BiC Group - Press Release Clichy - 21 Осtober 2015

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## BIC Group - Third Quarter and 9 months 2015 Results

- 9 month 2015 Net Sales: 1,682.3 million euros, up 14.8\% as reported and $\mathbf{+ 5 . 8 \%}$ on a comparative basis*
o Consumer business up $6.6 \%$ on a comparative basis
o BIC Graphic stable on a comparative basis
- 9 month 2015 Normalized* IFO: 343.4 million euros, up 22.9\%
o Normalized* IFO margin: $20.4 \%$ (vs. $19.1 \%$ in 2014)
- 9 month 2015 Net Income Group share: 252.9 million euros, up 25.0\%
o EPS Group share: 5.36 euros, up $24.7 \%$
- September 2015 Net Cash position: $\mathbf{3 6 0 . 3}$ million euros

Q3 and 9M 2015 Key operational figures

|  | Net Sales growth on a comparative basis* |  | Normalized <br> IFO margin* |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Q3 | 9M | Q3 | 9M |
| Group | +4.8\% | +5.8\% | 19.0\% | 20.4\% |
| Consumer business | +6.2\% | +6.6\% | 21.2\% | 23.5\% |
| - Stationery <br> - Lighters <br> - Shavers | $\begin{array}{r} +6.1 \% \\ +5.2 \% \\ +10.3 \% \end{array}$ | $\begin{aligned} & +3.5 \% \\ & +8.1 \% \\ & +11.4 \% \end{aligned}$ | $\begin{aligned} & 10.4 \% \\ & 39.8 \% \\ & 17.0 \% \end{aligned}$ | $\begin{aligned} & 14.0 \% \\ & 39.7 \% \\ & 19.1 \% \end{aligned}$ |
| BIC Graphic | -3.4\% | 0.0\% | 5.6\% | -0.9\% |

Commenting on BIC Group results, Mario Guevara, Chief Executive Officer, said: "Year-to-date results were good, with solid growth in all Consumer categories, reinforcing our confidence that we will achieve our 2015 objectives.
Net Sales growth was well balanced across geographies, with mid-single digit increases in both developed and developing markets, including a good performance in Latin America. In Stationery, the back-to-school season sell-out was good in Europe, North America and Mexico while performance in Lighters and Shavers continued to be strong."

## Full Year 2015 Outlook

Group Net Sales should grow between $4 \%$ and $5 \%$ on a comparative basis.
The Group Normalized IFO margin is expected to increase slightly compared to last year.

