## FINANCIAL YEAR 2009-10

## FOURTH QUARTER

- Stronger demand and improvement in unit revenues at the end of the quarter
- Better than expected operating result, despite negative impact of 173 million euros from fuel hedging and the effects of adverse weather conditions and the air traffic control strike in February
- Positive operating cash flow and stabilization of debt level


## FULL YEAR RESULTS REFLECT IMPACT OF GLOBAL ECONOMIC CRISIS

- $15 \%$ drop in revenues
- Negative impact of 637 million euros due to fuel hedges
- Operating loss of 1.28 billion euros


## Outlook for FY 2010-11: Objective of operating break-even maintained excluding impact of pre-2009 fuel hedges and subject to definitive cost of European airspace closure

The board of directors of Air France-KLM, chaired by Jean-Cyril Spinetta, convened on $19^{\text {th }}$ May 2010 to approve the accounts for Financial Year 2009-10.

Pierre-Henri Gourgeon, Chief Executive Officer, made the following comments: "2009-10 will go on record as our 'annus horribilis'. The global economic crisis had a profound effect on the entire airline industry. In addition, Air France-KLM had to contend with the tragedy of the Rio-Paris accident of June $s^{s t}$ 2009. During these demanding times, the strengths of the Air France-KLM combination have come into their own, and its efficiencies have proven even greater than expected. As a result, we have been able, together with Peter Hartman, to rapidly implement drastic changes within the group. The entire workforces of Air France and KLM have been mobilized under the motto 'keep the family together', and have delivered an outstanding performance. With their support, we have launched a robust action plan, based on three pillars: controlling capacity and investments, adapting our business models in passenger and cargo, and strengthening our alliance and partnerships. These actions have started to bear fruit and will enable us to emerge from the crisis with a young fleet, a rejuvenated product offer, adapted to the needs of our customers, and a preserved financial position. We are therefore maintaining our objective of operating break -even for the current financial year excluding the impact of pre-2009 fuel hedges, and subject to the definitive cost of the closure of European airspace."

In this difficult context, the board of directors decided not to propose the payment of a dividend in respect of Financial Year 2009-10.

## Key data

| € millions (per share data in €) | Quarter to $31^{\text {st }}$ March |  |  | Full Year to $31^{\text {st }}$ March |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2009* | change | 2010 | 2009** | change |
| Revenues | 5,021 | 5,060 | (0.8)\% | 20,994 | 24,693 | (15.0)\% |
| EBITDAR*** | 77 | 62 | 24.2\% | 1,111 | 2,275 | (51.2)\% |
| Operating income/(loss) | (497) | (535) | 7.1\% | $(1,285)$ | (186) | nm |
| Adjusted operating income/(loss)**** | (435) | (474) | 8.2\% | $(1,040)$ | 45 | nm |
| Net income/(loss), group share | (691) | (479) | (44.3)\% | $(1,559)$ | (811) | (91.5)\% |
| Earnings/(loss) per share | (2.35) | (1.62) | nm | (5.30) | (2.75) | nm |
| Diluted earnings/(loss) per share | (2.35) | (1.62) | nm | (5.30) | (2.75) | nm |

[^0]
## Fourth Quarter

## Progressive recovery in demand

Group revenues stood at 5.02 billion euros ( $-0.8 \%$ ). Passenger demand picked up, especially at the end of the quarter. A $0.9 \%$ increase in traffic, combined with a $3.4 \%$ reduction in capacity led to a 3.3 point rise in the load factor to $78.8 \%$. Revenue trends were also positive with an improvement in both premium and economy. In total, unit revenue per available seat kilometer (RASK) was up 2.7\%, and by $3.5 \%$ on a constant currency basis. Passenger revenues declined slightly to 3.88 billion euros ( $-1.3 \%$ ). The operating loss of the passenger business stood at 381 million euros ( -239 million euros excluding the impact of pre2009 fuel hedges).

