# **Caterpillar Inc.** 3Q 2019 Earnings Release

October 23, 2019

# FOR IMMEDIATE RELEASE

	Calerpinal	Reports II	ind-Quarter 2019 Results
	Third C	Quarter	Highlights:
(\$ in billions except profit per share)	2019	2018	<ul> <li>Sales and revenues down 6%; profit per share down 8%</li> </ul>
Sales and Revenues	\$12.8	\$13.5	<ul> <li>Returned about \$1.8 billion in share repurchases and dividends</li> </ul>
Profit Per Share	\$2.66	\$2.88	<ul> <li>Full-year profit per share outlook range lowered to \$10.90 to \$11.40</li> </ul>

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DEERFIELD, III. – Caterpillar Inc. (NYSE: CAT) today announced third-quarter 2019 sales and revenues of \$12.8 billion, a 6% decrease compared with \$13.5 billion in the third quarter of 2018. Third-quarter 2019 profit per share was \$2.66, compared with \$2.88 profit per share in the third quarter of 2018.

The primary driver of the decline in sales and revenues was a \$1.2 billion movement in dealers' inventories. Dealers decreased their inventories about \$400 million during the third quarter of 2019, after increasing their inventories about \$800 million during the third quarter of 2018.

During the third quarter of 2019, the company made a \$1.5 billion discretionary pension contribution financed from proceeds of a debt issuance. As a result, Machinery, Energy & Transportation (ME&T) operating cash flow was negative \$188 million. The company also repurchased \$1.2 billion of Caterpillar common stock and paid dividends of \$0.6 billion in the third quarter of 2019. The enterprise cash balance at the end of the third quarter of 2019 was \$7.9 billion.

"Our volumes declined as dealers reduced their inventories, and end-user demand, while positive, was lower than our expectations," said Caterpillar Chairman and CEO Jim Umpleby. "We remain focused on executing our strategy and continuing to achieve our Investor Day targets for margin improvement and free cash flow."

### 2019 Outlook

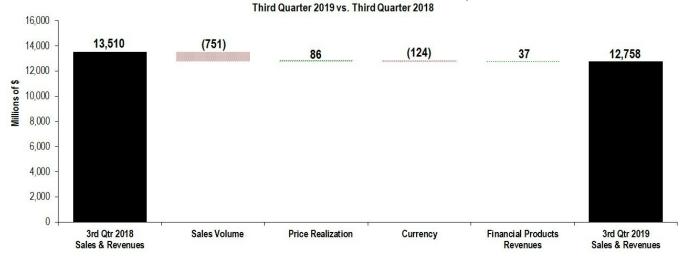
The company is lowering its full-year profit per share outlook range to \$10.90 to \$11.40, compared to the previous outlook which was at the low end of the \$12.06 to \$13.06 range. Both ranges include the first-quarter \$0.31 per share discrete tax benefit. The revised guidance now assumes modestly lower sales in 2019. The company remains focused on maintaining a competitive and flexible cost structure, including managing production levels.

"In the fourth quarter, we now expect end-user demand to be flat and dealers to make further inventory reductions due to global economic uncertainty," said Umpleby. "Caterpillar's improved lead times, along with these dealer inventory reductions, will enable us to respond quickly to positive or negative developments in the global economy in 2020. We are expanding our offerings and investing in services, including digital capabilities, to drive long-term profitable growth, while continuing to achieve our Investor Day targets for improved financial performance."

The outlook does not include a mark-to-market gain or loss for remeasurement of pension and other postemployment benefit plans, which will be excluded from adjusted profit per share in the fourth quarter of 2019 along with any other material discrete items.

# **CONSOLIDATED RESULTS**

# **Consolidated Sales and Revenues**



# **Consolidated Sales and Revenues Comparison**

The chart above graphically illustrates reasons for the change in consolidated sales and revenues between the third quarter of 2018 (at left) and the third quarter of 2019 (at right). Caterpillar management utilizes these charts internally to visually communicate with the company's Board of Directors and employees.

Total sales and revenues of \$12.758 billion in the third quarter of 2019 decreased \$752 million, or 6%, compared with \$13.510 billion in the third quarter of 2018. The decline was due to lower sales volume driven by the unfavorable impact from changes in dealer inventories, partially offset by higher end-user demand across the three primary segments. Dealers decreased machine and engine inventories about \$400 million during the third quarter of 2019, compared with an increase of about \$800 million during the third quarter of 2018. Sales decreased across the three primary segments and in all regions except for Latin America, which was about flat.

(Millions of dollars)	G	Third Juarter 2018	lles ume	ice zation	Cu	rrency	Seg	nter- ment / ther	(	Third Quarter 2019	Cł	\$ nange	% Change
Construction Industries	\$	5,683	\$ (358)	\$ 26	\$	(47)	\$	(15)	\$	5,289	\$	(394)	(7%)
Resource Industries		2,638	(389)	50		(20)		32		2,311		(327)	(12%)
Energy & Transportation		5,555	31	11		(57)		(88)		5,452		(103)	(2%)
All Other Segment		113	(9)	_		(1)		8		111		(2)	(2%)
Corporate Items and Eliminations		(1,226)	(26)	(1)		1		63		(1,189)		37	
Machinery, Energy & Transportation		12,763	 (751)	86		(124)		_		11,974		(789)	(6%)
Financial Products Segment		845	_	_		_		20		865		20	2%
Corporate Items and Eliminations		(98)	_	_		_		17		(81)		17	
Financial Products Revenues		747	 _	 _		_		37		784		37	5%
Consolidated Sales and Revenues	\$	13,510	\$ (751)	\$ 86	\$	(124)	\$	37	\$	12,758	\$	(752)	(6%)

