

Nanterre, June 14, 2010

Faurecia targets EUR 16 billion sales, operating margin in 5 to 6% range in 2014

During its Investor Day presentation held in Paris, Faurecia has presented its strategy and medium term objectives.

Faurecia announced it targets **2014 sales** at around **EUR 16 billion**, supported by a compounded annual growth rate (CAGR) of 12% over the period 2009-2014, of which 8% of organic growth. The **sales** generated **outside of Europe** will grow from 23% of Faurecia's total sales in 2009 to **42%** in 2014. In that context, Faurecia targets in 2014 a **5 to 6% operating margin** and a net debt / EBITDA ratio below 0.5.

Yann Delabrière, Chairman and CEO, stressed that the execution of the Challenge 2009 plan has enabled Faurecia to come out stronger from the crisis. Consequently, the Group was able to take advantage of the consolidation in the automotive equipment industry with two major acquisitions: Emcon Technologies and Plastal Germany, while reinforcing its relations with the world's largest automakers.

Yann Delabrière announced that Faurecia enters a new phase of its strategic development, with a focus on:

- its four activities, each being in the top 3 worldwide;
- a global industrial footprint and a competitive cost structure;
- the expansion of global programs and global vehicle platforms;
- its product and innovation expertise supported by a worldwide engineering network which encompasses China and India;
- its strong technical and commercial position in North America.

This new phase will be based on:

- a further reinforcement of Faurecia's technology leadership in all its activities;
- an accelerated development in Asia, especially in China and South Korea.

2014 objectives:

	2012	2014
Total sales (billion EUR)	14.2	16.5
CAGR		12%
Operating margin	4.0-4.5%	5-6%
Net debt / EBITDA	<1	<0,5

All presentation material used during the Investor Day is available on <u>www.faurecia.com</u>, under « Shareholders & Investors ».

Faurecia is one of the world's leading (# 5 worldwide) automotive equipment suppliers with four key Business Groups: Automotive Seating, Emissions Control Technologies, Interior Systems and Automotive Exteriors. In 2009, the Group posted sales of 9.3 billion euros. It employs 62,000 people in 32 countries at 200 sites and 33 R&D centers. Faurecia is listed on the NYSE Euronext Paris stock exchange. For more information visit: www.faurecia.com



Press release

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