

Paris, November 9, 2011

Solid third-quarter and nine-month 2011 results

Q3-11: strong resilience in a very degraded environment, low exposure to GIIPS sovereign debt

- Net income (Group share): €344m, up 13% vs Q3-10
- Net revenues: 1€1,586m, up 11% vs Q3-10
- Impact of the impairment of Greek sovereign debt: €40m before tax

9M-11: solid performances, with net income (Group share) of €1,260m, down 2% vs 9M-10

- Net revenues:¹ €4,989m, up 4% vs 9M-10
- Pre-tax profit of the core businesses² and the networks: €1,680m, up 1% vs 9M-10³
- Contribution of the commercial banking networks: €435m, up 35% vs 9M-10

Significant reinforcement of the financial structure

Basel 2.5 Core Tier 1 ratio above 10% as of September 30, 2011⁴

- Improvement of the Core Tier 1 ratio at end of 3Q11: 20bp quarter-on-quarter and 140bp vear-on-vear
- P3CI transaction: 200bp increase in the Core Tier 1 ratio without a dilutive impact on EPS

Anticipation of a Basel III Core Tier 1 ratio above 9% as of Jan. 1, 2013

 Anticipation of a Basel III Core Tier 1 ratio above 9% as of January 1, 2013, fully loaded excepting DTAs⁵

Strategy: confirmation of the New Deal strategic direction, suited to the new challenges facing the banking sector

- Additional €10bn reduction in risk-weighted assets by 2013, on top of the €62bn reduction achieved since the start of 2009
- Reduction in overall market refinancing needs: €15bn-20bn

Natixis' consolidated results were examined by the Board of Directors on November 9, 2011.

¹ Excluding GAPC, income from discontinued operations and not pro forma. ² Corporate and Investment Banking, Investment Solutions, Specialized Financial Services. ³ Pro forma mainly the consolidation of GCE Paiements, Cicobail and Oceor Lease. ⁴ Pro forma the implementation of the P3CI optimization transaction. ⁵ Without any deleveraging or mitigation effects.



1 - STRATEGY

The measures undertaken as part of the New Deal plan since mid-2009 have given Natixis a solid base on which to address the new challenges facing the banking sector.

REFOCUS ON CLIENTS

Natixis has identified three core businesses: Corporate and Investment Banking, Investment Solutions and Specialized Financial Services, alongside retail banking via the CCIs. Priority has been given to activities focused on target clients, while at the same time drastically scaling back activities such as private equity and proprietary trading. This strategy will be continued and reinforced.

AN INTEGRATED MODEL

Synergies have been deepened between Natixis' core businesses, chief among them Specialized Financial Services and Investment Solutions, and the BPCE networks. The CIB has developed cross-selling between its various business lines. Natixis has built on its franchise and its specific skills in the fields of Structured Finance and the Capital Markets to offer high value-added products to its clients. In line with this strategy, the productivity of the businesses will be enhanced by focusing on the profitability of risk-weighted assets.

REDUCTION OF RISK-WEIGHTED ASSETS AND LIQUIDITY NEEDS

The strategy pursued since 2009 has greatly reduced Natixis' risk-weighted assets, while at the same time improving its profitability. Between January 2009 and September 2011, risk-weighted assets (excluding the CCIs) fell by 37% (from €166 billion to €104 billion). Over the same period, the liquidity needs* of the CIB and GAPC fell by €50 billion. The financial structure will be substantially strengthened even further with the P3CI transaction, ahead of the implementation of the Basel III rules.

The current changes in the environment have prompted new constraints to be factored into the New Deal plan, resulting in a new target of reducing risk-weighted assets by an additional €10 billion** and liquidity needs* by €15bn-20 billion by the end of 2013.

- * assets to be refinanced, short and long term.
- ** excluding the Basel 2.5 and 3 impacts, at constant exchange rates.

2 -FINANCIAL STRUCTURE

EQUITY CAPITAL

Equity capital (Group share) was €20.8 billion as of September 30, 2011, of which €3.9 billion in hybrid securities reclassified as equity capital.

Book value per share was €5.37 as of September 30, 2011, based on a number of shares, excluding treasury stock, equal to 3,077,142,553 (the total number of shares stands at 3,082,345,888).

Under Basel II standards, **Core Tier 1 capital** stood at €12.6 billion, **Tier 1 capital** at €16.9 billion and **total capital** at €22.4 billion.

CAPITAL ADEQUACY RATIO

Risk-weighted assets totaled €143.4 billion as of September 30, 2011 (including €39.0 billion in credit-risk equivalent from the CCIs), vs €143.0 billion as of June 30, 2011 (including €39.1 billion in credit-risk equivalent from the CCIs).

The slight increase breaks down (excluding the CCIs) as follows:

- -€1.2 billion resulting from business and various effects,
- +€1.6 billion of foreign-exchange impact.



Risk-weighted assets break down as €89.3 billion in credit risk, €39.0 billion in credit-risk equivalent from the CCIs, €9.3 billion in market risk and €5.8 billion in operating risk.

As of September 30, 2011, the **Core Tier 1 ratio** stood at 8.8%, up 20 basis points vs June 30, 2011, and the **Tier 1 ratio** at 11.8%. The **capital-adequacy ratio** was 15.6%.

OPTIMIZATION OF THE CORE TIER 1 RATIO

A plan to **reduce Natixis' risk-weighted assets stemming from the CCIs** is to be implemented with BPCE in early 2012, via a guarantee mechanism called P3CI. Bear in mind that the value of the CCIs results in a credit-risk equivalent in Natixis' risk-weighted assets (weighted at 370%). The transaction mechanism is as follows:

Natixis will issue €6.9 billion in bonds subscribed by BPCE.

The bonds (P3CI) will be used to guarantee the prudential value of the equity accounted CCIs in the same amount.

