



Regulated Information

JANUARY 22, 2026

Disclosure of Share Capital and Voting Rights

(Pursuant to Article L.233-8 II of the French Commercial Code)

Registered name of the issuer: **Accor**

Date	Shares outstanding	Total potential voting rights	Exercisable voting rights
December 31, 2025	234,707,316	274,736,930	274,153,635

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For further information about Accor, visit <https://group.accor.com/en>