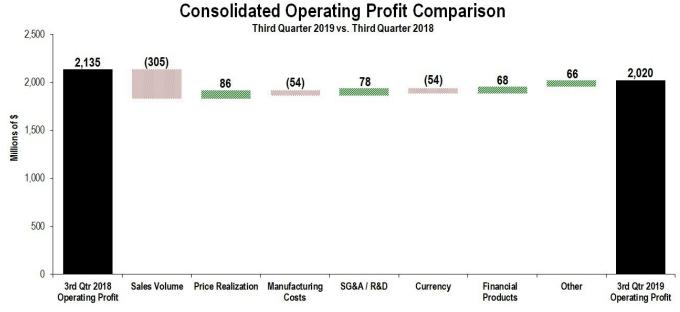
#### Sales and Revenues by Segment

	North A	merica	Latin A	merica	EAI	ME	Asia/P	acific	Externa and Rev		Inter-Se	gment	Total S and Rev	
(Millions of dollars)	\$	% Chg	\$	% Chg	\$	% Chg	\$	% Chg	\$	% Chg	\$	% Chg	\$	% Chg
Third Quarter 2019														
Construction Industries	\$ 2,728	3%	\$ 413	12%	\$ 1,048	(6%)	\$ 1,086	(29%)	\$ 5,275	(7%)	\$ 14	(52%)	\$ 5,289	(7%)
Resource Industries	789	(7%)	349	(18%)	396	(31%)	645	(6%)	2,179	(14%)	132	32%	2,311	(12%)
Energy & Transportation	2,129	(8%)	378	15%	1,224	4%	831	10%	4,562	%	890	(9%)	5,452	(2%)
All Other Segment	1	(93%)	6	%	8	100%	12	(33%)	27	(27%)	84	11%	111	(2%)
Corporate Items and Eliminations	(62)		1		(7)		(1)		(69)		(1,120)		(1,189)	
Machinery, Energy & Transportation	5,585	(3%)	1,147	2%	2,669	(7%)	2,573	(14%)	11,974	(6%)	_	%	11,974	(6%)
Financial Products Segment	560	—%	79	16%	102	1%	124	6%	865	2%	_	—%	865	2%
Corporate Items and Eliminations	(43)		(15)		(8)		(15)		(81)		_		(81)	
Financial Products Revenues	517	4%	64	14%	94	(1%)	109	10%	784	5%		%	784	5%
Consolidated Sales and Revenues	\$ 6,102	(3%)	\$ 1,211	2%	\$ 2,763	(7%)	\$ 2,682	(13%)	\$ 12,758	(6%)	\$ —	%	\$ 12,758	(6%)
Third Quarter 2018														
Construction Industries	\$ 2,646		\$ 369		\$ 1,109		\$ 1,530		\$ 5,654		\$ 29		\$ 5,683	
Resource Industries	849		427		574		688		2,538		100		2,638	
Energy & Transportation	2,309		330		1,180		758		4,577		978		5,555	
All Other Segment	15		_		4		18		37		76		113	
Corporate Items and Eliminations	(40)		1		(5)		1		(43)		(1,183)		(1,226)	
Machinery, Energy & Transportation	5,779		1,127		2,862		2,995		12,763		_		12,763	
Financial Products Segment	559		68		101		117		845		_		845	
Corporate Items and Eliminations	(62)		(12)		(6)		(18)		(98)		_		(98)	
Financial Products Revenues	497		56		95		99		747		_		747	
Consolidated Sales and Revenues	\$ 6,276		\$ 1,183		\$ 2,957		\$ 3,094		\$ 13,510		\$ —		\$ 13,510	

# Sales and Revenues by Geographic Region

#### **Consolidated Operating Profit**

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The chart above graphically illustrates reasons for the change in consolidated operating profit between the third quarter of 2018 (at left) and the third quarter of 2019 (at right). Caterpillar management utilizes these charts internally to visually communicate with the company's Board of Directors and employees. The bar titled Other includes consolidating adjustments and Machinery, Energy & Transportation's other operating (income) expenses.

Operating profit for the third quarter of 2019 was \$2.020 billion, a decrease of \$115 million, or 5%, compared with \$2.135 billion in the third quarter of 2018. The decrease was primarily due to lower sales volume. This decrease was partially offset by favorable price realization and lower selling, general and administrative (SG&A) and research and development (R&D) expenses.

Favorable price realization continued to offset manufacturing costs and lower SG&A/R&D expenses were mostly due to a reduction in short-term incentive compensation expense.

Operating profit margin was 15.8% for both the third quarters of 2019 and 2018.

(Millions of dollars)	d Quarter 2019	d Quarter 2018	С	\$ hange	% Change
Construction Industries	\$ 940	\$ 1,058	\$	(118)	(11%)
Resource Industries	311	414		(103)	(25%)
Energy & Transportation	1,021	973		48	5%
All Other Segment	(21)	(10)		(11)	(110%)
Corporate Items and Eliminations	(363)	(371)		8	
Machinery, Energy & Transportation	 1,888	 2,064		(176)	(9%)
Financial Products Segment	 218	 201		17	8%
Corporate Items and Eliminations	21	(30)		51	
Financial Products	 239	171		68	40%
Consolidating Adjustments	 (107)	 (100)		(7)	
Consolidated Operating Profit	\$ 2,020	\$ 2,135	\$	(115)	(5%)

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### Other Profit/Loss and Tax Items

The provision for income taxes for the third quarter of 2019 reflected an estimated annual tax rate of 26%, compared with 24% for the third quarter of 2018. The increase was largely driven by the application of U.S. tax reform provisions to the earnings of certain non-U.S. subsidiaries, which do not have a calendar fiscal year-end. These provisions did not apply to these subsidiaries in 2018.

# **CONSTRUCTION INDUSTRIES**

# (Millions of dollars)

### Segment Sales

Segment Sales													
	Qua	Third arter 2018	Sales /olume	R	Price ealization	Cu	rrency	S	Inter- Segment	Third ter 2019	CI	\$ hange	% Change
Total Sales	\$	5,683	\$ (358)	\$	26	\$	(47)	\$	(15)	\$ 5,289	\$	(394)	(7%)
Sales by Geograph	nic Re	gion											
	Qua	Third arter 2019	Third arter 2018		\$ Change	С	% hange						
North America	\$	2,728	\$ 2,646	\$	82		3%	•					
Latin America		413	369		44		12%						
EAME		1,048	1,109		(61)		(6%)						
Asia/Pacific		1,086	1,530		(444)		(29%)						
External Sales		5,275	 5,654		(379)		(7%)						
Inter-segment		14	29		(15)		(52%)						
Total Sales	\$	5,289	\$ 5,683	\$	(394)		(7%)						
Segment Profit													
	Qua	Third arter 2019	Third arter 2018		Change	C	% hange						
Segment Profit	\$	940	\$ 1,058	\$	(118)		(11%)	-					
Segment Profit Margin		17.8%	18.6%		(0.8 pts)								

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Construction Industries' total sales were \$5.289 billion in the third quarter of 2019, a decrease of \$394 million, or 7%, compared with \$5.683 billion in the third quarter of 2018. The decrease was due to lower sales volume driven by the unfavorable impact from changes in dealer inventories, partially offset by higher end-user demand for construction equipment. Dealers increased inventories during the third quarter of 2018, compared with a decrease in the third quarter of 2019.