This will result in a reduction in Natixis' risk-weighted assets, equal to 370% of this amount, i.e. €25.6 billion, representing a gain of approximately 200 basis points on the Core Tier 1 ratio, based on the ratio as of September 30, 2011.

The nominal P3CI amount will be adjusted quarterly in line with change in the value of the CCIs.

Natixis will pay BPCE a fixed annual rate on the nominal P3CI amount (net annual interest: approximately €324 million in the income statement).

Natixis will simultaneously repay BPCE €2.3 billion in deeply subordinated notes (DSN), thereby reducing its net annual interest expense by approximately €167 million (in equity).

Natixis will also repay BPCE €4.6 billion in existing senior debt, thereby generating a reduction of approximately €145 million in its net annual interest expense (in the income statement).

The total impact on net income attributable to shareholders will be negligible (approximately -€11 million)¹.

As of September 30, 2011, Natixis' Core Tier 1 ratio stood at 10.8%, pro forma the P3CI transaction to be carried out in early 2012.

UPDATE OF THE IMPACT OF BASEL III ON THE CORE TIER 1 RATIO

The following assumptions are given for illustrative purposes only. The actual impact will depend on the final content of the Basel III rules and their transposition into French and European law.

On the basis of a Core Tier 1 ratio equal to 8.8% as of September 30, 2011, the impact will be as follows:

- in respect of the P3CI optimization transaction (see previous paragraph), roughly +200 basis points (bp),
- in respect of CRD 3 (Basel 2.5), roughly -60bp,

to which must be added approximately +10bp resulting from other factors, including Q4-11 results².

Accordingly, the Core Tier 1 ratio is expected to be above 10% as of December 31, 2011, pro forma the P3CI transaction to be carried out in early 2012 and after the CRD3 impact.

The Basel III impact (€24 billion increase in risk-weighted assets and capital deductions fully loaded excepting DTAs) is estimated at approximately -170bp.

The impact of activity and the setting aside of results² for the period from December 31, 2011 to December 31, 2012 will contribute approximately +80bp.

The Common Equity Tier 1 ratio anticipated as of January 1, 2013, fully loaded excepting DTAs, without any deleveraging or mitigation effects, is expected to be above 9%.

¹ Definitive pricing conditions will be fixed at the time of the implementation of the P3CI transaction.

² Bloomberg consensus as of November 2, 2011. This consensus is neither validated nor verified by Natixis. It is used strictly for illustrative purposes.



NATIXIS' Q3-11 AND 9M-11 RESULTS

Reported results

			Q3-11			9M-11
In €m ⁽¹⁾	Q3-11	Q3-10	vs Q3-10	9M-11	9M-10	vs 9M-10
Net revenues	1,586	1,427	11%	4,989	4,775	4%
Of which core businesses ⁽²⁾	1,224	1,336	(8%)	4,372	4,282	2%
Expenses	(1,112)	(1,053)	6%	(3,488)	(3,184)	10%
Gross operating income	473	375	26%	1,500	(1,591)	(6%)
Provision for credit loss	(91)	(51)	78%	(211)	(263)	(20%)
Associates (including CCIs)	120	91	32%	450	338	33%
Pre-tax profit	503	416	21%	1,735	1,653	5%
Net income (Group share), excluding GAPC, discontinued operations and restructuring costs	366	340	8%	1,294	1,439	(10%)
GAPC (after tax), discontinued operations and net restructuring costs	(22)	(36)		(34)	(149)	(77%)
Net income (Group share)	344	305	13%	1,260	1,290	(2%)
Cost/income ratio Tax rate (as a %) ROE after tax	70.2% 34.3% 6.5%	73.8% 19.0% 5.3%		69.9% 32.7% 8.3%	66.7% 11.0% 8.4%	

⁽¹⁾ Intermediate aggregates down to pre-tax profit are calculated excluding GAPC, discontinued operations and net restructuring costs (2) Corporate and Investment Banking, Investment Solutions, Specialized Financial Services

MAIN IMPACT OF THE FINANCIAL CRISIS ON THE Q3-11 RESULTS

CIB/INTEREST RATE, FOREIGN EXCHANGE, COMMODITIES AND TREASURY

Revenues were down significantly due to widening spreads and high volatility. Primary activity was muted.

INVESTMENT SOLUTIONS/INSURANCE

An additional sum of €27 million was set aside to cover exposure to Greek sovereign debt under provision for credit loss.

SFS/CEGC

An impairment of €9 million on the Greek sovereign debt held by subsidiary CEGC (Compagnie Européenne de Garanties et Cautions) was recognized in net revenues.



CORPORATE CENTER

The impact on net revenues of the fair-value adjustment on own senior debt was €191 million, or €125 million after tax. An impairment charge on the stake (4.50% of capital) held in Eiffage was recognized in net revenues in the amount of €39 million.

Non-operating items (see Appendices for details) include the fair-value adjustment on own senior debt, the impairment of the Eiffage shares and various other impacts stemming from the impairment of Greek sovereign debt in Q3-11.

