## FI VE-YEAR FI NANCI AL SUMMARY

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|  | 2008 | 2009 | 2010 | 2011 | 2012 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1. SHARE CAPITAL AT YEAR-END |  |  |  |  |  |
| Capital ( $€ 000 \mathrm{~s}$ ) | 28,595 | 39,291 | 39,886 | 40,577 | 40,702 |
| Number of shares outstanding | 14,297,213 | 19,645,409 | 19,942,777 | 20,288,354 | 20,350,969 |
| Par value of shares ( $£$ ) | 2 | 2 | 2 | 2 | 2 |
| 2. OVERALL RESULT OF OPERATIONS ( $€ 000 \mathrm{~S}$ ) |  |  |  |  |  |
| Income before tax, depreciation, amortization, provisions and employee profit-sharing | 17,580 | $(12,862)$ | 18,560 | $(61,808)$ | 21,739 |
| Income tax | (7376) | (641) | (1 140) | (1887) | (1724) |
| Employee profit-sharing | 0 | 0 | 0 | 0 | 0 |
| Net income after tax, depreciation, amortization and charges to provisions | 12,770 | 11,641 | 14,624 | 29,810 | 10,649 |
| Total earnings paid out | 8,864 | 9,822 | 14,957 | 20,288 | 9,180 |
| 3. OVERALL RESULT OF OPERATIONS PER SHARE ( $£$ ) |  |  |  |  |  |
| Net income after tax and employee profit-sharing, but before depreciation, amortization and provisions | 1.75 | (0.62) | 0.95 | (2.95) | 1.15 |
| Net income after tax, depreciation, amortization and provisions ${ }^{(1)(2)}$ | 0.89 | 0.59 | 0.73 | 1.47 | 0.52 |
| Dividend paid on each share | 0.62 | 0.50 | 0.75 | 1.00 | 0.45 |
| 4. EMPLOYEES |  |  |  |  |  |
| Average headcount | 6 | 6 | 5 | 5 | 5 |
| Total payroll costs ( $€ 000 \mathrm{~s}$ ) | 2,145 | 2,967 | 1,400 | 2,072 | 1,040 |
| Amount paid for welfare benefits ( $€ 000$ s) | 565 | 700 | 418 | 627 | 334 |

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[^0]:    ${ }^{(1)}$ In 2011, income before tax, employee profit-sharing, depreciation, amortization and charges to provisions was negative because it reflected a non-recurring charge of $€ 83,666$ thousand for internal corporate restructuring. This charge was offset by the reversal of a provision for an equivalent amount, which is not included in the calculation of this income or earnings per share.
    ${ }^{(2)}$ Net income after tax and employee profit-sharing, but before depreciation, amortization and provisions was negative in 2009 because it reflects an exceptional charge linked to the disposal of the automobile division. This charge was offset by the reversal of a provision, which is not included in the calculation of this ratio.

