



PRESS RELEASE

Paris, 25 February 2026

Changes to the composition of the Board of Directors following the change in the permanent representative of Cardif Assurance Vie

On 18 February 2026, Cardif Assurance Vie, a Corporate Director of Carmila, appointed Mr Alessandro di Cino, Real Estate Director at Cardif Assurance Vie, as its new permanent representative on Carmila's Board of Directors, succeeding Ms Nathalie Robin.

Mr Alessandro di Cino will also represent Cardif Assurance Vie on the Strategic and Investment Committee and the CSR Committee.

Ms Marie Cheval, Chair and Chief Executive Officer of Carmila, together with the members of the Board, wish to extend their warmest thanks to Ms Nathalie Robin, who served as Cardif Assurance Vie's permanent representative on the Board since the 12 June 2017, for her dedication and decisive contribution to the work of the Board of Directors and its Strategic and Investment and CSR committees.

Following this change, Carmila's Board of Directors comprises 6 women out of 12 directors; women and men are therefore represented with perfect parity within the Board.



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INVESTOR AGENDA

- 23 April 2026 (after trading):** First-quarter 2026 financial information
- 13 May 2026:** Ordinary and Extraordinary General Meeting
- 29 July 2026 (after trading):** 2026 half-year results
- 30 July 2026:** 2026 half-year results presentation
- 22 October 2026 (after trading):** Third-quarter 2026 financial information

ABOUT CARMILA

Carmila is a leading European commercial real estate company, with 250 shopping centres across France, Spain and Italy. As of December 31, 2025, Carmila's portfolio was valued at €6.7 billion. Welcoming over 600 million visitors each year, Carmila creates local lifehubs, vibrant places that are essential to everyday life. Anchored by Carrefour hypermarkets, these centres act as catalysts for local commerce by integrating shopping, healthcare services, events, dining and leisure. Carmila is listed on Euronext Paris, Compartment A, under the ticker symbol CARM and benefits from the French listed real estate investment trust regime ("SIIC"). The Group is a member of the SBF 120 and CAC Mid 60 indices.

IMPORTANT NOTICE

Some of the statements contained in this document are not historical facts but rather statements of future expectations, estimates and other forward-looking statements based on management's beliefs. These statements reflect such views and assumptions prevailing as of the date of the statements and involve known and unknown risks and uncertainties that could cause future results, performance or events to differ materially from those expressed or implied in such statements. Please refer to the most recent Universal Registration Document filed in French by Carmila with the Autorité des marchés financiers for additional information in relation to such factors, risks and uncertainties. Carmila has no intention and is under no obligation to update or review the forward-looking statements referred to above. Consequently, Carmila accepts no liability for any consequences arising from the use of any of the above statements.

This press release is available in the "Regulated information" section of Carmila's Finance webpage:
<https://www.carmila.com/en/regulated-information>