Pro-forma results excluding non-operating items (see Appendices for details)

(1)			Q3-11 vs			9M-11 vs
In €m ⁽¹⁾	Q3-11	Q3-10	Q3-10 ⁽³⁾	9M-11	9M-10	9M-10 ⁽³⁾
Net revenues	1,449	1,498	(3%)	4,975	4,882	2%
Of which core businesses ⁽²⁾	1,239	1,362	(9%)	4,387	4,382	0%
Expenses	(1,112)	(1,079)	3%	(3,488)	(3,283)	6%
Gross operating income	336	419	(21%)	1,486	1,599	(7%)
Provision for credit loss	(66)	(50)	31%	(186)	(259)	(28%)
Associates (including CCIs)	120	119	1%	450	366	23%
Pre-tax profit	391	489	(20%)	1,746	1,691	3%
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Net income (Group share), excluding GAPC, discontinued operations and restructuring costs	292	398	(27%)	1,301	1,474	(12%)
(Group share), excluding GAPC, discontinued	(22)	398 (36)				
(Group share), excluding GAPC, discontinued operations and restructuring costs GAPC (after tax), discontinued operations and net restructuring				1,301	1,474	

⁽¹⁾ Intermediate aggregates down to pre-tax profit are calculated excluding GAPC, discontinued operations and net restructuring costs

(2) Corporate and Investment Banking, Investment Solutions, Specialized Financial Services
(3) Pro forma mainly the consolidation of GCE Palements, Cicobail and Oceor Lease



Q3-11

Unless otherwise stated, the following comments refer to the results excluding non-operating items and pro forma mainly the consolidation in 2010 of GCE Paiement, Cicobail and Oceor Lease.

NET REVENUES

Net revenues were €1,449 million, down 3% vs Q3-10.

The net revenues of the **core businesses** were down 9% at €1,239 million, due to the impact of the financial crisis, particularly in the Capital Markets business line of the CIB and in Insurance:

- **Corporate and Investment Banking** revenues were down 20% (vs Q3-10) at €542 million. Capital Markets revenues, affected by an unparalleled crisis, were down, while Structured Finance revenues were up 3% vs Q3-10.
- The revenues of the **Investment Solutions** division were down 4% (vs Q3-10) at €410 million, impacted in particular by Insurance, which suffered negative impacts attributable to the level of the equity market indices. On the commercial front, Asset Management posted strong performances, with net inflows of €3.1 billion during the quarter.
- **Specialized Financial Services**, which benefit from synergies with the BPCE networks, turned in a good performance (net revenues up 5% vs Q3-10 at €272 million) and satisfactory control over expenses (-1% vs Q3-10 and -5% vs Q2-11). Specialized Financing once again enjoyed good trading conditions (net revenues up 7% vs Q3-10), driven mainly by consumer finance, while Financial Services revenues recovered (+3% vs Q3-10).

The net revenues of the **Financial Investments** were up 18% (vs Q3-10) at €223 million, thanks mainly to a robust performance by Coface, whose net revenues increased by 25%.

EXPENSES

Expenses totaled €1,112 million, up 3% vs Q3-10 but down 7% vs Q2-11. Gross operating income was down 20% (vs Q3-10) at €336 million. The cost/income ratio was 76.8% (vs 72.0% in Q3-10).

PROVISION FOR CREDIT LOSS

Provision for credit loss, adjusted for additional impairment charges on the Greek sovereign debt held by Natixis' insurance subsidiaries, totaled €66 million. Provision for credit loss in the core businesses, excluding this impact, was a normative 33 basis points of start-of-period customer loans (excluding financial institutions).



Natixis' banking exposure⁽¹⁾ as of end-September 2011, under the EBA format used for the 2011 stress tests (see table in the Appendices), was €8 million in the banking book (fair-value option), marked to market.

The nominal exposure of insurance companies, net of policyholders' participation, stood at €100 million.

The additional impairment charge of €40 million recognized in Q3-11 represented an average haircut of 56% on the nominal value in the insurance books, net of policyholders' participation:

€27 million in Q3-11 for Natixis Assurances (Investment Solutions division), €8 million in Q2-11 (provision for credit loss),

€4 million in Q3-11 for Coface, €1 million in Q2-11 (provision for credit loss),

€9 million in Q3-11 for CEGC (Specialized Financial Services division, in net revenues), €6 million in Q2-11 $^{(2)}$.

CONTRIBUTION OF THE NETWORKS

The income of equity associates was €120 million, including €115 million for the networks (CCIs), whose contribution was up 2% vs Q3-10, excluding non-operating items.

PRE-TAX PROFIT

The reported pre-tax profit was €503 million (+21% vs Q3-10). Excluding non-operating items and on a pro-forma basis, the pre-tax profit was €391 million (-20% vs Q3-10).

NET INCOME

After factoring in a tax rate of 34.3% in Q3-11, vs 19.0% in Q3-10, net income (Group share) (not adjusted for non-operating items) was €344 million, up 13% vs Q3-10 (not pro forma the consolidation of GCE Paiement, Cicobail and Oceor Lease).

Net income (Group share), excluding non-operating items and on a pro-forma basis, was €270 million, down 25% vs Q3-10.

9M-11

Unless otherwise stated, the following comments refer to the results excluding non-operating items and pro forma mainly the consolidation in 2010 of GCE Paiement, Cicobail and Oceor Lease.

NET REVENUES

Net revenues were €4,975 million, up 2% vs the first nine months of 2010, with the net revenues of the **core businesses** stable at €4,387 million.

The net revenues of the **Financial Investments** were up 10% (vs 9M-10) at €661 million, thanks mainly to a robust performance by Coface, whose net revenues were up 13% vs 9M-10.

EXPENSES

Expenses were up 6% vs 9M-10 at \le 3,488 million. Gross operating income was down 7% (vs 9M-10) at \le 1,486 million. The cost/income ratio was 70.1% (vs 67.2% in 9M-10).

⁽¹⁾ Direct exposure on the banking book, without taking into account indirect exposure in the form of CDSs

⁽²⁾ Recognized under provision for credit loss in Q2-11, reclassified in net revenues in Q3-11



PROVISION FOR CREDIT LOSS

Provision for credit loss, adjusted for additional impairment charges in Q3-11 on the Greek sovereign debt held by Natixis' insurance subsidiaries, was €186 million, down 28% vs 9M-10.

CONTRIBUTION OF THE NETWORKS

The income of equity associates was €450 million (+23% vs 9M-10), including €435 million for the networks (CCIs), whose contribution was up 24% vs 9M-10, excluding non-operating items.

