

NEW OR RENEWED AGREEMENTS BETWEEN EURAZEO AND CERTAIN FAMILY SHAREHOLDERS

Paris, 12th March 2026

Eurazeo announces the conclusion or renewal of several Family Shareholder Agreements.

Ms. Béatrice Stern, Ms. Natalie Merveilleux du Vignaux, Ms. Agathe Mordacq, Ms. Cécile David-Weill and her children, and the Quatre Sœurs LLC and Palmes CPM SA companies (the “**David-Weill Family**”), collectively holding 10.57% of the capital and acting in concert, reaffirm their commitment to Eurazeo by entering into this new Shareholders' Agreement, which will replace the 2022 Agreement entered into on December 12, 2022, upon the latter's expiry on April 6, 2026 (the “**2026 Agreement**”). The David-Weill Family is thus continuing the commitment of Michel David-Weill, founder and Chairman of Eurazeo's Supervisory Board for more than 20 years. The mechanisms for prior consultation between the parties before any General Meeting and the right of first refusal for the other parties to the 2026 Agreement in the event of a significant sale of Eurazeo shares, agreed in 2022, remain in place and have been slightly modified. A priority negotiation right in favour of Eurazeo has been established, allowing the latter to make an offer to acquire all or part of the Eurazeo shares not covered by the exercise of the right of first refusal. The 2026 Agreement is concluded for a period of four years, starting in April

The Joliette Matériel, Cérès, JRV Finance, Topaze, JACR, BCN Finance, Flofinance companies, and Mr. Jean-Pierre Richardson (the “**Richardson Family**”), collectively holding 4.18% of the capital, and Eurazeo (the “**Richardson Agreement**”), have approved the renewal without modification of the Richardson Agreement entered into on April 23, 2019, for a further two-year term, effective April 23, 2026. The Richardson Family thus reaffirms its nearly 40-year commitment to the Group. The Richardson Agreement provides, in particular, that any proposed sale of all or part of its Eurazeo shares by any member of the Richardson Family shall be subject to a right of first refusal in favour of Eurazeo.

Alain and Hervé Guyot (the “**Guyot Family**”), who collectively hold 0.40% of the capital, and Eurazeo (the “**Guyot Agreement**”) have decided to renew the Guyot Agreement entered into on December 12, 2022, without any changes, for a further period of three years, starting on January 1, 2026, in accordance with the amendment signed on March 10, 2026 (the “**Amendment**”). The Guyot Agreement provides that any proposed transfer of Eurazeo shares by one of the parties shall be subject to a right of first refusal in favour of Eurazeo.

Eurazeo's Supervisory Board, meeting on March 10, 2026, took note of the renewal of the Richardson and Guyot Agreements and authorised Eurazeo to sign the 2026 Agreement. In accordance with applicable legal provisions, the 2026 Agreement and the Amendment to the Guyot Agreement were communicated to the AMF.

Mr. Jean-Charles Decaux, Chairman of the Supervisory Board, declared:

"Alongside the agreement between JCDecaux Holding and Eurazeo, the conclusion or renewal of these three agreements reflects the loyalty and shared ambitions of the shareholder families for Eurazeo. The long-term vision of the main shareholder families provides Eurazeo with a solid foundation on which to further accelerate the Group's asset management strategy and build profitable and sustainable growth in the interests of both shareholders and stakeholders."

Christophe Bavière and William Kadouch-Chassaing, Co-CEOs, declared:

"We are very pleased that Eurazeo can rely on a solid, loyal, and committed long-term family and institutional shareholder base. These three agreements demonstrate the Group's strong family shareholder base, which remain a key differentiator in its value proposition. We would like to thank the David-Weill, Richardson, and Guyot families for their loyalty and renewed confidence."

ABOUT EURAZEO

- Eurazeo is a leading European investment group with €39 billion in diversified assets under management, including €30 billion on behalf of institutional and retail clients through its private equity, private debt, real estate and infrastructure strategies. The Group supports more than 600 mid-market companies, leveraging the commitment of its 450-strong workforce, its in-depth sector expertise, its privileged access to global markets through 14 offices across Europe, Asia and the United States, and its responsible approach to value creation based on growth. The company's institutional and family shareholding structure, and its solid financial structure, ensure its long-term viability.
- Eurazeo has offices in Paris, New York, London, Frankfurt, Berlin, Milan, Stockholm, Madrid, Luxembourg, Shanghai, Seoul, Singapore, Tokyo and São Paulo.
- Eurazeo is listed on Euronext Paris.
- ISIN: FR000121121 - Bloomberg: RF FP - Reuters: EURA.PA.

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