

Regulated Information DECEMBER 3, 2021

Disclosure of Share Capital and Voting Rights

(Pursuant to Article L.233-8 II of the French Commercial Code)

Registered name of the issuer: Accor

Date	Shares outstanding	Total potential voting rights	Exercisable voting rights
November 30 th , 2021	261,856,268	342,195,101	342,195,101

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For further information about Accor, visit https://group.accor.com/en