# EARNINGS REPORT FIRST-HALF









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# **KEY FIGURES**

		S1 2012	S1 2011	Change
Worldwide Group sales	million units	1.328	1.374	-3.3%
Group revenues	€ million	20,935	21,101	-166
Group operating margin	€ million	482	630	-148
	% revenues	+2.3%	+3.0%	-0.7 pts
Contribution from associated companies	€ million	630	557	+73
o/w Nissan		564	441	+123
o/w AB Volvo		68	70	-2
o/w AVTOVAZ		4	37	-33
Net income	€ million	786	1,253	-467
Net income, Group share	€ million	746	1,220	-474
Earnings per share	€	2.74	4.48	-1.74
Operational free cash flow <sup>(1)</sup>	€ million	-200	121	-321
Automotive net financial debt	€ million	818	299 At Dec. 31, 2011	+519
Debt-to-equity ratio	%	3.3%	1.2% At Dec. 31, 2011	+2.1 pts
Sales Financing, average loans outstanding	€ billion	24.2	22.3	+8.4%

# **OVERVIEW**

The Renault group sold 1,328,437 vehicles in first-half 2012, down 3.3% on first-half 2011. The Group set an international@ sales record, but this was not sufficient to offset the 14.9% decrease in Europe in the first half.

Group revenues for first-half 2012 totaled €20,935 million, down 0.8%. Continued international growth failed to offset the weakness of the European market. Automotive contributed €19,863 million to revenues, down 1.4% on first-half 2011 owing mainly to a drop in sales in France and Europe. This was only partly offset by a favorable product mix and a slightly positive price effect.

Group operating margin came to €482 million, or 2.3% of revenues, compared with €630 million (3.0% of revenues) in first-half 2011.

Automotive reported a positive operating margin of €87 million, or 0.4% of revenues, down €134 million on first-half 2011. The decrease resulted mainly from a drop in sales (negative €176 million) and non passed-on product enhancements (negative €211 million). In contrast, operating margin benefitted from the *Monozukuri* cost-reduction plan (€197 million, including the rise in raw materials) and the reduction of general expenses (€59 million).

Sales Financing contributed €395 million to Group operating margin, compared with €409 million in first-half 2011. The cost of risk rose to 0.4% of average loans outstanding, compared with 0.1% in first-half 2011. After hitting a low point last year, the cost of risk remains below its average historical level of 0.6%, reflecting the continued high quality of the portfolio despite the economic downturn in Europe.

The contribution of associated companies, notably Nissan, AB Volvo and AVTOVAZ, came to €630 million in first-half 2012.

<sup>(1)</sup> Operational free cash flow: cash flow (excluding dividends received from listed companies) less investments in property, plant, equipment and intangibles net of disposals + /- change in working capital requirement.

<sup>(2)</sup> Regions outside Europe : Americas, Asia-Pacific, Euromed-Africa and Eurasia.

#### **IN BRIEF**

Net income amounted to €786 million and net income, Group share, was €746 million (€2.74 per share compared with €4.48 in first-half 2011).

Operational **free cash flow** for Automotive was slightly negative at €200 million, after accounting for the impact of the -€444 million change in the working capital requirement since December 31, 2011.

Automotive's **net financial debt** increased €519 million on December 31, 2011, totaling €818 million at June 30, 2012. The debt-to-equity ratio was 3.3% at end-June 2012, compared with 1.2% at end-December 2011.

Since January 2012 Renault SA has borrowed nearly €1 billion in medium-term loans, thereby refinancing almost all of its 2012 bond repayments, while confirming its access to European and Japanese markets. Automotive maintained its cash reserves at €11.1 billion at end-June 2012.

# THE OUTLOOK FOR 2012

The trend of the automotive market (PC+LCV) seen in the first half 2012 should prevail in the second half: global growth and declining sales in Europe. For the full year, the Group now expects global automotive demand to grow by 5% (vs 4% previously). The European market should decline 3 percentage points more than previously forecasted (now -6% to -7%), including a decrease in the French market of -10% to -11% (vs -7% to -8% previously).

Due to international growth, new product launches in the second half of 2012 and the roll-out of Duster in additional markets, the Group targets 2012 unit sales to exceed the level reached in 2011, provided that there is no further deterioration of the situation in Europe than expected today.

In this context of low global visibility and higher risks in Europe, the Group remains in line to achieve its 2012 target of positive automotive operational free cash flow.

# RISK MANAGEMENT AND RELATED THIRD PARTIES

No risks or uncertainties are anticipated other than those described in Chapter 1.5 of the 2011 Registration Document, filed on March 13, 2012, for the remaining six months of the year.

There are no related-party transactions other than those described in note 28 of the notes to the consolidated financial statements of this Registration Document and in note 19 of the notes to the condensed consolidated financial statements of this first half earnings report.

# SALES PERFORMANCE OVERVIEW

# **OVERVIEW**

#### **AUTOMOTIVE**

- The Renault group reported a 3.3% decrease in sales in first-half 2012 to 1,328,437 vehicles. The Group had global market share (PC+LCV) of 3.3%.
- Group sales outside Europe rose by 14.3% to reach record levels, outpacing market growth of 9.5% in the countries where Renault has a commercial activity. They rose by 7.2 points, totaling 46.7% of sales, compared with 39.5% at the end of June 2011.
- The Group is successfully pursuing its strategy of international expansion, particularly in two Regions that are strategic to its development: Eurasia (up 29.4%) and the Americas (up 20.4%).
- However, this increase was not sufficient to offset a first-half downturn in Europe of 14.9%.
- The Renault brand is driving international growth, with sales up 20.7% on first-half 2011. With European market share of 7.7%, Renault now ranks as the number-three PC+LCV brand. It is consolidating its leadership on the European LCV market, a position held since 1998, with market share of 16.4%.
- Dacia brand sales remained stable in first-half 2012 at 181,280 units, with a decrease in Europe, and outperformed in the Euromed-Africa Region (up 22.1%).
- The Renault Samsung Motors brand reported a 41.2% fall in sales volumes in South Korea, where a recovery plan to strengthen the brand's long-term competitive edge is now being deployed.

#### THE RENAULT GROUP'S TOP FIFTEEN MARKETS

SAL	es excl. lada	Sales volumes H1 2012*	PC/LCV market share H1 2012 (%)	Change in market share on H1 2011 (pts)
1	France	310,260	24.7	-0.5
2	Brazil	110,536	6.8	1.9
3	Russia	95,579	6.8	0.7
4	Germany	88,543	5.1	-0.2
5	Argentina	63,275	14.3	2.4
6	Algeria	63,259	28.1	0.8
7	Italy	57,953	6.6	0.4
8	Turkey	56,439	16.5	0.1
9	Iran	53,224	8.3	3.6
10	Spain	45,081	10.1	0.1
11	Belgium+Luxembourg	44,179	12.7	-1.0
12	Netherlands	31,527	8.6	-0.7
13	South Korea	30,648	4.1	-2.7
14	United Kingdom	28,427	2.4	-1.6
15	Morocco	25,681	37.6	1.0

<sup>\*</sup> Figures at end-June 2012 (sales).

#### **SALES PERFORMANCE**

**OVERVIEW** 

# **EUROPE**

In Europe, in a market that shrank by 7.4%, Group PC+LCV sales fell by 14.9% to 708,131 units. Group market share contracted by 0.8 points to 9.3%. The Renault brand ranks No. 3 in Europe and is facing a strong downturn in its domestic market.

In France, for example, Group PC+LCV sales fell by 15.2% in a market that was down 13.3%. Market share dipped by 0.5 points to 24.7%, owing primarily to an unfavorable comparison basis. This is because the last deliveries relating to the scrappage bonus took place in first-half 2011. Nevertheless, the Renault brand is still leader in the A, B and C segments with Twingo, Clio III and Mégane Collection 2012. In the LCV segment, it has three vehicles in the top 5 best-sellers: Kangoo, Clio III Société (fleet) and Master.

In **Germany**, in a stable market up 0.6%, Group sales fell by 2.5%.

In Italy, in a market impacted by falling LCV sales and a downturn of 21.5%, the Group reported sales volumes of 57,953 vehicles (down 16.9%). Market share nevertheless rose by 0.4 points owing to the strong performance of Dacia and the quality of its LPG offering.

In the United Kingdom, where the market was stable (up 1.4%), Group sales fell by 39.2% to 28,427 units. This fall is linked to the restructuring policy of the sales range.

In Spain, in a market that fell by 10.2%, the Group sold 45,081 vehicles (down 9.7%). Market share remained stable owing primarily to a resilient performance in consumer sales.

## **OUTSIDE EUROPE**

Outside Europe, the Group consolidated its successful international expansion. Sales rose by 14.3% to a record 620,306 units, outpacing market growth of 9.5% in the countries where Renault has a commercial activity.

Sales outside Europe now account for 46.7% of Renault group sales compared with 43% at end-2011 and 39% at the end of H1 2011. Six of the Group's top 10 markets are now outside Europe, of which three are in the top 5.

All Regions are contributing to this growth:

- Americas: in Brazil, the Group's second biggest market, which contracted by 0.4%, Renault is continuing to win new customers with a 37.3% increase in volumes and record market share of 6.8% (up 1.9 points). Renault ranks fifth on the Brazilian market and is growing faster than any other brand, thanks to the success of Duster and Sandero phase 2.
- Argentina becomes the Group's fifth biggest market, rising four places on first-half 2011. In a market that expanded by 4.4%, the Renault group is maintaining momentum with 63,275 vehicles sold, a rise of 25.3%. The Group has market share of 14.3% (up 2.4 points), thanks in particular to Clio and Kangoo.
  - Asia-Pacific: in South Korea, where a recovery plan is being deployed to strengthen long-term competitive edge, the Renault Samsung Motors brand reported a 41.7% fall in sales.
  - In Iran, CKD sales to partners increased by 18,092 units on first-half 2011.
- Euromed-Africa: the Group is increasing its market share in Morocco and Algeria. Sales in Algeria rose by 50.5%, for market share of 28.1% (up 0.8 points). This country is now the Group's sixth biggest market, rising six places on end-2011. In Morocco, Group sales volumes increased by 22.4% for market share of 37.6%.
- In Turkey, in a market that fell by 18.7%, the Group increased its market share slightly by 0.1 points to 16.5%.
- Eurasia: Russia is now the Group's third biggest market (fourth at end-2011). Group sales rose 28.6% for market share of 6.8%. With the success of Sandero, Renault now ranks No. 2 on the market, behind Lada, up one place on end-2011.

# SALES FINANCING

The proportion of new vehicles financed worldwide increased to 34.3%, up from 33.6% in first-half 2011.



# 1.1.1. GROUP SALES WORLDWIDE (UNITS)

PASSENGER CARS AND LIGHT COMMERCIAL VEHICLES	H1 2012*	H1 2011	Change (%)
GROUP	1,328,437	1,374,426	-3.3
BY BRAND			
Renault	1,113,913	1,141,088	-2.4
Dacia	181,280	176,835	2.5
Renault Samsung	33,244	56,503	-41.2
BY VEHICLE TYPE			
Passenger cars	1,145,737	1,192,530	-3.9
Light commercial vehicles	182,700	181,896	0.4
BY REGION			
Europe	708,131	831,675	-14.9
o/w France	310,260	365,805	-15.2
Americas	215,149	178,631	20.4
Asia-Pacific	116,824	112,918	3.5
Euromed-Africa	184,407	170,904	7.9
Eurasia	103,926	80,298	29.4
Total outside Europe	620,306	542,751	14.3

<sup>\*</sup> Preliminary figures.

# 1.1.2. RENAULT BRAND

#### → Passenger cars

With 940,536 vehicles sold in first-half 2012, the Renault brand reported a 3.0% drop in sales volumes worldwide.

- In the *A segment*, with 55,280 registrations, **Twingo** continues to rank among the top 3 vehicles in its category in Europe and remains leader in France, with market share of 27.1% on the segment.
- In the *B segment*, a few months prior to its renewal, Clio (Clio II + Clio III) reported a fall in registrations worldwide in first-half 2012 with 176,267 registrations, compared with 205,854 in first-half 2011. Sandero, sold under the Renault brand, continues to make progress in emerging countries, particularly Russia and Brazil, where sales surged by 40.4% and 37.5% respectively, to 27,978 and 44,527 units.
- In the *C* segment, the **Mégane** family is suffering from an unfavorable geographic mix, with worldwide sales of 220,288 units compared with 240,603 in first-half 2011. It remains No. 2 in the European market with segment share of 7.1% and is still the leader in France, Belgium and Portugal. **Scénic** (75,013 registrations) remains the best-seller in its category in Europe.

Following its launch at end-2011 in Brazil (18,114 vehicles sold), the international deployment of **Duster** continued

during the first half with its launch in Russia. The Renault brand has sold 49,605 Duster worldwide. **Fluence** sales increased by 15.0% in markets worldwide with 54,483 units sold

Fluence ranks No. 2 in its segment in Turkey.

• In the *D* and *E* segments, **Laguna** is losing ground (down 39%), with 17,959 vehicles sold. Sales of **Koleos** were also down to 22,289 registrations compared with 23,352 in first-half 2011. Renault **Espace** remains leader in France with 30.8% market share on its segment (3,443 vehicles sold).

## → Light commercial vehicles

In a tough European LCV market (down 11.7%), Renault sales fell by just 4.4%. The brand increased its leadership with market share rising 1.3 points to 16.4%. Worldwide, LCV sales continued to grow, particularly in the Americas (up 21.1%) and in Euromed-Africa (up 16.4%). Algeria is now the Group's third biggest LCV market, almost on a par with Germany.

Sales of **Kangoo** dipped by 1.3% to 61,648 units. Renault **Trafic** sales dropped by 8.8% to 29,403 vehicles, while Renault **Master** sales increased by 10.7% to 47,433 units.



#### **SALES PERFORMANCE**

1.1. AUTOMOTIVE

# 1.1.3. DACIA BRAND

The Dacia brand reported a 2.5% rise in sales to 181,280 units. Brand market share in Europe remained stable, despite an unfavorable geographic mix with the downturn of the French market. Dacia posted record market share in Italy and Spain.

