

TURNOVER

AT DECEMBER 31, 2025

-0.4%
-2.9%

at constant scope*

Saint-Quentin-Fallavier - January 15, 2026 - 6pm

ESTIMATED EFFECT OF THE VARIATION IN OUR SELLING PRICES: **-1.4%**

IN THOUSANDS OF EUROS	2025	2025 constant scope*	2024	VARIATION 2025/2024	VARIATION 2025/2024 constant scope*
TOTAL AT DECEMBER 31 - ACCORDING TO IFRS 15	501,744	489,296	503,885	-0.4%	-2.9%
1 ST QUARTER	129,913	128,781	141,190	-8.0%	-8.8%
2 ND QUARTER	128,768	127,562	130,344	-1.2%	-2.1%
3 RD QUARTER	124,407	121,588	119,017	4.5%	2.2%
4 TH QUARTER	118,656	111,365	113,334	4.7%	-1.7%
BREAKDOWN BY BUSINESS					
Mecafer and Domac, air compressors, generators, power packs, solar panels, welding stations and high-pressure cleaners	28,801	28,801	29,969	-3.9%	-3.9%
Odrea, pumps, technical plumbing accessories and taps	52,442	52,442	61,220	-14.3%	-14.3%
Isocel, supply of components to OEM	7,523	7,523	7,087	6.2%	6.2%
Aello, equipment for swimming pools	18,781	18,781	17,645	6.4%	6.4%
DPI, plastic piping for wet and dry networks	28,015	28,015	33,012	-15.1%	-15.1%
Jetly, pumps, tanks and lifting stations	56,227	56,227	58,304	-3.6%	-3.6%
Thermador, central heating, solar and domestic water accessories	62,171	62,171	65,969	-5.8%	-5.8%
Ptub	20,483	20,483	20,411	0.4%	0.4%
Thermacome	13,782	13,782	15,122	-8.9%	-8.9%
Axelair, ventilation equipment and accessories	8,370	8,370	7,437	12.5%	12.5%
Alto Metering ⁽¹⁾ , remote reader systems and electricity, water, gas, domestic fuel and energy meters	3,516	1,403	1,164		20.5%
Sferaco, valves, meters and fittings	78,249	78,249	75,706	3.4%	3.4%
Sectoriel, motorised valves and air compressors	30,378	30,378	29,790	2.0%	2.0%
Distrilabo, measure and control	7,209	7,209	7,043	2.4%	2.4%
C2Al ⁽³⁾ , instrumentation and fluid control	5,038				
FGinox, stainless steel connectors, flanges, valves and accessories	15,712	15,712	15,830	-0.7%	-0.7%
Quilinox ⁽⁴⁾ , sanitary pumps, aseptic valves and industrial equipment	4,617				
Syveco, international	37,336	37,336	35,785	4.3%	4.3%
Sodeco Valves ⁽²⁾ , industrial valves	22,607	21,927	21,963	2.9%	-0.2%
Other structures	487	487	428	13.8%	13.8%

* 2025 turnover includes:

⁽¹⁾ the acquisition of Alto Metering by Thermador Groupe on 31 July 2024, with its turnover consolidated from 1 August 2024

⁽²⁾ the acquisition of Vena Contracta's business by Sodeco Valves on 9 August 2024, with its turnover consolidated from 10 August 2024

⁽³⁾ the acquisition of C2Al by Thermador Groupe on 30 June 2025, with its turnover consolidated from 1 July 2025

⁽⁴⁾ the acquisition of Quilinox by Thermador Groupe on 30 September 2025, with its turnover consolidated from 1 October 2025

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