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## COMPAGNIE GÉNÉRALE DES ÉTABLISSEMENTS MICHELIN

### Michelin North America is planning to reorganize the manufacturing operations of its BFGoodrich Tires brand in the United States

Michelin North America is announcing today plans to ramp down operations at its BFGoodrich Tires plant in Tuscaloosa, Alabama.

Operations will begin winding down in phases early next year and are expected to conclude by year-end 2028. Nearly all production for BFGoodrich Tires will be consolidated at the Company's plant in Fort Wayne, Indiana.

Both BFGoodrich Tires sites in the U.S. are operating well below their designed capacities, resulting in structural inefficiencies that cannot be sustained. Consolidating production at Fort Wayne site will create a more efficient industrial structure.

The Tuscaloosa site was acquired in 1990 and produces BFGoodrich passenger car tires, it currently employs approximately 1,200 people.

Michelin will record a provision of around 220 million euros in non-recurring expenses in its consolidated financial results for the year 2026.

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