- In the B segment, sales of Sandero under the Dacia brand rose by 7.1% inside and outside Europe to 49,442 units. In Europe, on its segment, Sandero continues to win market share in tough conditions.
- In the C segment, Duster is facing an unfavorable mix in sales distribution, with volumes falling 12% to 73,327 units compared with 83,699 units in first-half 2011. It nevertheless ranks third in consumer sales of crossover vehicles in Europe, with an 8.8% share of this category.

# 1.1.4. RENAULT SAMSUNG MOTORS BRAND

In South Korea, the 13th largest market for the Renault group, the Renault Samsung Motors brand holds PC market share of 4.8%. In first-half 2012, the brand sold 33,244 vehicles worldwide, down 41.2%.

# 1.1.5. GROUP SALES BY BRAND (UNITS)

PASSENGER CARS AND LIGHT COMMERCIAL VEHICLES	H1 2012*	H1 2011	Change (%)
EUROPE REGION			
Renault	587,404	704,774	-16.7
Dacia	120,727	126,901	-4.9
GROUP	708,131	831,675	-14.9
o/w France			
Renault	266,523	315,392	-15.5
Dacia	43,737	50,413	-13.2
Group	310,260	365,805	-15.2
AMERICAS REGION			
Renault	212,553	174,730	21.6
Renault Samsung	2,596	3,901	-33.5
GROUP	215,149	178,631	20.4
ASIA-PACIFIC REGION			
Renault	85,316	59,287	43.9
Dacia	860	1,029	-16.4
Renault Samsung	30,648	52,602	-41.7
GROUP	116,824	112,918	3.5
EUROMED-AFRICA REGION			
Renault	124,714	121,999	2.2
Dacia	59,693	48,905	22.1
GROUP	184,407	170,904	7.9
EURASIA REGION			
Renault	103,926	80,298	29.4
GROUP	103,926	80,298	29.4

<sup>\*</sup> Preliminary figures.

# SALES PERFORMANCE

1.2. SALES FINANCING

# 1.2. SALES FINANCING

# 1.2.1. PROPORTION OF NEW VEHICLES FINANCED

The proportion of Renault, Renault Samsung Motors, Dacia, Nissan and Infiniti new vehicles financed by RCI Banque worldwide increased by 0.7 points to 34.3%, up from 33.6% in first-half 2011.

The **Europe Region** reported a slight downturn with a total of 32.6%, compared with 33.0% in 2011. Given the difficult market conditions for new vehicles sales, RCI Banque reported an increase in the financing of used vehicles, with figures up 5.0% on first-half 2011 to 76,904 contracts. RCI Banque continues to do well in four of Europe's biggest markets (France, Italy, Spain and the United Kingdom). It nevertheless reported a downturn in Germany, in the face of fierce competition from local banks.

In the Americas Region, the proportion of new vehicles financed by RCI Banque rose strongly to 38.8%, compared with 33.7% in 2011. RCI Banque reported particularly strong growth in Brazil, where manufacturers are developing dynamic sales policies with integrated financing for buoyant markets.

In the Euromed-Africa Region (Romania and Morocco), the proportion of vehicles financed rose significantly to 25.3%, compared with 18.2% in 2011, following a successful renewal of market strategy in Morocco.

The proportion of new vehicles financed by RCI Banque in South Korea, in the Asia-Pacific Region, remains high at 60.2%, compared with 55.1% in 2011.

# 1.2.2. RCI BANQUE'S NEW FINANCING CONTRACTS AND AVERAGE LOANS **OUTSTANDING**

Contrasting trends in the global automotive industry and the downturn in the European market are unfavorable for RCI Banque, which still has 77% of new vehicle financing contracts in Europe.

In first-half 2012 RCI Banque signed 509,877 new vehicle financing contracts (down 2%) and originated €5.6 billion in new financing excluding card business and personal loans (stable on first-half 2011).

Building on the growth of the past two years, average loans outstanding totaled €24.2 billion in first-half 2012, a rise of 8.4%.

# 1.2.3. INTERNATIONAL DEVELOPMENT AND NEW ACTIVITIES

In Turkey, RCI Banque obtained authorization from the regulatory authorities for the launch in early July of a joint-venture banking subsidiary with Oyak. This subsidiary will oversee the sales financing activity for Renault in this country.

The subsidiary set up in Ireland at end-2011 is developing its business in line with expectations. The proportion of new vehicles financed reached 33.1% at end-June 2012.

Continuing its strategy to diversify financing sources, RCI Banque has launched "Zesto", an online consumer savings account, in France. At end-June, just four months after launch, deposits already totaled €499 million.

For the launch of Renault's electric vehicles (Fluence Z.E., Kangoo Z.E. and Twizy), RCI Banque has developed a special marketing model based on the rental of batteries. These financing products are available in all the European countries where these electric vehicles are sold. A total 6,800 battery rental contracts had been signed at end-June 2012.

# 1.3. SALES AND PRODUCTION STATISTICS

# TOTAL INDUSTRY VOLUME – REGISTRATIONS (UNITS) MAIN RENAULT GROUP MARKETS

1.3. SALES AND PRODUCTION STATISTICS

PASSENGER CARS AND LIGHT COMMERCIAL VEHICLES	H1 2012*	H1 2011	Change (%)
EUROPE REGION	7,641,791	8,251,671	-7.4
o/w:			
France	1,256,488	1,449,411	-13.3
Germany	1,746,581	1,735,675	0.6
Italy	875,335	1,115,546	-21.5
United Kingdom	1,182,580	1,166,251	1.4
Spain+Canary Islands	448,392	499,048	-10.2
Belgium+Luxembourg	348,600	395,201	-11.8
Poland	169,645	173,509	-2.2
AMERICAS REGION**	3,214,644	3,133,356	2.6
o/w:			
Mexico	460,871	412,384	11.8
Colombia	131,791	148,643	-11.3
Brazil	1,632,361	1,638,162	-0.4
Argentina	441,568	422,975	4.4
ASIA-PACIFIC REGION	18,183,133	16,397,037	10.9
o/w:			
China	8,970,471	8,580,413	4.5
India	1,658,024	1,500,731	10.5
Iran	641,000	743,000	-13.7
South Korea	748,947	777,225	-3.6
EUROMED-AFRICA REGION	1,171,367	1,136,028	3.1
o/w:			
Romania	40,946	48,909	-16.3
Turkey	343,031	421,872	-18.7
Algeria	225,062	153,663	46.5
Morocco	68,282	57,362	19.0
South Africa	244,432	228,116	7.2
EURASIA REGION	1,608,254	1,408,596	14.2
o/w:			
Russia	1,414,168	1,236,326	14.4
Ukraine	110,786	100,296	10.5

<sup>\*</sup> Preliminary figures.

<sup>\*\*</sup> Excl. North America.

# RENAULT GROUP REGISTRATIONS (REG'S) AND MARKET SHARE (MKT SH.)

	H1 2012	2*	H1 2011		
PASSENGER CARS AND LIGHT COMMERCIAL VEHICLES	Reg's (in units)	Mkt Sh. (%)	Reg's (in units)	Mkt Sh. (%)	
EUROPE REGION	708,095	9.3	831,424	10.1	
o/w:					
France	310,260	24.7	365,612	25.2	
Germany	88,543	5.1	90,850	5.2	
Italy	57,953	6.6	69,767	6.3	
United Kingdom	28,427	2.4	46,779	4.0	
Spain+Canary Islands	45,081	10.1	49,913	10.0	
Belgium+Luxembourg	44,143	12.7	53,959	13.7	
Poland	15,172	8.9	16,154	9.3	
AMERICAS REGION**	215,149	6.7	178,631	5.7	
o/w:					
Mexico	11,427	2.5	10,494	2.5	
Colombia	20,260	15.4	24,768	16.7	
Brazil	110,536	6.8	80,482	4.9	
Argentina	63,275	14.3	50,499	11.9	
ASIA-PACIFIC REGION	116,824	0.6	112,918	0.7	
o/w:					
China	12,165	0.1	10,612	0.1	
India	4,600	0.3	290	0.0	
Iran	53,224	8.3	35,132	4.7	
South Korea	30,648	4.1	52,602	6.8	
EUROMED-AFRICA REGION	184,407	15.7	170,904	15.0	
o/w:					
Romania	13,676	33.4	17,845	36.5	
Turkey	56,439	16.5	68,831	16.3	
Algeria	63,259	28.1	42,036	27.4	
Morocco	25,681	37.6	20,974	36.6	
South Africa	4,942	2.0	5,075	2.2	
EURASIA REGION	103,926	6.5	80,298	5.7	
o/w:					
Russia	95,579	6.8	74,337	6.0	
Ukraine	6,491	5.9	5,170	5.2	
	1,328,401				

<sup>\*</sup> Preliminary registration figures.

<sup>\*\*</sup> Excl. North America.

# **SALES PERFORMANCE**

# 1.3. SALES AND PRODUCTION STATISTICS

# **RENAULT GROUP** MODEL PERFORMANCE BY SEGMENT IN THE EUROPE REGION\*

		Group	share of segme	nt		
PASSENGER CARS	Segment change H1 2012* / H1 2011 (%)	H1 2012* (%)	H1 2011 (%)	Change H1 2012* / H1 2011 (points)	Rank H1 2012	
A segment	-4.1					
Twingo / Twingo II		8.6	10.4	-1.8	3	
Wind		0.2	0.7	-0.5	22	
B segment	-12.3					
Clio / Clio III		6.5	7.2	-0.7	5	
Thalia / Thalia II		0.1	0.1	0.0	41	
Modus		0.9	1.2	-0.3	27	
Logan		0.7	0.6	0.1	32	
Sandero		1.9	1.6	0.3	16	
Kangoo		0.0	0.0	0.0	70	
C segment	-3.4					
Kangoo II		0.6	0.7	-0.1	41	
Mégane / Mégane II / Mégane III		7.1	7.9	-0.8	2	
Fluence		0.3	0.3	-0.1	57	
Duster		2.2	2.6	-0.4	16	
Lodgy		0.2	0.0	0.2	59	
D segment	-6.9					
Laguna / Laguna III		1.7	2.6	-0.9	18	
Latitude		0.1	0.4	-0.3	48	
Koleos		0.8	0.8	0.1	29	
Trafic / Trafic II		0.6	0.6	0.0	32	
E segment	-4.3					
Espace / Espace IV		1.5	1.8	-0.3	19	
Master / Master II / Master III		0.2	0.1	0.1	55	

<sup>\*</sup> Preliminary figures.



# RENAULT GROUP MODEL PERFORMANCE BY SEGMENT IN THE EUROPE REGION\*

		Grou	Group share of segment			
LIGHT COMMERCIAL VEHICLES	Segment change H1 2012* / H1 2011 (%)	H1 2012* (%)	H1 2011 (%)	Change H1 2012* / H1 2011 (points)	Rank H1 2012	
Fleet vehicles	-21.4					
Twingo / Twingo II		3.2	2.4	0.8	10	
Clio / Clio III		21.3	16.7	4.7	1	
Modus		0.1	0.1	0.0	55	
Mégane / Mégane II / Mégane III		5.5	4.9	0.5	5	
Laguna / Laguna III		0.1	0.2	-0.1	56	
Espace / Espace IV		0.1	0.1	0.0	59	
Sandero		0.1	0.1	0.1	38	
Logan		0.0	0.1	-0.1	69	
Small vans	-14.7					
Kangoo / Kangoo II		18.6	16.2	2.4	1	
Logan		1.6	1.3	0.3	12	
Vans	-6.9					
Trafic / Trafic II		6.6	6.8	-0.3	6	
Master / Master II / Master III		7.4	6.9	0.5	5	
Mascott ** / Maxity ** / Master III**		1.6	1.7	-0.2	18	
Pick-up	-21.4					
Logan		4.2	3.3	0.8	7	

<sup>\*</sup> Preliminary figures.

<sup>\*\*</sup> Renault Trucks.

NB: Change in segmentation: Renault uses the international vehicle classification system of A, B, C, D and E. Hence vehicles in the Entry range are classified in their respective segments and car-derived vans are included in the five main segments.

# **SALES PERFORMANCE**

# 1.3. SALES AND PRODUCTION STATISTICS

# **RENAULT GROUP WORLDWIDE PRODUCTION BY MODEL(1) (UNITS)**

			Change H1 2012*/ H1 2011
PASSENGER CARS AND LIGHT COMMERCIAL VEHICLES	H1 2012*	H1 2011	(%)
Twingo/Wind	61,556	82,913	-26
Clio	198,983	225,235	-12
Modus	17,662	29,403	-40
Thalia	34,532	52,126	-34
Sandero	147,724	163,380	-10
Logan	100,456	134,265	-25
Other Logan	30,452	32,442	-6
Duster	134,026	89,307	50
Lodgy	18,524	-	-
Dokker	800	-	-
Mégane/Scenic	205,207	253,425	-19
Fluence/SM3	92,522	105,063	-12
Laguna	16,220	33,993	-52
Latitude/SM5	20,781	39,838	-48
Koleos	32,309	31,433	3
Espace	7,901	10,117	-22
SM7	2,837	6,468	-56
Kangoo	98,900	100,260	-1
Master	62,331	60,961	2
Other	9,761	8,641	13
GROUP WORLDWIDE PRODUCTION	1,293,484	1,459,270	-11
o/w: Produced for partners:			
Master for GM	7,451	7,661	-3
SM3 for NISSAN	14,452	17,545	-18
Vehicles for NISSAN in Mercosur	15,923	16,572	-4
Produced by partners for Renault:			
Produced by GM for Renault (Trafic)	8,094	9,366	-14
Produced by Nissan for Renault (Trafic+Logan)	30,570	34,003	-10
Other (Iran + India)	59,412	42,382	40

<sup>\*</sup> Preliminary figures.

<sup>(1)</sup> Production data concern the number of vehicles leaving the production line.