The restructuring of the cargo business, launched in the previous quarter, started to bear fruit, and coincided with an upturn in activity. As a result the load factor gained 8.9 points to $69.2 \%$ on the back of traffic up $0.7 \%$ and capacity down by $12.2 \%$. Unit revenue per available ton kilometer (RATK) rose strongly (+28.9\% and $+30.9 \%$ on a constant currency basis). Revenues therefore progressed by $12.3 \%$ to 674 million euros. Despite rigorous cost control, the business remained in the red (-63 million euros) but showed a marked improvement on the previous year ( -164 million euros at $31^{\text {st }}$ March 2009). Excluding the impact of pre-2009 fuel hedges, the operating loss of the cargo business would have stood at 39 million euros.

## Operating costs contained

Although production measured in equivalent available seat kilometers (EASK) declined by $5.1 \%$, unit costs per EASK rose by $4.9 \%$, but by only $1.0 \%$ on a constant currency and fuel price basis. Operating costs fell $1.4 \%$ to 5.52 billion euros. Excluding fuel, they declined by $4.1 \%$. The group realized 190 million euros in savings in the context of the 'Challenge 12' plan.

For the first time since the beginning of the financial year, the fuel bill rose (+9.3\%) to 1.24 billion euros under the combined effects of a reduction in volumes of $6 \%$, a favorable currency impact of $5 \%$, a rise in the jet fuel price of $31 \%$ and a negative impact from fuel hedges of 173 million euros.

Other costs also contributed to the overall cost performance:

- Employee costs rose slightly to 1.84 billion euros (+1.3\%). Excluding the additional contributions to the Air France and KLM pension funds, they would have declined by $0.8 \%$.
- Marketing and other costs fell by $1.0 \%$ and $16.0 \%$ respectively.

The group recorded an operating loss of 497 million euros against 535 million euros a year earlier. Excluding the negative impact of fuel hedges, the operating loss would have been 324 million euros. Elsewhere, the group booked a 152 million euro exceptional provision for restructuring charges mainly related to the voluntary departure plan at Air France.

Net interest charges rose from 47 million euros to 91 million euros on the back of a rise in the cost of debt ( +30 million euros) and a decline in interest income ( -14 million euros). Other financial income and costs stood at -94 million euros ( -96 million euros at $31^{\text {st }}$ March 2009 ) of which 88 million euros related to a negative exchange result.

The pre-tax loss stood at 943 million euros, while the net loss, group share amounted to 691 million euros. The net loss restated* for non-recurring and non-cash items related to the hedging instruments amounted to 477 million euros ( -610 million euros at $31^{\text {st }}$ March 2009).

Both the loss per share and fully diluted loss per share amounted to 2.35 euros ( -1.62 euros at $31^{\text {st }}$ March 2009).

During the quarter, the group generated positive operating cash flow of 70 million euros and slightly positive free cash flow, while net debt remained virtually stable.

* As defined in the 2008-09 Reference Document p 117 and p. 6 of the update; reconciliation table available in results presentation


## Full Year 2009-10

Passenger traffic declined by $3.2 \%$, less than the reduction in capacity of $4.3 \%$, leading to a 1 point rise in load factor to the high level of $80.7 \%$. In cargo, the decline in traffic ( $-13.7 \%$ ) was also below the reduction in capacity ( $-16.5 \%$ ), enabling the load factor to gain 2.2 points to $66.5 \%$. In both activities, unit revenues were sharply down relative to the previous year. Total revenues therefore fell by $15.0 \%$ to 20.99 billion euros. For production measured in EASK down 6.7\%, unit costs per EASK fell $4.4 \%$. Savings realized in the context of the 'Challenge 12 ' plan amounted to 718 million euros.

The operating loss stood at 1.28 billion euros after a negative impact of 637 million euros linked to the pre2009 fuel hedges. The adjusted operating loss stood at 1.04 billion euros.

The net loss, group share stood at 1.56 billion euros ( -811 million euros at $31^{\text {st }}$ March 2009). The net loss restated* for non-recurring and non-cash items related to the hedging instruments amounted to 1.23 billion euros (-578 million euros at $31^{\text {st }}$ March 2009).

The net loss per share and fully diluted net loss per share both stood at 5.30 euros, against a loss of 2.75 euros at $31^{\text {st }}$ March 2009.

