



French S.A. with a legal capital of 19 775 052 €  
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## 2009 RESULTS

### Back to profit in the second half year

<i>In millions of euros</i>	S1 - 2008	S2 - 2008	2008	S1 - 2009	S2 - 2009	2009
<b>Net sales</b>	<b>92,5</b>	<b>75,9</b>	<b>168,4</b>	<b>75,4</b>	<b>77,1</b>	<b>152,5</b>
<i>including Pharmaceutical Synthesis</i>	53,7	47,6	101,3	55,3	54,0	109,3
<i>Including Fine Speciality Chemicals</i>	38,8	28,3	67,1	20,1	23,2	43,3
<b>EBITDA (*)</b>	<b>12,7</b>	<b>5,9</b>	<b>18,6</b>	<b>5,9</b>	<b>11,5</b>	<b>17,4</b>
<i>EBITDA margin</i>	13,7%	7,8%	11,0%	7,8%	14,9%	11,4%
<b>Current Operating Income (*)</b>	<b>5,7</b>	<b>-1,9</b>	<b>3,8</b>	<b>-0,8</b>	<b>4,8</b>	<b>4,0</b>
Restructuring costs	-	-	-	-4,2	-	-4,2
Financial result	-3,0	-2,3	-5,3	-1,9	-2,5	-4,4
<b>Net result</b>			<b>-0,6</b>			<b>-1,4</b>
<b>Equity</b>			<b>72,9</b>			<b>72,1</b>
<b>Net debt</b>			<b>63,2</b>			<b>48,1</b>
<i>Gearing</i>			0,87			0,67
<b>Net asset per share</b>			<b>22,1</b>			<b>21,9</b>

(\*) of which research tax credit (CIR): 2.6 million euros in 2009 and 2.2 in 2008

Audit procedures have been performed and auditor's report is in progress of being issued.

The 2009 individual and consolidated financial statements have been approved by the Board on February 11, 2010.

Thanks to an improvement in its level of activity since June 2009, the Dynaction Group's consolidated net sales showed a decline limited to 9.4% in 2009 as compared to the previous exercise, against -18.5% in the first half year 2009.

Following a second half year 2008 and a first half year 2009 in deficit, mainly due to a sharp decline in the Fine Speciality Chemicals activity, the current operating income of the second half year 2009 stood out at a positive 4.8 million euros.

The Dynaction Group's net result was exceptionally affected by restructuring costs (4.2 M€) along with accounting for a deferred tax credit (3.1 M€) as a consequence of the integration of a new entity into the Group tax consolidation agreement in early 2009. Subsequently resulting in a loss of 1.4 million euros in 2009 (- 0.6 M€ in 2008).

The Dynaction Group's has continued to reduce its debt level which has been brought down to 48.1 million euros (as compared to 63.2 million euros as of 31st December 2008), thus a 25% reduction. This improvement is due to the repayment of fiscal debt before the due date, to a tighter management of its working capital needs and to sound handling of its investments.

Note that the companies Comed and Médiascience International and SNC des Peupliers, 100% subsidiaries of Dynaction and no longer having any business activities, have been subject to, for the first two companies, a merger with Dynaction and for the latter to a dissolution. These operations have no impact on the consolidated accounts of 2009.

At the same time, Dynaction has continued its efforts to build its future:

- . The Group has strengthened its presence in the American Pharmaceutical Synthesis market through the creation of the PCAS-Nanosyn Joint Venture in California. The aim is to capture very advanced new molecule development projects in the USA, the production of which will be carried out by the Group's current manufacturing sites in Europe.
- . A base for the development of its « performance products » activity is currently being implemented in China.
- . The creation of PCAS Biomatrix in Canada opens the way to new developments in the field of peptide synthesis.

## Outlook

The Group's clients' visibility remains poor in the current economic context, it is therefore suitable to remain prudent with regards to the 2010 outlook, despite the noted improvement in the second half year 2009.

In Pharmaceutical Synthesis, 2010 will be marked by the application of the new contract between VLG and Sanofi-Aventis, the consequence of which will be a lower contribution by VLG to the Group's results.

In Fine Speciality Chemicals, sales should continue to improve as compared to 2009, and the results markedly increase.

All in all, the 2010 exercise appears, excluding exceptional factors, to be improving as compared to 2009, fully benefiting from the effects of measures taken to adapt to the situation in the first half year 2009.

In addition to the natural growth of its main markets, Dynaction' major growth factors over the next few years are the following :

- . The development of new technologies, in particular in the field of green chemistry and sustainable development
- . An increase in the number of products belonging to PCAS, as much in Pharmaceutical Synthesis (Generic APIs) as in Fine Speciality Chemicals (performance products, special polymers...), thanks to continued, innovative and targeted R&D efforts
- . The geographical expansion of the Group's commercial and logistical presence in China, North America, Brazil)

Moreover, the PCAS Group remains open to all development opportunities or niche activity takeovers with high added-value and international development on buoyant markets.

**Next meeting : Shareholder's meeting on the 21st April 2010, 11:00 in Longjumeau**

Dynaction is an industrial holding company focused on a unique development pole since the end of December 2005 : **Fine Speciality Chemicals, a field of its subsidiary PCAS** and in which it holds a majority share of 65.68 %

Longjumeau, 11th February 2010