



**THE HAVAS GROUP INVITES YOU TO:**

**A CONFERENCE CALL & WEBCAST IN ENGLISH  
TO COMMENT ITS 2011 FULL YEAR RESULTS  
ON THURSDAY 1<sup>ST</sup> MARCH 2012  
at 5pm French time, 4 pm (UK Time) or 11 am (Eastern Time),**

International dial in numbers:

**From France: +33 1 70 77 09 34**

**From the UK: +44 203 367 9457**

**From the USA: +1- 866 907 5925**

You can also listen to this call by accessing our website [www.havas.com](http://www.havas.com) and download the presentation (accessible 5 minutes prior to the start of the webcast).

If you are unable to listen to the call live, a digital replay will be available within 2 hours after the end of the conference call. You have two options :

- 1) on the home page of our website [www.havas.com](http://www.havas.com) and in the "Investors" > "Revenues & Results" section to listen to the call and download our presentation (available for 1 month)
- 2) by dialing from France: +33(0)1 72 00 15 00 (code 276080#), from UK: +44(0) 2033679460 (code 276080#) and from the US: +1 877 64 230 18 (code 276080#) (available for 7 days).

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