

Press Release February 24, 2009

## Gilles Pélisson, Chief Executive Officer, Appointed Chairman of the Board

The Accor Board of Directors met today to approve the resolutions to be submitted to the Shareholders Meeting on May 13th, in particular those concerning the renewal of the Board whose three-year term is coming to an end.

A majority of the Board members having expressed their will to reduce the number of seats on the Board and to combine the positions of Chairman and CEO, the Chairman of the Board and five other Board members resigned.

Acknowledging this decision, the Board appointed Gilles Pélisson, CEO, as Chairman of the Board.

A new Appointments Committee, comprising five members, including all independent boards members, was asked to prepare a list of appointments for the next Board meeting, to be held by mid-March to be submitted to the Shareholders Annual Meeting.

It has been decided that the future Board will be limited to no more than 13 members, and that it will comply with the AFEP/Medef recommendations, regarding the proportion of independent boards members.

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**Accor**, a major global group and the European leader in hotels, as well as the global leader in services to corporate clients and public institutions, operates in nearly 100 countries with 150,000 employees. It offers to its clients over 40 years of expertise in two core businesses:

- Hotels, with the Sofitel, Pullman, MGallery, Novotel, Mercure, Suitehotel, Ibis, all seasons, Etap Hotel, Formule 1 and Motel 6 brands, representing 4,000 hotels and nearly 500,000 rooms in 90 countries, as well as strategically related activities, such as Lenôtre;
- **Services**, with 32 million people in 40 countries benefiting from Accor Services products in employee and public benefits, rewards and loyalty, and expense management.

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