- In North America, sales increased primarily due to favorable price realization and higher demand for equipment, mostly to support road and non-residential building construction activities.
- Sales were higher in Latin America, but construction activities remained at low levels.
- In EAME, the sales decrease was primarily due to currency impacts related to the euro. Unfavorable price realization and lower sales volume also contributed to the decrease.
- Sales in Asia/Pacific were lower across most of the region primarily due to lower demand in China, including unfavorable changes in dealer inventories, amid continued competitive pressures.

Construction Industries' profit was \$940 million in the third quarter of 2019, a decrease of \$118 million, or 11%, compared with \$1.058 billion in the third quarter of 2018. The decrease was primarily due to lower sales volume, partially offset by lower SG&A/R&D expenses and favorable price realization. Lower SG&A/R&D expenses were primarily due to lower short-term incentive compensation expense.

# **RESOURCE INDUSTRIES**

# (Millions of dollars)

#### Segment Sales

		<b>-</b>	• •		<b>.</b>					-			•	0/
		Third arter 2018	Sales ⁄olume	R	Price lealization	Cı	rrency	S	Inter- Segment		Third Tter 2019	CI	\$ nange	% Change
Total Sales	\$	2,638	\$ (389)	\$	50	\$	(20)	\$	32	\$	2,311	\$	(327)	(12%)
Sales by Geograph	ic Re	gion												
		Third arter 2019	Third Irter 2018		\$ Change	С	% hange							
North America	\$	789	\$ 849	\$	(60)		(7%)	)						
Latin America		349	427		(78)		(18%)	)						
EAME		396	574		(178)		(31%)	)						
Asia/Pacific		645	688		(43)		(6%)	)						
External Sales		2,179	2,538		(359)		(14%)	)						
Inter-segment		132	100		32		32%							
Total Sales	\$	2,311	\$ 2,638	\$	(327)		(12%)	)						
Segment Profit														
		Third arter 2019	Third Irter 2018		Change	С	% hange							
Segment Profit	\$	311	\$ 414	\$	(103)		(25%)	)						
Segment Profit Margin		13.5%	15.7%		(2.2 pts)									

Resource Industries' total sales were \$2.311 billion in the third quarter of 2019, a decrease of \$327 million, or 12%, compared with \$2.638 billion in the third quarter of 2018. The decrease was due to lower sales volume driven by the unfavorable impact from changes in dealer inventories, partially offset by higher end-user demand for equipment and favorable price realization. Dealers decreased inventories during the third quarter of 2019, compared with an increase in the third quarter of 2018. While commodity prices are generally supportive of reinvestment, the company believes mining customers are cautious due to economic uncertainty. Mining sales were also impacted by lower thermal coal prices. In addition, sales decreased for equipment supporting non-residential construction and quarry and aggregates driven by a reduction in dealer inventories.

Resource Industries' profit was \$311 million in the third quarter of 2019, a decrease of \$103 million, or 25%, compared with \$414 million in the third quarter of 2018. The decrease was primarily due to lower sales volume, partially offset by favorable price realization.

# **ENERGY & TRANSPORTATION**

# (Millions of dollars)

### Segment Sales

		Third arter 2018	Sales ⁄olume	R	Price ealization	Cı	irrency		inter- egment	Third Tter 2019	CI	\$ hange	% Change
Total Sales	\$	5,555	\$ 31	\$	11	\$	(57)	\$	(88)	\$ 5,452	\$	(103)	(2%)
Sales by Application	n												
		Third arter 2019	Third Irter 2018		\$ Change	С	% hange						
Oil and Gas	\$	1,246	\$ 1,362	\$	(116)		(9%)						
Power Generation		1,123	1,102		21		2%						
Industrial		980	863		117		14%						
Transportation		1,213	1,250		(37)		(3%)						
External Sales		4,562	 4,577		(15)		%						
Inter-segment		890	978		(88)		(9%)						
Total Sales	\$	5,452	\$ 5,555	\$	(103)		(2%)						
Segment Profit													
		Third arter 2019	Third Irter 2018		Change	С	% hange						
Segment Profit	\$	1,021	\$ 973	\$	48		5%	_					
Segment Profit Margin		18.7%	17.5%		1.2 pts								

Energy & Transportation's total sales were \$5.452 billion in the third quarter of 2019, a decrease of \$103 million, or 2%, compared with \$5.555 billion in the third quarter of 2018. Sales decreased primarily due to lower inter-segment engine sales.

- Oil and Gas Sales decreased for reciprocating engines in North America primarily due to lower demand in well servicing applications. This was partially offset by higher sales of turbines and turbine-related services.
- Power Generation Sales increased mostly due to higher deliveries in North America for large diesel reciprocating engines and turbines, partially offset by lower sales of reciprocating engines in EAME.
- Industrial Sales improved primarily in EAME and Asia/Pacific driven by higher end-user demand.
- Transportation Sales were lower primarily due to timing of locomotive deliveries.

Energy & Transportation's profit was \$1.021 billion in the third quarter of 2019, an increase of \$48 million, or 5%, compared with \$973 million in the third quarter of 2018. Lower sales volume, including an unfavorable mix of products, was more than offset by favorable other operating income/expense and SG&A/R&D expenses mostly due to a reduction in short-term incentive compensation expense.

# FINANCIAL PRODUCTS SEGMENT

#### (Millions of dollars)

#### **Revenues by Geographic Region**

	 hird ter 2019	-	hird ter 2018	CI	\$ hange	% Change
North America	\$ 560	\$	559	\$	1	_%
Latin America	79		68		11	16%
EAME	102		101		1	1%
Asia/Pacific	124		117		7	6%
Total Revenues	\$ 865	\$	845	\$	20	2%
Segment Profit						
	 hird ter 2019	-	hird ter 2018	CI	hange	% Change
Segment Profit	\$ 218	\$	201	\$	17	8%

Financial Products' segment revenues were \$865 million in the third quarter of 2019, an increase of \$20 million, or 2%, from the third quarter of 2018. The increase was primarily due to higher average financing rates in North America and Asia/Pacific, partially offset by an unfavorable impact due to the absence of fees associated with an intercompany credit facility in North America.

Financial Products' segment profit was \$218 million in the third quarter of 2019, up 8% compared with \$201 million in the third quarter of 2018. The favorable change was primarily due to an increase in net yield on average earning assets and a decrease in the provision for credit losses at Cat Financial, partially offset by unfavorable impacts from higher SG&A expenses, the mark-to-market on equity securities in Insurance Services and the absence of the intercompany credit facility.