PRE-TAX PROFIT

The pre-tax profit was €1,746 million, up 3% vs 9M-10.

NET INCOME

Net income (Group share) was €1,267 million, down 4% vs 9M-10.

After factoring in a tax rate of 32.7% in 9M-11, vs 11.0% in 9M-10, net income (Group share) (not adjusted for non-operating items) was epsilon1,260 million, down 2% vs 9M-10 (not pro forma the consolidation of GCE Paiement, Cicobail and Oceor Lease).



4 - RESULTS OF THE BUSINESSES

CIB In €m	Q3-11	Q3-10	Q3-11 vs Q3-10	9M-11	9M-10	9M-11 vs 9M-10
Net revenues	Q3-11 542	<u>Q3-10</u> 675	(20%)	2,173	2,296	(5%)
Capital Markets	136	313	(56%)	972	1,070	(9%)
Financing	408	435	(6%)	1,230	1,290	(5%)
СРМ	23	(54)		19	(24)	
Other	(25)	(19)	35%	(49)	(40)	25%
Expenses	(391)	(387)	1%	(1,269	(1,209)	5%
Gross operating income	150	288	(48%)	904	1,087	(17%)
Provision for credit loss	(41)	(26)		(75)	(182)	
Pre-tax profit	108	262	(59%)	828	905	(9%)
Cost/income ratio	72.3%	57.4%		58.4%	52.7%	
ROE after tax (1)	6.7%	11.3%		15.9%	13.4%	

⁽¹⁾ See appendix for normative capital allocation methodology

In the third quarter of 2011, the performances of the **CIB** suffered from the severe turbulences besetting the financial markets due to the European sovereign debt crisis, particularly in the **Capital Markets** business line.

The **CIB**'s net revenues totaled €542 million (-20% vs Q3-10). They were impacted by exceptionally difficult market conditions. Excluding the negative impact of €38 million stemming from exposure to European sovereign debt, the decline in the CIB's net revenues was 14% (vs Q3-10). The **Financing** business line showed a high level of resilience, with revenues only edging down, vs Q2-11 and Q3-10, to €408 million. Over the first nine months, the CIB's net revenues were down 5% (vs 9M-10) at €2,173 million, of which €972 million for the Capital Markets (-9%) and €1,230 million for Financing (-5%).

At \in 310 million, **Structured Finance**'s Q3-11 revenues were up 3% vs Q3-10, driven by acquisition financing and real estate financing. Over the first nine months, the increase was 4%, with a good contribution from all the business lines. New loans totaled \in 3 billion in Q3-11, vs \in 3.4 billion in Q3-10 and \in 5.8 billion in Q2-11.

In **Commercial Banking,** revenues continued their steady decline to €98 million, vs €105 million in Q2-11 and €134 million in Q3-10, in line with the deleveraging policy implemented over the last two years.

The Q3-11 net revenues of **Interest Rate, Foreign Exchange, Commodities and Treasury** were down sharply on the back of widening spreads and high volatility. Primary activity was muted. Revenues were affected by a negative impact of €38 million linked to exposure to European sovereigns.

The contribution of the **Equity and Corporate Solutions** business was weak (net revenues of €70 million) in a very challenging environment.

Provision for credit loss in the third quarter was a normative 29 basis points of start-of-period customer loans (vs 19bp in Q2-11), excluding financial institutions and excluding GAPC.



Investment Solutions

In €m	Q3-11	Q3-10	Q3-11 vs Q3-10	9M-11	9M-10	9M-11 vs 9M-10
Net revenues	410	429	(4%)	1,355	1,290	5%
Asset Management	341	350	(3%)	1,062	1,019	4%
Insurance	31	51	(40%)	171	145	18%
Private Banking	24	23	7%	75	70	7%
Private Equity	14	5		47	56	
Expenses	(336)	(316)	6%	(1,004)	(928)	8%
Gross operating income	74	112	(34%)	351	362	(3%)
Provision for credit loss	(32)	(4)		(44)	(18)	
Pre-tax profit	44	115	(62%)	314	354	(11%)
Cost/income ratio	82.0%	73.8%		74.1%	71.9%	
ROE after tax (1)	8.9%	29.1%		24.8%	30.5%	

⁽¹⁾ See appendix for normative capital allocation methodology

Volumes in **Asset Management** amounted to \in 525 billion as of September 30, 2011, vs \in 533 billion as of June 30, 2011. The negative market effect (\in 28 billion) was not outweighed by the positive foreign-exchange effect (\in 17 billion). Net inflows totaled \in 3.1 billion, driven in particular by fixed-income products and alternative management via the centralized NGAM distribution platform.

In Europe, volumes reached \leq 309 billion, down 3% since the start of the year. The European market remains challenging, due largely to the heavy losses in the equity markets, but flows again became positive in money-market funds ($+\leq$ 1.1 billion).

In the United States, volumes totaled \$289 billion, down 0.9% since the start of the year.

Asset Management revenues were down 3% in Q3-11 vs Q3-10 at €341 million, but up 4% in 9M-11 vs 9M-10 at €1,062 million.

Insurance posted strong commercial performances, with net inflows ahead of the French market, at €123 million in Q3-11. Insurance volumes as of September 30, 2011 accordingly stood at €37.7 billion, up 4.7% vs September 30, 2010. Life insurance revenues were penalized by a negative impact stemming from the heavy losses in the equity markets. Under provision for credit loss, the additional impact of impairment charges on Greek sovereign debt was €27 million.

Exposure to the sovereign debt of peripheral countries (GIIPS) was greatly reduced as of end-October, 2011. Personal Protection revenues were up (+9% vs Q3-10) at €102 million, driven by robust trends in the BPCE networks.

In total, the revenues of the **Investment Solutions** division were down 4% in Q3-11 vs Q3-10 at €410 million, but up 5% in 9M-11 vs 9M-10 at €1,355 million.



