

Roissy, 1st May 2016

The Air France KLM Board of Directors designates Jean-Marc Janaillac as the group's future Chairman and CEO

The Air France KLM Board of Directors met on May 1st 2016. Following the unanimous recommendation of the Nomination and Governance Committee, the Board has decided that Jean-Marc Janaillac should become the group's Chairman and Chief Executive Officer when Alexandre de Juniac leaves this position.

Since 2012, Jean-Marc Janaillac has been Chairman and Chief Executive Officer of Transdev, an international transportation group jointly owned by Veolia and the French Caisse des Dépôts. He was previously Chairman and CEO of RATP Dev from 2010 to 2012 and Managing Director, Group Development for RATP from 2004 to 2010. He was Chairman and CEO of the Maeva tourism group from 2000 to 2002 and Chief Operating Officer of the AOM airline from 1997 to 2000. Mr. Janaillac was also an Air France director from 1989 to 1994. He graduated from the HEC Business School and the Ecole Nationale d'Administration.

The Air France KLM Board of Directors has decided that Mr. Janaillac's international experience, his knowledge of transportation business both in France and in the Netherlands, his success in the development of the companies he has led, his knowledge of the airline industry and its customers and his capacity for dialogue with employees and other group stakeholders will enable him to meet the challenges that the Air France KLM group faces.

The Board has decided that Mr. Janaillac will be co-opted as a group director when Mr. de Juniac leaves office on July 31st at the latest. He will then be appointed Chairman and Chief Executive Officer of Air France KLM.

Contact investors

Marie-Agnès de Peslouan

+33 1 49 89 52 59

madespelouan@airfranceklm.com

Dirk Voermans

+33 1 49 89 52 60

divoermans@airfranceklm.com

Contact presse

+33 1 41 56 56 00

www.airfranceklm.com