[^0]|  | THIRD QUARTER |  |  |  |  | 9 MONTHS |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| In million euros See glossary page 11 | 2014* | 2015 | Change as reported | Change at constant currencies | Change on a comp. basis | 2014* | 2015 | Change as reported | Change at constant currencies | Change on a comp. basis |
| GROUP |  |  |  |  |  |  |  |  |  |  |
| Net Sales <br> Gross Profit <br> Normalized Income From Operations <br> Normalized IFO Margin <br> Income From Operations <br> IFO Margin <br> Net Income Group Share <br> Earnings Per Share <br> Group Share (in euros) | $\begin{array}{r} 496.8 \\ 247.0 \\ 94.7 \\ 19.1 \% \\ 94.7 \\ 19.1 \% \\ 66.6 \\ 1.42 \end{array}$ | $\begin{array}{r} 548.3 \\ 272.8 \\ 104.2 \\ 19.0 \% \\ 104.2 \\ 19.0 \% \\ 76.3 \\ 1.62 \end{array}$ | $\begin{aligned} & +10.4 \% \\ & +10.5 \% \\ & +10.0 \% \\ & +10.0 \% \\ & +14.6 \% \\ & +14.1 \% \end{aligned}$ | +4.1\% | $+4.8 \%$ | $\begin{array}{r} 1,465.3 \\ 723.9 \\ 279.4 \\ 19.1 \% \\ 291.4 \\ 19.9 \% \\ 202.3 \\ 4.30 \end{array}$ | $\begin{array}{r} 1,682.3 \\ 842.6 \\ 343.4 \\ 20.4 \% \\ 345.7 \\ 20.5 \% \\ 252.9 \\ 5.36 \end{array}$ | $\begin{aligned} & +14.8 \% \\ & +16.4 \% \\ & +22.9 \% \\ & +18.6 \% \\ & +25.0 \% \\ & +24.7 \% \end{aligned}$ | $+5.1 \%$ | $+5.8 \%$ |
| BY CATEGORY |  |  |  |  |  |  |  |  |  |  |
| Stationery <br> Net Sales IFO <br> IFO margin <br> Normalized IFO margin | $\begin{array}{r} 169.2 \\ 18.4 \\ 10.8 \% \\ 10.8 \% \end{array}$ | $\begin{array}{r} 184.3 \\ 19.2 \\ 10.4 \% \\ 10.4 \% \end{array}$ | $\begin{aligned} & +8.9 \% \\ & +4.5 \% \end{aligned}$ | $+4.0 \%$ | +6.1\% | 525.2 <br> 74.0 <br> 14.1\% <br> 13.4\% | $\begin{array}{r} 574.6 \\ 79.7 \\ 13.9 \% \\ 14.0 \% \end{array}$ | $\begin{aligned} & +9.4 \% \\ & +7.7 \% \end{aligned}$ | $+1.7 \%$ | +3.5\% |
| Lighters <br> Net Sales <br> IFO <br> IFO margin <br> Normalized IFO margin | $\begin{array}{r} 143.6 \\ 54 . \\ 37.90 \\ 37.9 \end{array}$ | $\begin{array}{r} 158.8 \\ 63.2 \\ 39.8 \% \\ 39.8 \% \end{array}$ | $\begin{aligned} & \text { +10.6\% } \\ & +16.2 \% \end{aligned}$ | +5.2\% | +5.2\% | $\begin{array}{r} 423.0 \\ 170.7 \\ 40.4 \% \\ 38.6 \% \end{array}$ | $\begin{array}{r} 500.7 \\ 199.8 \\ 39.9 \% \\ 39.7 \% \end{array}$ | $\begin{aligned} & \text { +18.4\% } \\ & +17.0 \% \end{aligned}$ | +8.1\% | +8.1\% |
| Shavers <br> Net Sales IFO <br> IFO margin <br> Normalized IFO margin | $\begin{array}{r} 97.9 \\ 19.2 \\ 19.6 \% \\ 19.6 \% \end{array}$ | $\begin{array}{r} 113.0 \\ 19.2 \\ 17.0 \% \\ 17.0 \% \end{array}$ | $\begin{array}{r} +15.4 \% \\ -0.1 \% \end{array}$ | +10.3\% | +10.3\% | $\begin{array}{r} 284.9 \\ 53.6 \\ 18.8 \% \\ 18.4 \% \end{array}$ | $\begin{array}{r} 343.2 \\ 64.0 \\ 18.6 \% \\ 19.1 \% \end{array}$ | $\begin{aligned} & \text { +20.4\% } \\ & +19.3 \% \end{aligned}$ | +11.4\% | +11.4\% |
| Other Products Net Sales | 15.3 | 13.9 | -8.9\% | -10.9\% | -10.9\% | 50.5 | 53.0 | +4.9\% | -0.6\% | -0.6\% |
| Total Consumer business <br> Net Sales <br> IFO <br> IFO Margin <br> Normalized IFO margin | $\begin{array}{r} 426.0 \\ 91.2 \\ 21.49 \\ 21.4 \end{array}$ | $\begin{array}{r} 470.0 \\ 99.8 \\ 21.2 \% \\ 21.2 \% \end{array}$ | $\begin{array}{r} +10.3 \% \\ +9.5 \% \end{array}$ | $+5.3 \%$ | +6.2\% | $\begin{array}{r} \text { 1,283.6 } \\ 292.6 \\ 22.8 \% \\ \mathbf{2 1 . 8 \%} \end{array}$ | $\begin{array}{r} 1,471.5 \\ 346.1 \\ 23.5 \% \\ 23.5 \% \end{array}$ | $\begin{aligned} & \text { +14.6\% } \\ & +18.3 \% \end{aligned}$ | $+5.8 \%$ | +6.6\% |
| BIC Graphic <br> Net Sales <br> IFO <br> IFO margin <br> Normalized IFO margin | $\begin{array}{r} 70.8 \\ 3.6 \\ 5.0 \% \\ 5.0 \% \end{array}$ | $\begin{array}{r} 78.3 \\ 4.3 \\ 5.6 \% \\ 5.6 \% \end{array}$ | $\begin{aligned} & \text { +10.7\% } \\ & +22.1 \% \end{aligned}$ | -3.4\% | -3.4\% | $\begin{array}{r} 181.7 \\ -1.3 \\ -0.7 \% \\ -0.6 \% \end{array}$ | $\begin{array}{r} 210.8 \\ -0.4 \\ -0.2 \% \\ -0.9 \% \end{array}$ | $\begin{aligned} & \text { +16.0\% } \\ & +68.5 \% \end{aligned}$ | 0.0\% | 0.0\% |

