



Public limited company with a Board of Directors with a share capital of €11,729,975.80

Registered office: 1 boulevard Hippolyte Marques, 94200 Ivry-sur-Seine

## **2025 Half-Year Financial Report**

<b>1</b>	<b>CERTIFICATE FROM THE PERSON RESPONSIBLE FOR THE HALF-YEAR FINANCIAL REPORT .....</b>	<b>3</b>
<b>2</b>	<b>HALF-YEARLY ACTIVITY REPORT .....</b>	<b>5</b>
2.1	PERFORMANCE INDICATORS .....	6
2.2	ANALYSIS OF THE ACTIVITY AND RESULTS OF THE FIRST HALF OF THE YEAR .....	7
2.2	COMMENTS ON THE MAIN BALANCE SHEET ITEMS .....	15
2.3	GROUP CONSOLIDATED CASH FLOWS .....	17
2.4	FINANCIAL DEBT .....	19
2.5	INVESTMENTS .....	23
2.6	POST-CLOSING EVENTS .....	23
2.7	KEY RELATED PARTY TRANSACTIONS .....	24
2.8	DESCRIPTION OF KEY RISKS AND UNCERTAINTIES FOR THE REMAINING SIX MONTHS .....	24
<b>3</b>	<b>UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS FOR THE FIRST HALF ENDED JUNE 30, 2025 .....</b>	<b>27</b>
3.1	GROUP CONSOLIDATED FINANCIAL STATEMENTS AS OF JUNE 30, 2025 .....	28
3.2	STATUTORY AUDITORS' LIMITED REVIEW REPORT FOR THE PERIOD FROM 1 JANUARY 2025 TO 30 JUNE 2025 .....	94

# 1

**Certificate from the person responsible for the  
half-year financial report**

To the best of my knowledge, I certify that the complete consolidated half-year financial statements for the past half-year are prepared in accordance with the applicable accounting standards and give a true and honest view of the assets, liabilities, financial position and profit or loss of the issuing company, as well as of all the companies included in the consolidation, and that the half-yearly activity report attached on page 5 presents a true and fair picture of the significant events that occurred during the six months of the year, their impact on the accounts, significant related party transactions and a description of the key risks and uncertainties for the remaining six months of the year.

Christophe Gurtner

Chairman and Chief Executive Officer of Forsee Power

Ivry-sur-Seine, September 10, 2025

# 2

## **Half-yearly activity report**

## 2.1 Performance indicators

The Group uses revenue and adjusted EBITDA as key performance indicators. These performance indicators are regularly monitored by the Group to analyze and evaluate its activities and trends, measure their performance, prepare profit forecasts and make strategic decisions.

Since December 31, 2022, the Group no longer tracks EBITDA as a performance indicator.

### Definition of Adjusted EBITDA

The Group considers adjusted EBITDA, a non-accounting measure, to be a performance measure. This measure has no standardized definitions. As a result, the definition used by the Group may not correspond to the definitions given to the same term by other companies. This measure should not be used in conjunction with or as a substitute for IFRS measures.

Contractually, the Group must take responsibility for the recycling of batteries at the end of the warranty period. As such, a provision, recorded in recurring operating income, is set aside to cover the estimated future costs of recycling battery systems sold and for which the Group has a take-back and recycling commitment in the event of the return of batteries by customers.

This provision is calculated on the basis of the number of systems sold covered by the take-back commitment, and is valued according to the external cost of recycling the different types of batteries (see note 7.11 to the consolidated financial statements). Its calculation is therefore theoretical and the future impact undetermined and uncontrollable due to market and technological developments. In addition, a second-life market is opening up, thus transforming an estimated potential cost into a source of income for the Group.

Thus, in 2023, the Group decided to change the definition of adjusted EBITDA by restating the provision for recycling (with no impact on cash) from recurring operating income. As a result, the concept of adjusted EBITDA now corresponds to recurring operating income, restated:

- depreciation and impairment of intangible assets, amortization of rights of use on property, plant and equipment;
- depreciation and depreciation of property, plant and equipment and net depreciation on inventory and receivables;
- the cost of payments in shares and the related employer contributions;
- the provision for battery recycling, in line with the Group's change in the definition of adjusted EBITDA.

