

REFERENCE DOCUMENT 2008 PUBLICATION

Michelin's Reference Document 2008 was published on March 2, 2009 and filed with Autorité des Marchés Financiers (AMF).

It is available for consultation from the Company's website (www.michelin.com/corporate, Regulated Information / 2008 Reference Document section) and from the following websites: AMF(www.amf-france.org) and the official *Journaux Officiels* website (www.info-financiere.fr).

The Reference Document includes:

- ✓ the Report of the Supervisory Board's Chairman on the Supervisory Board's preliminary work and work organization and on the internal control and risk control procedures implemented by the Company, together with the Statutory Auditors' Report on the latter;
- ✓ the Annual Financial Statements;
- ✓ the Annual Information Document;
- ✓ the information concerning fees paid to the Statutory Auditors;
- ✓ a description of the share buyback program.

Compagnie Générale des Etablissements Michelin

12 cours Sablon
63000 Clermont-Ferrand
France

Contacts

Individual Shareholders

Jacques Engasser

Phone: 33 (0) 4 73 98 59 08
Fax: 33 (0) 4 73 98 59 04
Toll free number: 0 800 00 02 22
E-mail: actionnaires-individuels@fr.michelin.com

Institutional investors

Valérie Magloire

Phone: 33 (0) 1 45 66 10 04
or 33 (0) 4 73 32 24 53
Fax: 33 (0) 1 45 66 13 19
or 33 (0) 4 73 32 27 16
E-mail: investor-relations@fr.michelin.com

Jacques Philippe Hollaender

Phone: 33 (0) 4 73 32 18 02
or 33 (0) 1 45 66 16 15
Fax: 33 (0) 4 73 32 27 16
or 33 (0) 1 45 66 13 19
E-mail: investor-relations@fr.michelin.com