Specialized Financial Services

	In €m	Q3-11	Q3-10	Q3-11 vs O3-10 ⁽¹⁾	OM	-11	9M-10	9M-11 vs 9M-10 ⁽¹⁾
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	Net revenues	272	258	5%		844	796	6%
	Specialized Financing	143	133	7%		437	394	11%
	Financial Services	129	125	3%		407	402	1%
	Expenses	(192)	(193)	(1%)	(589)	(581)	1%
	Gross operating income	80	65	24%		255	215	19%
	Provision for credit loss	(6)	(14)			(48)	(36)	
	Pre-tax profit	75	51	45%		208	180	15%
	Cost/income ratio	70.5%	74.9%		69	9.8%	73.0%	
	ROE after tax (2)	17.6%	12.5%		16	6.7%	15.2%	

⁽¹⁾ Pro forma the consolidation in 2010 of GCE Paiements, Cicobail and Oceor Lease

Specialized Financing enjoyed strong trading in Q3-11, driven in particular by consumer finance, which contributed to an overall increase of 7% in net revenues vs Q3-10.

Consumer finance revenues were up strongly (+16% vs Q3-10), due largely to steady growth in revolving credits in the Banques Populaires and Caisses d'Epargne networks.

Volumes in leasing, pro forma the consolidation of Cicobail and Oceor Lease acquired end-2010, were up 6% at €11.6 billion, with a strong increase in new business: €395 million (+27% vs Q3-10) in non-real estate leasing and €221 million (+22% vs Q3-10) in real estate leasing.

Net revenues in factoring were up 11% vs Q3-10, thanks in large part to cross-selling with the CIB (51% increase in factored receivables with large companies).

Sureties and Financial Guarantees benefited form the rollout of the offer in the networks, with gross written premiums up 36% (vs Q3-10) at €60 million.

Financial Services revenues were up 3% vs Q3-10, in a challenging environment.

The Payments business did well, thanks in particular to a robust commercial performance in the cards business. Pro forma the consolidation of GCE Paiements, revenues were up 5% and the pre-tax profit up 56% (vs Q3-10).

Employee Benefits Scheme revenues were up 9% (vs Q3-10), thanks mainly to growth in the service voucher business.

The total revenues of the **SFS division** came to €272 million in Q3-11 (+5% vs Q3-10) and €844 million over the first nine months (+6% vs 9M-10), driven by synergies with the BPCE networks.

The cost/income ratio firmed to 70.5%, vs 74.9% in Q3-10.

Provision for credit loss totaled €6 million, vs €14 million in Q3-10.

The pre-tax profit was up sharply (+45% vs Q3-10) at €75 million, despite the impact of impairment charges on Greek sovereign debt (-€9 million for the CEGC subsidiary).

⁽²⁾ See appendix for normative capital allocation methodology



Financial Investments (including Coface)

			Q3-11 vs			9M-11 vs
In €m	Q3-11	Q3-10	Q3-10	9M-11	9M-10	9M-10
Net revenues	223	189	18%	661	602	10%
Coface	227	181	25%	640	565	13%
Proprietary Private Equity	(16)	(3)		(14)	4	
Natixis Algérie	12	11	6%	35	34	4%
Expenses	(180)	(168)	7%	(541)	(528)	2%
Gross operating income	43	22	102%	121	74	62%
Provision for credit loss	(8)	(5)		(38)	(20)	
Pre-tax profit	38	12	215%	82	56	47%
Cost/income ratio	80.5%	88.6%		81.8%	87.7%	

Coface continued its recovery. Total turnover was up 1% at €414 million, while credit insurance turnover was up 4% (vs Q3-10). The loss ratio was 47%* in credit insurance, vs 57% in Q3-10 (pro forma the new method). Coface's net revenues were up 25% (vs Q3-10) at €227 million, while the pre-tax profit increased sharply to €52 million (+94% vs Q3-10 and +22% vs Q2-11).

Networks

Economic contribution to Natixis' equity method result	81	50	61%	331	216	53%
Equity method	115	85	35%	435	322	35%
Net income (Group share)	537	442	21%	1,875	1,550	21%
Pre-tax profit	795	730	9%	2,819	2,441	15%
Provision for credit loss	(318)	(304)	5%	(760)	(816)	(7%)
Gross operating income	1,106	1,057	5%	3,556	3,476	2%
Expenses	(2,038)	(2,031)	0%	(6,289)	(6,249)	1%
Caisses d'Epargne	1,613	1,592	1%	5,085	5,122	(1%)
Banques Populaires	1,531	1,496	2%	4,760	4,603	3%
Net revenues	3,144	3,088	2%	9,845	9,725	1%
In €m	Q3- 11	Q3-10	vs Q3-10	9M-11	9M-10	vs 9M-10
			Q3-11			9M-11

The networks' net revenues were up 2% in Q3-11 vs Q3-10. Commissions increased in both networks, on the back of robust commercial trends.

The networks' expenses were stable vs Q3-10. The cost/income ratio was 64.8%, an improvement of 0.9 points vs Q3-10.

^{*} A new calculation of the loss ratio has been used since Q3-11. The ratio now includes the cost of claims management.



Provision for credit loss was under control at €318 million. It worked out at 28 basis points of gross start-of-period customer loans, vs 30bp in Q2-11.

The networks' net income (Group share) was \in 537 million, up 21% vs Q3-10, which represented a low comparison base due to negative non-recurring items (- \in 90 million in respect of a competition authority fine and - \in 50 million after tax, due to the harmonization of the methods used by Banques Populaires and Caisses d'Epargne to calculate collective provisions).

The networks' contribution to the income of equity associates was up 35% vs Q3-10 at €115 million, and up 2% excluding non-operating items (-€28 million in Q3-10 via the CCIs).