[^1]
## Net Sales

For the first 9 months 2015, Net Sales were $1,682.3$ million euros, up $14.8 \%$ as reported, $+5.1 \%$ at constant currencies, and $+5.8 \%$ on a comparative basis. The positive impact of currency fluctuations (+9.7\%) was due to the increase of the USD against the EUR.

- Consumer business grew $6.6 \%$ on a comparative basis with a solid performance across all geographies (Europe $+5.4 \%$, North America $+7.2 \%$, Developing Markets $+6.9 \%$ ).
- BIC Graphic Net Sales were stable on a comparative basis.


## Gross Profit margin

9 months 2015 Gross Profit margin increased 0.7 point to $50.1 \%$ of sales versus $49.4 \%$ in 2014, benefiting from better costs of production including cost efficiencies, favorable raw material and FX impacts.

## Income From Operations and Normalized Income From Operations

9 months 2015 Normalized IFO was 343.4 million euros ( $20.4 \%$ normalized IFO margin). Consumer business normalized IFO margin was $23.5 \%$, an increase of 1.7 points, driven notably by a decrease in expenses related to the portable Fuel Cell project (sold in early April 2015). BIC Graphic normalized IFO margin decreased 0.3 point to $-0.9 \%$.

The key components of the change in normalized IFO margin were:

| In points | $\begin{gathered} \text { Q3 } \\ 2014 \text { vs. } \\ 2013 \end{gathered}$ | $\begin{gathered} \text { Q3 } \\ 2015 \text { vs. } \\ 2014 \end{gathered}$ | 9 M 2014 vs. 2013 | $\begin{gathered} 9 M \\ 2015 \text { vs. } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| - Change in Gross Profit margin | -0.5 | +0.1 | +0.7 | +0.7 |
| - Brand support | -0.2 | -0.3 | - | +0.1 |
| - OPEX and other expenses | -0.4 | +0.1 | -0.4 | +0.5 |
| - Cello Pens consolidation impact on normalized IFO | -0.2 | - | -0.1 | - |
| Total impact | +1.6 | -0.1 | +0.2 | +1.3 |

Non-recurring items

| In million euros | $\begin{gathered} \text { H1 } \\ 2014 \end{gathered}$ | $\begin{gathered} \mathrm{H} 1 \\ 2015 \end{gathered}$ | $\begin{gathered} \text { Q3 } \\ 2014 \end{gathered}$ | $\begin{gathered} \text { Q3 } \\ 2015 \end{gathered}$ | $\begin{gathered} 9 \mathrm{M} \\ 2014 \end{gathered}$ | $\begin{gathered} 9 \mathrm{M} \\ 2015 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Income From Operations As \% of Net Sales | $\begin{aligned} & 196.6 \\ & 20.3 \% \end{aligned}$ | $\begin{aligned} & 241.5 \\ & 21.3 \% \end{aligned}$ | $\begin{gathered} 94.7 \\ 19.1 \% \end{gathered}$ | $\begin{aligned} & 104.2 \\ & 19.0 \% \end{aligned}$ | $\begin{aligned} & 291.4 \\ & 19.9 \% \end{aligned}$ | $\begin{aligned} & 345.7 \\ & 20.5 \% \end{aligned}$ |
| - Restructuring costs (including those related to distribution reorganization in the Middle East and Africa regions) <br> - Retiree medical adjustments in the U.S. <br> - Fuel Cell divestiture net of restructuring costs <br> - Impact of lump sum election for terminated vested pension participants | $\begin{aligned} & +0.2 \\ & -12.2 \end{aligned}$ | $+4.5$ <br> $-2.2$ <br> $-4.6$ |  | - - - - | $\begin{aligned} & +0.2 \\ & -12.2 \end{aligned}$ | $+4.5$ $-2.2$ $-4.6$ |
| Normalized IFO As \% of Net Sales | $\begin{aligned} & 184.6 \\ & 19.1 \% \end{aligned}$ | $\begin{aligned} & 239.2 \\ & 21.1 \% \end{aligned}$ | $\begin{gathered} 94.7 \\ 19.1 \% \end{gathered}$ | $\begin{aligned} & 104.2 \\ & 19.0 \% \end{aligned}$ | $\begin{aligned} & 279.4 \\ & 19.1 \% \end{aligned}$ | $\begin{gathered} 343.4 \\ 20.4 \% \end{gathered}$ |