## Financial position maintained

Investments net of disposals amounted to 1.04 billion euros at $31^{\text {st }}$ March 2010 ( 1.9 billion euros at $31^{\text {st }}$ March 2009). Net cash stood at 4.28 billion euros with available credit facilities of 1.2 billion euros (1.1 billion euros as of April 2010).

Shareholders' funds amounted to 5.42 billion euros after the negative impact of the change in fair value of hedging instruments of 325 million euros. Net debt stood at 6.22 billion euros ( 4.44 billion euros at $31^{\text {st }}$ March 2009). The gearing ratio* stood at 1.15, and 1.08 excluding hedging instruments.

At the end of April 2010, the initial public offering of Amadeus of which the group now holds $15.2 \%$, generated a capital gain of 1.03 billion euros for the group, of which 195 million euros of cash. Based on the balance sheet at $31^{\text {st }}$ March 2010, this transaction reduces the gearing ratio to 0.94 , and 0.89 excluding derivative instruments.

## Outlook

The Financial Year 2010-11 started with the shut down of European air space following the volcanic eruption in Iceland. The quasi totality of our passenger, cargo and leisure activities were suspended for four days, followed by a progressive reinstatement of the schedules over three further days. The group estimates the loss in revenues at 260 million euros with a 160 million euro impact on our operating result. As of today, negotiations are ongoing with the relevant authorities concerning the eventual level of compensation. Elsewhere, we are also actively working with the authorities to define a comprehensive and pragmatic approach to the volcanic ash risk, so as to avoid the repetition of unnecessary flight operation stoppages in the future.

For the current year, the group's priorities are to control costs via headcount reduction, and to restore unit revenues by limiting capacity growth ( $+1 \%$ for passenger and zero for cargo). Elsewhere, the benefits of the measures launched in 2009-10 to adapt both our products and our organization will continue to feed through.

As a result, the group maintains its objective of operating break-even excluding the impact of pre-2009 hedges, and subject to the final evaluation of the cost of the European airspace closure, including any compensation.

* As defined in the 2008-09 Reference Document p 117-118 and p. 6 of the update; reconciliation table available in results presentation

| Please note that the French version of this press release prevails |  |
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| Corporate release |  |

## Information by business

Passenger

|  | Quarter to 31 ${ }^{\text {st }}$ March |  |  | Full Year to 31 ${ }^{\text {st }}$ March |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2009 | Change | 2010 | 2009 | Change |
| Traffic (RPK millions) | 46,627 | 46,216 | $0.9 \%$ | 202,455 | 209,060 | $(3.2) \%$ |
| Capacity (ASK millions) | 59,165 | 61,235 | $(3.4) \%$ | 251,012 | 262,356 | $(4.3) \%$ |
| Load factor | $78.8 \%$ | $75.5 \%$ | $3.3 p t s$ | $80.7 \%$ | $79.7 \%$ | 1.0 pt |
| Total passenger revenues (€ m) | 3,879 | $3,931^{*}$ | $(1.3) \%$ | 16,267 | 18,832 | $(13.6) \%$ |
| Revenues from scheduled passenger <br> business (€m) | 3,696 | $3,723^{*}$ | $(7.3) \%$ | 15,489 | 17,937 | $(13.6) \%$ |
| Unit revenue per RPK (€ cts) | 7.93 | 8.06 | $(1.6) \%$ | 7.65 | 8.58 | $(10.8) \%$ |
| Unit revenue per RPK ex currency $(€$ <br> cts) | - | - | $(0.9) \%$ | - | - | $(11.4) \%$ |
| Unit revenue per ASK (€ cts) | 6.25 | 6.08 | $2.7 \%$ | 6.17 | 6.84 | $(9.7) \%$ |
| Unit revenue per ASK ex currency $(€$ <br> cts) | - | - | $3.5 \%$ | - | - | $(10.3) \%$ |
| Unit cost per ASK (€ cts) | 6.81 | 6.60 | $3.1 \%$ | 6.46 | 6.78 | $(4.6) \%$ |
| Unit cost per ASK at constant <br> currency and fuel price (€ cts) | - | - | $(0.7) \%$ | - | - | $(1.5) \%$ |
| Operating income (€m) | $(381)$ | $(365)$ | $(4.4) \%$ | $(918)$ | $(21)$ | $n m$ |