At April 1, 2012

EUROPE	AMERICAS	ASIA-PACIFIC	EUROMED-AFRICA	EURASIA
Western Europe	Northern Latin America	Japan	Eastern Europe	Russia
Metropolitan France	Colombia	South Korea	Bulgaria	Armenia
Austria	Costa Rica	Joulii Kolea	Moldava	Azerbaïjan
Germany	Cuba	India	Romania	Belarus
Belgium-Luxembourg	Ecuador	IIIuia	nomama	
Denmark	Honduras	Iran	Turkey	Georgia Kazakhstan
		IIdii	Turkey	
Spain	Mexico	O di A bi -	A.C.	Kyrgyzstan
Finland	Nicaragua	Saudi Arabia	Africa	Uzbekistan
Greece	Panama	Gulf States	Algeria	Tajikitan
Ireland	El Salvador	Irak	Morocco	TurkmEnistan
Iceland	Venezuela	Israel	Tunisia	Ukraine
Italy	Dominican Rep.	Jordan	Egypt	
Norway		Lebanon	Sub Saharian African	
Netherlands	Southern Latin America	Libya	countries	
Portugal	Argentina	Pakistan	South Africa	
United Kingdom	Brazil		Madagascar	
Sweden	Bolivia	Asean		
Switzerland	Chile	Brunei	French overseas	
Albania	Paraguay	Cambodia	departements	
Bosnia	Peru	Indonesia	West Indies	
Cyprus	Uruguay	Laos	and Indian Ocean	
Croatia		Malaysia	Guadeloupe	
Hungary		Philippines	French Guiana	
Macedonia		Singapore	Martinique	
Malta		Thailand	Saint-Martin	
Montenegro		Viet Nam	Saint-Pierre and Miquelon	
Baltic States			Réunion	
Poland		Australia	Comoro Islands	
Czech Rep.		New-Caledonia	Seychelles	
Serbia		New-Zealand	Mauritius	
Slovakia		Tahiti		
Slovenia				
		CHINA		
		VIIIIA		

# **OVERVIEW**

- Group consolidated revenues came to €20,935 in first-half 2012, down 0.8% on first-half 2011.
- Group operating margin totaled €482 million, or 2.3% of revenues, compared with €630 million, or 3.0% of revenues, in first-half 2011.
- Other Group operating income and expenses showed net income of €37 million, compared with €142 million in first-half 2011.
- The financial result showed a net charge of €127 million, compared with €81 million in first-half 2011.
- Nissan's contribution to Renault's earnings was €564 million, compared with €441 million in first-half 2011. AB Volvo contributed €68 million (€70 million in the first-half of 2011). AVTOVAZ contributed €4 million, compared with €37 million in the first-half of 2011.
- Net income was €786 million, compared with €1,253 million in the first-half of 2011. Net income, Group share, stood at €746 million, compared with €1,220 million in first-half 2011.
- Automotive's operational free cash flow was a negative €200 million, a negative €444 million of which stemmed from the change in the working capital requirement.
- Automotive's net financial debt increased €519 million on December 31, 2011 to €818 million.
- Shareholders' equity stood at €25,107 million on June 30, 2012. The debt-to-equity ratio rose by 2.1 points from 1.2% at December 31, 2011 to 3.3% at the end of first-half 2012.

# 2.1. COMMENTS ON THE FINANCIAL RESULTS

# 2.1.1. CONSOLIDATED INCOME STATEMENT

Group revenues came to €20,935 million, down 0.8%(1) on first-half 2011 (also -0.8% excluding the exchange rate effect).

# **OPERATING SEGMENT CONTRIBUTION TO GROUP REVENUES**

	2012			2011			Change 2012/2011		
(€ million)	Q1	Q2	H1	Q1	Q2	H1	Q1	Q2	H1
Automotive	9,013	10,850	19,863	9,965	10,178	20,143	-9.6%	6.6%	-1.4%
Sales Financing	522	550	1,072	466	492	958	12.0%	11.8%	11.9%
Total	9,535	11,400	20,935	10,431	10,670	21,101	-8.6%	6.8%	-0.8%

Automotive's revenue contribution in the first half of 2012 was €19,863 million, down 1.4% on the first half of 2011. This trend was mainly attributable to:

- a fall in sales in Europe, partly offset by growth in international sales, reflected by a negative volume effect (-2.7 points) and geographic mix (-1.1 points);
- an improvement in the product mix which had a positive effect (+1.9 points). This improvement was notably a result of the launch of Duster in South America and the comparison basis

in 2011, which benefited from the end of the scrappage bonus effect in France:

- · a sales policy aimed at showcasing products, including in the highly competitive European market, which had a favorable effect of 0.2 points;
- other Group activities (including the sales of powertrain components and vehicles to partners) which had a favorable effect of 0.3 points.

2.1. COMMENTS ON THE FINANCIAL RESULTS

By Region (excluding other businesses):

- international (1) operations were up sharply and contributed 6.0 points to growth through a very strong volume and mix effect, especially in South America;
- Europe contributed 7.6 points to the fall in revenues.
- Group operating margin came to €482 million in the first half of 2012, or 2.3% of revenues, compared with €630 million (3.0% of revenues) in first-half 2011.

#### **OPERATING SEGMENT CONTRIBUTION TO GROUP OPERATING MARGIN**

(€ million)	H1 2012	H1 2011	Change
Automotive	87	221	-134
% of division revenues	0.4%	1.1%	
Sales Financing	395	409	-14
% of division revenues	36.8%	42.7%	
Total	482	630	-148
% of Group revenues	2.3%	3.0%	

Automotive's operating margin fell by €134 million to €87 million (0.4% of revenues) owing to:

- a fall in volumes, with a negative impact of €176 million;
- product enhancements. The product mix/price/enhancement effect was a negative €211 million. This decrease reflects problems in passing on the overall increase in product value to retail prices in Europe.
- These negative effects were partly offset by the impact of:
- the *Monozukuri* plan, through a €197 million reduction in costs (including the €72 million increase in raw materials);
- the €59 million reduction in general expenses;

• on a smaller scale, the practically neutral exchange rate effect of €3 million.

Sales Financing made a €395 million contribution to the Group's operating margin, a 3% decrease on first-half 2011. Despite an 8.4% year-on-year increase in average loans outstanding, the cost of risk rose to 0.4% of average loans outstanding, compared with 0.1% in first-half 2011. After reaching a low point last year, the cost of risk remains below its average historical level of 0.6%, reflecting the continued high quality of the portfolio despite the economic downturn in Europe.

#### **RENAULT GROUP - R&D EXPENSES\***

(€ million)	H1 2012	H1 2011	Change
R&D expenses	945	1,026	-81
Capitalized development expenses % of R&D expenses	-421 <i>44.6%</i>	-420 <i>40.9%</i>	-1 <i>3.7%</i>
Amortization	415	415	0
Gross R&D expenses recorded in the income statement	939	1,021	-82

<sup>\*</sup> R&D expenses are fully incurred by Automotive.

Research and Development expenses were down €81 million on first-half 2011, totaling €945 million in first-half 2012.

Capitalization development expenses rose 44.6% in the first half of 2012 compared with 40.9% in first-half 2011, linked to changes in the product cycle.

Other operating income and expenses showed net income of €37 million, compared with €142 million in first-half 2011. This item was mainly made up of:

• income of €91 million mainly from the retroactive change in import taxes in Brazil;

- restructuring provisions amounting to €45 million;
- €38 million in asset write-downs;
- €29 million in capital gains on disposals.

After recognizing other operating income and expenses, the Group reported operating profit of €519 million, compared with €772 million in first-half 2011.

The **net financial result** showed a net charge of €127 million, compared with €81 million in the first half of 2011.

#### 2.1. COMMENTS ON THE FINANCIAL RESULTS

Renault's share in associated companies generated a net gain of €630 million in the first half of 2012 (compared with €557 million in first-half 2011), of which notably:

- €564 million from Nissan (€441 million in first-half 2011);
- €68 million from AB Volvo (€70 million in first-half 2011);
- €4 million from AVTOVAZ (€37 million in first-half 2011).

Current and deferred taxes showed a charge of €236 million (compared with net income of €5 million in first-half 2011), of which a €327 million charge for current taxes and €91 million in net income for deferred tax assets. It should be noted that first-half 2011 included the acknowledgment of deferred tax assets under French tax consolidation arrangements.

**Net income** came to €786 million, compared with €1,253 in the first half of 2011. Net income, Group share amounted to  $\in$ 746 million ( $\in$ 1,220 million in first-half 2011).

# 2.1.2. NET CAPEX AND R&D EXPENSES

Automotive's tangible and intangible investments net of disposals (excluding capitalized leased vehicles and batteries) came to €1,366 million in first-half 2012 (of which €421 million in R&D expenses), compared with €1,020 million (of which €420 million in R&D) in first-half 2011.

# TANGIBLE AND INTANGIBLE INVESTMENTS NET OF DISPOSALS, BY OPERATING SEGMENT

(€ million)	H1 2012	H1 2011
Tangible investments (excluding capitalized leased vehicles and batteries)	956	689
Intangible investments	472	458
o/w capitalized R&D	421	420
Total acquisitions	1,428	1,147
Disposal gains	-62	-127
Total Automotive	1,366	1,020
Total Sales Financing	6	2
TOTAL GROUP	1,372	1,022

Investment in first-half 2012 was higher than in first-half 2011, owing to the product cycle. The increase was consistent with the target of keeping the ratio of capex and R&D expenses to 9% of Group revenues.

Total gross investment was split 54% Europe and 46% international:

• in Europe: investment was focused 64% on the range, notably the future Clio line-up, Mégane phase 2, electric vehicles (ZOE and Twizy) and the new engine range;

· outside Europe: investments mainly concerned Morocco (new production site in Tangier), Romania, South America, Turkey, India and Russia.

Consistent with previous years, the non range-related investment policy was focused mainly on quality, working conditions and the environment.

# FINANCIAL RESULTS 2.1. COMMENTS ON THE FINANCIAL RESULTS

#### **NET CAPEX AND R&D EXPENSES**

(€ million)	H1 2012	H1 2011
Tangible and intangible investments net of disposals (excluding capitalized leased vehicles and batteries)	1,372	1,022
Capitalized development expenses	-421	-420
Other	-28	-18*
Net industrial and commercial investments (1)	923	584*
% of Group revenues	4.4%	2.8%*
R&D expenses	945	1,026*
o/w billed to third parties	-157	-170*
Net R&D expenses (2)	788	856*
% of Group revenues	3.8%	4.1%*
Net capex and R&D expenses (1) + (2)	1,711	1,440*
% of Group revenues	8.2%	6.8%*

<sup>\*</sup> The H1 2011 figures are restated to take into account payments from partners and R&D amortizations.

# 2.1.3. AUTOMOTIVE DEBT

Automotive reported slightly negative operational free cash flow in first-half 2012, at negative €200 million, linked to:

- cash flow of €1,782 million;
- a negative €444 million change in the working capital requirement;
- tangible and intangible investments net of disposals in the negative amount of €1,366 million, up €346 million,

(-€1,020 million in first-half 2011) but in line with the Plan's objective of under 9% of revenues;

• a negative €172 million change in capitalized leased vehicles and batteries.

The free cash flow result led, notably with the payment of dividends, to a significant €519 million rise in Automotive's net financial debt, which came to €818 million at June 30, 2012.

#### **AUTOMOTIVE NET FINANCIAL DEBT**

(€ million)	June 30, 2012	Dec. 31, 2011
Non-current financial liabilities	5,295	6,066
Current financial liabilities	4,462	3,789
Non-current financial assets - other securities, loans and derivatives on financial operations	-402	-497
Current financial assets	-1,128	-1,441
Cash and cash equivalents	-7,409	-7,618
Automotive net financial debt	818	299

# 2.1.4. CASH AT JUNE 30, 2012

Since January 2012, Renault SA has borrowed nearly €1 billion in medium-term loans, thereby refinancing almost all of its 2012 bond repayments, while confirming its access to European and Japanese markets. Automotive maintained its cash reserves at €11.1 billion at end-June 2012:

- €7.4 billion in cash and cash equivalents;
- €3.7 billion in undrawn confirmed credit lines.

On June 30, 2012, RCI Banque had:

- a liquidity reserve of €3.6 billion, representing available liquidity surplus to the certificates of deposit and commercial paper outstandings:
- available liquidity of €6.4 billion, covering more than two times all outstanding commercial paper and certificates of deposit, including €4.5 billion in undrawn confirmed credit lines, €1.8 billion in central-bank eligible collateral, and €0.1 billion in cash.

# 2.2. CONDENSED CONSOLIDATED FINANCIAL **STATEMENTS**

# 2.2.1. CONSOLIDATED INCOME STATEMENT

(€ million)	H1 2012	H1 2011	Year 2011
Revenues (note 4)	20,935	21,101	42,628
Cost of goods and services sold	(17,191)	(17,050)	(34,759)
Research and Development expenses (note 5)	(939)	(1,021)	(2,027)
Selling, general and administrative expenses	(2,323)	(2,400)	(4,751)
Operating margin	482	630	1,091
Other operating income and expenses (note 6)	37	142	153
Other operating income	155	223	384
Other operating expenses	(118)	(81)	(231)
Operating income	519	772	1,244
Net interest income (expense)	(138)	(107)	(219)
Interest income	89	96	193
Interest expenses	(227)	(203)	(412)
Other financial income and expenses	11	26	98
Financial income (note 7)	(127)	(81)	(121)
Share in net income (loss) of associates	630	557	1,524
Nissan (note 11)	564	441	1,332
Other associates (note 12)	66	116	192
Pre-tax income	1,022	1,248	2,647
Current and deferred taxes (note 8)	(236)	5	(508)
Net income	786	1,253	2,139
Net income – non-controlling interests' share	40	33	47
Net income – parent-company shareholders' share	746	1,220	2,092
Earnings per share $^{(1)}$ in $\in$ (note 9)	2.74	4.48	7.68
Diluted earnings per share $^{(1)}$ in $\in$ (note 9)	2.74	4.46	7.68
Number of shares outstanding (in thousands) (note 9)			
for earnings per share	272,232	272,534	272,381
for diluted earnings per share	272,232	273,318	272,381

<sup>(1)</sup> Net income – parent-company shareholders' share divided by number of shares stated.