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Income before tax increased $23.5 \%$ as reported to 363.6 million euros. Net finance revenue increased to 17.9 million euros compared to 2.9 million euros in 2014 due to the favorable revaluation of financial assets denominated in USD.

Net Income Group share was 252.9 million euros, a $25.0 \%$ increase as reported. The tax rate was 30.0\%.

EPS Group share was 5.36 euros compared to 4.30 euros in 2014, up $24.7 \%$. Normalized EPS Group share increased $29.4 \%$ to 5.33 euros compared to 4.12 euros in 2014.

## Net cash position

At the end of September 2015, the net cash position was 360.3 million euros of which -80.7 million euros from the Cello Pens put option valuation.

Evolution of Net Cash Position (in million euros)

|  | 9M 2014 | 9M 2015 |
| :---: | :---: | :---: |
| Net Cash position at the beginning of the period (December) | 196.7 | 320.2 |
| - Net cash from operating activities | +245.7 | +265.1 |
| - Of which operating cash flow | +272.0 | +345.7 |
| - Of which change in working capital and others | -26.3 | -80.6 |
| - CAPEX | -75.6 | -76.1 |
| - Dividend payment | -122.4 | -134.8 |
| - Share buy-back program | - | -26.3 |
| - Cash received from the exercise of stock options and liquidity contract | +13.6 | +8.9 |
| - Total Fuel Cell divestiture ${ }^{1}$ | - | +14.0 |
| - Others | -6.2 | -10.7 |
| Net Cash position at the end of the period (September) | 251.8 | 360.3 |

Net cash from operating activities was +265.1 million euros, with +345.7 million euros in operating cash flow from operations and a change in working capital of -80.6 million euros, notably impacted by the increase in inventories in line with the expected sales activity for the end of the year and by an increase in payables linked to strong promotional activity during the Third Quarter.

## Shareholders' remuneration

- Dividend: 134.8 million euros (2.85 euros ordinary dividend per share paid in May 2015)
- Share buy-back: 26.3 million euros (180,213 shares bought in May 2015)

[^2]
## Stationery

9 months 2015 Stationery Net Sales increased $9.4 \%$ as reported and $+3.5 \%$ on a comparative basis. Third quarter 2015 Net Sales were up $8.9 \%$ as reported and up $+6.1 \%$ on a comparative basis.

## Developed markets

- In Europe, Net Sales grew high-single digit with positive results in all regions. The 2015 back-toschool sell-out was good, recording market share highs in most countries, notably in France where we gained market share for the $11^{\text {th }}$ year in a row.
- In North America, 9 months BIC Net Sales increased low-single digit. Q3 double digit net sales growth was driven by the timing of the back-to-school sell-in (2014 early back-to-school shipments registered in June, while this year they were registered in July). In an intensely competitive environment, back-to-school sell-out increased mid-single digit driven by the execution of our champion brand strategy and our new product introductions (e.g.: the BIC ${ }^{\circledR}$ Atlantis range and $\mathrm{BIC}^{\circledR}$ X-tra fun graphite pencils).


## Developing Markets

9 months 2015 Net Sales grew low-single digit.

- In Latin America, Net Sales grew high-single digit. In Brazil, we continued to outperform the market with strong gains in ball pen, marking and coloring segments in which BIC gained leadership in Modern Trade. In Mexico, the back-to-school season sell-out was good and we regained market shares.
- In the Middle East and Africa region, we continued to expand our distribution and to increase the visibility of the $\mathrm{BIC}^{\circledR}$ brand and products.
- In India, Cello Pens 9 months Net Sales declined low-single digit. Domestic sales were flat, with Q3 up low-single digit thanks to a good performance in ball pens, sustained by good work by the teams on distribution and strong trade promotions.