* Restated for the application of IFRIC 13


## Cargo

|  | Quarter to $31^{\text {st }}$ March |  |  | Full Year to 31st March |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 | $2009^{*}$ | Change | 2010 | $2009^{*}$ | Change |
| Traffic (RTK millions) | 2,751 | 2,732 | $0.7 \%$ | 11,155 | 12,923 | $(13.7) \%$ |
| Capacity (ATK millions) | 3,977 | 4,530 | $(12.2) \%$ | 16,764 | 20,073 | $(16.5) \%$ |
| Load factor | $69.2 \%$ | $60.3 \%$ | $8.9 p t s$ | $66.5 \%$ | $64.4 \%$ | 2.2 pts |
| Load factor excluding Martinair | 674 | 600 | $12.3 \%$ | 2,439 | 3,378 | $(27.8) \%$ |
| Total cargo business revenues (€m) | 639 | 550 | $16.2 \%$ | 2,313 | 3,191 | $(27.5) \%$ |
| Revenues from the transportation of <br> cargo (€m) | 23.13 | 20.77 | $11.3 \%$ | 20.74 | 24.66 | $(15.9) \%$ |
| Unit revenue per RTK (€ cts) | - | - | $13.1 \%$ | - | - | $(17.0) \%$ |
| Unit revenue per RTK ex currency <br> (€ cts) | 16.08 | 12.48 | $28.9 \%$ | 13.79 | 15.91 | $(13.3) \%$ |
| Unit revenue per ATK (€ cts) | - | - | $30.9 \%$ | - | - | $(14.4) \%$ |
| Unit revenue per ATK ex currency <br> $(€$ cts) | 17.39 | 15.86 | $9.7 \%$ | 16.14 | 16.83 | $(4.1) \%$ |
| Unit cost per ATK (€ cts) | - | - | $4.0 \%$ | - | - | $3.3 \%$ |
| Unit cost per ATK on constant <br> currency and fuel price (€ cts) | $(63)$ | $(164)$ | $n m$ | $(436)$ | $(221)$ | $n m$ |

* Pro forma Martinair


## Maintenance

The maintenance business realised revenues of 233 million euros in the Fourth Quarter of 2009-10 against pro forma revenues including Martinair of 254 million euros at $31^{\text {st }}$ March 2009, which had been impacted by non-recurring events. Operating income amounted to 1 million euros ( 47 million euros pro forma at $31^{\text {st }}$ March 2009).

For the Full Year, revenues totalled 956 million euros versus 996 million euros pro forma a year earlier, impacted by slightly weaker demand and intensified competition. Operating income amounted to 81 million euros ( 98 million euros pro forma at $31^{\text {st }}$ March 2009).

## Other businesses

'Other Businesses' mainly include the leisure activities of Transavia and the catering business of Servair. Revenues amounted to 235 million euros in the Fourth Quarter, versus pro forma revenues of 275 million euros at $31^{\text {st }}$ March 2009, a decline of $14.5 \%$ due mainly to capacity reductions at Transavia Netherlands and the reduction of the leisure activity of Martinair. The operating loss was stable relative to a year earlier (54 million euros versus -53 million euros pro forma at $31^{\text {st }}$ March 2009).

For the full year, the revenues of other businesses amounted to 1.33 billion euros versus 1.49 billion euros pro forma a year earlier. The leisure business recorded revenues of 918 million euros ( 1.05 billion euros pro forma at $31^{\text {st }}$ March 2009) while catering generated 347 million euros in revenues ( 349 million euros a year earlier). The operating loss of Other Businesses was sharply reduced from 42 million euros pro forma at $31^{\text {st }}$ March 2009 to just 12 million euros at $31^{\text {st }}$ March 2010, including a loss of 23 million euros for leisure ( -3 million euros excluding the impact of pre-2009 fuel hedges) and operating income of 19 million euros for catering.