The reconciliation of this aggregate with the IFRS accounts is presented in the table below:

In thousands of euros (unaudited)	1st half of 2025	1st half of 2024
<b>Recurring operating income</b>	<b>(4 543)</b>	<b>(4 002)</b>
– Depreciation and amortization of intangible assets	2 167	1 249
– Amortization of right-of-use on tangible capital assets	1 404	1 177
– Depreciation and amortization of property, plant and equipment	2 428	1 575
– Net impairment of inventories and receivables	639	1 012
– Cost of Equity Payments	62	266
– Employers' contributions on share-based payments	0	0
– Provision for battery recycling	71	(442)
<b>Adjusted EBITDA (a)</b>	<b>2 228</b>	<b>834</b>

a. The Group has changed the definition of Adjusted EBITDA in 2023 (refer to the previous paragraph).

## **2.2 Analysis of the activity and results of the first half of the year**

### **2.2.1 Outlook and trends**

The electric mobility market is slowing down globally. Political, geopolitical and economic uncertainties are weighing on our clients' investment decisions, some projects are being postponed, and we are facing increased competition, particularly from Asia. Thus, for 2025, our revenue forecasts have been revised downwards.

### **2.2.2 Significant elements of the period**

#### **2.2.2.1 Launch of new product lines and business development**

- Forsee Power has launched a new range of PULSE PLUS batteries, a new system of high-power batteries for heavy vehicles with a first commercial success since Medcom, a specialist in electronic power systems for rail vehicles, has chosen Forsee Power to equip the trams of a major American city with its PULSE PLUS batteries.
- Innovation Rail Technologies (IRT) has chosen the FORSEE ZEN PLUS battery system to retrofit locomotives in the United States.
- Turkish manufacturer Bozankaya has chosen the FORSEE PULSE 15 high-power battery system to equip Prague's trolleybuses, for which it recently won a tender.
- Forsee Power has launched a new GO 6 power battery, an LFP solution designed to meet the growing demands of compact agricultural, industrial and construction machinery as well as four-wheeled light electric vehicles.
- Light electric vehicle manufacturer Westward Industries chooses Forsee Power's battery systems, which will begin production at the Hilliard, Ohio plant in the second half of 2025.
- Forsee Power has signed a partnership agreement with the company Connected Energy to jointly design and develop a modular and scalable energy storage solution.

#### **2.2.2.2 Capital increase of €18.7 million**

On 24 June 2025, Forsee Power carried out a capital increase in cash of €18.7 million (including the issue premium) leading to the creation of 45 555.031 new ordinary shares and an increase in the share capital of €4,556 thousand.

#### **2.2.2.3 Financing**

- In April 2025, the group set up stock financing in the form of commercial paper secured by the stock of the Chasseneuil plant for 130% of the financing amount. A 1st draw of €10 million was reimbursed on 30 June and a second draw of €9.5 million took place in July 2025.
- Discussions were initiated in June 2025 with the EIB on the restructuring of Tranche A of €25 million, fully refundable in June 2026. These discussions concluded to extend the drawing right of Tranche D, to repay part of Tranche A in advance in 2025 for €10 million by drawing on Tranche D of €10 million due 2030, to repay a second part of Tranche A for €6 million in June 2026, and to repay the balance of Tranche A for €10 million on a straight-line basis from June 2027 to June 2030. These discussions resulted in the signing of a contract on August 28, 2025, and the repayment on September

## 9, 2025 of Tranche A through the issuance of Tranche D.

### **2.2.2.4 Litigation with Unu GmbH**

The procedures did not change significantly in the first half of 2025 compared to 31 December 2024.

### **2.2.2.5 Impact related to the situation in Ukraine and Russia**

The Group is not exposed to the restrictive measures imposed on Russia insofar as Forsee Power has no employees, customers or suppliers in this country.

