



Carentoir, January 29, 2026

FULL-YEAR 2025 CONSOLIDATED TURNOVER UP 2%

| Unaudited data (€m) January 1 to December 31, 2025 | 2025 | 2024 | Change |
|---|--------------|--------------|-------------|
| Fourth quarter 2025 | | | |
| Thrustmaster gaming accessories | 34.0 | 28.9 | +18% |
| Thrustmaster | 34.0 | 28.9 | +18% |
| Hercules digital devices | 3.5 | 3.7 | -5% |
| Hercules | 3.5 | 3.7 | -5% |
| Total | 37.5 | 32.6 | +15% |
| Full-year 2025 turnover | | | |
| Thrustmaster gaming accessories | 114.2 | 113.1 | +1% |
| Thrustmaster | 114.2 | 113.1 | +1% |
| Hercules digital devices | 13.0 | 12.0 | +8% |
| Hercules | 13.0 | 12.0 | +8% |
| Total | 127.2 | 125.1 | +2% |

Turnover grew 15% in the fourth quarter thanks to new product launches.

Their rollout and sales volumes, supported by sales and marketing actions, enabled the Group to generate strong growth in the quarter.

This growth was mainly driven by the new *T98*, *T248R* and *T598 (Xbox version)* racing wheels.

Full-year turnover came in at €127.2 million, exceeding the latest forecast of €120 million and representing modest year-on-year growth of 2%.

Geographical breakdown

In the fourth quarter, the Group grew sales by 24% in Europe and the United Kingdom, 7% in North America and 5% in the rest of the world.

After declining by 21% in the first half of the year in the United States, following the imposition of import tariffs, the Group's sales grew 11% in the third quarter and 7% in the fourth quarter, bringing the full-year decline to 4%.

Fourth quarter 2025 highlights

In the fourth quarter of 2025, the Group:

- Launched new racing wheels (*T98 Ferrari 296 GTB* for PlayStation, *T98 Ferrari 296 GTS* for Xbox and *T248R*).
- Launched its complete range of *Sol-R* joysticks for space and military combat simulation.

- Developed the new *Hercules DJControl T10*, the Hercules brand's future flagship product designed in partnership with software developer Serato, to be manufactured outside of China. The first 10-inch vinyl controller on the market, it was unveiled last week at the 2026 NAMM Show in the United States.
- Participated in a number of events (Hercules: Music China, Amsterdam Dance Event, Paris Audio Video Show, etc.; Thrustmaster: Sim Racing Expo).
- Opened its Canadian e-shop and set up a warehouse in Canada to ship products directly to Canadian customers.

Thrustmaster news

➤ **Racing**: *T598* (for Xbox), *T248R* (for PlayStation) and *T98* (PlayStation®5 and Xbox versions), all launched in the fourth quarter, were genuine growth drivers for the Group. The success of these racing wheels is clear: *T98*'s smooth market rollout enabled the Group to capture new market share. *T128* — Thrustmaster's most competitive Force Feedback offering — performed well. The transition between *T248R* and *T248* is ongoing, offering continued strong growth potential over the coming year.

New racing wheels are scheduled for release in the first quarter of 2026: *T818 EVO 32R* and *T818 Ferrari 488 GT3 Simulator* are due out in early March, and another two wheels will be added to the racing range by the end of March. The Group is also set to launch a new category in 2026 to round out its ecosystem.

➤ **Flight sim/joysticks**: The launch of the *Sol-R* space sim range has been a big success, with sales growing strongly and the Group's presence in the segment strengthened. The range is to be expanded to help develop the market. The licensing agreement regarding the *T.Flight Hotas* joystick for *Microsoft Flight Simulator 2024* on PlayStation will be an asset to accompany the game on the console.

➤ **Farming**: The now-complete range of farming sim joysticks covers all platforms (PlayStation, PC, Xbox, etc.), allowing it to quickly gain ground in user communities and let them unlock the full potential of their games.

Hercules news

Hercules is due to launch an optimized version of its DJUCED software (version 6.5) in early February.

In a worldwide exclusive at the 2026 NAMM Show, an international music show held in Anaheim (United States) in mid-January, Hercules unveiled the new *Hercules DJControl T10* motorized controller: designed for putting on a show in public, this new Hercules 10-inch vinyl controller — the only one of its kind on the market — will open up new creative possibilities for professional DJs. Slated for release in 2026, *DJControl T10* is a major upgrade from the 7-inch platters of *DJControl Inpulse T7* and competitors' models. An article in Digital DJ Tips describes the *T10* as "Hercules' most ambitious attempt yet to bring turntable feel to the controller market."

2026 outlook

For 2026, a strong crop of new racing games (*Forza Horizon 6*, the full version of *Assetto Corsa EVO*, etc.) and *Microsoft Flight Simulator 2024* for PlayStation®5, released on December 8, 2025, should drive activity in a market affected by the challenges of import tariffs and the cost-of-living squeeze.

The Group expects to grow its turnover and generate a net operating profit in fiscal 2026.

Guillemot Corporation is a designer and manufacturer of interactive entertainment hardware and accessories. The Group offers a diversified range of products under the *Hercules* and *Thrustmaster* brand names. Active in this market since 1984, the Guillemot Corporation Group is currently present in 11 countries (France, Germany, Spain, the UK, the United States, Canada, Italy, Belgium, Romania, the Netherlands and China [Shanghai, Shenzhen and Hong Kong]) and distributes its products in more than 150 countries worldwide. The Group's mission is to offer high-performance, ergonomic products which maximize enjoyment of digital interactive entertainment for end users.

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