Successful completion of the public share buy-back offer Appointment of Henri Poupart-Lafarge as Chairman of Alstom's Board and Chief Executive Officer

28 January 2016 – Alstom's Board of Directors met today to review the results of the public share buyback offer and the governance of the Company.

Public share buy-back offer

Alstom's public share buy-back offer, aiming to return part of the proceeds of the transaction with General Electric on its energy businesses to shareholders, was successfully completed with over 230 millions of shares tendered. Following the reduction mechanism, 91.5 millions of shares representing around 29.5% of Alstom's capital have been repurchased by Alstom. The Board approved the cancellation of the shares repurchased for an amount of approximately \in 3.2 billion, bringing Alstom's number of shares to approximately 220 million and its market capitalisation to 5.4 billion euros based on today closing price. At the end of the operation, Bouygues owns 28.3% of Alstom's capital.

Governance

As announced, Mr. Patrick Kron presented his resignation from his duties as Chairman of the Board and Chief Executive Officer of Alstom. The Board of Directors accepted his resignation effective February 1st 2016 and decided to entrust such duties to Mr. Henri Poupart-Lafarge, currently Director and Executive Vice President of Alstom. The Board congratulated Patrick Kron for his achievements and contribution to the company successes over the past 13 years and wished Henri Poupart-Lafarge all the best in his new mission to lead Alstom towards future ambitions.

About Alstom

As a promoter of sustainable mobility, Alstom develops and markets systems, equipment and services for the railway sector. Alstom manages the widest range of solutions in the market – from high-speed trains to metros and tramways – and associated maintenance, modernisation, infrastructure and signalling solutions. Alstom is a world leader in integrated railway systems. It recorded sales of $\in 6.2$ billion and booked $\in 10$ billion of orders in the 2014/15 fiscal year. Headquartered in France, Alstom is present in over 60 countries and employs 32,000 people today.

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