## Agenda

## Wednesday $19^{\text {th }}$ May 2010:

The Press Conference will be broadcast live today at 18:00 am CET on the Air France website: http://corporate.airfrance.com, with:

- Pierre-Henri Gourgeon, President \& CEO of Air France-KLM
- Peter Hartman, President \& CEO of KLM
- Philippe Calavia, Executive Vice President and CFO of Air FranceKLM
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## Air France-KLM fleet as of 31 March 2010

|  | AIRFRANCE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Aircraft | AF | $\begin{aligned} & \text { Brit } \\ & \text { Air } \end{aligned}$ | $\begin{aligned} & \text { City } \\ & \text { Jet } \end{aligned}$ | Régional | VLM | Transavia | KLM | KLM Cityhop | Transavia | Martinair | Owned | Finance lease | Operating lease | Total | In operation | $\begin{gathered} \text { Change/ } \\ \text { 3/31/09 } \end{gathered}$ |
| B747-400 | 13 |  |  |  |  |  | 22 |  |  |  | 17 | 6 | 12 | 35 | 31 | -4 |
| B777-300 | 30 |  |  |  |  |  | 4 |  |  |  | 17 | 6 | 11 | 34 | 34 | 6 |
| B777-200 | 25 |  |  |  |  |  | 15 |  |  |  | 15 | 8 | 17 | 40 | 40 |  |
| B767-300 |  |  |  |  |  |  |  |  |  | 4 |  |  | 4 | 4 | 4 | -2 |
| A380-800 | 2 |  |  |  |  |  |  |  |  |  | 1 |  | 1 | 2 | 2 | 2 |
| A340-300 | 18 |  |  |  |  |  |  |  |  |  | 11 | 2 | 5 | 18 | 18 | -1 |
| A330-200 | 15 |  |  |  |  |  | 10 |  |  |  | 5 | 7 | 13 | 25 | 25 | -1 |
| MD11 |  |  |  |  |  |  | 10 |  |  |  | 8 |  | 2 | 10 | 10 |  |
| Total long haul | 103 |  |  |  |  |  | 61 | - |  | 4 | 74 | 29 | 65 | 168 | 164 |  |
| B747-400 cargo | 8 |  |  |  |  |  | 4 |  |  | 4 | 5 | 3 | 8 | 16 | 9 | -5 |
| B747-200 cargo | 1 |  |  |  |  |  |  |  |  |  | 1 |  |  | 1 |  |  |
| B777- cargo | 2 |  |  |  |  |  |  |  |  |  |  | 2 |  | 2 | 2 |  |
| MD-11-CF |  |  |  |  |  |  |  |  |  | 4 | 3 |  | 1 | 4 | 4 |  |
| MD-11-F |  |  |  |  |  |  |  |  |  | 3 | 2 |  | 1 | 3 | 3 |  |
| Total freighter | 11 |  | - |  |  |  | 4 |  | - | 11 | 11 | 5 | 10 | 26 | 18 | -5 |
| B737 900 |  |  |  |  |  |  | 5 |  |  |  |  | 2 | 3 | 5 | 5 |  |
| B737-800 |  |  |  |  |  | 7 | 21 |  | 19 |  | 3 | 17 | 27 | 47 | 47 | 1 |
| B737-700 |  |  |  |  |  |  | 6 |  | 10 |  |  | 11 | 5 | 16 | 16 | 2 |