As of September 30, 2011, the outstanding loans of the Banques Populaires stood at \leq 153 billion, up 5.8% vs September 30, 2010, buoyed by home and equipment lending. Total savings were up 5.3% vs September 30, 2010 at \leq 189 billion, with a big increase in customer deposits (+9.4% excluding centralized savings).

As of September 30, 2011, the outstanding loans of the Caisses d'Epargne stood at €166 billion, up 12.5% vs September 30, 2010, buoyed by home and equipment lending. Total savings were up 3.2% vs September 30, 2010 at €346 billion, with a big increase in customer deposits (+8.9% excluding centralized savings).

GAPC

(1)					
Net income	(21)	(37)	(18)	(4)	(22)
Pre-tax profit	(31)	(53)	(25)	(6)	(31)
Expenses	(39)	(55)	(35)	(38)	(31)
Impact of the guarantee $^{(1)}$	(87)	(103)	(29)	16	17
Impact excluding the guarantee	96	105	39	16	(18)
In €m	10	10	11	11	11_
	Q3-	Q4-	Q1-	Q2-	Q3-

 $^{^{(1)}}$ Of which call option value adjustment, premium accrual, financial guarantee and TRS impacts

Active management of portfolios continued in Q3-11, despite a challenging environment. Asset disposals totaled 0.2 billion during the quarter.

Risk-weighted assets after the BPCE guarantee were down 39% vs September 30, 2010, at €6.0 billion.

GAPC's impact on net income was low: -€22 million.



Appendices

TOTAL EEA

30

19,212

949

8,125

1,321

79

5,777

Exposure to European sovereign debt as of September 30, 2011, on the model used for stress tests in Europe in July 2011 (banking and trading businesses, excluding insurance)

European Economic Area	GROSS I	EXPOSURE	NET EXPOSURE					
in m€		Of which loans and advances		Of which AFS banking book	Of which banking book	Of which trading book		
Austria	53	0	20	0	0	20		
Belgium	162	0	137	0	5	132		
Bulgaria	0	0	0	0	0	0		
Cyprus	0	0	0	0	0	0		
Czech Republic	0	0	0	0	0	0		
Denmark	0	0	0	0	0	0		
Estonia	0	0	0	0	0	0		
Finland	78	0	78	0	0	78		
France	10,702	945	5,661	1,321	39	3,357		
Germany	2,743	0	538	0	0	538		
Greece	79	0	79	0	8	71		
Hungary	0	0	0	0	0	0		
Iceland	0	0	0	0	0	0		
Ireland	0	0	0	0	0	0		
Italy	1,976	2	378	0	0	376		
Latvia	0	0	0	0	0	0		
Liechtenstein	0	0	0	0	0	0		
Lithuania	63	0	63	0	0	63		
Luxembourg	1	0	1	0	0	1		
Malta	0	0	0	0	0	0		
Netherlands	1,416	0	616	0	0	616		
Norway	0	0	0	0	0	0		
Poland	15	0	5	0	2	3		
Portugal	192	0	189	0	22	167		
Romania	0	0	0	0	0	0		
Slovakia	0	0	0	0	0	0		
Slovenia	0	0	0	0	0	0		
Spain	1,730	1	356	0	2	353		
Sweden	0	0	0	0	0	0		
United Kingdom	3	1	3	0	2	0		

DIRECT EXPOSURE TO DERIVATIVES	INDIRECT EXPOSURE
	Trading book
0	(2)
40	(2)
0	0
1	0
0	0
(31)	(1) 0
0	0
(11)	(2) 2 11
(817)	2
0	11
0	67
0 0 0 0	0
0	0
0	23
0	(7)
0	0
0	0
(36)	(40)
0	0
0	0
(243)	(2) (2) (1)
0	(2)
0	(1)
0	19
0	0
0	0
0	0
0	(3)
0	2
0	(2)

(1,097)	60
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Comments on methodology

Normative capital allocation

For the core businesses, the retail banking networks via the CCIs, and the Financial Stakes, the allocation of capital is equal to 7% of risk-weighted assets at the start of the period.

Natixis Insurances and CEGC have a specific normative capital allocation, based on 65% of regulatory capital.

Pro-forma adjustments

In the Specialized Financial Services business, the Payments division is reported pro forma the consolidation of GCE Paiements in 2010. The Leasing division is reported pro forma the consolidation of Cicobail and Oceor Lease in 2010.

Non-operating items⁽¹⁾

in m€			3Q09	4Q09	1Q10	2Q10	3Q10	4Q10	1Q11	2Q11	3Q11
Natixis pre-tax profit ⁽²⁾			374	628	556	692	421	621	557	675	503
FV gain / (losses) on own debt (senior debt)	Corporate Center	Net revenues	(319)	18	(2)	49	(40)	38	(108)	(15)	191
Greek sovereign debt impairment on Insurance	Investments Solutions	Cost of risk									(27)
Greek sovereign debt impairment on Sureties and Financial Guarantees	SFS	Net revenues									(15)
Greek sovereign debt impairment on Sureties and Financial Guarantees	SFS	Cost of risk									6
Greek sovereign debt impairment on Coface	Financial Investments	Cost of risk									(4)
Impairment on Eiffage financial stake (4.5% of capital holding)	Corporate Center	Net revenues									(39)
Capital gain recognized as a consequence of BPCE tender offers on Natixis' hybrid instruments and closing positions on related hedging positions	Corporate Center	Net revenues	460								
Requalification of the deeply subordinated notes as equity instruments	Corporate Center	Net revenues		398							
Impairments (Private Banking et NPE)	Investment Solutions Corporate Center	Provision for credit losses Non operating items		(21) (35)							
CCI impairments	Retail	Associates	İ	(77)							
CCI: Fine from French Competition Authority and change in provisioning methodology at Banques Populaires	Retail	Associates					(28)				
Capital gain from VR Factorem sale	SFS	Non operating items						13			
	Financial Investments	Net revenues						(10)			
Coface impairments	Financial Investments	Expenses						(10)			
corace impairments	Financial Investments	Provision for credit losses						(14)			
	Financial Investments	Non operating items						(12)			
Non-operating items pre-tax impact			141	283	(2)	49	(68)	6	(108)	(15)	112
Natixis pre-tax profit excluding non											
operating items ⁽²⁾			233	345	558	644	489	615	665	691	391

