

April 28, 2011

PUBLICATION OF THE PREPARATORY DOCUMENTATION FOR THE ANNUAL SHAREHOLDERS MEETING OF MAY 13, 2011

The Annual Meeting of Michelin Shareholders will be held on Friday May 13, 2011 from 9 a.m. at the Polydome conference center, Place du 1^{er} Mai, Clermont-Ferrand, Puy-de-Dôme, France.

As Michelin shares are exclusively registered shares, all Shareholders receive a notice of meeting with a summary of the Group's activities and results for 2010 and a presentation of the resolutions and its amendment submitted for vote at the Meeting.

These documents, together with the notice of meeting and its amendment published within the regulatory deadline in *Bulletin des Annonces Légales Obligatoires*, are available from the Shareholder Section of the corporate website (www.michelin.com/shareholders).

Shareholders may also consult these documents at the Company's headquarters or request a copy of the 2010 Annual and Sustainable Report, the Shareholder's Guide or any of the documentation referred to in Article R. 225-83 of the French Commercial Code.

Compagnie Générale des Etablissements Michelin
12 cours Sablon
63000 Clermont-Ferrand

Contacts

Individual Shareholders

Jacques Engasser

Phone: 33 (0) 4 73 98 59 08

Fax: 33 (0) 4 73 98 59 04

Toll free number: 0 800 00 02 22

E-mail: actionnaires-individuels@fr.michelin.com

Investors Relations

Phone 33 (0) 1 45 66 16 15

33 (0) 6 76 21 88 12 (mobile)

E-mail: investor-relations@fr.michelin.com

Alban de Saint Martin

Phone: 33 (0) 4 73 32 18 02

33 (0) 6 07 15 39 71 (mobile)

E-mail: investor-relations@fr.michelin.com

