PUBLICATION OF THE PREPARATORY DOCUMENTATION FOR THE ANNUAL SHAREHOLDERS MEETING OF MAY 16, 2014

The Annual Meeting of Michelin Shareholders will be held on Friday May 16, 2014 at 9 a.m. at the Polydome conference center, Place du 1^{er} Mai, Clermont-Ferrand, Puy-de-Dôme, France.

As Michelin shares are exclusively registered shares, all Shareholders receive a notice of meeting with a summary of the Group's activities and results for 2013 and a presentation of the resolutions submitted for vote at the Meeting.

The above document, together with the notice of meeting published within the regulatory deadline in Bulletin des *Annonces Légales Obligatoires*, are available from the Shareholder Section of the corporate website (www.michelin.com/shareholders).

Shareholders may also consult these documents from the above website, at the Company's headquarters or request a copy of the documentation referred to in Article R. 225-83 of the French Commercial Code.

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