On the other hand, there are logistical impacts and increases in material costs, linked to the geopolitical situation in Ukraine and in the energy sector, but the Group is not directly exposed.

### **2.2.2.6 Uncertainties related to the current economic and political context**

The current economic and political context may create uncertainties for the Group's commercial activities (i.e. inflation, increases in the prices of certain raw materials and energy, a disruption in the supply chain or a shortage of electronic components, etc.). Nevertheless, the Group is closely monitoring and managing the potential increase in its cost structures (raw material prices, wage inflation and in the supply chain) in order to reflect them in its selling prices and preserve its margins.

The tariff policy pursued by the new US administration has led to uncertainty about the cost of imported raw materials for the assembly of batteries at Forsee Power's US site or that of batteries assembled in Forsee Power's subsidiaries abroad, thus slowing down order intake by Forsee Power's American prospects.

### **2.2.3 Comments on the activity**

The following information concerning Forsee Power's financial position and results should be read in conjunction with the Group's condensed interim consolidated financial statements as of June 30, 2025, included in this document, which are prepared in accordance with IAS 34 on interim financial reporting.

Forsee Power's half-year financial statements have been prepared in accordance with IFRS as adopted by the European Union ("IFRS-EU") and have been subject to a limited review by the Statutory Auditors whose limited review report is presented in section 3.2.

Figures in thousands of euros in the tables and analyses in this section have been rounded. Therefore, totals may not add up to the sum of figures rounded separately. Similarly, percentages may not add up to 100% when calculated using rounded figures.

Given the nature of its business and its geographical location, the Group's results are affected by exchange rate fluctuations. For an analysis of the Group's exposure to foreign exchange risk, refer to note 7.15.3 of the half-year financial statements in section 3.1 of this document.

### **Key figures**

In thousands of euros	June 30, 2025	June 30, 2024	Var	Var (in %)
<b>Turnover</b>	<b>80 887</b>	<b>84 401</b>	- 3 516	- 4%
<i>Of which Heavy Vehicles (HeV)</i>	72 819	76 444	- 3 625	- 5%
<i>Of which Light Vehicles and Industrial Tech (LeV &amp; Ind Tech)</i>	8 068	7 957	+ 111	+ 1%
<b>Adjusted EBITDA (1)</b>	<b>2 228</b>	<b>834</b>	+1 394	+167%
Adjusted EBITDA margin	2.8%	1%		
<b>Recurring operating income (2)</b>	<b>(4 543)</b>	<b>(4 002)</b>	- 541	- 14%
<b>Operating income (2)</b>	<b>(5 213)</b>	<b>(4 002)</b>	-1 211	- 30%



<b>Financial result (2)</b>	<b>(5 546)</b>	<b>1 938</b>	<b>- 7 484</b>	<b>- 386%</b>
<b>Consolidated net income (2)</b>	<b>(11 065)</b>	<b>(3 016)</b>	<b>- 8 049</b>	<b>-266%</b>

1) The adjusted EBITDA indicator is defined and detailed in section 2.1.3 of this document.

2) These positions are discussed in paragraph 2.3.2 of this document.

In the first half of 2025, Forsee Power recorded a good commercial performance in a context of a slowdown in the electromobility market and lower battery prices, with consolidated revenue of €80,887 thousand, down 4%, reflecting in particular:

- A decline in activity in the heavy vehicle market (-5%), mainly due to lower selling prices due to the decline in lithium ion cells, but offset by higher sales in KWh;
- Stable activity in the light vehicle segment, especially in the 3-4 wheelers segment.

The Group's adjusted EBITDA increased from €834 thousand in the first half of 2024 to €2,228 thousand in the first half of 2025, reflecting:

- a limited decline in revenue compared to the first half of 2024 (-€3,516 thousand);
- a very sharp decrease in the services and purchases consumed by the Group (-€5,750 thousand), mainly due to the decrease in the purchase price of components (see note 8.3).

In this context, the adjusted EBITDA margin increased from 1% in the first half of 2024 to 2.8% in the first half of 2025.