# 2.2. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FINANCIAL RESULTS

# 2.2.2. CONSOLIDATED COMPREHENSIVE INCOME

Other components of comprehensive income are reported net of tax effects.

(€ million)	H1 2012	H1 2011	Year 2011
NET INCOME	786	1,253	2,139
Actuarial gains and losses on defined-benefit pension plans	(142)	22	(23)
Translation adjustments on foreign activities	(28)	(85)	(107)
Partial hedge of the investment in Nissan	-	175	(142)
Fair value adjustments on cash flow hedging instruments	(22)	20	(13)
Fair value adjustments on available-for-sale financial assets	32	5	(257)
Total other components of comprehensive income excluding associates (A)	(160)	137	(542)
Actuarial gains and losses on defined-benefit pension plans	(79)	(4)	(107)
Translation adjustments on foreign activities	297	(883)	645
Fair value adjustments on cash flow hedging instruments	(18)	1	(14)
Fair value adjustments on available-for-sale financial assets	23	27	(80)
Associates' share of other components of comprehensive income (B)	223	(859)	444
Other components of comprehensive income (A) + (B)	63	(722)	(98)
COMPREHENSIVE INCOME	849	531	2,041
Parent-company shareholders' share	806	505	1,996
Non-controlling interests' share	43	26	45

2.2. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

# 2.2.3. CONSOLIDATED FINANCIAL POSITION

<b>ASSETS</b> (€ million)	June 30, 2012	Dec. 31, 2011
NON-CURRENT ASSETS		
Intangible assets (note 10-A)	3,710	3,718
Property, plant and equipment (note 10-B)	11,166	11,357
Investments in associates	16,810	15,991
Nissan (note 11)	15,600	14,931
Other associates (note 12)	1,210	1,060
Non-current financial assets (note 14)	988	1,068
Deferred tax assets	660	566
Other non-current assets	682	580
TOTAL NON-CURRENT ASSETS	34,016	33,280
CURRENT ASSETS		
Inventories (note 13)	4,958	4,429
Sales financing receivables	22,869	21,900
Automotive receivables	1,674	1,275
Current financial assets (note 14)	1,011	1,244
Current tax assets	100	66
Other current assets	2,365	2,068
Cash and cash equivalents	8,067	8,672
TOTAL CURRENT ASSETS	41,044	39,654
TOTAL ASSETS	75,060	72,934

SHAREHOLDERS' EQUITY AND LIABILITIES (€ million)	June 30, 2012	Dec. 31, 2011
SHAREHOLDERS' EQUITY		
Share capital	1,127	1,127
Share premium	3,785	3,785
Treasury shares	(201)	(201)
Revaluation of financial instruments	(114)	(129)
Translation adjustment	111	(155)
Reserves	19,219	17,567
Net income – parent-company shareholders' share	746	2,092
Shareholders' equity – parent-company shareholders' share	24,673	24,086
Shareholders' equity – non-controlling interests' share	434	481
TOTAL SHAREHOLDERS' EQUITY (note 15)	25,107	24,567
NON-CURRENT LIABILITIES		
Deferred tax liabilities	143	135
Provisions – long-term (note 16)	2,454	2,227
Non-current financial liabilities (note 17)	5,556	6,327
Other non-current liabilities	718	724
TOTAL NON-CURRENT LIABILITIES	8,871	9,413
CURRENT LIABILITIES		
Provisions – short-term (note 16)	825	866
Current financial liabilities (note 17)	3,855	3,230
Sales financing debts (note 17)	22,812	21,996
Trade payables	6,708	6,202
Current tax liabilities	174	126
Other current liabilities	6,708	6,534
TOTAL CURRENT LIABILITIES	41,082	38,954
TOTAL SHAREHOLDERS' EQUITY AND LIABILITIES	75,060	72,934

## 2.2. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FINANCIAL RESULTS

# 2.2.4. CHANGES IN SHAREHOLDERS' EQUITY

	Number of shares (thousands)	Share capital	Share premium	Treasury shares	Revaluation of financial instruments	Translation adjustment	Reserves	Net income (parent – company shareholders'	Shareholders' equity (parent -company shareholders'	Shareholders' equity (non- controlling interests'	Total share- holders' equity
(€ million)								share)	share)	share)	
Balance at Dec. 31, 2010	295,722	1,127	3,785	(145)	235	(554)	14,367	3,420	22,235	522	22,757
1 <sup>st</sup> half-year 2011 net income						-		1,220	1,220	33	1,253
Other components of comprehensive income (1)	-	-	-	-	53	(786)	18	-	(715)	(7)	(722)
Comprehensive income – 1 <sup>st</sup> half-year 2011	-		_	-	53	(786)	18	1,220	505	26	531
Allocation of 2010 net income	-	_	-	-	-	-	3,420	(3,420)	_	-	-
Dividends	-	-	-	-	-	-	(82)	-	(82)	(73)	(155)
(Acquisitions) / disposals of treasury shares and impact of capital increases	-	-	-	(56)	-	-	-	-	(56)	3	(53)
Impact of changes in the scope of consolidation with no loss of control <sup>(2)</sup>	-	-	_	-	-	-	-	-	_	(1)	(1)
Cost of stock option plans	-	-	-	-	-	-	1	-	1	-	1
Balance at June 30, 2011	295,722	1,127	3,785	(201)	288	(1,340)	17,724	1,220	22,603	477	23,080
2 <sup>nd</sup> half-year 2011 net income					_			872	872	14	886
Other components of comprehensive income (1)	-	-	_	-	(417)	1185	(149)	-	619	5	624
Comprehensive income – 2 <sup>nd</sup> half-year 2011	-		-		(417)	1185	(149)	872	1,491	19	1,510
Dividends	-	-	-	-	-	-	-	-	-	(1)	(1)
(Acquisitions) / disposals of treasury shares and impact of capital increases	-	-	-	-	-	-	-	-	-	-	
Impact of changes in the scope of consolidation with no loss of control <sup>(2)</sup>	-	-	_	-	-	-	(13)	-	(13)	(14)	(27)
Cost of stock option plans	-	-	-	-	-	-	5	-	5	-	5
Balance at Dec. 31, 2011	295,722	1,127	3,785	(201)	(129)	(155)	17,567	2,092	24,086	481	24,567

<sup>(1)</sup> Changes in reserves correspond to actuarial gains and losses on defined-benefit pension funds during the period (€18 million in first-half 2011 and €(149) million in second-half 2011).

<sup>(2)</sup> Impacts of changes in the scope of consolidation result from the treatment applied to acquisitions of non-controlling interests and put options for buyouts of non-controlling interests.

## 2.2. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(€ million)	Number of shares (thousands)	Share capital	Share premium	Treasury shares	Revaluation of financial instruments	Translation adjustment	Reserves	Net income (parent – company shareholders' share)	Shareholders' equity (parent -company shareholders' share)	Shareholders' equity (non- controlling interests' share)	Total share- holders' equity
Balance at Dec. 31, 2011	295,722	1,127	3,785	(201)	(129)	(155)	17,567	2,092	24,086	481	24,567
1 <sup>st</sup> half-year 2012 net income	-				_			746	746	40	786
Other components of comprehensive income <sup>(1)</sup>	_	-	-	-	15	266	(221)	-	60	3	63
Comprehensive income- 1st half-year 2012			_		15	266	(221)	746	806	43	849
Allocation of 2011 net income	-	_	-	-	-	-	2,092	(2,092)	_	-	-
Dividends	-	-	-	-	-	-	(316)	-	(316)	(68)	(384)
(Acquisitions) / disposals of treasury shares and impact of capital increases	-	-	-	-	-	-	-	-	_	-	-
Impact of changes in the scope of consolidation with no loss of control <sup>(2)</sup>	-	-	-	-	-	-	88	-	88	(22)	66
Cost of stock option plans	-	-	-	-	-	-	9	-	9	-	9
Balance at June 30, 2012	295,722	1,127	3,785	(201)	(114)	111	19,219	746	24,673	434	25,107

<sup>(1)</sup> Changes in reserves correspond to actuarial gains and losses on defined-benefit pension funds during the period ( $\in$ (221) million in the first half of 2012).

Details of changes in consolidated shareholders' equity are given in note 15.

<sup>(2)</sup> Impacts of changes in the scope of consolidation result from the treatment applied to acquisitions of non-controlling interests and put options for buyouts of non-controlling interests. The main change in the scope of consolidation concerns Nissan's acquisition of non-controlling interests in Aichi Kikai (note 11).

2.2. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

# 2.2.5. CONSOLIDATED CASH FLOWS

(€ million)	H1 2012	H1 2011	Year 2011
Net income	786	1,253	2,139
Cancellation of dividends received from unconsolidated listed companies (1)	(30)	(22)	(22)
Cancellation of income and expenses with no impact on cash			
- Depreciation, amortization and impairment	1,643	1,430	2,831
- Share in net (income) loss of associates	(630)	(557)	(1,524)
- Other income and expenses with no impact on cash (note 18)	43	(515)	(360)
Dividends received from unlisted associates	-	-	5
Cash flow <sup>(2)</sup>	1,812	1,589	3,069
Dividends received from listed companies <sup>(3)</sup>	272	144	335
Net change in financing for final customers	(573)	(685)	(1,206)
Net change in renewable dealer financing	(417)	(468)	(1,449)
Decrease (increase) in sales financing receivables	(990)	(1,153)	(2,655)
Bond issuance by the Sales Financing segment	2,148	3,315	5,160
Bond redemption by the Sales Financing segment	(1,435)	(996)	(2,528)
Net change in other sales financing debts	33	(629)	(149)
Net change in other securities and loans of the Sales Financing segment	(79)	(41)	107
Net change in sales financing financial assets and debts	667	1,649	2,590
Change in capitalized leased vehicles and batteries	(160)	(60)	(192)
Decrease (increase) in working capital (note 18)	(518)	(635)	206
CASH FLOWS FROM OPERATING ACTIVITIES	1,083	1,534	3,353
Capital expenditure (note 18)	(1,434)	(1,149)	(2,455)
Disposals of property, plant and equipment and intangibles	62	127	239
Acquisitions of other investments, net of cash acquired	(111)	(108)	(156)
Disposals of other investments, net of cash transferred and other	2	-	-
Net decrease (increase) in other securities and loans of the Automotive segment	(84)	19	38
CASH FLOWS FROM INVESTING ACTIVITIES	(1,565)	(1,111)	(2,334)
Dividends paid to parent company shareholders (note 15)	(338)	(88)	(88)
Dividends paid to non-controlling interests	(17)	(11)	(66)
(Purchases) sales of treasury shares	-	(56)	(56)
Cash flows with shareholders	(355)	(155)	(210)
Bond issuance by the Automotive segment	673	560	712
Bond redemption by the Automotive segment	(530)	(461)	(941)
Net increase (decrease) in other financial liabilities of the Automotive segment	142	(1,907)	(1,911)
, ,	285	(1,808)	(2,140)
Net change in financial liabilities of the Automotive segment			
Net change in financial liabilities of the Automotive segment CASH FLOWS FROM FINANCING ACTIVITIES	(70)	(1,963)	(2,350)

<sup>(1)</sup> Dividends received from Daimler.

<sup>(3)</sup> Dividends received from Daimler (€30 million), AB Volvo (€47 million) and Nissan (€195 million) during the first half of 2012. Dividends received from Daimler (€22 million), AB Volvo (€38 million) and Nissan (€84 million) during the first half of 2011 and from Nissan (€191 million) during the second half of 2011.

(€ million)	H1 2012	H1 2011	Year 2011
Cash and cash equivalents: opening balance	8,672	10,025	10,025
Increase (decrease) in cash and cash equivalents	(552)	(1,540)	(1,331)
Effect of changes in exchange rate and other changes	(53)	4	(22)
Cash and cash equivalents: closing balance	8,067	8,489	8,672

The Group has liquidities in countries where repatriation of funds can be complex for regulatory or political reasons. In most of these countries, such funds are used locally for industrial purposes. At June 30, 2012, repatriation difficulties linked to foreign exchange controls in Iran concern funds amounting to €194 million. Other assets in Iran (tooling, inventories, receivables) are also regularly monitored by the Group.

<sup>(2)</sup> Cash flow does not include dividends received from listed companies.

# 2.2.6. INFORMATION BY OPERATING SEGMENT

# A. CONSOLIDATED INCOME STATEMENT BY OPERATING SEGMENT

(€ million)	Automotive	Sales Financing	Intersegment transactions	Consolidated total
H1 2012				
Sales of goods	18,951	-	-	18,951
Sales of services	912	1,072	-	1,984
External sales (note 4)	19,863	1,072	-	20,935
Intersegment sales	(122)	217	(95)	-
Sales by segment	19,741	1,289	(95)	20,935
Operating margin <sup>(1)</sup>	71	395	16	482
Operating income	109	394	16	519
Financial income (2)	124	-	(251)	(127)
Share in net income (loss) of associates	626	4	-	630
Pre-tax income	859	398	(235)	1,022
Current and deferred taxes	(104)	(128)	(4)	(236)
Net income	755	270	(239)	786
H1 2011				
Sales of goods	19,270	-	-	19,270
Sales of services	873	958	-	1,831
External sales	20,143	958	-	21,101
Intersegment sales	(137)	197	(60)	-
Sales by segment	20,006	1,155	(60)	21,101
Operating margin <sup>(1)</sup>	221	409	-	630
Operating income	363	409	-	772
Financial income <sup>(2)</sup>	271	-	(352)	(81)
Share in net income (loss) of associates	555	2	-	557
Pre-tax income	1,189	411	(352)	1,248
Current and deferred taxes	145	(140)	-	5
Net income	1,334	271	(352)	1,253
YEAR 2011				
Sales of goods	38,697	-	-	38,697
Sales of services	1,982	1,949	-	3,931
External sales	40,679	1,949	-	42,628
Intersegment sales	(290)	409	(119)	-
Sales by segment	40,389	2,358	(119)	42,628
Operating margin <sup>(1)</sup>	328	761	2	1,091
Operating income	478	764	2	1,244
Financial income <sup>(2)</sup>	230	-	(351)	(121)
Share in net income (loss) of associates	1,519	5	-	1,524
Pre-tax income	2,227	769	(349)	2,647
Current and deferred taxes	(252)	(254)	(2)	(508)
Net income	1,975	515	(351)	2,139

<sup>(1)</sup> Details of amortization, depreciation and impairment are provided in the consolidated cash flow statements by operating segment.