| B737-400 |  |  |  |  |  |  | 9 |  |  |  | 6 |  | 3 | 9 | 9 | -3 |
| B737-300 |  |  |  |  |  |  | 7 |  |  |  | 7 |  |  | 7 | 7 | -3 |
| A321 | 24 |  |  |  |  |  |  |  |  |  | 12 | 1 | 11 | 24 | 23 | 2 |
| A320 | 61 |  |  |  |  |  |  |  |  |  | 35 | 2 | 24 | 61 | 58 | -7 |
| A319 | 45 |  |  |  |  |  |  |  |  |  | 22 | 4 | 19 | 45 | 45 |  |
| A318 | 18 |  |  |  |  |  |  |  |  |  | 18 |  |  | 18 | 18 |  |
| Total medium haul | 148 |  |  |  |  | 7 | 48 |  | 29 |  | 103 | 37 | 92 | 232 | 228 | -8 |
| AVRO RJ 85 |  |  | 27 |  |  |  |  |  |  |  | 15 |  | 12 | 27 | 23 | -2 |
| Canadair Jet 900 |  | 2 |  |  |  |  |  |  |  |  |  |  | 2 | 2 | 2 | 2 |
| Canadair Jet 700 |  | 15 |  |  |  |  |  |  |  |  | 6 | 9 |  | 15 | 15 |  |
| Canadair Jet 100 |  | 15 |  |  |  |  |  |  |  |  | 8 | 5 | 2 | 15 | 14 | -1 |
| Embraer 190 |  |  |  | 10 |  |  |  | 13 |  |  | 4 | 9 | 10 | 23 | 23 | 12 |
| Embraer 170 |  |  |  | 7 |  |  |  |  |  |  | 6 | 1 |  | 7 | 7 | 4 |
| Embraer 145 |  |  |  | 28 |  |  |  |  |  |  | 8 | 14 | 6 | 28 | 28 |  |
| Embraer 135 |  |  |  | 9 |  |  |  |  |  |  | 4 | 3 | 2 | 9 | 8 | -1 |
| Embraer 120 |  |  |  | 3 |  |  |  |  |  |  | 3 |  |  | 3 |  |  |
| Fokker 100 |  | 11 |  | 7 |  |  |  | 5 |  |  | 9 |  | 14 | 23 | 23 | -14 |
| Fokker 70 |  |  |  |  |  |  |  | 26 |  |  | 23 | 3 |  | 26 | 26 | 1 |
| Fokker 50 |  |  |  |  | 17 |  |  | 4 |  |  | 17 |  | 4 | 21 | 15 | -15 |
| Total Regional |  | 43 | 27 | 64 | 17 |  |  | 48 |  |  | 103 | 44 | 52 | 199 | 184 | -14 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Aircraft | AF | $\begin{aligned} & \text { Brit } \\ & \text { Air } \end{aligned}$ | $\begin{aligned} & \text { City } \\ & \text { Jet } \end{aligned}$ | Régional | VLM | Transavia | KLM | $\begin{gathered} \hline \text { KLM } \\ \text { Cityhop. } \end{gathered}$ | Transavia | Martinair | Owned | Finance | Operating lease | Total | $\begin{gathered} \text { In } \\ \text { operation } \end{gathered}$ | $\begin{array}{\|c\|} \hline \text { Change/ } \\ 3 / 31 / 09 \\ \hline \end{array}$ |
| TOTAL | 262 | 43 | 27 | 64 | 17 | 7 | 113 | 48 | 29 | 15 | 291 | 115 | 219 | 625 | 594 | -27 |