 $^{^{(1)}}$ Excl. discontinued activities, net restructuring costs and GAPC

⁽²⁾ Pro forma the integrations of GCE Paiements, Cicobail and Oceor Lease in 2010



Natixis' consolidated results

in m€ ⁽¹⁾	Q1-10	Q2-10	Q3-10	Q4-10	Q1-11	Q2-11	Q3-11
Net revenues	1 681	1 686	1 382	1 747	1 621	1 831	1 560
Expenses	(1 163)	(1 129)	(1 117)	(1 280)	(1 219)	(1 230)	(1 143)
Gross operating income	517	556	265	467	403	601	417
Provision for credit loss	(105)	(50)	34	(51)	(20)	(107)	(66)
Associates (including CCIs)	143	104	91	161	153	177	120
Gains or losses on other assets	(15)	(1)	2	(10)	(4)	(1)	1
Change in the value of goodwill	0	(0)	0	(0)	0	0	(0)
Pre-tax profit	541	609	391	568	532	670	471
Tax	(50)	(46)	(55)	(97)	(126)	(161)	(121)
Minority interests	(8)	(8)	(13)	(7)	(4)	(4)	(7)
Net income (Group share) excluding discontinued operations and net restructuring costs	483	555	323	465	402	505	344
Net income from discontinued operations	0	(9)	0	0	22	0	0
Net restructuring costs	(17)	(17)	(15)	(22)	(12)	0	0
Net income (Group share)	466	528	308	443	412	505	344

⁽¹⁾ Intermediate aggregates down to recurrent net income (Group share) are calculated before net income of discontinued operations and net restructuring costs. Pro forma mainly the consolidation of GCE Paiements, Cicobail and Oceor Lease in 2010.

Contribution of the businesses

in m€	C	В		tment tions	SI	-s	Fin. S	takes	cc	ΞI	Corpo Cen		GA	РС	Gro	oup
	Q3- 10	Q3- 11	Q3- 10	Q3- 11	Q3- 10	Q3- 11	Q3- 10	Q3- 11	Q3- 10	Q3- 11	Q3- 10	Q3- 11	Q3- 10	Q3- 11	Q3- 10	Q3- 11
Net revenues	675	542	429	410	258	272	189	223			(93)	139	(76)	(26)	1 382	1 560
Expenses	(387)	(391)	(316)	(336)	(193)	(192)	(168)	(180)			(14)	(14)	(39)	(31)	(1 117)	(1 143)
Gross operating income	288	150	112	74	65	80	22	43			(108)	125	(114)	(56)	265	417
Provision for credit losses	(26)	(41)	(4)	(32)	(14)	(6)	(5)	(8)			(2)	(4)	84	25	34	(66)
Operating income	262	109	109	42	51	74	17	36			(110)	121	(30)	(31)	298	351
Associates	0	0	4	3	0	0	1	1	50	81	35	34	0	0	91	120
Other items	(0)	(1)	2	(2)	(0)	0	(6)	1	0	0	6	3	0	0	2	1
Pre-tax profit	262	108	115	44	51	75	12	38	50	81	(69)	158	(30)	(31)	391	471



Natixis' results excluding GAPC, discontinued operations and restructuring costs

in m€	Q1-10	Q2-10	Q3-10	Q4-10	Q1-11	Q2-11	Q3-11
Net revenues	1 668	1 763	1 458	1 753	1 635	1 768	1 586
Expenses	(1 122)	(1 082)	(1 079)	(1 225)	(1 184)	(1 192)	(1 112)
Gross operating income	546	680	379	528	452	576	473
Provision for credit loss	(118)	(91)	(50)	(59)	(44)	(76)	(91)
Associates	143	104	91	161	153	177	120
Gains or losses on other assets	(15)	(1)	2	(10)	(4)	(1)	1
Change in the value of goodwill	0	(0)	0	(0)	0	0	(0)
Pre-tax profit	556	693	421	621	557	675	503
Tax	(54)	(71)	(64)	(113)	(133)	(162)	(130)
Minority interests	(8)	(8)	(13)	(7)	(4)	(4)	(7)
Net income (Group share) excluding discontinued operations and net restructuring costs	493	613	344	502	420	509	366
Net income from GAPC	(10)	(59)	(21)	(37)	(18)	(4)	(22)
Net income from discontinued operations	0	(9)	0	0	22	0	0
Net restructuring costs	(17)	(17)	(15)	(22)	(12)	0	0
Net income (Group share)	466	528	308	443	412	505	344

Corporate and Investment Bank

in m€	Q1-10	Q2-10	Q3-10	Q4-10	Q1-11	Q2-11	Q3-11
Net Revenues	793	828	675	731	821	810	542
Commercial Banking	136	135	134	119	110	105	98
Structured Finance	270	313	301	334	281	328	310
Capital Markets	399	358	313	<i>372</i>	447	389	136
СРМ	(16)	46	(54)	(36)	0	(4)	23
Other	3	(24)	(19)	(58)	(16)	(7)	(25)
Expenses	(416)	(406)	(387)	(440)	(436)	(441)	(391)
Gross operating income	377	422	288	290	385	369	150
Provision for credit losses	(97)	(60)	(26)	(21)	(2)	(32)	(41)
Operating income	281	362	262	270	383	337	109
Associates	0	0	0	0	0	0	0
Other items	1	(0)	(0)	(0)	(0)	(0)	(1)
Pre-tax profit	282	362	262	269	383	337	108



