

PRESS RELEASE

Paris, April 7, 2017



Jean-Marc de Royere appointed Chairman of the Air Liquide Foundation

The Board of Directors of the Air Liquide Foundation has appointed Jean-Marc de Royere to serve as the Chairman of the Group's Foundation effective March 30, 2017, acting on the proposal made by Benoît Potier, Chairman and CEO of Air Liquide.

In his new role, Jean-Marc de Royere succeeds Benoît Potier, who had served as Chairman of the Foundation since it was founded in 2008. Benoît Potier remains a Director on the Board.

Jean-Marc de Royere, member of the Group's Executive Committee, supervises International, Governance, and **Corporate Social Responsibility**. He had served as a Director on the Board of the Air Liquide Foundation since it was founded. Jean-Marc de Royere will support the Foundation as it enters a new phase of its development, enabling to pursue the Foundation's actions and show new initiatives aimed at growing its contribution to a more sustainable world.

Via its missions, the Air Liquide Foundation illustrates the Group's desire to fully assume its **role of responsible corporation and to sustainably focus its corporate philanthropy** on the **Environment, Health/Respiration** and **Local Development**. The Air Liquide Foundation has supported 263 projects in 50 countries since 2008, thanks to the involvement of **330 employees** who have recommended or supported projects.

Air Liquide Foundation

The Air Liquide Foundation develops philanthropic initiatives in three areas: scientific research for the preservation of the environment, scientific research aimed at improving respiratory function, and support for micro-initiatives encouraging local development in countries where the Group is present.

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The world leader in gases, technologies and services for Industry and Health, Air Liquide is present in 80 countries with approximately 67,000 employees and serves more than 3 million customers and patients. Oxygen, nitrogen and hydrogen are essential small molecules for life, matter and energy. They embody Air Liquide's scientific territory and have been at the core of the company's activities since its creation in 1902.

Air Liquide's ambition is to lead its industry, deliver long term performance and contribute to sustainability. The company's customer-centric transformation strategy aims at profitable growth over the long term. It relies on operational excellence, selective investments, open innovation and a network organization implemented by the Group worldwide. Through the commitment and inventiveness of its people, Air Liquide leverages energy and environment transition, changes in healthcare and digitization, and delivers greater value to all its stakeholders.

Air Liquide's revenue amounted to €18.1 billion in 2016 and its solutions that protect life and the environment represented more than 40% of sales. Air Liquide is listed on the Euronext Paris stock exchange (compartment A) and belongs to the CAC 40, EURO STOXX 50 and FTSE4Good indexes.