|  | Q4 (January to March) |  |  | 12 months (April to March) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| In euros million | 2009-10 | $2008-09$ (adjusted and pro forma) | Variation | 2009-10 | $\begin{array}{r} \text { 2008-09 } \\ \text { pro forma } \end{array}$ | Variation |


| SALES | 5,021 | 5,060 | -0.8\% | 20,994 | 24,693 | -15.0\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Other revenues | 1 | 1 | 0.0\% | 5 | 5 | 0.0\% |
| EXTERNAL EXPENSES | -3,328 | -3,358 | -0.9\% | -13,243 | -15,540 | -14.8\% |
| Aircraft fuel | -1,240 | -1,134 | 9.3\% | -4,725 | -6,044 | -21.8\% |
| Chartering costs | -116 | -135 | -14.1\% | -487 | -641 | -24.0\% |
| Aircraft operating lease costs | -182 | -179 | 1.7\% | -721 | -678 | 6.3\% |
| Landing fees and en route charges | -394 | -420 | -6.2\% | -1,707 | -1,834 | -6.9\% |
| Catering | -108 | -111 | -2.7\% | -472 | -490 | -3.7\% |
| Handling charges and other operating costs | -311 | -328 | -5.2\% | -1,281 | -1,408 | -9.0\% |
| Aircraft maintenance costs | -279 | -293 | -4.8\% | -1,065 | -1,170 | -9.0\% |
| Commercial and distribution costs | -203 | -205 | -1.0\% | -854 | -1,023 | -16.5\% |
| Other external expenses | -495 | -553 | -10.5\% | -1,931 | -2,252 | -14.3\% |
| Salaries and related costs | -1,843 | -1,819 | 1.3\% | -7,388 | -7,423 | -0.5\% |
| Taxes other than income taxes | -38 | -59 | -35.6\% | -216 | -250 | -13.6\% |
| Amortization and depreciation | -399 | -400 | -0.3\% | -1,640 | -1,667 | -1.6\% |
| Provisions | 7 | -18 | -138.9\% | -35 | -116 | -69.8\% |
| Other income and expenses | 82 | 58 | 41.4\% | 238 | 112 | nm |
| INCOME FROM CURRENT OPERATIONS | -497 | -535 | 7.1\% | -1,285 | -186 | nm |
| Sales of aircraft equipment | -21 | - | nm | -21 | 5 | nm |
| Sales of subsidiaries | - | 6 | nm | 1 | 13 | nm |
| Negative goodwill | - | 1 | nm | - | 17 | nm |
| Other non-current income and expenses | -240 | -57 | nm | -327 | -106 | nm |
| INCOME FROM OPERATING ACTIVITIES | -758 | -585 | -29.6\% | -1,632 | -257 | nm |
| Income from cash and cash equivalents | 21 | 35 | -40.0\% | 106 | 269 | -60.6\% |
| Cost of financial debt | -112 | -82 | 36.6\% | -410 | -372 | 10.2\% |
| Net cost of financial debt | -91 | -47 | 93.6\% | -304 | -103 | nm |
| Foreign exchange gains (losses), net | -88 | -27 | nm | -26 | -195 | nm |
| Change in fair value of financial assets and liabilities | -7 | -65 | nm | -160 | -707 | nm |
| Other financial income and expenses | 1 | -4 | nm | -7 | -15 | -53.3\% |
| INCOME BEFORE TAX | -943 | -728 | -29.5\% | -2,129 | -1,277 | -66.7\% |
| Income taxes | 249 | 244 | 2.0\% | 586 | 457 | 28.2\% |
| NET INCOME OF CONSOLIDATED COMPANIES | -694 | -484 | -43.4\% | -1,543 | -820 | -88.2\% |
| Share of profits (losses) of associates | 1 | 9 | nm | -17 | 18 | nm |
| INCOME FROM CONTINUING OPERATIONS | -693 | -475 | -45.9\% | -1,560 | -802 | -94.5\% |
| Net income from discontinued operations | - | - | - | - | - |  |
| NET INCOME FOR THE PERIOD | -693 | -475 | -45.9\% | -1,560 | -802 | -94.5\% |
| Minority interest | 2 | -4 | nm | 1 | -9 | nm |
| NET INCOME FOR THE PERIOD - GROUP | -691 | -479 | -44.3\% | -1,559 | -811 | -92.2\% |

## Consolidated balance sheet

| Assets In € millions | March 31, 2010 | March 31, 2009 |
| :---: | :---: | :---: |
| Goodwill | 401 | 400 |
| Intangible assets | 612 | 559 |
| Flight equipment | 11,349 | 12,125 |
| Other property, plant and equipment | 2,252 | 2,313 |
| Investments in equity associates | 446 | 446 |
| Pension assets | 2,733 | 2,499 |
| Other financial assets (including € 630 million of deposits related to financial leases as of March 31, 2010 and $€ 740$ million as of March 31, 2009) | 840 | 938 |
| Deferred tax assets | 942 | 811 |
| Other non-current assets | 180 | 629 |
| Total non-current assets | 19,755 | 20,720 |
| Assets held for sale | 93 | 93 |
| Other short-term financial assets (including $€ 482$ million of deposits related to financial leases and investments between 3 months and 1 year as of March 31, 2010 and $€ 538$ million as of March 31, 2009) | 517 | 580 |
| Inventories | 537 | 527 |
| Trade accounts receivable | 2,142 | 2,038 |
| Income tax receivables | 1 | 2 |
| Other current assets | 979 | 1,065 |
| Cash and cash equivalents | 3,751 | 3,748 |
| Total current assets | 8,020 | 8,053 |
| Total assets | 27,775 | 28,773 |