9 months 2015 Stationery normalized IFO margin was 14.0\% compared to $13.4 \%$ in 2014, benefiting from more favorable costs of production and operating expenses. Q3 2015 normalized IFO margin was $10.4 \%$ compared to $10.8 \%$ in Q3 2014.

## Lighters

9 months 2015 Lighters Net Sales increased $18.4 \%$ as reported and $+8.1 \%$ on a comparative basis. Third quarter Net Sales were up $10.6 \%$ as reported and $+5.2 \%$ on a comparative basis.

## Developed markets

- In Europe, Net Sales increased mid-single digit with market share gains mainly in Eastern Europe.
- In North America, Net Sales increased high-single digit, driven by further distribution gains, the continued success of our added-value sleeved lighters, the growth of utility lighters and the impact of Q2 2015 price adjustment in the United States.


## Developing Markets

9 months 2015 Net Sales increased double digit notably driven by distribution gains in Latin America (mainly in Mexico) and Asia. Growth continued to be strong in Middle-East and Africa thanks to improved distribution and visibility.

9 months 2015 Lighters Normalized IFO was $39.7 \%$ compared to $38.6 \%$ in 2014 . This improvement is due to the impact of Q2 2015 price increase in the U.S., combined with favorable mix impact, positive raw material impact and favorable fixed costs absorption. Q3 2015 Normalized IFO margin was 39.8\% compared to 37.9\% in Q3 2014.

## Shavers

9 months 2015 Shavers Net Sales increased $20.4 \%$ as reported and $+11.4 \%$ on a comparative basis. Third quarter Net Sales were up $15.4 \%$ as reported and $+10.3 \%$ on a comparative basis.

## Developed markets

- In Europe, Net Sales grew high-single digit, driven by good performances in both Western and Eastern Europe.
- In North America, Net Sales increased double digit as we continued to benefit from a strong new product pipeline supported by the on-going success of our high quality shave at a fair price positioning. At the end of September 2015, the $\mathrm{BIC}^{\circledR}$ Flex 5 confirmed its Number 2 position in volume for the 5 blade one-piece shavers in the U.S.


## Developing Markets

9 months 2015 Net Sales increased double digit. Latin America was driven by a strong performance in Mexico (market share gains) and continued growth in Brazil thanks to the success of added value shavers, notably the $\mathrm{BIC}^{\circledR}$ Soleil ${ }^{\circledR}$.

9 months 2015 Shavers normalized IFO margin was 19.1\% compared to 18.4\% in 2014. The increase in margin was driven by Net Sales growth, positive FX impact on Gross Profit which more than offset the increase in brand support compared to last year. Third quarter Shaver Normalized IFO margin was $17.0 \%$ compared to $19.6 \%$ as of Q3 2014, impacted by less favorable Gross Profit compared to first half 2015 and, as expected, an increase in brand support.

## Other Consumer Products

9 months 2015 Other Consumer Products Net Sales increased 4.9\% as reported and down 0.6\% on a comparative basis. Third quarter Net Sales were down $8.9 \%$ as reported and $-10.9 \%$ on a comparative basis.

9 months 2015 BIC Sport Net Sales grew mid-single digit on a comparative basis.
Other Consumer Products 9 months 2015 Normalized IFO was 0.4 million euros, compared to -5.7 million euros in 9 months 2014, which included expenses related to the portable Fuel Cell project (sold in early April 2015).

## BIC GRAPHIC

9 months 2015 BIC Graphic Net Sales increased $16.0 \%$ as reported and were stable on a comparative basis. Third quarter 2015 Net Sales were up $10.7 \%$ as reported and down $3.4 \%$ on a comparative basis.

- In Europe, 9 months Net Sales increased low-single digit driven by the good performance in both Stationery and Hard Goods. BIC Graphic confirmed its sales recovery with positive growth for the 5th consecutive quarter.
- In North America, 9 months Net Sales were impacted by a timing impact in Calendars (shipments shifted from September to October). The Hard Goods segment continued to perform well, thanks to the "good value" proposition, new product launches and BritePix imprinted technology.
- In Developing Markets, 9 months Net Sales increased double digit thanks to the strong performance in Latin America and Asia.