At the end of the third quarter of 2019, past dues at Cat Financial were 3.19%, compared with 3.47% at the end of the third quarter of 2018. Write-offs, net of recoveries, were \$103 million for the third quarter of 2019, compared with \$40 million for the third quarter of 2018. The increase in write-offs, net of recoveries, was primarily driven by Caterpillar Power Finance, concentrated in the marine portfolio, and EAME, mostly in the Middle East. As of September 30, 2019, Cat Financial's allowance for credit losses totaled \$434 million, or 1.57% of finance receivables, compared with \$523 million, or 1.81% of finance receivables at June 30, 2019. The allowance for credit losses at year-end 2018 was \$511 million, or 1.80% of finance receivables.

#### **Corporate Items and Eliminations**

Expense for corporate items and eliminations was \$342 million in the third quarter of 2019, a decrease of \$59 million from the third quarter of 2018, primarily due to lower restructuring costs.

### **Dealer Inventories and Order Backlog**

Dealers decreased machine and engine inventories about \$400 million during the third quarter of 2019, compared with an increase of about \$800 million during the third quarter of 2018, led by Construction Industries and Resource Industries.

At the end of the third quarter of 2019, the order backlog was \$14.6 billion, about \$400 million lower than the second quarter of 2019.

#### Notes

- Glossary of terms is included on the Caterpillar website at http://www.caterpillar.com/investors/.
- Information on non-GAAP financial measures is included in the appendix on page 21.
- Caterpillar will conduct a teleconference and live webcast, with a slide presentation, beginning at 7:30 a.m. Central Time on Wednesday, October 23, 2019, to discuss its 2019 third-quarter financial results. The accompanying slides will be available before the webcast on the Caterpillar website at <a href="http://www.caterpillar.com/investors/events-and-presentations">http://www.caterpillar.com/investors/events-andpresentations</a>.

### About Caterpillar

For more than 90 years, Caterpillar Inc. has been making sustainable progress possible and driving positive change on every continent. Customers turn to Caterpillar to help them develop infrastructure, energy and natural resource assets. With 2018 sales and revenues of \$54.722 billion, Caterpillar is the world's leading manufacturer of construction and mining equipment, diesel and natural gas engines, industrial gas turbines and diesel-electric locomotives. The company principally operates through its three primary segments - Construction Industries, Resource Industries and Energy & Transportation - and also provides financing and related services through its Financial Products segment. For more information, visit <u>caterpillar.com</u>. To connect with us on social media, visit <u>caterpillar.com/social-media</u>.

### Forward-Looking Statements

Certain statements in this press release relate to future events and expectations and are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Words such as "believe," "estimate," "will be," "will," "would," "expect," "anticipate," "plan," "forecast," "target," "guide," "project," "intend," "could," "should" or other similar words or expressions often identify forward-looking statements. All statements other than statements of historical fact are forward-looking statements, including, without limitation, statements regarding our outlook, projections, forecasts or trend descriptions. These statements do not guarantee future performance and speak only as of the date they are made, and we do not undertake to update our forward-looking statements.

Caterpillar's actual results may differ materially from those described or implied in our forward-looking statements based on a number of factors, including, but not limited to: (i) global and regional economic conditions and economic conditions in the industries we serve; (ii) commodity price changes, material price increases, fluctuations in demand for our products or significant shortages of material; (iii) government monetary or fiscal policies; (iv) political and economic risks, commercial instability and events beyond our control in the countries in which we operate; (v) international trade policies and their impact on demand for our products and our competitive position, including the imposition of new tariffs or changes in existing tariff rates; (vi) our ability to develop, produce and market guality products that meet our customers' needs; (vii) the impact of the highly competitive environment in which we operate on our sales and pricing; (viii) information technology security threats and computer crime; (ix) inventory management decisions and sourcing practices of our dealers and our OEM customers; (x) a failure to realize, or a delay in realizing, all of the anticipated benefits of our acquisitions, joint ventures or divestitures; (xi) union disputes or other employee relations issues; (xii) adverse effects of unexpected events including natural disasters; (xiii) disruptions or volatility in global financial markets limiting our sources of liquidity or the liquidity of our customers, dealers and suppliers; (xiv) failure to maintain our credit ratings and potential resulting increases to our cost of borrowing and adverse effects on our cost of funds, liquidity, competitive position and access to capital markets; (xv) our Financial Products segment's risks associated with the financial services industry; (xvi) changes in interest rates or market liquidity conditions; (xvii) an increase in delinguencies, repossessions or net losses of Cat Financial's customers; (xviii) currency fluctuations; (xix) our or Cat Financial's compliance with financial and other restrictive covenants in debt agreements; (xx) increased pension plan funding obligations; (xxi) alleged or actual violations of trade or anti-corruption laws and regulations; (xxii) additional tax expense or exposure, including the impact of U.S. tax reform; (xxiii) significant legal proceedings, claims, lawsuits or government investigations; (xxiv) new regulations or changes in financial services regulations; (xxv) compliance with environmental laws and regulations; and (xxvi) other factors described in more detail in Caterpillar's Forms 10-Q, 10-K and other filings with the Securities and Exchange Commission.

## Machinery, Energy & Transportation

Caterpillar defines Machinery, Energy & Transportation as it is presented in the supplemental data as Caterpillar Inc. and its subsidiaries with Financial Products accounted for on the equity basis. Machinery, Energy & Transportation information relates to the design, manufacture and marketing of Caterpillar products. Financial Products' information relates to the financing to customers and dealers for the purchase and lease of Caterpillar and other equipment. The nature of these businesses is different, especially with regard to the financial position and cash flow items. Caterpillar management utilizes this presentation internally to highlight these differences. The company also believes this presentation will assist readers in understanding Caterpillar's business. Pages 12-20 reconcile Machinery, Energy & Transportation with Financial Products on the equity basis to Caterpillar Inc. consolidated financial information.

Caterpillar's latest financial results and outlook are also available online:

#### http://www.caterpillar.com/en/investors.html

http://www.caterpillar.com/en/investors/quarterly-results.html (live broadcast/replays of quarterly conference call)

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#### Caterpillar Inc. Condensed Consolidated Statement of Results of Operations (Unaudited) (Dollars in millions except per share data)

