



PRESS RELEASE

Paris, 20 December 2021, 8 a.m.

Lagardère SA upgrades Lagardère Publishing's profitability outlook for full-year 2021

Following up on third quarter 2021 revenue release¹, the increased appeal of reading positively reflects on Lagardère Publishing's sales performance.

As such, the division's strong sales momentum and product mix impact Lagardère Publishing profitability in a more favourable manner than anticipated in the context of the health crisis.

As a result, Lagardère Publishing's operating margin², previously estimated to be close to 12%³, is now expected around 13.5% for full-year 2021³.

Lagardère group 2021 annual results will be released on 17 February 2022 after market close.

Created in 1992, Lagardère is an international group with operations in more than 40 countries worldwide. It employs some 28,000 people and generated revenue of €4,439 million in 2020.

The Group focuses on two priority divisions: Lagardère Publishing (Book and e-Publishing, Mobile and Board games) and Lagardère Travel Retail (Travel Essentials, Duty Free & Fashion, Foodservice).

The Group's operating assets also include Lagardère News and Lagardère Live Entertainment.

Lagardère shares are listed on Euronext Paris.

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¹ See press release "The Lagardère group steps up the pace of its recovery and confirms its development ambitions" published on 28 October 2021

² Recurring EBIT as a percentage of revenue.

³ Excluding Workman Publishing.