Excluding the negative timing impact in Calendars, BIC Graphic Net Sales at the end of September 2015 would have increased low-single digit, in line with our expectations.
9 months 2015 Normalized IFO margin was $-0.9 \%$ compared to $-0.6 \%$ in 2014. Q3 2015 BIC Graphic Normalized IFO margin improved to 5.6\% compared to 5.0\% in Q3 2014.

## ACQUISITION - CAPEX - MISCELLANEOUS

## FUEL CELL

On 7 April 2015, BIC Group announced that, following the binding agreement signed on 27 February 2015, BIC's Portable Fuel Cell Technology had been sold to Intelligent Energy for 14 million euros. The transaction included all assets (patents and related technology and know-how). The agreement includes a potential earn out of up to 7 million U.S. dollars (approx. 6.5 million euros ${ }^{1}$ ).

## Industrial facilities modernization

On 2 October 2015, the BIC Group presented an investment project to the works council of its subsidiary Conté (Stationery Category) intended to modernize its industrial facilities in the North of France (Pas-deCalais). The project includes the transfer of the majority of production lines currently in Boulogne-sur-Mer to another existing site in Samer, in the same region.

This industrial project would

- Consolidate the production of high growth, mass-produced products at a modern, integrated and competitive site,
- Strengthen the region of Boulogne-sur-Mer, BIC's historical center of expertise in mechanical pencils, graphite pencils and coloring products.

Planned over a 5 year period, the project includes an investment of 12 million euros to extend the production facility at Samer, the site at which employees would be offered a position as the project is completed.

[^3]BIC Group Net Sales change by geography

| In million euros | Q3 2014 | Q3 2015 | Change | 9M 2014 | 9M 2015 | Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Group Net Sales <br> As reported <br> On a comparative basis | 496.8 | 548.3 | $\begin{array}{r} +10.4 \% \\ +4.8 \% \end{array}$ | 1,465.3 | 1,682.3 | $\begin{array}{r} +14.8 \% \\ +5.8 \% \end{array}$ |
| 1 - Europe <br> As reported <br> On a comparative basis | 130.2 | 131.4 | $\begin{aligned} & +0.9 \% \\ & +3.5 \% \end{aligned}$ | 395.3 | 408.9 | $\begin{aligned} & +3.5 \% \\ & +5.1 \% \end{aligned}$ |
| 2 - North America <br> As reported <br> On a comparative basis | 220.7 | 268.7 | $\begin{array}{r} +21.7 \% \\ +2.9 \% \end{array}$ | 615.2 | 780.2 | $\begin{array}{r} +26.8 \% \\ +5.0 \% \end{array}$ |
| 3 - Developing Markets <br> As reported <br> On a comparative basis | 145.9 | 148.3 | $\begin{aligned} & +1.6 \% \\ & +9.0 \% \end{aligned}$ | 454.8 | 493.2 | $\begin{aligned} & +8.5 \% \\ & +7.4 \% \end{aligned}$ |

## IMPACT OF CHANGE IN PERIMETER AND CURRENCY FLUCTUATIONS

| in $\%$ <br> Perimeter Q3 2014 | Q3 2015 | 9M 2014 | 9M 2015 |  |
| :--- | :---: | :---: | :---: | :---: |
| Currencies | $\mathbf{+ 4 . 2}$ | $\mathbf{- 0 . 7}$ | +4.2 | $\mathbf{- 0 . 7}$ |
| Of which USD | -1.2 | $\mathbf{+ 6 . 3}$ | -5.1 | $\mathbf{+ 9 . 7}$ |
| Of which BRL | -0.1 | $\mathbf{+ 8 . 8}$ | -1.3 | $\mathbf{+ 9 . 5}$ |
| Of which ARS | +0.1 | $\mathbf{- 2 . 3}$ | -1.1 | $\mathbf{- 1 . 1}$ |
| Of which INR | -0.7 | $\mathbf{+ 0 . 1}$ | -1.2 | $\mathbf{+ 0 . 2}$ |
| Of which MXN | - | $\mathbf{+ 0 . 4}$ | - | $\mathbf{+ 0 . 6}$ |
| Of which Russia and Ukraine | -0.1 | $\mathbf{- 0 . 2}$ | -0.4 | $\mathbf{+ 0 . 2}$ |

