

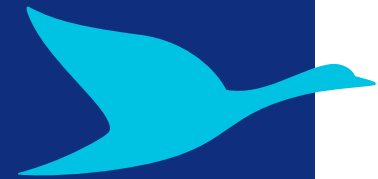
Sophie Stabile
Chief Financial Officer

Sébastien Valentin
SVP Financial Communication & Investor Relations

are pleased to invite you to the

Q3 2012 Revenue Conference Call

Tuesday, 16th October 2012 at 6.30pm CEST



The press release and presentation will be online at <http://www.accor.com/fr/finance.html> on October 16, at 5.45pm CEST

Dial-in numbers to enter the Conference Call

From France: +33 (0)1 70 99 43 00
From the UK: +44 (0)20 7136 2055
From the US: +1 646 254 3365 / +1 877 249 9037
Access Code: 9783471

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