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		onths Ended ember 30,	Nine M Sept	onths embe	
	2019	2018	2019		2018
Sales and revenues:					
Sales of Machinery, Energy & Transportation	\$ 11,974	\$ 12,763	\$ 38,369	\$	38,192
Revenues of Financial Products	784	747	2,287		2,188
Total sales and revenues	12,758	13,510	40,656		40,380
Operating costs:					
Cost of goods sold	8,569	9,022	27,513		27,010
Selling, general and administrative expenses	1,251	1,299	3,879		4,015
Research and development expenses	431	479	1,307		1,384
Interest expense of Financial Products	189	185	571		533
Other operating (income) expenses	298	390	946		1,028
Total operating costs	10,738	11,375	34,216		33,970
Operating profit	2,020	2,135	6,440		6,410
Interest expense excluding Financial Products	103	102	309		305
Other income (expense)	88	102	316		350
Consolidated profit before taxes	2,005	2,135	6,447		6,455
Provision (benefit) for income taxes	518	415	1,470		1,377
Profit of consolidated companies	1,487	1,720	4,977		5,078
Equity in profit (loss) of unconsolidated affiliated companies	7	7	20		21
Profit of consolidated and affiliated companies	1,494	1,727	4,997		5,099
Less: Profit (loss) attributable to noncontrolling interests			2		_
Profit <sup>1</sup>	\$ 1,494	\$ 1,727	\$ 4,995	\$	5,099
Profit per common share	\$ 2.69	\$ 2.92	\$ 8.84	\$	8.57
Profit per common share — diluted <sup>2</sup>	\$ 2.66	\$ 2.88	\$ 8.75	\$	8.45
Weighted-average common shares outstanding (millions)					
– Basic	556.3	592.1	565.2		595.3
– Diluted <sup>2</sup>	561.2	599.4	570.8		603.8

Profit attributable to common shareholders.

<sup>2</sup> Diluted by assumed exercise of stock-based compensation awards using the treasury stock method.

#### Caterpillar Inc. Condensed Consolidated Statement of Financial Position (Unaudited) (Millions of dollars)

	September 30, 2019	December 31, 2018
Assets		
Current assets:		•
Cash and short-term investments	\$ 7,906	\$ 7,857
Receivables – trade and other	8,275	8,802
Receivables – finance	9,192	8,650
Prepaid expenses and other current assets Inventories	1,607 12,180	1,765 11,529
Total current assets	39,160	38,603
Property, plant and equipment – net	12,842	13,574
Long-term receivables – trade and other	1,193	1,161
Long-term receivables – finance	12,412	13,286
Noncurrent deferred and refundable income taxes	1,372	1,439
Intangible assets	1,630	1,897
Goodwill	6,142	6,217
Other assets	3,242	2,332
Total assets	\$ 77,993	\$ 78,509
Liabilities		
Current liabilities:		
Short-term borrowings:	¢	۴
Machinery, Energy & Transportation	\$	\$
Financial Products	4,268 6,141	5,723
Accounts payable Accrued expenses	3,727	7,051 3,573
Accrued wages, salaries and employee benefits	1,518	2,384
Customer advances	1,309	1,243
Dividends payable		495
Other current liabilities	2,188	1,919
Long-term debt due within one year:	2,100	1,010
Machinery, Energy & Transportation	25	10
Financial Products	8,025	5,820
Total current liabilities	27,201	28,218
Long-term debt due after one year:		
Machinery, Energy & Transportation	9,134	8,005
Financial Products	16,454	16,995
Liability for postemployment benefits	5,900	7,455
Other liabilities	4,311	3,756
Total liabilities	63,000	64,429
Shareholders' equity		
Common stock	5,951	5,827
Treasury stock	(23,693)	(20,531)
Profit employed in the business	34,477	30,427
Accumulated other comprehensive income (loss)	(1,783)	(1,684)
Noncontrolling interests	41	41
Total shareholders' equity	14,993	14,080
Total liabilities and shareholders' equity	\$ 77,993	\$ 78,509

#### Caterpillar Inc. Condensed Consolidated Statement of Cash Flow (Unaudited) (Millions of dollars)

		Nine Month Septemb		d
		2019		2018
Cash flow from operating activities:				
Profit of consolidated and affiliated companies	\$	4,997	\$	5,099
Adjustments for non-cash items:				
Depreciation and amortization		1,933		2,065
Other		627		630
Changes in assets and liabilities, net of acquisitions and divestitures:				
Receivables – trade and other		427		(725)
Inventories		(676)		(1,822)
Accounts payable		(669)		496
Accrued expenses		114		(32)
Accrued wages, salaries and employee benefits		(858)		(418)
Customer advances		169		59
Other assets – net		3		394
Other liabilities – net		(1,589)		(1,271)
Net cash provided by (used for) operating activities		4,478		4,475
Cash flow from investing activities:				
Capital expenditures – excluding equipment leased to others		(723)		(921)
Expenditures for equipment leased to others		(1,133)		(1,208)
Proceeds from disposals of leased assets and property, plant and equipment		812		732
Additions to finance receivables		(9,453)		(9,092)
Collections of finance receivables		9,144		8,032
Proceeds from sale of finance receivables		183		416
Investments and acquisitions (net of cash acquired)		(6)		(357)
Proceeds from sale of businesses and investments (net of cash sold)		3		14
Proceeds from sale of securities		281		363
Investments in securities		(425)		(417)
Other – net		(37)		24
Net cash provided by (used for) investing activities		(1,354)		(2,414)
Cash flow from financing activities:				
Dividends paid		(1,564)		(1,444)
Common stock issued, including treasury shares reissued		59		292
Common shares repurchased		(3,283)		(2,000)
Proceeds from debt issued (original maturities greater than three months)		8,827		7,073
Payments on debt (original maturities greater than three months)		(6,062)		(5,642)
Short-term borrowings – net (original maturities three months or less)		(1,006)		(465)
Other – net		(2)		(32)
Net cash provided by (used for) financing activities		(3,031)		(2,218)
Effect of exchange rate changes on cash		(47)		(117)
Increase (decrease) in cash and short-term investments and restricted cash		46		(274)
Cash and short-term investments and restricted cash at beginning of period		7,890		8,320
Cash and short-term investments and restricted cash at end of period	\$	7.936	\$	8.046
	<del>*</del>	.,	т	0,010

All short-term investments, which consist primarily of highly liquid investments with original maturities of three months or less, are considered to be cash equivalents.