IFO AND NORMALIZED IFO BY CATEGORY

|  | Income From Operations |  |  |  |  | Normalized Income From Operations |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| In million euros | Q3 | Q3 | 9 M | 9 M | Q 3 | Q 3 | 9 M | 9M |  |
| Group | $\mathbf{2 0 1 4}$ | 2015 | 2014 | 2015 | 2014 | 2015 | 2014 | 2015 |  |
|  | $\mathbf{9 4 . 7}$ | $\mathbf{1 0 4 . 2}$ | $\mathbf{2 9 1 . 4}$ | $\mathbf{3 4 5 . 7}$ | $\mathbf{9 4 . 7}$ | $\mathbf{1 0 4 . 2}$ | $\mathbf{2 7 9 . 4}$ | $\mathbf{3 4 3 . 4}$ |  |
| Consumer | $\mathbf{9 1 . 2}$ | $\mathbf{9 9 . 8}$ | $\mathbf{2 9 2 . 6}$ | $\mathbf{3 4 6 . 1}$ | $\mathbf{9 1 . 2}$ | $\mathbf{9 9 . 8}$ | $\mathbf{2 8 0 . 4}$ | $\mathbf{3 4 5 . 3}$ |  |
| Stationery | 18.4 | 19.2 | 74.0 | 79.7 | 18.4 | 19.2 | 70.4 | 80.4 |  |
| Lighters | 54.4 | 63.2 | 170.7 | 199.8 | 54.4 | 63.2 | 163.4 | 198.8 |  |
| Shavers | 19.2 | 19.2 | 53.6 | 64.0 | 19.2 | 19.2 | 52.3 | 65.6 |  |
| Others | -0.8 | -1.8 | -5.7 | 2.6 | -0.8 | $\mathbf{- 1 . 8}$ | -5.7 | 0.4 |  |
|  |  |  |  |  |  |  |  |  |  |
| BIC Graphic | $\mathbf{3 . 6}$ | $\mathbf{4 . 3}$ | $\mathbf{- 1 . 3}$ | $\mathbf{- 0 . 4}$ | $\mathbf{3 . 6}$ | $\mathbf{4 . 3}$ | $\mathbf{- 1 . 1}$ | $\mathbf{- 1 . 9}$ |  |


| In million euros | Q3 2014 ${ }^{1}$ | Q3 2015 | Change as reported | Change on a comp basis |
| :---: | :---: | :---: | :---: | :---: |
| NET SALES | 496.8 | 548.3 | +10.4\% | +4.8\% |
| Cost of Goods | -249.8 | -275.5 |  |  |
| GROSS PROFIT | 247.0 | 272.8 | +10.5\% |  |
| Administrative \& other operating expenses | -152.3 | -168.6 |  |  |
| INCOME FROM OPERATIONS (IFO) | 94.7 | 104.2 | +10.0\% |  |
| Finance revenue/costs | +1.4 | +6.1 |  |  |
| INCOME BEFORE TAX | 96.2 | 110.3 | +14.7\% |  |
| Income tax | -28.9 | -33.1 |  |  |
| GROUP NET INCOME | 67.3 | 77.2 | +14.7\% |  |
| Non-controlling interest | -0.7 | -0.9 |  |  |
| Net Income Group Share | 66.6 | 76.3 | +14.6\% |  |
| EPS Group Share (in euros) | 1.42 | 1.62 | +14.1\% |  |
| Total weighted number of shares outstanding adjusted for treasury shares | 47,051,064 | 47,180,102 |  |  |


| 9M $2014{ }^{1}$ | 9M 2015 | Change as reported | Change on a comp. basis |
| :---: | :---: | :---: | :---: |
| 1,465.3 | 1,682.3 | +14.8\% | +5.8\% |
| -741.4 | -839.7 |  |  |
| 723.9 | 842.6 | +16.4\% |  |
| -432.5 | -496.9 |  |  |
| 291.4 | 345.7 | +18.6\% |  |
| +2.9 | +17.9 |  |  |
| 294.3 | 363.6 | +23.5\% |  |
| -88.3 | -109.2 |  |  |
| 206.0 | 254.4 | +23.5\% |  |
| -3.7 | -1.5 |  |  |
| 202.3 | 252.9 | +25.0\% |  |
| 4.30 | 5.36 | +24.7\% |  |
| 47,051,064 | 47,180,102 |  |  |