| Liabilities and equity In € millions | March 31, 2010 | March 31, 2009 |
| :---: | :---: | :---: |
| Issued capital | 2,552 | 2,552 |
| Additional paid-in capital | 719 | 765 |
| Treasury shares | (106) | (124) |
| Reserves and retained earnings | 2,198 | 2,429 |
| Equity attributable to equity holders of Air France -KLM | 5,363 | 5,622 |
| Minority interests | 55 | 54 |
| Total Equity | 5,418 | 5,676 |
| Provisions and retirement benefits | 1,432 | 1,334 |
| Long-term debt | 9,222 | 7,864 |
| Deferred tax | 418 | 339 |
| Other non-current liabilities | 818 | 2,170 |
| Total non-current liabilities | 11,890 | 11,707 |
| Liability related to assets held for sale | 10 | 7 |
| Provisions | 696 | 480 |
| Current portion of long-term debt | 1,825 | 1,353 |
| Trade accounts payable | 2,032 | 1,887 |
| Deferred revenue on ticket sales | 2,340 | 2,131 |
| Frequent flyer programs | 840 | 917 |
| Current tax liabilities | 11 | 11 |
| Other current liabilities | 2,597 | 4,322 |
| Bank overdrafts | 116 | 282 |
| Total current liabilities | 10,467 | 11,390 |
| Total liabilities | 22,357 | 23,097 |
| Total liabilities and equity | 27,775 | 28,773 |

## Consolidated statement of cash flows

| Period from April 1 to March 31, $\quad$ In $€$ millions | 2009-10 | 2008-09 |
| :---: | :---: | :---: |
| Net income for the period - Group | $(1,559)$ | (814) |
| Minority interests | (1) | 7 |
| Amortization, depreciation and operating provisions | 1,675 | 1,719 |
| Financial provisions | 7 | 14 |
| Gain on disposals of tangible and intangible assets | 61 | (22) |
| Loss / (gain) on disposals of subsidiaries and associates | - | (13) |
| Reversal of provision for cargo investigation | - | (225) |
| Derivatives - non monetary result | (8) | 333 |
| Unrealized foreign exchange gains and losses, net | 13 | 6 |
| Negative goodwill | - | (17) |
| Share of (profits) losses of associates | 17 | 42 |
| Deferred taxes | (591) | (340) |
| Other non-monetary items | 143 | (188) |
| Subtotal | (243) | 502 |
| (Increase) / decrease in inventories | (28) | 8 |
| (Increase) / decrease in trade receivables | (89) | 676 |
| Increase / (decrease) in trade payables | 126 | (401) |
| Change in other receivables and payables | (564) | 13 |
| Net cash flow from operating activities | (798) | 798 |
| Acquisitions of subsidiaries and investments in associates, net of cash acquired | (18) | (348) |
| Purchase of property, plant and equipment and intangible assets | $(2,097)$ | $(2,043)$ |
| Proceeds on disposal of subsidiaries and investments in associates | 3 | 16 |
| Proceeds on disposal of property, plant and equipment and intangible assets | 1,053 | 141 |
| Dividends received | 5 | 6 |
| Decrease (increase) in investments, net between 3 months and 1 year | 87 | (246) |
| Net cash used in investing activities | (967) | $(2,474)$ |
| Increase in capital | - | 1 |
| Issuance of long-term debt | 2,704 | 1,899 |
| Repayments on long-term debt | (326) | (312) |
| Payment of debt resulting from finance lease liabilities | (522) | (573) |
| New loans | (73) | (58) |
| Repayments on loans | 151 | 149 |
| Dividends paid | (3) | (177) |
| Net cash flow from financing activities | 1,931 | 929 |
| Effect of exchange rate on cash and cash equivalents and bank overdrafts | 3 | 4 |
| Change in cash and cash equivalents and bank overdrafts | 169 | (743) |
| Cash and cash equivalents and bank overdrafts at beginning of period | 3,466 | 4,209 |
| Cash and cash equivalents and bank overdrafts at end of period | 3,635 | 3,466 |


[^0]:    *Restated for the application of IFRIC 13 and pro forma Martinair. Reconciliation table available in results presentation.
    **Pro forma Martinair. Reconciliation table available in results presentation
    ***EBITDAR: operating income / (loss) before amortization, provisions and operating leases.
    ****Adjusted for the portion of operating leases corresponding to financial costs (34\%).

