

Appointments

Pascal Vinet, a member of the Executive Committee of the Air Liquide Group, is appointed **Group Vice President supervising the operations in Europe Industries, Africa, Middle-East and India** starting September 15, 2021. He will also supervise the Safety function at Group level.

CEO of Airgas, Inc. since its acquisition in 2016, and up to July 1, 2021, Pascal Vinet led its successful integration and development within the Air Liquide Group.

Marcelo Fioranelli is appointed as the new CEO of Airgas Inc., effective July 1, 2021.

After joining the Group in 2001, Marcelo Fioranelli was appointed Director of Operations of Air Liquide Brazil in 2006, and subsequently General Manager in 2008. In 2013, Marcelo was appointed CEO and President of Air Liquide China, as well as becoming Vice President for the Greater China Cluster in 2016. In 2019, Marcelo Fioranelli joined the Americas hub as Senior Vice President, in charge of the Industrial Merchant, Large Industries and Healthcare Business Lines as well as leading the Large Projects Implementation team, Procurement, and Digital & IT.

Marcelo Fioranelli is Brazilian. He holds a Master's degree in materials and metallurgical engineering from FEI (*Faculdade de Engenharia Industrial*) in São Paulo, and a MBA in Marketing from ESPM (*Escola Superior de Propaganda e Marketing*) in Brazil.

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A world leader in gases, technologies and services for Industry and Health, Air Liquide is present in 78 countries with approximately 64,500 employees and serves more than 3.8 million customers and patients. Oxygen, nitrogen and hydrogen are essential small molecules for life, matter and energy. They embody Air Liquide's scientific territory and have been at the core of the company's activities since its creation in 1902.

Air Liquide's ambition is to be a leader in its industry, deliver long term performance and contribute to sustainability - with a strong commitment to climate change and energy transition at the heart of its strategy. The company's customer-centric transformation strategy aims at profitable, regular and responsible growth over the long term. It relies on operational excellence, selective investments, open innovation and a network organization implemented by the Group worldwide. Through the commitment and inventiveness of its people, Air Liquide leverages energy and environment transition, changes in healthcare and digitization, and delivers greater value to all its stakeholders.

Air Liquide's revenue amounted to more than 20 billion euros in 2020. Air Liquide is listed on the Euronext Paris stock exchange (compartment A) and belongs to the CAC 40, EURO STOXX 50 and FTSE4Good indexes