

SOLID SALES GROWTH IN Q3 2016

+3.2% like-for-like in Q3 and +3.0% over nine months 2016

Third quarter 2016 sales: €21.8bn, +3.6% ex petrol and +3.2% like-for-like

- o International: strong sales growth, +4.5% like-for-like
 - Good sales momentum in Europe
 - Continued excellent growth in Latin America
 - Sequential improvement in Asia
- France: good like-for-like growth, at +1.2%
 - Better momentum in hypermarkets
 - Very good performance in supermarkets and convenience

Nine-month 2016 sales: €62.3bn, +3.2% ex petrol and +3.0% like-for-like

Consolidated third-quarter and nine-month 2016 sales inc. VAT

The Group posted sales of €21,781m in Q3 2016. In the quarter, currencies and petrol prices had unfavorable impacts of 1.7% and 0.8% respectively. The calendar effect was +0.1%.

Over the first nine months of 2016, the Group posted sales of €62,333m. Over the period, currencies and petrol prices had unfavorable impacts of 4.6% and 1.0% respectively. The calendar effect was +0.2%.

| | Т | hird quarter 20 | 16 | Nine-months 2016 | | | |
|---------------|------------------------|-------------------------------------|--|------------------------|-------------------------------------|---|--|
| | Sales inc. VAT (€m) | LFL ex petrol and ex calendar | Total growth ex petrol at constant exch. rates | Sales inc. VAT (€m) | LFL ex petrol and ex calendar | Total growth ex petrol at constant exch. rates | |
| International | 11,612 | +4.5% | +6.5% | 32,968 | +5.0% | +6.2% | |
| France | 10,169 | +1.2% | -0.1% | 29,365 | +0.1% | -0.6% | |
| Group | 21,781 | +3.2% | +3.6% | 62,333 | +3.0% | +3.2% | |

Total sales under banners including petrol stood at €26.2bn in Q3 and at €75.8bn over the first nine months of 2016, up respectively by 1.4% and 1.6% at constant exchange rates.

THIRD QUARTER 2016 SALES INC. VAT

| | Sales inc. VAT (€m) | LFL ex petrol and ex calendar | Total growth ex petrol at constant exch. rates |
|--------------------------|---------------------|-------------------------------------|--|
| France | 10,169 | +1.2% | -0.1% |
| International | 11,612 | +4.5% | +6.5% |
| Other European countries | 5,625 | +1.0% | +2.4% |
| Latin America | 4,233 | +14.2% | +17.2% |
| Asia | 1,754 | -5.0% | -2.9% |
| | | | |

In the third quarter, **France** posted good like-for-like sales in a persistently difficult environment. Total sales were broadly stable ex petrol on the back of strong comparables in Q3 2015 (+5.6%). Food sales were up in the third quarter. The evolution of petrol prices had an unfavorable impact of 0.9% this quarter.

Sales on a comparable basis at hypermarkets are down 1.0% this quarter, a sharp improvement over Q2.

Supermarkets posted a good performance, with like-for-like sales up +3.7% on the back of strong comparables of +2.5%. This constitutes the eighth consecutive quarter of sales growth.

Like-for-like sales in convenience and other formats were up +3.2%.

The transformation of stores acquired from Dia continues: 123 stores were reopened in the third quarter of 2016, bringing the total number of stores converted to Carrefour banners since the start of the plan to 535. The transformation plan will be completed, as announced, at end-2016.

Sales in International activities rose by +4.5% on a like-for-like basis and by +6.5% ex-petrol at constant exchange rates.

In Other European countries, like-for-like sales were up by +1.0%:

- In Spain, like-for-like sales continued to grow, rising by +1.0% in the quarter.
- Trends also continued in Italy, where like-for-like sales were up +2.2%.
- In Belgium, like-for-like sales were stable.
- Like-for-like sales were up in Romania and slightly down in Poland.

In Latin America, like-for-like sales were up by +14.2% (+17.0% on an organic basis). The currency effect was -7.2%:

- In Brazil, like-for-like sales grew by +12.4% (+16.2% on an organic basis).
- Like-for-like sales in Argentina grew by +18.0%.

In Asia, like-for-like sales were down 5.0%:

- China posted a sequential improvement with like-for-like sales down by 7.8%.
- In Taiwan, trends remained the same and sales grew for the seventh consecutive quarter, rising by +3.3% on a like-for-like basis.

