

Ubisoft[®] reports its final sales figures for third-quarter 2011-12

- Final sales for third-quarter 2011-12: €652 million
- Full-year targets confirmed

Paris, February 15, 2012 – Today, Ubisoft[®] released its final sales figures for the fiscal quarter ended December 31, 2011.

Sales

Sales for the third quarter of 2011-12 came to \in 652 million, up 8.8% (or 11.0% at constant exchange rates) compared with the \in 600 million recorded for the same period of 2010-11.

For the first nine months of fiscal 2011-12, sales totaled €900 million versus €861 million in the corresponding prior-year period, representing an increase of 4.5%, or 9.2% at constant exchange rates.

The Group's final sales for third-quarter 2011-12 are in line with the estimate of around $\in 650$ million issued on January 10, 2012 and significantly higher than the guidance of between $\in 580$ million and $\in 620$ million announced when Ubisoft reported its results for the first half of fiscal 2011-12. This third-quarter performance reflects the following:

- A near-30% increase in sales of dance titles, with over 13 million sell-in units, which propelled Ubisoft's worldwide market share in this high-growth segment to nearly 70%¹ in calendar 2011. Just Dance[®] Ubisoft's flagship casual franchise was once again a star performer, continuing to attract increasing numbers of Wii™ players in addition to launching successfully on Kinect[™] and seeing its popularity grow in Continental Europe and Asia. In December 2011, Just Dance 3 was the industry best-sku seller in the United States and in EMEA.
- Solid sales for Assassin's Creed[®] Revelations, coming in at close to 7 million sell-in units, which slightly exceeded forecasts. The title was the industry 7th best seller in calendar 2011.
- A 159% increase in sales for the Online segment, driven notably by strong growth from Settlers[®] Online and Howrse[®] and robust performance from digital distribution.

In calendar 2011, Ubisoft also continued to win market share in the console games segment $(8.6\% \text{ versus } 8.1\% \text{ in } 2010)^1$.

¹ North America and EMEA. Excluding Asia. Sources: GFK, Nielsen, Chart-Track and NPD.

Yves Guillemot, Chief Executive Officer, stated "Our unique positioning as a creator of brands for both core and casual gamers enabled us to capture new market share in the console games segment in 2011 while significantly growing our online business. In fiscal 2012-13, we will start to capitalize on the large-scale investments we have undertaken more than three years ago, with the ramp-up of our offering for core gamers and notably a strong comeback into the major segment of shooter games. We also expect to see sustained growth in our online and digital revenue during the year. In the longer term we have solid opportunities for continued growth and profitability thanks to the arrival of the new generation of consoles and our plans to extend to all our titles the benefits and economic models of online games."

Outlook

Sales for the fourth quarter of 2011-12

Sales for the last three months of 2011-12 are expected to come in at between \leq 150 million and \leq 180 million, reflecting fewer game releases scheduled for the period compared with fourth-quarter 2010-11 and a relatively soft start of the quarter.

Full-year 2011-12

The Company is standing by its recently upwardly-revised targets for full-year 2011-12, namely forecast sales of between \leq 1,050 million and \leq 1,080 million and current operating income² of between \leq 45 million and \leq 65 million.

Full-year 2012-13

Ubisoft confirms it expects an increase in both sales and current operating income² in 2012-13, as well as positive operating cash flow generation. This performance will be driven by the ramp-up of the Company's offering for core gamers (including a strong comeback into the major segment of shooter games), as well as sustained growth in online and digital revenue.

Significant events

<u>Market share</u>: In calendar 2011, Ubisoft was the number 3 independent publisher in the United States with 8.4% market share (compared with number 3 and 7.3% one year earlier) and was also number 3 in Europe with 8.7% market share (compared with number 3 and 9.0%).

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² Before stock-based compensation.

Disclaimer

This statement may contain estimated financial data, information on future projects and transactions and future business results/performance. Such forward-looking data are provided for estimation purposes only. They are subject to market risks and uncertainties and may vary significantly compared with the actual results that will be published. The estimated financial data have been presented to the Board of Directors and have not been audited by the Statutory Auditors. (Additional information is specified in the most recent Ubisoft Registration Document filed on June 28, 2011 with the French Financial Markets Authority (*l'Autorité des marchés financiers*)).

About Ubisoft:

Ubisoft is a leading producer, publisher and distributor of interactive entertainment products worldwide and has grown considerably through a strong and diversified line-up of products and partnerships. Ubisoft has offices in 26 countries and has sales in more than 55 countries around the globe. It is committed to delivering high-quality, cutting-edge video game titles to consumers. For the 2010-11 fiscal year Ubisoft generated sales of \leq 1,039 million. To learn more, please visit: www.ubisoftgroup.com.

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APPENDICES

Breakdown of sales by geographic region

	% Sales	% Sales	% Sales	% Sales
	Q3 2011/12	Q3 2010/11	9 months 2011/12	9 months 2010/11
Europe	44%	36%	43%	37%
North America	50%	59%	50%	57%
Rest of world	6%	5%	7%	6%
TOTAL	100%	100%	100%	100%

Breakdown of sales by platform

	Q3 2011/12	Q3 2010/11	9 months 2011/12	9 months 2010/11
Nintendo DS™	2%	4%	2%	5%
Nintendo 3 DS™	1%	0%	1%	-
PC	6%	1%	6%	2%
PLAYSTATION [®] 3	23%	21%	23%	21%
PSP™	0%	1%	1%	2%
Wii™	36%	44%	34%	38%
XBOX 360™	31%	29%	30%	31%
Others	1%	0%	3%	1%
TOTAL	100%	100%	100%	100%

Breakdown of sales by business line

	Q3 2011/12	Q3 2010/11	9 months 2011/12	9 months 2010/11
Development	97%	99%	97%	99%
Publishing	2%	1%	1%	1%
Distribution	1%	0%	2%	0%
TOTAL	100%	100%	100%	100%

<u>Title release schedule</u> 4th Quarter (January – March 2012)

PACKAGED GOODS

ASPHALT: INJECTION™	PlayStation [®] Vita
DUNGEON HUNTER ALLIANCE	PlayStation [®] Vita
IMAGINE [®] CHAMPION RIDER 3D (North America only)	Nintendo 3DS™
JUST DANCE [®] BEST OF (EMEA only)	Wii™
LUMINES™ ELECTRONIC SYMPHONY	PlayStation [®] Vita
MICHAEL JACKSON THE EXPERIENCE	PlayStation [®] Vita
RAYMAN [®] ORIGINS	PC (EMEA only), PlayStation® Vita

ONLINE DIGITAL

ASSASIN'S CREED® COMICS	iPad
ASSASSIN'S CREED® RECOLLECTION	iPhone
HORSE HAVEN™	Facebook
HOUSE M.D. CRITICAL CASES™	Facebook
I AM ALIVE™	XBLA
MONSTER BURNER	iPhone
MOTOHEROZ®	iPhone, iPad
PRINCE OF PERSIA [®] CLASSIC HD	iPhone, iPad
RABBIDS [®] INVASION	Facebook
RAYMAN [®] 3 HD	XBLA, PSN
RAYMAN [®] ORIGINS	PC Digital Distribution
SHOOT MANY ROBOTS™	XBLA, PSN