#### Caterpillar Inc. Supplemental Data for Results of Operations For the Three Months Ended September 30, 2019 (Unaudited) (Millions of dollars)

			Supplemental Consolidating Data								
	Con	solidated	En	chinery, ergy & portation <sup>1</sup>		ancial ducts	Cons Adju	olidating stments			
Sales and revenues:											
Sales of Machinery, Energy & Transportation	\$	11,974	\$	11,974	\$	—	\$	(100)			
Revenues of Financial Products		784		_		920		(136)			
Total sales and revenues		12,758		11,974		920		(136)			
Operating costs:											
Cost of goods sold		8,569		8,569		_		_			
Selling, general and administrative expenses		1,251		1,095		163		(7)			
Research and development expenses		431		431		_		_			
Interest expense of Financial Products		189		_		198		(9)			
Other operating (income) expenses		298		(9)		320		(13)			
Total operating costs		10,738		10,086		681		(29)			
Operating profit		2,020		1,888		239		(107)			
Interest expense excluding Financial Products		103		103		_		_			
Other income (expense)		88		(27)		8		107			
Consolidated profit before taxes		2,005		1,758		247		_			
Provision (benefit) for income taxes		518		457		61		_			
Profit of consolidated companies		1,487		1,301		186					
Equity in profit (loss) of unconsolidated affiliated companies		7		7		_		_			
Equity in profit of Financial Products' subsidiaries				180				(180)			
Profit of consolidated and affiliated companies		1,494		1,488		186		(180)			
Less: Profit (loss) attributable to noncontrolling interests				(6)		6					
Profit <sup>7</sup>	\$	1,494	\$	1,494	\$	180	\$	(180)			

<sup>1</sup> Represents Caterpillar Inc. and its subsidiaries with Financial Products accounted for on the equity basis.

<sup>2</sup> Elimination of Financial Products' revenues earned from Machinery, Energy & Transportation.

<sup>3</sup> Elimination of net expenses recorded by Machinery, Energy & Transportation paid to Financial Products.

<sup>4</sup> Elimination of interest expense recorded between Financial Products and Machinery, Energy & Transportation.

<sup>5</sup> Elimination of discount recorded by Machinery, Energy & Transportation on receivables sold to Financial Products and of interest earned between Machinery, Energy & Transportation and Financial Products.

<sup>6</sup> Elimination of Financial Products' profit due to equity method of accounting.

<sup>7</sup> Profit attributable to common shareholders.

#### Caterpillar Inc. Supplemental Data for Results of Operations For the Three Months Ended September 30, 2018 (Unaudited) (Millions of dollars)

			Supplemental Consolidating Data								
	Consolidated		Er	Machinery, Energy & Financial Transportation <sup>1</sup> Products			Consolidating Adjustments				
Sales and revenues:											
Sales of Machinery, Energy & Transportation	\$	12,763	\$	12,763	\$	—	\$	2			
Revenues of Financial Products		747				867		(120)			
Total sales and revenues		13,510		12,763		867		(120)			
Operating costs:											
Cost of goods sold		9,022		9,022		_		_			
Selling, general and administrative expenses		1,299		1,135		169		(5) 3			
Research and development expenses		479		479		_		_			
Interest expense of Financial Products		185		_		194		(9) 4			
Other operating (income) expenses		390		63		333		$(6)^{3}$			
Total operating costs		11,375		10,699		696		(20)			
Operating profit		2,135		2,064		171		(100)			
Interest expense excluding Financial Products		102		114		_		(12) 4			
Other income (expense)		102		(5)		19		88 5			
Consolidated profit before taxes		2,135		1,945		190		_			
Provision (benefit) for income taxes		415		376		39		_			
Profit of consolidated companies		1,720		1,569		151		_			
Equity in profit (loss) of unconsolidated affiliated companies		7		7		_		_			
Equity in profit of Financial Products' subsidiaries				145				(145) 6			
Profit of consolidated and affiliated companies		1,727		1,721		151		(145)			
Less: Profit (loss) attributable to noncontrolling interests				(6)		6					
Profit <sup>7</sup>	\$	1,727	\$	1,727	\$	145	\$	(145)			

<sup>1</sup> Represents Caterpillar Inc. and its subsidiaries with Financial Products accounted for on the equity basis.

<sup>2</sup> Elimination of Financial Products' revenues earned from Machinery, Energy & Transportation.

<sup>3</sup> Elimination of net expenses recorded by Machinery, Energy & Transportation paid to Financial Products.

<sup>4</sup> Elimination of interest expense recorded between Financial Products and Machinery, Energy & Transportation.

5 Elimination of discount recorded by Machinery, Energy & Transportation on receivables sold to Financial Products and of interest earned between Machinery, Energy & Transportation and Financial Products.

<sup>6</sup> Elimination of Financial Products' profit due to equity method of accounting.

<sup>7</sup> Profit attributable to common shareholders.

#### Caterpillar Inc. Supplemental Data for Results of Operations For the Nine Months Ended September 30, 2019 (Unaudited) (Millions of dollars)

			Supplemental Consolidating Data							
	Consolidated		En	chinery, ergy & portation <sup>1</sup>	Financial		Consolidating Adjustments			
Sales and revenues:										
Sales of Machinery, Energy & Transportation	\$	38,369	\$	38,369	\$	—	\$	—		
Revenues of Financial Products		2,287				2,684		(397) 2		
Total sales and revenues		40,656		38,369		2,684		(397)		
Operating costs:										
Cost of goods sold		27,513		27,515		_		(2) 3		
Selling, general and administrative expenses		3,879		3,324		564		(9) <sup>3</sup>		
Research and development expenses		1,307		1,307		—		—		
Interest expense of Financial Products		571		_		599		(28) 4		
Other operating (income) expenses		946		2		974		(30) <sup>3</sup>		
Total operating costs		34,216		32,148		2,137		(69)		
Operating profit		6,440		6,221		547		(328)		
Interest expense excluding Financial Products		309		318		_		(9) 4		
Other income (expense)		316		(71)		68		<u>319<sup>5</sup></u>		
Consolidated profit before taxes		6,447		5,832		615		_		
Provision (benefit) for income taxes		1,470		1,294		176		_		
Profit of consolidated companies		4,977		4,538		439				
Equity in profit (loss) of unconsolidated affiliated companies		20		20		_		_		
Equity in profit of Financial Products' subsidiaries				422				(422) 6		
Profit of consolidated and affiliated companies		4,997		4,980		439		(422)		
Less: Profit (loss) attributable to noncontrolling interests		2		(15)		17				
Profit <sup>7</sup>	\$	4,995	\$	4,995	\$	422	\$	(422)		

<sup>1</sup> Represents Caterpillar Inc. and its subsidiaries with Financial Products accounted for on the equity basis.

<sup>2</sup> Elimination of Financial Products' revenues earned from Machinery, Energy & Transportation.

<sup>3</sup> Elimination of net expenses recorded by Machinery, Energy & Transportation paid to Financial Products.

<sup>4</sup> Elimination of interest expense recorded between Financial Products and Machinery, Energy & Transportation.

<sup>5</sup> Elimination of discount recorded by Machinery, Energy & Transportation on receivables sold to Financial Products and of interest earned between Machinery, Energy & Transportation and Financial Products.

<sup>6</sup> Elimination of Financial Products' profit due to equity method of accounting.

Profit attributable to common shareholders.