<sup>(2)</sup> Sales financing dividends are included in the Automotive segment's financial income and eliminated as an intersegment transaction.

# FINANCIAL RESULTS 2.2. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

# **B. CONSOLIDATED FINANCIAL POSITION BY OPERATING SEGMENT**

Consolidated financial position by operating segment – June 30, 2012

ASSETS (€ million)	Automotive	Sales Financing	Intersegment transactions	Consolidated total
NON-CURRENT ASSETS				
Property, plant and equipment and intangible assets	14,765	120	(9)	14,876
Investments in associates	16,767	43	-	16,810
Non-current financial assets – investments in non-controlled entities	3,244	-	(2,533)	711
Non-current financial assets – other securities, loans and derivatives on financing operations of the Automotive segment	402	-	(125)	277
Other non-current assets and deferred tax assets	1,176	221	(55)	1,342
Total non-current assets	36,354	384	(2,722)	34,016
CURRENT ASSETS				
Inventories	4,931	29	(2)	4,958
Customer receivables	1,726	23,229	(412)	24,543
Current financial assets	1,128	546	(663)	1,011
Other current assets and current tax assets	1,838	2,911	(2,284)	2,465
Cash and cash equivalents	7,409	985	(327)	8,067
Total current assets	17,032	27,700	(3,688)	41,044
TOTAL ASSETS	53,386	28,084	(6,410)	75,060
SHAREHOLDERS' EQUITY AND LIABILITIES (© million)	Automotive	Sales Financing	Intersegment transactions	Consolidated total
SHAREHOLDERS' EQUITY	24,980	2,535	(2,408)	25,107
NON-CURRENT LIABILITIES				
Long-term provisions	2,252	202	-	2,454
Non-current financial liabilities	5,295	261	-	5,556
Other non-current liabilities and deferred tax liabilities	355	506	-	861
Total non-current liabilities	7,902	969	-	8,871
CURRENT LIABILITIES				
Short-term provisions	796	29	-	825
Current financial liabilities	4,462	-	(607)	3,855
Trade payables and sales financing debts	6,867	23,791	(1,138)	29,520
Other current liabilities and current tax liabilities	8,379	760	(2,257)	6,882
Total current liabilities	20,504	24,580	(4,002)	41,082
TOTAL SHAREHOLDERS' EQUITY AND LIABILITIES	53,386	28,084	(6,410)	75,060

# 2.2. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

# Consolidated financial position by operating segment – December 31, 2011

ASSETS (€ million)	Automotive	Sales Financing	Intersegment transactions	Consolidated total
NON-CURRENT ASSETS				
Property, plant and equipment and intangible assets	14,956	129	(10)	15,075
Investments in associates	15,955	36	-	15,991
Non-current financial assets – investments in non-controlled entities	3,237	-	(2,538)	699
Non-current financial assets – other securities, loans and derivatives on financing operations of the Automotive segment	497	-	(128)	369
Other non-current assets and deferred tax assets	1,007	189	(50)	1,146
Total non-current assets	35,652	354	(2,726)	33,280
CURRENT ASSETS				
Inventories	4,409	25	(5)	4,429
Customer receivables	1,354	22,220	(399)	23,175
Current financial assets	1,441	451	(648)	1,244
Other current assets and current tax assets	1,605	2,849	(2,320)	2,134
Cash and cash equivalents	7,618	1,171	(117)	8,672
Total current assets	16,427	26,716	(3,489)	39,654
TOTAL ASSETS	52,079	27,070	(6,215)	72,934
SHAREHOLDERS' EQUITY AND LIABILITIES (€ million)	Automotive	Sales Financing	Intersegment transactions	Consolidated total
SHAREHOLDERS' EQUITY	24,450	2,540	(2,423)	24,567
NON-CURRENT LIABILITIES				
Long-term provisions	2,058	169	-	2,227
Non-current financial liabilities	6,066	261	-	6,327
Other non-current liabilities and deferred tax liabilities	340	519	-	859
Total non-current liabilities	8,464	949	-	9,413
CURRENT LIABILITIES				
Short-term provisions	833	33	-	866
Current financial liabilities	3,789	-	(559)	3,230
Trade payables and sales financing debts	6,402	22,774	(978)	28,198
Other current liabilities and current tax liabilities	8,141	774	(2,255)	6,660
Total current liabilities	19,165	23,581	(3,792)	38,954
TOTAL SHAREHOLDERS' EQUITY AND LIABILITIES	52,079	27,070	(6,215)	72,934

# 2.2. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FINANCIAL RESULTS

# C. CONSOLIDATED CASH FLOWS BY OPERATING SEGMENT

(€ million)	Automotive	Sales Financing	Intersegment transactions	Consolidated total
H1 2012				
Net income	755	270	(239)	786
Cancellation of dividends received from unconsolidated listed investments <sup>(1)</sup>	(30)	-	-	(30)
Cancellation of income and expenses with no impact on cash				
- Depreciation, amortization and impairment	1,639	4	-	1,643
- Share in net (income) loss of associates	(626)	(4)	-	(630)
- Other income and expenses with no impact on cash	44	(6)	5	43
Cash flow <sup>(2)</sup>	1,782	264	(234)	1,812
Dividends received from listed companies <sup>(3)</sup>	272	-	-	272
Decrease (increase) in sales financing receivables	-	(1,031)	41	(990)
Net change in financial assets and sales financing debts	-	883	(216)	667
Change in capitalized leased vehicles and batteries	(172)	12	-	(160)
Decrease (increase) in working capital	(444)	(49)	(25)	(518)
CASH FLOWS FROM OPERATING ACTIVITIES	1,438	79	(434)	1,083
Purchases of intangible assets	(472)	(1)	-	(473)
Purchases of property, plant and equipment	(956)	(5)	-	(961)
Disposals of property, plant and equipment and intangibles	62	-	-	62
Acquisitions and disposals of other investments and other assets	(109)	-	-	(109)
Net decrease (increase) in other securities and loans of the Automotive segment	(90)	-	6	(84)
CASH FLOWS FROM INVESTING ACTIVITIES	(1,565)	(6)	6	(1,565)
Cash flows with shareholders	(346)	(260)	251	(355)
Net change in financial liabilities of the Automotive segment	333	-	(48)	285
CASH FLOWS FROM FINANCING ACTIVITIES	(13)	(260)	203	(70)
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(140)	(187)	(225)	(552)

<sup>(1)</sup> Dividends received from Daimler.

<sup>(2)</sup> Cash flow does not include dividends received from listed companies.

<sup>(3)</sup> Dividends received from Daimler (€30 million), AB Volvo (€47 million) and Nissan (€195 million).

# 2.2. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(€ million)	Automotive	Sales Financing	Intersegment transactions	Consolidated total
H1 2011				
Net income	1,334	271	(352)	1,253
Cancellation of dividends received from unconsolidated listed investments (1)	(22)	-	-	(22)
Cancellation of income and expenses with no impact on cash				
- Depreciation, amortization and impairment	1,422	8	-	1,430
- Share in net (income) loss of associates	(555)	(2)	-	(557)
- Other income and expenses with no impact on cash	(511)	(4)	-	(515)
Cash flow (2)	1,668	273	(352)	1,589
Dividends received from listed companies (3)	144	-	-	144
Decrease (increase) in Sales financing receivables	-	(1,194)	41	(1,153)
Net change in financial assets and sales financing debts	-	1,713	(64)	1,649
Change in capitalized leased vehicles	(90)	30	-	(60)
Decrease (increase) in working capital	(437)	(232)	34	(635)
CASH FLOWS FROM OPERATING ACTIVITIES	1,285	590	(341)	1,534
Purchases of intangible assets	(458)	-	-	(458)
Purchases of property, plant and equipment	(689)	(2)	-	(691)
Disposals of property, plant and equipment and intangible assets	127	-	-	127
Acquisitions and disposals and other investment and other assets	(107)	(1)	-	(108)
Net decrease (increase) in other securities and loans of the Automotive segment	26	-	(7)	19
CASH FLOWS FROM INVESTING ACTIVITIES	(1,101)	(3)	(7)	(1,111)
Cash flows with shareholders	(145)	(361)	351	(155)
Net change in financial liabilities of the Automotive segment	(1,745)	-	(63)	(1,808)
CASH FLOWS FROM FINANCING ACTIVITIES	(1,890)	(361)	288	(1,963)
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(1,706)	226	(60)	(1,540)

<sup>(1)</sup> Dividends received from Daimler.

<sup>(2)</sup> Cash flow does not include dividends received from listed companies.

<sup>(3)</sup> Dividends received from Daimler (€22 million), AB Volvo (€38 million) and Nissan (€84 million).

# 2.2. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(€ million)	Automotive	Sales Financing	Intersegment transactions	Consolidated total
YEAR 2011				
Net income	1,975	515	(351)	2,139
Cancellation of dividends received from unconsolidated listed investments (1)	(22)	-	-	(22)
Cancellation of income and expenses with no impact on cash				
- Depreciation, amortization and impairment	2,820	11	-	2,831
- Share in net (income) loss of associates	(1,518)	(6)	-	(1,524)
- Other income and expenses with no impact on cash	(350)	(10)	-	(360)
Dividends received from unlisted associates	5	-	-	5
Cash flow (2)	2,910	510	(351)	3,069
Dividends received from listed companies (3)	335	-	-	335
Decrease (increase) in Sales financing receivables	-	(2,610)	(45)	(2,655)
Net change in financial assets and sales financing debts	-	2,681	(91)	2,590
Change in capitalized leased vehicles and batteries	(241)	49	-	(192)
Decrease (increase) in working capital	627	(413)	(8)	206
CASH FLOWS FROM OPERATING ACTIVITIES	3,631	217	(495)	3,353
Purchases of intangible assets	(887)	(1)	-	(888)
Purchases of property, plant and equipment	(1,564)	(3)	-	(1,567)
Disposals of property, plant and equipment and intangible assets	239	-	-	239
Acquisitions and disposals and other investment and other assets	(156)	-	-	(156)
Net decrease (increase) in other securities and loans of the Automotive segment	(88)	-	126	38
CASH FLOWS FROM INVESTING ACTIVITIES	(2,456)	(4)	126	(2,334)
Cash flows with shareholders	(201)	(360)	351	(210)
Net change in financial liabilities of the Automotive segment	(2,164)	-	24	(2,140)
CASH FLOWS FROM FINANCING ACTIVITIES	(2,365)	(360)	375	(2,350)
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(1,190)	(147)	6	(1,331)

<sup>(1)</sup> Dividends received from Daimler.

<sup>(2)</sup> Cash flow does not include dividends received from listed companies.

<sup>(3)</sup> Dividends received from Daimler (€22 million), AB Volvo (€38 million) and Nissan (€275 million).

2.2. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

# 2.2.7. NOTES TO THE CONDENSED CONSOLIDATED HALF-YEAR FINANCIAL STATEMENTS

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# 2.2. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

**FINANCIAL RESULTS** 

# I. ACCOUNTING POLICIES AND SCOPE OF CONSOLIDATION

# 1. Approval of the financial statements

The Renault group's condensed consolidated financial statements at June 30, 2012 were authorized for issue at the Board of Directors' meeting of July 26, 2012.

# 2. Accounting policies

The annual consolidated financial statements at December 31, 2011 were prepared under the IFRS (International Financial Reporting Standards) issued by the IASB (International Accounting Standards Board) at December 31, 2011 and adopted by the European Union at the closing date.

The accounting policies used in preparing the consolidated half-year financial statements at June 30, 2012 are compliant with IAS 34 "Interim financial reporting". They do not contain all the information required for annual consolidated financial statements and should be read in conjunction with the financial statements at December 31, 2011. With the exception of the changes stated below, the accounting policies are identical to those applied in the consolidated financial statements at December 31, 2011.

The Group applies the amendment to IFRS 7, "Financial instruments: disclosures - transfers of financial assets"

published in the Official Journal of the European Union, for the first time in these half-year financial statements. The first application of this amendment has no impact on the financial statements at June 30, 2012.

The Group has undertaken no early application of any standard, interpretation or amendment. Standards IFRS 10 "Consolidated financial statements" and IFRS 11 "Joint Arrangements" in particular, which were released by the IASB in 2011, had not been adopted by the European Union at June 30, 2012, and so early application of these standards was not possible at that date. The Group does not currently expect their application to have a significant impact.

The main areas of the consolidated half-year financial statements involving estimates and judgements are the same as those described in note 2-B to the consolidated financial statements at December 31, 2011.

# 3. Changes in the scope of consolidation during the first half-year of 2012

There was no significant change in the scope of consolidation during the first half of 2012.

# II. INCOME STATEMENT AND COMPREHENSIVE INCOME

#### 4. Revenues

# A. Breakdown of revenues by Region

Renault reorganized its regions in 2012. Africa has now joined the Euromed region to form a new region, Euromed-Africa. The Asia-Africa region is now the Asia-Pacific region, and China is no longer part of a region.

The figures for 2011 relate to the regions as adopted in 2012. Consolidated revenues are presented by location of customers.

(€ million)	H1 2012	H1 2011	Year 2011
Europe (1)	12,876	14,283	27,408
Americas	2,985	2,292	5,210
Asia-Pacific and China	1,859	1,825	4,575
Euromed-Africa	2,118	1,921	3,755
Eurasia	1,097	780	1,680
Total revenues	20,935	21,101	42,628
(1) Including France	5,809	6,406	12,119

## B. First-half 2011 revenues applying first-half 2012 Group structure and methods

The consolidated revenues for first-half 2011 and first-half 2012 are calculated under identical Group structure and methods.