Investment Solutions

In m€	Q1-10	Q2-10	Q3-10	Q4-10	Q1-11	Q2-11	Q3-11
Net Revenues	425	436	429	499	472	473	410
Asset Management	324	345	350	394	365	356	341
Insurance	66	28	51	68	71	69	31
Private Banking	22	26	23	24	25	26	24
Private Equity	14	38	5	13	11	22	14
Expenses	(305)	(307)	(316)	(352)	(328)	(339)	(336)
Gross operating income	120	129	112	147	144	133	74
Asset Management	74	93	90	101	94	85	76
Insurance	40	0	24	43	44	38	(6)
Private Banking	(2)	3	(1)	(0)	1	(3)	(4)
Private Equity	9	32	(1)	3	5	14	8
Provision for credit losses	1	(15)	(4)	(8)	(0)	(12)	(32)
Operating income	121	114	109	140	144	121	42
Associates	4	4	4	7	3	5	3
Other items	(1)	(2)	2	(3)	(2)	(1)	(2)
Pre-tax profit	123	116	115	144	146	125	44

Specialized Financial Services(1)

in m€	Q1-10	Q2-10	Q3-10	Q4-10	Q1-11	Q2-11	Q3-11
Net Revenues	257 129	280 <i>132</i>	258 133	278 <i>138</i>	271 141	301 <i>153</i>	272 143
Specialized Financing Factoring	28	30	30	31	30	35	33
Sureties and Financial Guarantees	24	19	27	27	26	26	24
Leasing	38	43	37	38	40	49	41
Consumer Finance	35	35	36	38	42	41	42
Film Industry Financing	4	4	3	3	3	3	4
Financial Services	129	148	125	140	130	148	129
Employee Savings Scheme	23	29	21	27	25	32	23
Payments	69	71	70	74	71	<i>73</i>	<i>73</i>
Securities Services	36	49	34	39	33	43	33
Expenses	(192)	(195)	(193)	(204)	(196)	(202)	(192)
Gross operating income	65	85	65	75	75	99	80
Provision for credit losses	(13)	(9)	(14)	(13)	(20)	(22)	(6)
Operating income	52	76	51	61	55	77	74
Associates	0	0	0	0	0	0	0
Other items	0	(0)	(0)	12	0	(0)	0
Pre-tax profit	52	76	51	74	56	77	75
Specialized Financing	43	48	43	53	45	49	<i>57</i>
Financial Services	9	28	8	21	11	28	18

⁽¹⁾ Pro forma the consolidation of GCE Paiements, Cicobail, Oceor Lease



Financial Investments

in m€	Q1-10	Q2-10	Q3-10	Q4-10	Q1-11	Q2-11	Q3-11
Net revenues	210	203	189	267	212	226	223
Coface	187	196	181	235	200	212	227
Proprietary Private Equity	13	(6)	(3)	19	1	1	(16)
Other	10	13	11	13	10	13	12
Expenses	(176)	(185)	(168)	(220)	(183)	(179)	(180)
Gross operating income	34	19	22	47	29	48	43
Provision for credit losses	(7)	(9)	(5)	(15)	(15)	(15)	(8)
Operating income	27	10	17	33	14	32	36
Associates	2	2	1	2	1	2	1
Other items	4	(0)	(6)	(18)	(5)	0	1
Pre-tax profit	33	11	12	16	11	34	38

Contribution of the CCIs

in m€	Q1-10	Q2-10	Q3-10	Q4-10	Q1-11	Q2-11	Q3-11
Equity method accounting (20%)	124	97	87	132	130	138	107
Accretion profit	23	11	8	29	22	35	10
Revaluation adjustments	(10)	(10)	(10)	(9)	(2)	(3)	(2)
Equity method contribution	138	99	85	152	149	170	115
o/w Banques Populaires	59	34	27	59	67	81	47
o/w Caisses d'Epargne	<i>7</i> 8	65	59	93	82	89	68
Analytical restatement	(35)	(35)	(35)	(35)	(34)	(35)	(34)
Economic contribution to Natixis' equity method result	103	64	50	117	116	135	81

Corporate Center

in m€	Q1-10	Q2-10	Q3-10	Q4-10	Q1-11	Q2-11	Q3-11
Net Revenues	(18)	15	(93)	(22)	(141)	(42)	139
Expenses	(33)	11	(14)	(10)	(41)	(32)	(14)
Gross operating income	(51)	26	(108)	(32)	(182)	(74)	125
Provision for credit losses	(2)	2	(2)	(2)	(7)	6	(4)
Operating income	(53)	28	(110)	(34)	(188)	(68)	121
Associates	35	36	35	35	33	35	34
Other items	(19)	1	6	(1)	1	1	3
Pre-tax profit	(37)	64	(69)	0	(154)	(32)	158



GAPC

in m€	Q1-10	Q2-10	Q3-10	Q4-10	Q1-11	Q2-11	Q3-11
Net revenues	13	(77)	(76)	(6)	(14)	63	(26)
Expenses	(42)	(47)	(39)	(55)	(35)	(38)	(31)
Gross operating income	(29)	(124)	(114)	(60)	(49)	25	(56)
Provision for credit losses	14	40	84	8	24	(31)	25
Pre-tax profit	(15)	(84)	(30)	(53)	(25)	(6)	(31)
Net income	(10)	(59)	(21)	(37)	(18)	(4)	(22)

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Specific information on exposures (FSF recommendations) appears in the presentation of results for the third quarter of 2011 (available at www.natixis.com on the "Investors Relations" page).

The conference call to discuss the results, scheduled for Thursday November 10, 2011 at 11.00 a.m. CET, will be webcast live on www.natixis.com (on the "Investor Relations" page).

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