[^4]| In million euros |  |  |
| :--- | ---: | ---: |
| ASSETS | Sept. 2014 |  |

## SHARE BUY-BACK PROGRAM

|  | Number of <br> shares bought | Average <br> weighted price <br> in euros | Amount in <br> million euros |
| :--- | ---: | ---: | ---: |
| May 2015 | 180,213 | 146.00 | 26.3 |

## CAPITAL AND VOTING RIGHTS, SEPTEMBER 30, 2015

As of September 30, 2015, the total number of issued shares of SOCIÉTÉ BIC was $48,102,255$ shares, representing:

- 69,619,700 voting rights,
- 68,661,998 voting rights excluding shares without voting rights.

Total number of treasury shares held at the end of September 2015: 957,702.

[^5]- At constant currencies: Constant currency figures are calculated by translating the current year figures at prior year monthly average exchange rates.
- Comparative basis: at constant currencies and constant perimeter. Figures at constant perimeter exclude the impacts of acquisitions and/or disposals that occurred during the current year and/or during the previous year, until their anniversary date. All Net Sales category comments are made on a comparative basis.
- Normalized IFO: normalized means excluding non-recurring items.

SOCIÉTÉ BIC consolidated and statutory financial statements as of September 30, 2015 have been closed by the Board of Directors on October 20, 2015. A presentation related to this announcement is also available on BIC's website (www.bicworld.com).

This document contains forward-looking statements. Although BIC believes its expectations are based on reasonable assumptions, these statements are subject to numerous risks and uncertainties. A description of the risks borne by BIC appears in the section, "Risk factors" in BIC's 2014 registration document filed with the French financial markets authority (AMF) on 20 March 2015.

## Contacts

Investor Relations: +33 145195226
Sophie Palliez-Capian
sophie.palliez@bicworld.com
Katy Bettach
Katy.bettach@bicworld.com

## Press Contacts

Albane de La Tour d'Artaise
albane.deLaTourDArtaise@bicworld.com
Priscille Reneaume : +33 153707470
preneaume@image7.fr
Isabelle de Segonzac : +33 153707470
isegonzac@image7.fr

For more information, please consult the corporate website: www.bicworld.com
2015-2016 Agenda (all dates to be confirmed)

| FY 2015 results | 17 February 2016 | Meeting - BIC Headquarters |
| :--- | :--- | :--- |
| $1^{\text {st }}$ Quarter 2016 results | 27 April 2016 | Conference call |
| 2016 AGM | 18 May 2016 | Meeting - BIC Headquarters |
| $2^{\text {nd }}$ Quarter and $1^{\text {st }}$ Half 2016 results | 4 August 2016 | Conference call |
| $3^{\text {rd }}$ Quarter 2016 results | 26 October 2016 | Conference call |


#### Abstract

About BIC BIC is a world leader in stationery, lighters, shavers and promotional products. For more than 60 years, BIC has honored the tradition of providing high-quality, affordable products to consumers everywhere. Through this unwavering dedication, BIC has become one of the most recognized brands in the world. BIC products are sold in more than 160 countries around the world. In 2014, BIC recorded Net Sales of 1,979.1 million euros. The Company is listed on "Euronext Paris" and is part of the SBF120 and CAC Mid 60 indexes. BIC is also part of the following SRI indexes: Carbon Disclosure Leadership Index (CDLI), FTSE4Good Europe, Euronext Vigeo Europe 120, Ethibel Sustainability Excellence Europe, STOXX ESG Leaders and Gaia Index.


[^0]:    * See glossary page 11

[^1]:    *: restated from IFRIC 21

[^2]:    ${ }^{1}$ See page 7

[^3]:    ${ }^{1} 1.0830$ USD $=1$ EUR ECB reference rate at 02-APR-2015

[^4]:    ${ }^{1}$ Restated from IFRIC 21

[^5]:    ${ }^{1}$ Restated in accordance with IFRIC 21 and the Cello Pens goodwill finalization
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