#### 2.2. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

# 5. Research and development expenses

(€ million)	H1 2012	H1 2011	Year 2011
Research and Development expenses	(945)	(1,026)	(2,064)
Capitalized development expenses	421	420	808
Amortization of capitalized development expenses	(415)	(415)	(771)
Total reported in income statement	(939)	(1,021)	(2,027)

# 6. Other operating income and expenses

(€ million)	H1 2012	H1 2011	Year 2011
Restructuring and workforce adjustment costs	(45)	37	71
Gains and losses on total or partial disposal of businesses or operating entities, and other gains and losses related to changes in the scope of consolidation	-	-	-
Gains and losses on disposal of property, plant and equipment and intangible assets (except vehicle sales)	29	73	133
Impairment on fixed assets	(38)	32	(61)
Other unusual items	91	-	10
Total	37	142	153

In 2012 and 2011, apart from geographical reorganizations, the effects of restructuring essentially reflect workforce adjustment measures in Europe. In 2011 they also included a net reversal of €98 million from provisions, following discontinuation of a plan to reorganize establishments in the Paris area and updating of the provision for workforce adjustment measures in France in accordance with the options chosen in 2011 by employees eligible for these measures.

The gain on disposal of property, plant and equipment and intangible assets (except vehicle sales) mostly relates to sales of land and buildings located in Europe in 2012 and 2011.

In 2012, impairment was booked on intangible assets (€27 million) and tangible assets (€11 million) in respect of two vehicles in the range. In 2011, impairment related to three vehicles in the range and amounted to €149 million. An amount of €88 million was also reversed in 2011 from impairment previously booked on assets, to reflect the improved cash flow prospects for three other vehicles in the range.

In 2012, other unusual items of operating income and expenses include an operating tax credit amounting to €100 million, which resulted from signature in March 2012 of an agreement with a Brazilian local authority for a change in the tax option regarding prior years' import taxes. These unusual items also include an expense of €11 million following the decrease in Renault's percentage interest in Nissan (see note 11.B).

#### 7. Financial income

Other financial income includes dividends received from Daimler in 2012, at their gross value of  $\in$ 36 million ( $\in$ 30 million in 2011).

#### 8. Current and deferred taxes

For interim accounting purposes, the tax charge - or income is determined at the projected year-end effective tax rate, adjusted for non-recurring events of the half-year, which are recognized in the period in which they arise.

## A. Current and deferred tax expense

(€ million)	H1 2012	H1 2011	Year 2011
Current income taxes	(327)	(210)	(408)
Deferred taxes revenue (expenses)	91	215	(100)
Current and deferred taxes	(236)	5	(508)

During first-half 2012, €280 million of current taxes were generated by foreign entities (€350 million in 2011).

2.2. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

#### B. Breakdown of the tax charge

(€ million)	H1 2012	H1 2011	Year 2011
Income before taxes and share in net income of associates	392	691	1,123
Statutory income tax rate applicable in France	36.1%	34.43%	36.1%
Theoretical tax income (charge)	(141)	(238)	(405)
Effect of differences between local tax rate and the French rate	46	58	114
Tax credits	16	12	31
Distribution taxes	(32)	(32)	(61)
Change in unrecognized deferred tax assets	(159)	172	(215)
Other impacts (1)	34	33	28
Current and deferred tax income (charge)	(236)	5	(508)

<sup>(1)</sup> Other impacts are primarily the following: permanent differences, income subject to reduced tax rates, the cost of tax reassessments and prior year adjustments.

Since 2010, the results forecast in the 2011/2016 plan have led the Group to recognize some of the net deferred tax assets of the French tax group. The resulting net deferred tax asset amounts to €215 million, unchanged since December 31, 2011. In 2011, in the second half of the year due to the combined effects of the new 2011 French Finance Law limiting yearly utilization of tax loss carryforwards, and the updated business plan, the amount of tax assets recognized has been reduced by €140 million, with an impact of €100 million in income and €40 million in shareholders' equity.

After adjustment for the non-recognition of deferred taxes generated over the period by the French tax group, the Renault group's effective tax rate (before the share in net income of associates) is 18% at June 30, 2012 (30% at December 31, 2011), mainly as a result of favorable differences between local rates and the French rate, ongoing improvement in earnings prospects for Argentina and Colombia, and receipt of a tax-free subsidy in Brazil.

# 9. Basic and diluted earnings per share

(In thousands of shares)	H1 2012	H1 2011	Year 2011
Shares in circulation	295,722	295,722	295,722
Treasury shares	(4,059)	(3,768)	(3,914)
Shares held by Nissan x Renault's share in Nissan	(19,431)	(19,420)	(19,427)
Number of shares used to calculate basic earnings per share	272,232	272,534	272,381

The number of shares used to calculate the basic earnings per share is the weighted average number of ordinary shares in circulation during the period, i.e. after neutralization of treasury shares and Renault shares held by Nissan.

(In thousands of shares)	H1 2012	H1 2011	Year 2011
Number of shares used to calculate basic earnings per share	272,232	272,534	272,381
Dilutive effect of stock-options and free share attribution rights	-	784	-
Number of shares used to calculate diluted earnings per share	272,232	273,318	272,381

The number of shares used to calculate the diluted earnings per share is the weighted average number of ordinary shares potentially in circulation during the period, i.e. the number of shares used to calculate the basic earnings per share plus the

number of stock-options and rights to free share attribution, that have a dilutive effect and fulfil the performance conditions at the closing date when issuance is conditional.

#### 2.2. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

# **III. CONSOLIDATED FINANCIAL POSITION**

# 10. Intangible assets and property, plant and equipment

In the Automotive segment, a review of the key assumptions underlying the impairment tests applied to cash-generating units (excluding vehicle-specific assets) at December 31, 2011 shows that they have not fundamentally changed. The Group has not therefore repeated the detailed tests carried out at the 2011 year-end.

# A. Intangible assets

(€ million)	Gross value	Amortization and impairment	Net value
Value at December 31, 2011	8,483	(4,765)	3,718
Acquisitions / (amortization) (1)	470	(480)	(10)
(Disposals) / reversals	(102)	101	(1)
Translation adjustment	6	(3)	3
Change in scope of consolidation and other	-	-	-
Value at June 30, 2012	8,857	(5,147)	3,710

<sup>(1)</sup> Including €27 million of reversal of impairment loss on capitalized development expenses – see note 6.

# B. Property, plant and equipment

(€ million)	Gross value	Depreciation and impairment	Net value
Value at December 31, 2011	33,306	(21,949)	11,357
Acquisitions / (depreciation and impairment) (1) (2)	1,208	(1,163)	45
(Disposals)/ reversals	(673)	430	(243)
Translation adjustment	(63)	50	(13)
Change in scope of consolidation and other	19	1	20
Value at June 30, 2012	33,797	(22,631)	11,166

<sup>(1)</sup> including €11 million of impairment loss on tangible assets – see note 6.

# 11. Investment in Nissan

# A. Nissan consolidated financial statements included under the equity method in the Renault consolidation

The Nissan accounts included under the equity method in Renault's financial statements are Nissan's consolidated accounts published in compliance with Japanese accounting standards (as Nissan is listed on the Tokyo Stock Exchange), after adjustments for the requirements of the Renault consolidation.

Nissan held 0.68% of its own shares at June 30, 2012, (1.15%) at December 31, 2011), and Renault's percentage interest in Nissan was 43.7% (43.9% at December 31, 2011).

<sup>(2)</sup> including €834 million of acquisitions other than purchases of leased vehicles and batteries – see note 18-C.

## 2.2. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

**FINANCIAL RESULTS** 

## B. Changes in the investment in Nissan as shown in Renault's balance sheet

		Share in net assets				
(€ million)	Before neutralization	Neutralization of Nissan's investment in Renault <sup>(1)</sup>	Net	Net goodwill	Total	
At December 31, 2011	14,953	(975)	13,978	953	14,931	
First-half 2012 net income	564	-	564	-	564	
Dividend distributed	(195)	-	(195)	-	(195)	
Translation adjustment	286	-	286	-	286	
Acquisitions of non-controlling interests (2)	90	-	90	-	90	
Treasury share transactions (3)	6	-	6	(28)	(22)	
Other changes (4)	(54)	-	(54)	-	(54)	
At June 30, 2012	15,650	(975)	14,675	925	15,600	

<sup>(1)</sup> Nissan has held 15% of Renault since the acquisition in 2002, excluding the subsequent impacts of Renault's purchase of its treasury shares.

<sup>(2)</sup> After adjustment of the "Restatements for Renault group requirements" and application of the equity share ratio, the negative goodwill on Nissan's acquisition of all non-controlling interests in Aichi Kikai is reflected in a €90 million movement in "Reserves". Nissan provides details of this operation in its published financial statements at March 31, 2012.

<sup>(3)</sup> Nissan acquired the non-controlling interests in Aichi Kikai from its former shareholders in exchange for Nissan treasury shares. After reversal of the related goodwill, this operation resulted in a loss of  $\in$ 22 million. Once the translation adjustment was transferred to the income statement, this loss led to recognition of an  $\in$ 11 million expense under "Other operating income and expenses" (note 6).

<sup>(4)</sup> Other changes include the effect of Renault dividends received by Nissan, the change in actuarial gains and losses on pension obligations and the change in the financial instruments revaluation reserve.

#### 2.2. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

#### C. Changes in Nissan equity restated for the purposes of the Renault consolidation

(in billions of yen)	December 31, 2011	Net income for first- half 2012	Dividends	Translation adjustment	Acquisitions of non- controlling interests	Treasury shares	Other changes (1)	June 30, 2012
Shareholders' equity – Nissan share under Japanese GAAP	2,909	148	(42)	60	-	19	(1)	3,093
Restatements for Renault group requirements:								
Restatement of fixed assets	348	-	-	-	-	-	-	348
Provision for pension and other long-term employee benefit obligations (2)	(165)	12	-	(1)	-	-	(26)	(180)
Capitalization of development expenses	526	3	-	-	-	-	-	529
Effect of changes in the scope of consolidation with no loss of control (3)	-	(24)	-	-	24	-	-	-
Deferred taxes and other restatements (4)	(206)	(6)	(3)	(1)	(3)	-	15	(204)
Net assets restated for Renault group requirements	3,412	133	(45)	58	21	19	(12)	3,586
(€ million)								
Net assets restated for Renault group	24.054	1 200	(AAC)	651	205	181	(101)	25 012
requirements	34,054	1,288	(446)	-	203	101	(121)	35,812
Renault's share	43.9%	-	-	-	-	-	-	43.7%
(before the dilution and neutralization effect described below)	14,953	564	(195)	286	90	81	(54)	15,725
Dilutive effect	-	-	-	-	-	(75)	-	(75)
Neutralization of Nissan's investment in Renault <sup>(5)</sup>	(975)	-	-	-	-	-	-	(975)
Renault's share in the net assets of Nissan	13,978	564	(195)	286	90	6	(54)	14,675

<sup>(1)</sup> Other changes include the effect of Renault dividends received by Nissan, the change in the actuarial gains and losses on pension obligations and the change in the financial instruments revaluation reserve

## D. Nissan net income under Japanese GAAP

Since Nissan's financial year ends at March 31, the Nissan net income included in the first-half 2012 Renault consolidation is the sum of Nissan's net income for the final quarter of its 2011 financial year and the first quarter of its 2012 financial year.

	January to March 2012		April to Ju	ine 2012	January to June 2012		
	Final quarter of Nissan's 2011 financial year		First quarter 2012 finan		Reference period for Renault's first-half 2012 consolidated financial statements		
	(in billions of yen)	(€ million <sup>(1)</sup> )	(in billions of yen)	(€ million <sup>(1)</sup> )	(in billions of yen)	(€ million <sup>(1)</sup> )	
Net income – Nissan share	75	724	73	704	148	1,428	

<sup>(1)</sup> Converted at the average exchange rate of each quarter.

## E. Renault - Nissan cooperation

The main joint operations begun during first-half 2012 were as follows:

- sale of 1.0 16V Flex petrol engines made by Renault's Curitiba plant in Brazil for assembly in the Nissan Micra produced in Mexico,
- assembly in the Chennai plant in India of the Renault Pulse equipped with 1.5 dCi diesel engines made at Renault's Cléon plant in France and assembled on a common platform with the Nissan Micra.

Total sales by Renault to Nissan and purchases by Renault from Nissan during the first half of 2012 amounted to an

<sup>(2)</sup> Including actuarial gains and losses recognized in equity.

<sup>(3)</sup> The acquisition of non-controlling interests in Aichi Kikai is considered as an equity transaction under IFRS. Under Japanese GAAP, the corresponding gain is included in the income statement.

<sup>(4)</sup> Including elimination of Nissan's investment in Renault, accounted for under the equity method.

<sup>(5)</sup> Nissan has held 15% of Renault since the acquisition in 2002, excluding the subsequent impacts of Renault's purchase of its treasury shares.

## 2.2. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

estimated €1,070 million and €920 million respectively (€1,040 million and €960 million respectively in 2011).

During first-half 2012, the RCI consolidated subgroup recorded €75 million of commission and interest income received from Nissan.

## F. Valuation of Renault's investment in Nissan based on stock market prices

Based on the market price of Nissan stock at June 30, 2012 (748 yen per share), Renault's investment in Nissan is valued at €14,657 million (€13,550 million at December 31, 2011 based on the market price of 692 yen per share at that date).

## G. Impairment test of the investment in Nissan

At June 30, 2012, the stock market value of the investment was 6% lower than the value of Nissan in Renault's balance sheet (9% lower at December 31, 2011). In view of this, an impairment test was carried out in application of the approach presented in the note on accounting policies (note 2-L to the annual financial statements). The assumptions used were identical to those applied at December 31, 2011. The test results at June 30, 2012 did not lead to recognition of any impairment on the investment in Nissan.

#### 12. Investments in other associates

Details of other investments in other associates are as follows:

- Balance sheet value: €1,210 million at June 30, 2012 (€1,060 million at December 31, 2011),
- Renault's share in the net income of other associates: €66 million for first-half 2012 (€116 million for first-half 2011 and €192 million for the year 2011).

Most of these amounts relate to the investments in AB Volvo and AVTOVAZ, accounted for under the equity method.

