

Press release Massy, January 13, 2021

Statement

Carrefour has been approached, in a friendly manner, by the Alimentation Couche-Tard group, with a combination project. Discussions are very preliminary.

About Carrefour Group

With a multi-format network of some 12,300 stores in more than 30 countries, the Carrefour Group is one of the world's leading food retailers. Carrefour recorded gross sales of \in 80.7 billion in 2019. It has more than 320,000 employees who help to make Carrefour the world leader in the food transition for everyone, providing everybody with access to high-quality, affordable food every day, in all locations. For more information, visit <u>www.carrefour.com</u>, or find us on Twitter (@GroupeCarrefour) and LinkedIn (Carrefour).

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