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#### Caterpillar Inc. Supplemental Data for Results of Operations For the Nine Months Ended September 30, 2018 (Unaudited) (Millions of dollars)

			Supplemental Consolidating Data							
	Consolidated		En	chinery, lergy & portation <sup>1</sup>	Financial Products		Cons Adju	olidating stments		
Sales and revenues:										
Sales of Machinery, Energy & Transportation	\$	38,192	\$	38,192	\$	_	\$	—		
Revenues of Financial Products		2,188				2,527		(339) 2		
Total sales and revenues		40,380		38,192		2,527		(339)		
Operating costs:										
Cost of goods sold		27,010		27,010		_		_		
Selling, general and administrative expenses		4,015		3,445		581		(11) <sup>3</sup>		
Research and development expenses		1,384		1,384		_		_		
Interest expense of Financial Products		533		_		558		(25) 4		
Other operating (income) expenses		1,028		100		949		(21) 3		
Total operating costs		33,970		31,939		2,088		(57)		
Operating profit		6,410		6,253		439		(282)		
Interest expense excluding Financial Products		305		337		_		(32) 4		
Other income (expense)		350		76		24		250 5		
Consolidated profit before taxes		6,455		5,992		463		_		
Provision (benefit) for income taxes		1,377		1,274		103		_		
Profit of consolidated companies		5,078		4,718		360		_		
Equity in profit (loss) of unconsolidated affiliated companies		21		21		_		_		
Equity in profit of Financial Products' subsidiaries				345				(345) 6		
Profit of consolidated and affiliated companies		5,099		5,084		360		(345)		
Less: Profit (loss) attributable to noncontrolling interests				(15)		15				
Profit <sup>7</sup>	\$	5,099	\$	5,099	\$	345	\$	(345)		

<sup>1</sup> Represents Caterpillar Inc. and its subsidiaries with Financial Products accounted for on the equity basis.

<sup>2</sup> Elimination of Financial Products' revenues earned from Machinery, Energy & Transportation.

<sup>3</sup> Elimination of net expenses recorded by Machinery, Energy & Transportation paid to Financial Products.

<sup>4</sup> Elimination of interest expense recorded between Financial Products and Machinery, Energy & Transportation.

<sup>5</sup> Elimination of discount recorded by Machinery, Energy & Transportation on receivables sold to Financial Products and of interest earned between Machinery, Energy & Transportation and Financial Products.

<sup>6</sup> Elimination of Financial Products' profit due to equity method of accounting.

<sup>7</sup> Profit attributable to common shareholders.

#### Caterpillar Inc. Supplemental Data for Cash Flow For the Nine Months Ended September 30, 2019 (Unaudited) (Millions of dollars)

			Supplemental Consolidating Data						
	Conse	olidated	En	chinery, ergy & portation <sup>1</sup>	Financial Products		Consolidating Adjustments		
Cash flow from operating activities:								(400) 2	
Profit of consolidated and affiliated companies	\$	4,997	\$	4,980	\$	439	\$	(422) 2	
Adjustments for non-cash items:		4 000		4 000		050			
Depreciation and amortization		1,933		1,283		650		400 <sup>3</sup>	
Undistributed profit of Financial Products				(422)		(444)		422 <sup>3</sup>	
Other		627		395		(111)		343 4	
Changes in assets and liabilities, net of acquisitions and divestitures:		407		405		(40)		210 <sup>4,</sup>	
Receivables – trade and other		427		125		(16)		310	
Inventories		(676)		(702)		_		26 <sup>4</sup>	
Accounts payable		(669)		(651)		6		(24) 4	
Accrued expenses		114		105		11		(2) 4	
Accrued wages, salaries and employee benefits		(858)		(865)		7		(0) <sup>4</sup>	
Customer advances		169		171		47		$(2) \frac{4}{4}$	
Other assets – net		3		(47)		47		3 4	
Other liabilities – net		(1,589)		(1,740)		144		7 4	
let cash provided by (used for) operating activities		4,478		2,632		1,177		669	
ash flow from investing activities:									
Capital expenditures – excluding equipment leased to others		(723)		(709)		(14)		—	
Expenditures for equipment leased to others		(1,133)		(21)		(1,151)		39 (	
Proceeds from disposals of leased assets and property, plant and equipment	t	812		149		766		(103) 4	
Additions to finance receivables		(9,453)		_		(10,633)		1,180 5	
Collections of finance receivables		9,144		_		10,166		(1,022)	
Net intercompany purchased receivables		_		_		763		(763)	
Proceeds from sale of finance receivables		183		_		183		_	
Net intercompany borrowings		_		721		1		(722)	
Investments and acquisitions (net of cash acquired)		(6)		(6)		_		_	
Proceeds from sale of businesses and investments (net of cash sold)		3		3		_		_	
Proceeds from sale of securities		281		16		265		_	
Investments in securities		(425)		(16)		(409)		_	
Other – net		(37)		ĺ 1		(38)		_	
et cash provided by (used for) investing activities		(1,354)		138		(101)		(1,391)	
ash flow from financing activities:		. ,				. ,		. ,	
Dividends paid		(1,564)		(1,564)		_		_	
Common stock issued, including treasury shares reissued		(1,004) 59		59		_		_	
Common shares repurchased		(3,283)		(3,283)		_		_	
Net intercompany borrowings		(0,200)		(0,200)		(721)		722 <sup>6</sup>	
Proceeds from debt issued > 90 days		8,827		1,479		7,348			
Payments on debt > 90 days		(6,062)		(8)		(6,054)		_	
Short-term borrowings – net < 90 days		(1,006)		(0)		(1,006)		_	
Other – net		(1,000)		(2)		(1,000)		_	
let cash provided by (used for) financing activities		(3,031)		(3,320)		(433)		722	
								122	
iffect of exchange rate changes on cash		(47)		(38)		(9)			
ncrease (decrease) in cash and short-term investments and restricted ash		46		(588)		634		_	
Cash and short-term investments and restricted cash at beginning of period		7,890		6,994		896		_	
Cash and short-term investments and restricted cash at end of period	\$	7,936	\$	6,406	\$	1,530	\$		

<sup>1</sup> Represents Caterpillar Inc. and its subsidiaries with Financial Products accounted for on the equity basis.

<sup>2</sup> Elimination of Financial Products' profit after tax due to equity method of accounting.

Elimination of non-cash adjustment for the undistributed earnings from Financial Products.

<sup>4</sup> Elimination of non-cash adjustments and changes in assets and liabilities related to consolidated reporting.

<sup>5</sup> Reclassification of Financial Products' cash flow activity from investing to operating for receivables that arose from the sale of inventory.