#### A. AB Volvo

## A1. Changes in the value of Renault's investment in AB Volvo as shown in Renault's balance sheet

(€ million)	Share in net assets	Net goodwill	Total
At December 31, 2011	570	13	583
First-half 2012 net income	68	-	68
Dividend distributed	(47)	-	(47)
Translation adjustment and revaluation of financial instruments	(1)	-	(1)
At June 30, 2012	590	13	603

AB Volvo's share capital comprises two types of shares, Series A and Series B shares. Series B shares carry only one tenth of the voting rights. After the disposal of shares in October 2010, the Renault group now holds only Series A shares. AB Volvo's conversion of A shares into B shares during first-half 2012 at the request of certain shareholders has no impact on the Group's percentage control, which remains at 17.7%.

Renault's percentage interest in AB Volvo is 6.8%, unchanged from December 31, 2011.

Based on AB Volvo's stock market share price of SEK 79.25 per A share at June 30, 2012, Renault's investment in AB Volvo is valued at €1,252 million (€1,181 million at December 31, 2011 based on a price of SEK 76 per Series A share).

#### A2. Changes in AB Volvo equity restated for the purposes of the Renault consolidation

(€ million)	Dec. 31, 2011	Net income	Dividends	Other changes	June 30, 2012
Shareholders' equity – parent company shareholders' share	9,491	988	(683)	9	9,805
Restatements for Renault group requirements	(1,152)	-	-	(15)	(1,167)
Net assets restated for Renault group requirements	8,339	988	(683)	(6)	8,638
Renault's share in the net assets of AB Volvo	570	68	(47)	(1)	590

The restatements applied for Renault group requirements mainly concern cancellation of goodwill booked in AB Volvo's accounts when AB Volvo was acquired by Renault, and recognition of actuarial gains and losses in equity.

## A3. Renault – AB Volvo cooperation

There were no significant joint operations by the Renault group and the AB Volvo group during first-half 2012.



#### 2.2. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

#### B. AVTOVAZ

AVTOVAZ's financial year-end is December 31. For the purposes of the Renault consolidation, given the existing time constraints for production of financial information, the accounts of AVTOVAZ are consolidated with a 3-month

time-lag. Consequently, the AVTOVAZ net income included in Renault's half-year consolidated financial statements at June 30, 2012 is the sum of AVTOVAZ's net income for the final quarter of its 2011 financial year and the first quarter of its 2012 financial year.

## B1. Changes in Renault's investment in AVTOVAZ

(€ million)	Share in net assets
At September 30, 2011	230
Net income for the period October 1, 2011 – March 31, 2012	4
Translation adjustment	22
At March 31, 2012	256

Renault's percentage interest in AVTOVAZ at June 30, 2012 is unchanged from December 31, 2011 at 25%.

In May 2012, the Renault-Nissan Alliance, AVTOVAZ, Russian Technologies and Troika Dialog signed a non-binding agreement confirming the principles of the cooperation, including formation by the Renault-Nissan Alliance and Russian Technologies of a joint venture that will control AVTOVAZ. The final agreements should be signed by the end of 2012, subject to regulatory approvals. All the transactions associated with these agreements are expected to be finalized by 2014.

At June 30, 2012, based on AVTOVAZ's stock market share price, Renault's investment in AVTOVAZ is valued at €197 million (€237 million at December 31).

At June 30, 2012, the stock market value of the investment was 23% lower than the value of AVTOVAZ in Renault's balance sheet. In view of this, an impairment test was carried out in application of the approach presented in the note on accounting policies (note 2-L to the annual financial statements). An after-tax discount rate of 14.6% and a growth rate to infinity of 2.5% were used to calculate value in use. The terminal value was calculated under balanced profitability assumptions and medium-term prospects. The test results at June 30, 2012 did not lead to recognition of any impairment on the investment in AVTOVAZ.

## B2. Renault - AVTOVAZ cooperation

The Renault group continued to provide technical assistance to AVTOVAZ for several vehicle, engine and gearbox projects implemented by the Renault-Nissan Alliance and AVTOVAZ. and for assembly of the BO platform shared by AVTOVAZ and the Alliance. Consulting services are also provided by Renault in areas such as purchases, quality and IT. During first-half 2012, Renault invoiced €16 million to AVTOVAZ for this technical assistance.

Following the start of production on the Lada "Largus" minivan using the B0 platform, Renault started supplying AVTOVAZ with parts required for assembly, for a total amount of €20 million over first-half 2012.

Renault's investment in the BO platform is recorded in property, plant and equipment at the amount of €102 million at June 30, 2012.

In June 2012, Renault undertook to lend AVTOVAZ €52 million over 11 years. This loan was paid out in early July 2012.

## 13. Inventories

(€ million)	June 30, 2012	Dec. 31, 2011
Raw materials and supplies	1,216	1,132
Work-in-progress	292	261
Finished products	3,450	3,036
Inventories, net	4,958	4,429
Inventories, gross (1)	5,423	4,878
Impairment (2)	(465)	(449)

<sup>(1)</sup> Including gross value of used vehicles: €1,258 million at June 30, 2012 (€1,087 million at December 31, 2011).

<sup>(2)</sup> Including impairment on used vehicles: €124 million at June 30, 2012 (€122 million at December 31, 2011).

#### 2.2. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## 14. Financial assets

## Breakdown of financial assets by nature

		lune 30, 2012		December 31, 2011			
(€ million)	Non-current	Current	Total	Non-current	Current	Total	
Investments in non-controlled entities	711	-	711	699	-	699	
Other securities	-	103	103	-	88	88	
Loans	79	501	580	89	329	418	
Derivative assets on financing operations by the Automotive segment	198	407	605	280	827	1,107	
Total	988	1,011	1,999	1,068	1,244	2,312	
Gross value	989	1,025	2,014	1,069	1,257	2,326	
Impairment	(1)	(14)	(15)	(1)	(13)	(14)	

Investments in non-controlled entities include €581 million (€558 million at December 31, 2011) for the Daimler shares purchased under the strategic partnership agreement. These shares are classified as available-for-sale financial assets and their fair value is determined by reference to the market price at June 30, 2012. The corresponding variation in value. amounting to €23 million for the first half-year of 2012, is recorded in other components of comprehensive income. At June 30, 2012, since the stock market price (35,35 euro per share) was close to the acquisition price (35.52 euro per share), no loss has been recognized in the income statement.

Investments in non-controlled entities also include a €89 million investment (€104 million at December 31, 2011) in the Modernization Fund for Automotive Equipment Manufacturers (Fonds de Modernisation des Equipementiers Automobiles -FMEA), as part of the support plan for these suppliers introduced by the French authorities and automakers. Renault has undertaken a commitment to pay a total of €200 million as funds are called. The fair value of these securities is determined by reference to the most recent net asset value reported by the FMEA's management company. The decline in their fair value is considered durable, and was recognized in other financial expenses in the amount of €26 million at June 30, 2012.

The current portion of other securities corresponds to securities that cannot be classified as cash equivalents.

## 15. Shareholders' equity

## A. Share capital

The total number of ordinary shares issued and fully paidup at June 30, 2012 was 295,722 thousand, with par value of €3.81 per share (the par value is unchanged from December 31, 2011).

Treasury shares do not bear dividends. They accounted for 1.37% of Renault's share capital at June 30, 2012 (unchanged from December 31, 2011).

#### **B.** Distributions

At the General and Extraordinary Shareholders' Meeting of April 27, 2012, it was decided to pay a dividend of €1.16 per share, or a total of €338 million (€0.30 per share in 2011). This dividend was paid out in May.

## C. Stock option and free share attribution plans

Since October 1996, the Board of Directors has periodically granted stock options to Group executives and managers, with prices and exercise periods specific to each plan.

During first-half 2012, no new stock option/free share plans were introduced. All plans introduced since 2006 include performance conditions which determine the number of options or free shares granted to beneficiaries.

## Changes in the number of stock options held by personnel

	Quantity	Weighted average exercise price (€)	Weighted average share price at grant / exercise dates (€)
Outstanding at January 1, 2012	8,595,407	70	-
Granted (1)	200,000	27	27
Exercised	-	-	-
Expired	(194,250)	43	N/A
Outstanding at June 30, 2012	8,601,157	70	-

<sup>(1)</sup> These stock option allocations correspond to the part of plan 19 dating from December 8, 2011, which was announced to the beneficiaries in 2012.

## 2.2. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## 16. Provisions

## A. Breakdown of provisions by nature

(€ million)	June 30, 2012	Dec. 31, 2011
Provisions for pension and other long-term employee benefit obligations	1,519	1,350
Other provisions (note 16-B)	1,760	1,743
Total provisions	3,279	3,093
Provisions – long-term	2,454	2,227
Provisions – short-term	825	866

Provisions for pensions and other long-term employee benefit obligations increased by €169 million over the first half of 2012 due to the lower financial discount rate used for France.

The rate most frequently used to value the Group's obligations in France is 3.2% for the first half of 2012, against 4.3% at December 31, 2011.

## B. Changes in other provisions

(€ million)	Restructuring provisions	Warranty provisions	Tax risks and litigation provisions	Other provisions	Total
At December 31, 2011	368	675	284	416	1,743
Increases	44	191	52	75	362
Reversals of provisions for use	(71)	(168)	(13)	(32)	(284)
Reversals of unused balance of provisions	(18)	(18)	(6)	(15)	(57)
Translation adjustments and other changes	1	(2)	(7)	4	(4)
At June 30, 2012	324	678	310	448	1,760

All known litigation in which Renault or Group companies are involved is examined at each closing. After seeking the opinion of legal advisors, any provisions deemed necessary are established to cover the estimated risk. The Group was not involved in any significant new litigation during the first half of 2012.

2.2. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## 17. Financial liabilities and sales financing debts

		June 30, 2012	2	De	cember 31, 2	011
(€ million)	Non- current	Current	Total	Non- current	Current	Total
Renault SA redeemable shares	251	-	251	231	-	231
Bonds	3,529	1,627	5,156	3,895	1,131	5,026
Other debts represented by a certificate	-	287	287	-	200	200
Borrowings from credit institutions (at amortized cost)	695	1,501	2,196	1,049	1,029	2,078
Borrowings from credit institutions (at fair value)	221	-	221	222	-	222
Other interest-bearing borrowings	488	86	574	512	72	584
Derivative liabilities on financing operations of the Automotive segment	111	354	465	157	798	955
Total financial liabilities of the Automotive segment	5,295	3,855	9,150	6,066	3,230	9,296
DIAC redeemable shares	10	-	10	10	-	10
Bonds	-	11,552	11,552	-	10,767	10,767
Other debts represented by a certificate	251	6,419	6,670	251	6,918	7,169
Borrowings from credit institutions	-	4,117	4,117	-	4,133	4,133
Other interest-bearing borrowings	-	601	601	-	87	87
Derivative liabilities on financing operations of the Sales Financing segment	-	123	123	-	91	91
Total financial liabilities and sales financing debts of the Sales Financing segment	261	22,812	23,073	261	21,996	22,257
TOTAL FINANCIAL LIABILITIES AND SALES FINANCING DEBTS	5,556	26,667	32,223	6,327	25,226	31,553

#### Redeemable shares of Renault SA

These shares are listed on the Paris Stock Exchange, and traded for €290 at December 31, 2011 and €315 at June 30, 2012 for par value of €153, leading to a corresponding €12 million adjustment to the fair value of redeemable shares recorded in other financial expenses.

## Changes in bonds issued by the Automotive segment

During the first half of 2012, Renault SA redeemed bonds for a total amount of €530 million, and issued new bonds on the Euro and JPY markets for a total amount of €673 million.

## Financing operations by the Sales Financing segment

During the first half of 2012, RCI Banque group redeemed bonds for a total value of €1,435 million, and issued new bonds maturing between 2013 and 2017 with a total value of €2.148 million.

At June 30, 2012, borrowings issued by RCI Banque group for which the funds had not been received at the closing date amount to €105 million.

At June 30, 2012, RCI Banque had provided guarantees of €2,951 million (€2,601 million at December 31, 2011) to the European Central Bank: €2,832 million in the form of shares in securitization vehicles and €119 million in sales financing receivables (€2,429 million and €172 million respectively at December 31, 2011). RCI Banque had used €670 million of this liquidity reserve at June 30, 2012 (€350 million at December 31, 2011).

At June 30, 2012, RCI Banque also provided guarantees to the Société de Financement de l'Economie Française (SFEF) in the form of receivables with book value of €506 million (€1,225 million at December 31, 2011), as collateral for refinancing of €271 million (€785 million at December 31, 2011).

#### **Credit lines**

At June 30, 2012, Renault SA's confirmed credit lines opened with banks amounted to the equivalent of €3,710 million (€3,810 at December 31, 2011). The short-term portion amounted to €980 million at June 30, 2012 (€880 million at December 31, 2011). These credit lines are unused at June 30, 2012 (and at December 31, 2011).

Also at June 30, 2012, RCI Banque group's confirmed credit lines opened with banks amounted to the equivalent of €4,730 million in various currencies (€4,589 million at December 31, 2011). At June 30, 2012, the short-term portion amounted to €726 million (€507 million at December 31, 2011). These credit lines were unused at June 30, 2012 (and at December 31, 2011).

## 2.2. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## IV. CASH FLOWS AND OTHER INFORMATION

## 18. Cash flows

## A. Other income and expenses with no impact on cash

(€ million)	H1 2012	H1 2011	Year 2011
Net allocation to provisions	101	(170)	(193)
Net effects of sales financing credit losses	(15)	(50)	(86)
Net (gain) loss on asset disposals	(19)	(72)	(136)
Change in fair value of redeemable shares	12	17	(32)
Change in fair value of other financial instruments	47	(21)	(10)
Deferred taxes	(91)	(215)	100
Other	8	(4)	(3)
Other income and expenses with no impact on cash	43	(515)	(360)

## B. Change in working capital

(€ million)	H1 2012	H1 2011	Year 2011
Decrease (increase) in net inventories	(544)	(1,176)	152
Decrease (increase) in Automotive net receivables	(408)	(357)	22
Decrease (increase) in other assets	(430)	(301)	(258)
Increase (decrease) in trade payables	558	797	(181)
Increase (decrease) in other liabilities	306	402	471
Increase (decrease) in working capital	(518)	(635)	206

## C. Capital expenditure

(€ million)	H1 2012	H1 2011	Year 2011
Purchases of intangible assets (note 10)	(473)	(458)	(888)
Purchases of property, plant and equipment other than leased vehicles and batteries (note 10)	(834)	(579)	(1,898)
Total purchases for the period	(1,307)	(1,037)	(2,786)
Deferred payments	(127)	(112)	331
Total capital expenditure	(1,434)	(1,149)	(2,455)

## 19. Related parties

## A. Remuneration of Directors and Executives and Executive Committee members

There was no significant change during the first half of 2012 in the principles for consideration and related benefits of Directors and Executives and Executive Committee members.

