



Lagardère

PRESS RELEASE

Paris, 17 December 2021

The Board of Directors of Lagardère SA has appointed its *ad hoc* Committee

In the context of the proposed takeover bid announced by Vivendi SE, the Board of Directors of the Company, appointed today an *ad hoc* Committee from among its members, comprising :

- Mrs. Véronique Morali, independent member, who is also appointed Chairman of the *ad hoc* Committee,
- Mrs. Valérie Bernis, independent member,
- Mr. Nicolas Sarkozy, independent member,
- Mr. Pascal Jouen, member representing employees,
- Mr. Arnaud Lagardère, Chairman and CEO of the Company.

Mr. Pierre Leroy, Board Advisor, will also participate in the meetings of the *ad hoc* Committee, without voting rights.

The Board of Directors will meet again in the next few days to appoint, on the recommendation of the *ad hoc* Committee, an independent expert in accordance with the General Regulations of the French Financial markets authority (*Autorité des marchés financiers*).

The Board of Directors also took note of the resignation of Mr. Joseph Oughourlian from his position as director in connection with the acquisition by Vivendi SE of Amber Capital's entire stake in the Company.

Finally, the Board of Directors appointed Mrs. Noëlle Genaivre, member representing employees, to its Appointments, Compensation and CSR Committee.

Created in 1992, Lagardère is an international group with operations in more than 40 countries worldwide. It employs some 28,000 people and generated revenue of €4,439 million in 2020.

The Group focuses on two priority divisions: Lagardère Publishing (Book and e-Publishing, Mobile and Board games) and Lagardère Travel Retail (Travel Essentials, Duty Free & Fashion, Foodservice).

The Group's operating assets also include Lagardère News and Lagardère Live Entertainment.

Lagardère shares are listed on Euronext Paris.

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