

Rueil Malmaison, 11 December 2019

VINCI Airports hands over the Salvador Bahia Airport upgrade (Brazil)

- A successful first concession in Brazil
- Implementation of an ambitious environmental strategy
- A programme with a value of about €160 million, completed in 18 months
- Expanded capacity, enhanced performance and new services

VINCI Airports, which began operating the Salvador Bahia Airport concession in January 2018, today delivered a works programme designed to extend and upgrade the airport. The handover ceremony was attended by Tarcísio Freitas, Minister of Infrastructure of the Federative Republic of Brazil; José Ricardo Botelho, Director-President of Agência Nacional de Aviação Civil, the Brazilian civil aviation authority; Rui Costa, Governor of the State of Bahia; Antônio Carlos Magalhães Neto, Mayor of Salvador; and Nicolas Notebaert, Chief Executive Officer of VINCI Concessions and President of VINCI Airports.

The works, which included a terminal extension and construction of a new jetty with six boarding gates, increase the airport's capacity from 10 to 15 million passengers per year. The programme also included refurbishment of the runways, construction of additional airline ticket counters and rearrangement of check-in counters to boost operational performance. Lastly, a new baggage handling system, an expanded shopping area and new services, including free broadband WiFi, were introduced to significantly improve the passenger experience.

The environment was a central focus of the project. VINCI Airports designed and implemented concrete initiatives including construction of a wastewater treatment plant to re-use water on site, a waste sorting centre and a solar farm.

The programme amounted to an investment of €160 million. The works were carried out in synergy with VINCI Energies and completed in just 18 months. Throughout the project, works were phased to accommodate optimum management of passenger flows and aircraft movements and thus maintain airport activity.

Since the start of the concession, the connectivity of Salvador Bahia Airport has been steadily increasing, with the opening of eight new routes, including direct flights to Miami, Panama, Salt Island and Santiago de Chile. Over the coming two years, the airport will be further improved, with an upgrade of the food service area and the introduction of new check-in counters and boarding bridges.

Nicolas Notebaert, Chief Executive Officer of VINCI Concessions and President of VINCI Airports, said, "*These modernisation works have expanded the airport's potential and made the airport into an efficient and friendly gateway to the Bahia region. The particularly ambitious environmental aspects of this project are a benchmark in sustainable infrastructure transition. We commend the exemplary engagement of the airport teams and are delighted to celebrate this major milestone with them.*"

About VINCI Airports

VINCI Airports, as the leading private airport operator in the world, manages the development and operation of 46 airports located in France, Portugal, the United Kingdom, Sweden, Serbia, Cambodia, Japan, the United States, Dominican Republic, Costa Rica, Chile and Brazil. Served by around 250 airlines, VINCI Airports' network handled 240 million passengers in 2018. Through its expertise as a comprehensive integrator, VINCI Airports develops, finances, builds and operates airports, leveraging its investment capability, international network and know-how to optimize the management and performance of existing airport infrastructure, facility extensions and new-build construction projects. In 2018, its annual revenue for managed activities amounted to €3.6 billion, for consolidated revenue of €1.6 billion. www.vinciairports.com

About VINCI

VINCI is a global player in concessions and contracting, employing over 210,000 people in some 100 countries. We design, finance, build and operate infrastructure and facilities that help improve daily life and mobility for all. Because we believe in all-round performance, above and beyond economic and financial results, we are committed to operating in an environmentally and socially responsible manner. And because our projects are in the public interest, we consider that reaching out to all our stakeholders and engaging in dialogue with them is essential in the conduct of our business activities. VINCI's goal is to create long-term value for its customers, shareholders, employees, and partners and for society at large. www.vinci.com

VINCI AIRPORTS HANDS OVER THE SALVADOR BAHIA AIRPORT UPGRADE (BRAZIL)



A **€160 million**
investment

**Extend and
upgrade**
the airport



Works completed
in **18 months**

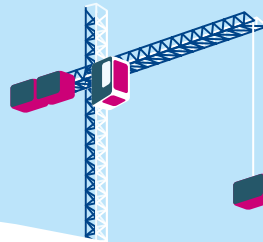
Works carried out
in synergy **with**
VINCI Energies



Concessionaire since
January 2018



Ambitious
**environmental
strategy**



**Increase
capacity from
10 to 15 million**
passengers per year



Enhance
**operational
performance**



Improve
**passenger
experience**



Support
**airport's
attractiveness**