## B. Renault's investments in associates

Details of Renault's investments in Nissan, AB Volvo and AVTOVAZ are provided respectively in notes 11, 12-A and 12-B.

## 20. Off-balance sheet commitments and contingent assets and liabilities

Renault enters into a certain number of commitments in the course of its business. When these commitments qualify as liabilities, they are covered by provisions (e.g. retirement and other employee benefits, litigations, etc). Details of offbalance sheet commitments and contingencies are provided below (note 20-A).

Renault also receives commitments from customers (deposits, mortgages, etc) and may benefit from credit lines with credit institutions (note 20-B).

#### 2.2. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

**FINANCIAL RESULTS** 

## A. Off-balance sheet commitments given and contingent liabilities

The Group is committed for the following amounts:

(€ million)	June 30, 2012	Dec. 31, 2011
Sureties, endorsements and guarantees given (1)	310	220
Financing commitments in favor of customers (2)	1,681	1,627
Firm investment orders	1,206	784
Lease commitments	417	229
Assets pledged, provided as guarantees or mortgaged and other commitments (3)	121	126

<sup>(1)</sup> Including €40 million of financial guarantees at June 30, 2012 which could be called in immediately after the closing date.

## B. Off-balance sheet commitments received and contingent assets

(€ million)	June 30, 2012	Dec. 31, 2011
Sureties, endorsements and guarantees received (1)	3,347	3,016
Assets pledged or mortgaged (2)	2,392	2,127
Other commitments	40	57

<sup>(1)</sup> Including €1,831 million at June 30, 2012 (€1,656 million at December 31, 2011) for commitments received by the Sales Financing segment for sale to a third party of rental vehicles at the end of the rental contract.

Off-balance sheet commitments received concerning confirmed opened credit lines are presented in note 17.

## 21. Subsequent events

No significant events have occurred since June 30, 2012.

<sup>(2)</sup> Commitments by the Sales Financing segment in favor of customers lead to a maximum payment of this amount within 12 months after the year-end.

<sup>(3)</sup> Assets pledged, provided as guarantees or mortgaged mainly concern guarantees of financial liabilities, provided by Renault Samsung Motors when it was acquired by Renault in 2000.

<sup>(2)</sup> The Sales Financing segment receives guarantees from its customers in the course of sales financing for new or used vehicles. Guarantees received from customers amount to €2,346 million at June 30, 2012 (€2,078 million at December 31, 2011).



## **DELOITTE ET ASSOCIÉS**

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## **ERNST & YOUNG Audit**

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## Renault

Société Anonyme 13-15. Quai Alphonse Le Gallo 92100 Boulogne-Billancourt

## Statutory auditors' review report on the First half-yearly financial information for 2012

This is a free translation into English of the Statutory Auditors' review report on the half-yearly consolidated financial statements issued in French and it is provided solely for the convenience of English speaking users. This report also includes information relating to the specific verification of information given in the Group's interim management report.

This report should be read in conjunction with, and construed in accordance with, French law and professional standards applicable in France.

To the Shareholders,

In compliance with the assignment entrusted to us by your shareholders' meeting and in accordance with the requirements of article L. 451-1-2 III of the French Monetary and Financial Code ("Code monétaire et financier"), we hereby report to you on:

- the review of the accompanying condensed half-yearly consolidated financial statements of Renault, for the period from January 1, 2012 to June 30, 2012,
- the verification of the information contained in the interim management report.

These condensed half-yearly consolidated financial statements are the responsibility of the Board of Directors. Our role is to express a conclusion on these financial statements based on our review.

## 1 Conclusion on the financial statements

We conducted our review in accordance with professional standards applicable in France. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with professional standards applicable in France and consequently does not enable us to obtain assurance that the financial statements, taken as a whole, are free from material misstatements, as we would not become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Based on our review, nothing has come to our attention that causes us to believe that the accompanying condensed half-yearly consolidated financial statements are not prepared, in all material respects, in accordance with IAS 34 - standard of the IFRSs as adopted by the European Union applicable to interim financial information.

#### 2. Specific verification

We have also verified the information provided in the interim management report in respect of the condensed half-yearly consolidated financial statements subject to our review. We have no matters to report as to its fair presentation and its consistency with the condensed half-yearly consolidated financial statements.

> Neuilly-sur-Seine and Paris-La Défense, July 27, 2012 The statutory auditors French original signed by

**DELOITTE & ASSOCIÉS** 

**ERNST & YOUNG Audit** 

Thierry Benoit

Antoine De Riedmatten

Jean-François Bélorgey

Aymeric De La Morandière

PERSON RESPONSIBLE FOR THE DOCUMENT

Mr. Carlos Ghosn, Chairman and Chief Executive Officer, accepts full responsability for this Earning Report.

I hereby declare that, to the best of my knowledge, the condensed consolidated financial statements for the first half-year have been prepared under generally accepted accounting principles and give a true and fair view of the assets and liabilities, financial situation and results of the company and all the companies within the consolidated Renault group. I further declare that the Earnings Report gives a faithful picture of the information herein, e.g. material events occurring during the first six months of the financial year and their impact on the half-yearly accounts, a description of the main risks and contingencies for the remaining six months and the principal related party transactions.

> Paris, July 27, 2012 Chairman and Chief Executive Officer

> > Carlos Ghosn

# **Financial Information on the Alliance**

## FINANCIAL INFORMATION ON THE ALLIANCE

The purpose of the financial data in this section is twofold: to broadly quantify the economic significance of the Renault-Nissan Alliance through key performance indicators, and to make it easier to compare the assets and liabilities of the two Groups. The data of both Groups comply with the accounting standards applied by Renault in 2012.

The characteristics of the Alliance mean, among other things, that Renault and Nissan's assets and liabilities cannot be combined. Consequently, these data do not correspond to a consolidation as defined by generally accepted accounting principles and are not certified by the statutory auditors.

Information concerning Renault is based on the consolidated figures released at June 30, 2012, while the information concerning Nissan is based on the restated consolidated figures prepared for the purposes of the Renault consolidation, covering the period from January 1 to June 30, 2012 whereas Nissan's financial year-end is March 31.

## **KEY PERFORMANCE INDICATORS**

The preparation of the key performance indicators under Renault accounting policies takes into account restatement of figures published by Nissan under Japanese Accounting Standards into IFRS. Additionally, the following treatments have been performed:

- reclassifications have been made when necessary to harmonize the presentation of the main income statement items:
- · restatements for harmonization of accounting standards and adjustments to fair value applied by Renault for acquisitions of 1999 and 2002 are included.

#### **REVENUES FIRST-HALF 2012**

(€ million)	Renault	Nissan (1)	Intercompany eliminations	Alliance
Sales of goods and services	19,863	44,090	(1,820)	62,133
Sales financing revenues	1,072	2,407	(75)	3,404
Revenues	20,935	46,497	(1,895)	65,537

(1) Converted at the average exchange rate for first-half 2012: EUR 1 = JPY 103.4

The Alliance's intercompany business mainly consists of commercial transactions between Renault and Nissan. Those items have been eliminated to produce the revenue indicator. Their value is estimated on the basis of Renault's 2012 first half results

The operating margin, the operating income and the net income of the Alliance in first-half 2012 are as follows:

(€ million)	Operating margin	Operating income	Net income <sup>(2)</sup>
Renault	482	519	222
Nissan (1)	2,277	2,275	1,536
Alliance	2,759	2,794	1,758

<sup>(1)</sup> Converted at the average exchange rate for first-half 2012: EUR 1 = JPY 103.4

Intercompany transactions impacting the indicators are minor and have therefore not been eliminated.

For the Alliance, the operating margin is equivalent to 4.2% of revenues.

In first-half 2012, the Alliance's research and development expenses, after capitalization and amortization, are as follows:

(€ million)	
Renault	939
Nissan <sup>(1)</sup>	1,976
Alliance	2,915

<sup>(1)</sup> Converted at the average exchange rate for first-half 2012: EUR 1 = JPY 103.4

<sup>(2)</sup> Renault's net income is adjusted to exclude Nissan's contribution and Nissan's net income is similarly adjusted to exclude Renault's contribution.

## FINANCIAL INFORMATION ON THE ALLIANCE

## **BALANCE SHEET INDICATORS**

## CONDENSED RENAULT AND NISSAN BALANCE SHEETS (€ MILLION) **RENAULT AT JUNE 30, 2012**

ASSETS		SHAREHOLDERS' EQUITY AND LIABILITIES	
Intangible assets	3,710	Shareholders' equity	25,107
Property, plant and equipment	11,166	Deferred tax liabilities	143
Investments in associates (excluding Alliance)	1,210	Provisions for pension and other long-term employee benefit obligations	1,519
Deferred tax assets	660	Financial liabilities of the Automotive division	3,855
Inventories	4,958	Financial liabilities of the Sales financing division	
Sales financing receivables	22,869	and sales financing debts	22,812
Automotive receivables	1,674	Other liabilities	21,624
Other assets	5,146		
Cash and cash equivalents	8,067		
Total assets excluding investment in Nissan	59,460		
Investment in Nissan	15,600		
TOTAL ASSETS	<b>75,060</b>	TOTAL SHAREHOLDERS' EQUITY AND LIABILITIES	75,060

## **NISSAN AT JUNE 30, 2012 (1)**

ACCETC		CHARCHOLDERS FOURTY AND LIABILITIES	
ASSETS		SHAREHOLDERS' EQUITY AND LIABILITIES	
Intangible assets	6,873	Shareholders' equity	38,505
Property, plant and equipment	40,275	Deferred tax liabilities	5,328
Investments in associates		Provisions for pension and other long-term employee	
(excluding Alliance)	410	benefit obligations	3,402
Deferred tax assets	1,680	Financial liabilities of the Automotive division	2,099
Inventories	11,754	Financial liabilities of the Sales financing division	
Sales financing receivables	33,190	and sales financing debts	39,158
Automotive receivables	7,009	Other liabilities	30,404
Other assets	8,056		
Cash and cash equivalents	7,639		
Total assets excluding investment in Renault	116,886		
Investment in Renault	2,010		
		TOTAL SHAREHOLDERS' EQUITY	
TOTAL ASSETS	118.896	AND LIABILITIES	118.896

(1) Converted at the closing rate at June 30, 2012: EUR 1 = JPY 100.1

The values shown for Nissan assets and liabilities reflect restatements for harmonization of accounting standards and adjustments to fair value applied by Renault for acquisitions made in 1999 and 2002, mainly concerning revaluation of land, capitalization of development expenses, and pensionrelated provisions.

Balance sheet items have been reclassified where necessary to make the data consistent across both Groups.

Nissan's restated balance sheet includes the securitized items presented off-balance sheet in Nissan's financial statements under Japanese GAAP.

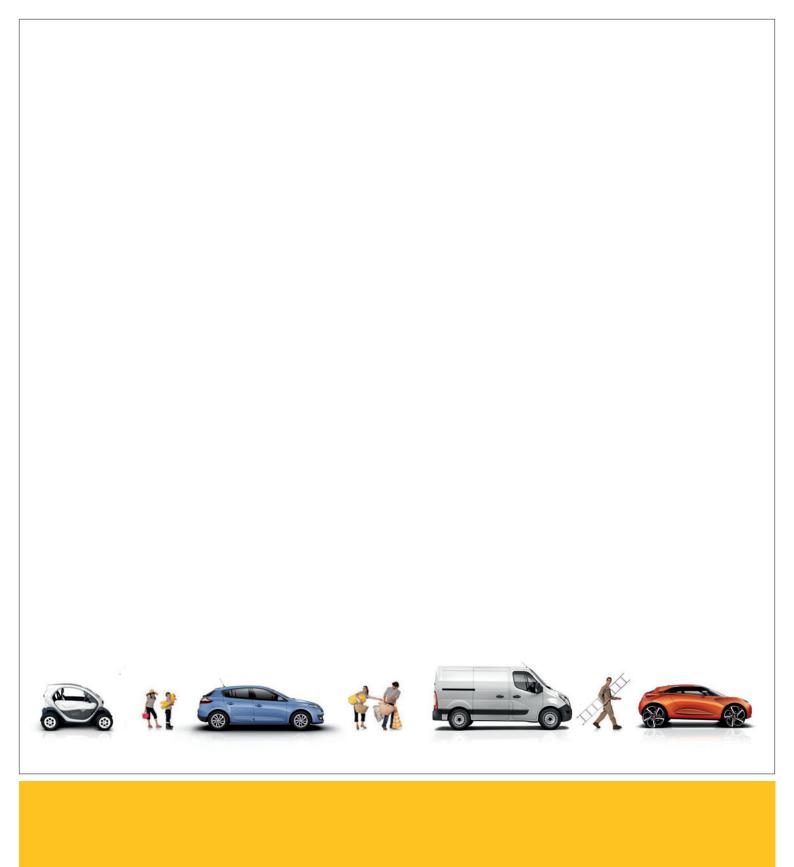
Purchases of property, plant and equipment by both Alliance groups for first-half 2012, excluding leased vehicles and batteries, amount to:

€ million	
Renault	961
Nissan (1)	2,741
Alliance	3,702

(1) Converted at the average exchange rate for first-half 2012:

Based on the best available information, Renault estimates that the impact of full consolidation of Nissan on its shareholders' equity calculated under current accounting policies would result in:

- a maximum 5-10% decrease in shareholders' equity Group
- a €23 billion increase in shareholders' equity minority interests' share.



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