<sup>6</sup> Elimination of net proceeds and payments to/from Machinery, Energy & Transportation and Financial Products.

#### Caterpillar Inc. Supplemental Data for Cash Flow For the Nine Months Ended September 30, 2018 (Unaudited) (Millions of dollars)

	Supplemental Consolidating Data							
	Conso	olidated	Ene	hinery, ergy & portation <sup>1</sup>	Financial Products		Consolidating Adjustments	
Cash flow from operating activities:	۴	F 000	¢	5 004	¢	200	¢	(345) <sup>2</sup>
Profit of consolidated and affiliated companies	\$	5,099	\$	5,084	\$	360	\$	(345)
Adjustments for non-cash items:		0.065		1 / 10		655		
Depreciation and amortization		2,065		1,410		000		345 <sup>3</sup>
Undistributed profit of Financial Products Other		630		(345) 327		36		267 <sup>4</sup>
Changes in assets and liabilities, net of acquisitions and divestitures:		030		321		30		207
Receivables – trade and other		(725)		19		(33)		(711) <sup>4, 5</sup>
Inventories		(1,822)		(1,774)		(33)		(48) 4
Accounts payable		496		544		(55)		(40) 7 <sup>4</sup>
Accrued expenses		(32)		(63)		(33)		/
Accrued wages, salaries and employee benefits		(418)		(403)		(15)		_
Customer advances		(410)		(403)		(13)		—
Other assets – net		394		343		(9)		60 <sup>4</sup>
Other liabilities – net		(1,271)		(1,321)		(9)		(60) 4
Net cash provided by (used for) operating activities		4,475		3,880		1,080		(485)
		4,473		3,000		1,000		(403)
Cash flow from investing activities:		<i>(</i> <b></b> )		()		(		
Capital expenditures – excluding equipment leased to others		(921)		(822)		(99)		<u> </u>
Expenditures for equipment leased to others		(1,208)		(23)		(1,258)		73 4
Proceeds from disposals of leased assets and property, plant and equipment		732		122		632		(22) <sup>4</sup>
Additions to finance receivables		(9,092)		_		(10,151)		1,059
Collections of finance receivables		8,032		—		9,135		(1,103) 5
Net intercompany purchased receivables		_		_		(484)		484 <sup>5</sup>
Proceeds from sale of finance receivables		416		_		416		6
Net intercompany borrowings				66		—		(66) °
Investments and acquisitions (net of cash acquired)		(357)		(357)		—		7
Proceeds from sale of businesses and investments (net of cash sold)		14		20		_		(6)
Proceeds from sale of securities		363		154		209		_
Investments in securities		(417)		(21)		(396)		8
Other – net		24		25		(2)		1
Net cash provided by (used for) investing activities		(2,414)		(836)		(1,998)		420
Cash flow from financing activities:								
Dividends paid		(1,444)		(1,444)		_		—
Common stock issued, including treasury shares reissued		292		292		1		(1) 8
Common shares repurchased		(2,000)		(2,000)		—		—
Net intercompany borrowings		—		—		(66)		66 <sup>6</sup>
Proceeds from debt issued > 90 days		7,073		47		7,026		_
Payments on debt > 90 days		(5,642)		(6)		(5,636)		—
Short-term borrowings – net < 90 days		(465)		14		(479)		_
Other – net		(32)		(32)				
Net cash provided by (used for) financing activities		(2,218)		(3,129)		846		65
Effect of exchange rate changes on cash		(117)		(106)		(11)		_
Increase (decrease) in cash and short-term investments and restricted cash		(274)		(191)		(83)		_
Cash and short-term investments and restricted cash at beginning of period		8,320		7,416		904		_
Cash and short-term investments and restricted cash at end of period	\$	8,046	\$	7,225	\$	821	\$	
	Ψ	0,040	Ψ	1,225	Ψ	021	Ψ	

1 Represents Caterpillar Inc. and its subsidiaries with Financial Products accounted for on the equity basis. 2

Elimination of Financial Products' profit after tax due to equity method of accounting. 3

Elimination of non-cash adjustment for the undistributed earnings from Financial Products. -

Elimination of non-cash adjustments and changes in assets and liabilities related to consolidated reporting. 5

Reclassification of Financial Products' cash flow activity from investing to operating for receivables that arose from the sale of inventory. 6

7

Elimination of net proceeds and payments to/from Machinery, Energy & Transportation and Financial Products. Elimination of proceeds received from Financial Products related to Machinery, Energy & Transportation's sale of businesses and investments. 8

Elimination of change in investment and common stock related to Financial Products

### APPENDIX

## **NON-GAAP FINANCIAL MEASURES**

The following definitions are provided for the non-GAAP financial measures. These non-GAAP financial measures have no standardized meaning prescribed by U.S. GAAP and therefore are unlikely to be comparable to the calculation of similar measures for other companies. Management does not intend these items to be considered in isolation or as a substitute for the related GAAP measures.

### Adjusted Profit Per Share

The company believes it is important to separately quantify the profit impact of three significant items in order for the company's results to be meaningful to readers. These items consist of (i) a discrete tax benefit related to U.S. tax reform in the first quarter of 2019, (ii) restructuring costs in 2018, which were incurred to generate longer-term benefits and (iii) a net tax benefit to adjust deferred tax balances in the third quarter of 2018. The company does not consider these items indicative of earnings from ongoing business activities and believes the non-GAAP measure provides investors with useful perspective on underlying business results and trends and aids with assessing the company's period-over-period results. The company intends to discuss adjusted profit per share for the fourth quarter and full-year 2019, excluding a mark-to-market gain or loss for remeasurement of pension and other postemployment benefit plans along with any other discrete items.

Reconciliations of adjusted profit per share to the most directly comparable GAAP measure, diluted profit per share, are as follows:

	Third C	Quarter	Full-Yea	Outlook	
	2018	2019	Previous <sup>1</sup>	Current <sup>2</sup>	
Profit per share	\$2.88	\$2.66	\$12.06-\$13.06	\$10.90-\$11.40	
Per share U.S. tax reform impact	_	_	(\$0.31)	(\$0.31)	
Per share restructuring costs <sup>3</sup>	\$0.14	_	_	_	
Per share deferred tax balance adjustment	(\$0.16)	_	_	_	
Adjusted profit per share	\$2.86	\$2.66	\$11.75-\$12.75	\$10.59-\$11.09	

<sup>1</sup> Profit per share outlook range as of July 24, 2019.

<sup>2</sup> Profit per share outlook range as of October 23, 2019.

<sup>3</sup> 2018 restructuring costs at an estimated annual tax rate of 24%. 2019 restructuring costs are not material.