



***Regulated Information***  
DECEMBER 3, 2025

## Disclosure of Share Capital and Voting Rights

(Pursuant to Article L.233-8 II of the French Commercial Code)

Registered name of the issuer: **Accor**

Date	Shares outstanding	Total potential voting rights	Exercisable voting rights
November 30, 2025	245,001,513	285,067,508	274,182,016

\* \* \* \* \*

For further information about Accor, visit <https://group.accor.com/en>