NINE-MONTH 2016 SALES INC. VAT

| | Sales inc. VAT (€m) | LFL ex petrol and ex calendar | Total growth ex petrol at constant exch. rates |
|--------------------------|---------------------|-------------------------------------|--|
| France | 29,365 | +0.1% | -0.6% |
| International | 32,968 | +5.0% | +6.2% |
| Other European countries | 16,143 | +1.8% | +1.7% |
| Latin America | 11,466 | +14.4% | +17.6% |
| Asia | 5,359 | -5.2% | -4.6% |
| | | | |

Over the first nine months of 2016, France posted like-for-like sales growth of +0.1%.

Like-for-like sales in **International** activities were up by +5.0% over nine months. They are up +1.8% in Other European countries. Latin America continued to post strong like-for-like growth, at +14.4%. In Asia, like-for-like sales were down 5.2%.

Variation of third quarter 2016 sales inc. VAT

| | Total sales inc. VAT (€m) | Change at current exchange rates inc. petrol | Change at constant exchange rates inc. petrol | LFL inc. petrol | LFL ex petrol ex calendar | Organic growth ex petrol ex calendar |
|--------------------------|------------------------------------|--|---|--------------------|------------------------------|---|
| France | 10,169 | -0.9% | -0.9% | +0.6% | +1.2% | -0.3% |
| Hypermarkets | 5,199 | -2.4% | -2.4% | -1.8% | -1.0% | -1.5% |
| Supermarkets | 3,278 | -0.6% | -0.6% | +0.8% | +3.7% | +0.5% |
| Convenience/Other | 1,692 | +2.9% | +2.9% | +8.7% | +3.2% | +1.9% |
| formats | | | | | | |
| International | 11,612 | +3.0% | +6.3% | +4.5% | +4.5% | +5.8% |
| Other European countries | 5,625 | +1.6% | +2.0% | +0.7% | +1.0% | +1.2% |
| Spain | 2,307 | +0.6% | +0.6% | +0.2% | +1.0% | +1.3% |
| Italy | 1,341 | -1.3% | -1.3% | +1.9% | +2.2% | +0.8% |
| Belgium | 1,064 | +0.6% | +0.6% | +0.2% | +0.0% | +0.4% |
| Latin America | 4,233 | +9.7% | +16.9% | +14.1% | +14.2% | +17.0% |
| Brazil | 3,388 | +25.1% | +15.8% | +12.1% | +12.4% | +16.2% |
| Asia | 1,754 | -6.9% | -2.9% | -4.3% | -5.0% | -3.6% |
| China | 1,245 | -11.3% | -5.7% | -7.0% | -7.8% | -6.6% |
| Group total | 21,781 | +1.1% | +2.8% | +2.7% | +3.2% | +3.1% |

Variation of nine-month 2016 sales inc. VAT

| | Total sales inc. VAT (€m) | Change at current exchange rates inc. petrol | Change at constant exchange rates inc. petrol | LFL inc. petrol | LFL ex petrol ex calendar | Organic growth ex petrol ex calendar |
|---------------------------|------------------------------------|--|---|--------------------|------------------------------|---|
| France | 29,365 | -1.9% | -1.9% | -0.8% | +0.1% | -1.1% |
| Hypermarkets | 15,056 | -3.1% | -3.1% | -2.8% | -1.6% | -1.9% |
| Supermarkets | 9,544 | -1.8% | -1.8% | -0.5% | +2.3% | -0.5% |
| Convenience/Other formats | 4,765 | +1.6% | +1.6% | +7.0% | +1.4% | +0.5% |
| International | 32,968 | -2.8% | +5.9% | +4.9% | +5.0% | +6.0% |
| Other European countries | 16,143 | +0.6% | +1.1% | +1.3% | +1.8% | +1.4% |
| Spain | 6,436 | +0.4% | +0.4% | +0.4% | +1.6% | +1.5% |
| Italy | 4,007 | -0.8% | -0.8% | +2.2% | +2.7% | +1.6% |
| Belgium | 3,197 | +0.4% | +0.4% | +0.5% | +0.2% | +0.1% |
| Latin America | 11,466 | -4.6% | +17.6% | +14.3% | +14.4% | +17.6% |
| Brazil | 9,007 | +3.1% | +16.0% | +11.9% | +11.8% | +16.0% |
| Asia | 5,359 | -8.5% | -4.6% | -5.1% | -5.2% | -4.7% |
| China | 3,953 | -12.3% | -8.0% | -8.2% | -8.5% | -8.2% |
| Group total | 62,333 | -2.4% | +2.3% | +2.3% | +3.0% | +2.9% |

