241-2 of the *Autorité des marchés financiers* (AMF – the French financial market authority) general regulations and the European Regulation No. 2273 of December 22, 2003, the purpose of this programme description is to describe the objectives and the terms of the Kering share buy-back programme subject to the authorization of the Combined General Meeting on April 29, 2016.

**II. BREAKDOWN BY OBJECTIVE OF SHARES HELD AS OF THE DATE OF  
 PUBLICATION OF THIS SHARE BUY-BACK PROGRAMME DESCRIPTION**

The 65,000 shares held as of April 29, 2016 relate to the liquidity agreement.

No shares held to be granted to employees under bonus shares plans nor to be granted under stock purchase options plans.

**III. OPEN POSITIONS ON DERIVATIVES PRODUCTS**

	Open positions as of April 28, 2016 *			
	Open positions for purchase		Open positions for sale	
	Call options purchased	Forward purchases	Call options sold	Forward sales
Number of securities	none			
Maximum average maturity <sup>(1)</sup>	n/a			
Average exercise price	n/a			

<sup>(1)</sup> The previous share buy-back programme is closed as of April 29, 2016

\* the open positions comprise the outstanding forward purchases and sales and the call options not exercised.

#### **IV. OBJECTIVES OF THE SHARE BUY-BACK PROGRAMME AND ALLOCATION OF SHARES PURCHASED**

Kering intention is to make use of the possibility to acquire its own shares, with the following objectives:

- ensure liquidity or to maintain an active secondary share market, using an investment-services provider acting independently under the terms of a liquidity contract complying with the Ethics Charter recognised by the AMF; or
- use all or some of the shares acquired to cover stock purchase option plans or free share plans, to allot shares under the French statutory profit-sharing scheme and to set up company or Group savings plans for Group employees and corporate officers, and to transfer or allocate shares to them as defined in the legislation; or
- enable investment or financing by tendering shares either in a transaction aimed at external growth (a merger, demerger or contribution), or by issuing securities giving access to the Company's capital through redemption, conversion, exchange, presentation of a warrant or negotiation in any other way; or
- cancel the shares acquired pursuant to the authorization given by the Extraordinary Shareholders' Meeting held on April 29, 2016.

#### **V. PROPORTION OF SHARE CAPITAL, NUMBER OF SHARES AND PURCHASE PRICE**

- **Maximum percentage of share capital that may be purchased**

Maximum percentage of the share capital and maximum number of shares of Kering that may be purchased: 10% of the share capital (i.e., 12,627,932 shares as of April 28, 2016). Considering that the Company holds 65,000 of its own shares, the maximum number of shares which may be purchased amounts to 12,562,932 shares, representing 9.95 % of the share capital.

- **Maximum purchase price**

Maximum purchase price: €230 per share. It should be noted that this price may be adjusted in case of transactions affecting the share capital, notably by way of capitalization of profits or reserves, allocation of shares without consideration to all shareholders, stock-split or reverse stock-split. Based on a €230 maximum purchase price, the amount to be invested for share buy-backs is set by the Ordinary General Meeting at €2,904,424,360.

- **Implementation of the programme**

Implementation of the programme: share purchases, sales and transfers may be carried out by any method allowed under the applicable laws and regulations, including through the use of derivative instruments and by means of a block purchase or transfer of shares. The share buybacks may be carried out at any time, including during public offers for Company shares, in accordance with applicable laws and regulations.

## **VI. DURATION OF THE SHARE BUY-BACK PROGRAMME**

Share buy-back programme duration and schedule: eighteen months as from the date of adoption of resolution by the Combined General Meeting, i.e., up to October 29, 2017).

The Ordinary General Meeting gives the Board of Directors full powers, with the possibility to sub-delegate such powers, to carry out these transactions, to determine their final terms and conditions, to enter into all agreements and to complete all formalities.

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