EXPANSION UNDER BANNERS – Third quarter 2016

| Thousands of sq. m. | Dec. 31, 2015 | June 30, 2016 | Openings/ Store enlargements | Acquisitions | Closures/ Store reductions | Total Q3 2016 change | Sept. 30, 2016 |
|---------------------|------------------|------------------|------------------------------------|--------------|----------------------------------|-------------------------|-------------------|
| France | 5,668 | 5,700 | 11 | | -9 | 2 | 5,702 |
| Europe (ex France) | 6,039 | 5,344 | 42 | 83 | -33 | 93 | 5,436 |
| Latin America | 2,258 | 2,278 | 8 | | | 8 | 2,286 |
| Asia | 2,734 | 2,728 | 36 | | | 36 | 2,764 |
| Others ¹ | 828 | 887 | 13 | | -3 | 10 | 897 |
| Group | 17,526 | 16,936 | 110 | 83 | -45 | 149 | 17,085 |

STORE NETWORK UNDER BANNERS – Third quarter 2016

| No. of stores | Dec. 31, 2015 | June 30, 2016 | Openings | Acquisitions | Closures/ Disposals | Transfers | Total Q3 2016 change | Sept. 30, 2016 |
|---------------------|------------------|------------------|----------|--------------|------------------------|-----------|-------------------------|-------------------|
| Hypermarkets | 1,481 | 1,442 | 7 | | -2 | | 5 | 1,447 |
| France | 242 | 242 | | | | | | 242 |
| Europe (ex France) | 489 | 435 | 2 | | -2 | | | 435 |
| Latin America | 304 | 307 | 1 | | | | 1 | 308 |
| Asia | 369 | 372 | 3 | | | | 3 | 375 |
| Others ¹ | 77 | 86 | 1 | | | | 1 | 87 |
| Supermarkets | 3,462 | 3,156 | 22 | 86 | -29 | 8 | <i>87</i> | 3,243 |
| France | 1,003 | 1,036 | | | | 8 | 8 | 1,044 |
| Europe (ex France) | 2,096 | 1,745 | 17 | 86 | -28 | | <i>75</i> | 1,820 |
| Latin America | 168 | 168 | | | | | | 168 |
| Asia | 29 | 32 | 1 | | | | 1 | 33 |
| Others ¹ | 166 | 175 | 4 | | -1 | | 3 | 178 |
| Convenience | 7,181 | 6,921 | 133 | | -95 | -8 | 30 | 6,951 |
| France | 4,263 | 4,247 | 30 | | -43 | -8 | -21 | 4,226 |
| Europe (ex France) | 2,464 | 2,196 | 86 | | -50 | | 36 | 2,232 |
| Latin America | 404 | 422 | 12 | | -1 | | 11 | 433 |
| Asia | 8 | 13 | 5 | | | | 5 | 18 |
| Others ¹ | 42 | 43 | | | -1 | | -1 | 42 |
| Cash & carry | 172 | 168 | 3 | | | | 3 | 171 |
| France | 142 | 143 | | | | | | 143 |
| Europe (ex France) | 18 | 13 | | | | | | 13 |
| Asia | 0 | 0 | 2 | | | | 2 | 2 |
| Others ¹ | 12 | 12 | 1 | | | | 1 | 13 |
| Group | 12,296 | 11,687 | 165 | 86 | -126 | | 125 | 11,812 |
| France | 5,650 | 5,668 | 30 | | -43 | | -13 | 5,655 |
| Europe (ex France) | 5,067 | 4,389 | 105 | 86 | -80 | | 111 | 4,500 |
| Latin America | 876 | 897 | 13 | | -1 | | 12 | 909 |
| Asia | 406 | 417 | 11 | | | | 11 | 428 |
| Others ¹ | 297 | 316 | 6 | | -2 | | 4 | 320 |

¹ Africa, Middle East and Dominican Republic.

DEFINITIONS

LFL sales growth: Sales generated by stores opened for at least twelve months, excluding temporary store closures, at constant exchange rates.

Organic growth: LFL sales plus net openings over the past twelve months, including temporary store closures, at constant exchange rates.

Sales under banners: Total sales under banners, including sales by franchisees and international partnerships.

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