Operating income in the first half of 2025 amounted to €(5,213) thousand. It is down from an operating profit of (4,002) thousand euros in the first half of 2024. The operating result is analysed below in paragraph 2.2.5 of this document.

As of June 30, 2025, Forsee Power had a significant net cash position of €18,884 thousand. Cash flow is discussed in section 2.4 of this document.

The balance of working capital requirements (see note 9.2) on the balance sheet for the half-year end represented 37% of revenue in the first half of 2025, unchanged from 41% in the first half of 2024. The €5,601 thousand improvement in working capital is mainly due to a decrease in inventories of -€7,451 thousand related to the decrease in the stock of cells at the Chasseneuil du Poitou site and other assets of -€7,499 thousand related to the decrease in the factor's retention monies. Trade receivables (excluding the translation effect) were slightly higher (+€1,209 thousand) related to non-factored customer receivables. Supplier payables increased by €2,477 thousand due to the receipt of credit from some major Asian suppliers. Other liabilities decreased by €10,385 thousand, mainly due to the invoicing of batteries in Heuliez for which Forsee Power had received advances from the customer.

The amount of acquisitions of property, plant and equipment amounted to €1,492 thousand in the first half of 2025 compared to €7,542 thousand in the first half of 2024. As a percentage of revenue, acquisitions of property, plant and equipment net of advances and interim payments amounted to 2% as of June 30, 2025 compared with 9% as of June 30, 2024. This sharp drop in investments is explained by the end of work on the American plant in Columbus in the first half of 2024.

## 2.2.4 Sector presentation

The Group presents its segment information on the basis of the financial information presented to the Group's management in its internal *reporting*, which it regularly reviews with a view to making decisions on the allocation of resources to the business segments and the evaluation of their performance. The Group's reporting is divided into two business segments:

- *Heavy Vehicles (HeV)* which includes the market for solutions adapted to the development of electric or hybrid powered vehicles for different means of transport (buses, commercial and "last mile" vehicles, trams, trains, trucks and marine) and stationary storage (residential, commercial and industrial). Stationary storage is not part of the first life but of the second life.
- *Light Vehicles and Industrial Tech (LeV & Ind Tech)* which includes the light electric mobility market as well as that of other electric applications (electric scooters, light vehicles from 2 to 4 wheels, medical equipment, connected objects, home automation, robotics and professional tools).

These business segments are broken down by geographical area: France, Europe (excluding France), Asia, the United States and the rest of the world. The turnover by geographical area is determined according to the location of the customers.

## 2.1.1 Results of operations

### Turnover

The evolution of revenue by business segment and geographical area is detailed in the table below.

In thousands of euros	June 30, 2025	June 30, 2024	Var
France			
Heavy Vehicles (HeV)	3 463	2 256	+1 207
Light Vehicles and Industrial Tech (LeV & Ind Tech)	4 618	5 656	- 1 038
<b>Total</b>	<b>8 081</b>	<b>7 914</b>	<b>+ 167</b>
<i>In %</i>	<b>10%</b>	<b>9%</b>	
Europe			
Heavy Vehicles (HeV)	61 301	67 548	- 6 247
Light Vehicles and Industrial Tech (LeV & Ind Tech)	632	581	+ 51
<b>Total</b>	<b>61 933</b>	<b>68 129</b>	<b>- 6 196</b>
<i>In %</i>	<b>77%</b>	<b>81%</b>	
Asia			
Heavy Vehicles (HeV)	7 493	4 298	+ 3 195
Light Vehicles and Industrial Tech (LeV & Ind Tech)	2 306	1 682	+ 624
<b>Total</b>	<b>9 800</b>	<b>5 981</b>	<b>+3 819</b>
<i>In %</i>	<b>12%</b>	<b>7%</b>	
USA			
Heavy Vehicles (HeV)	325	0	+ 325
Light Vehicles and Industrial Tech (LeV & Ind Tech)	510	35	+ 475
<b>Total</b>	<b>835</b>	<b>35</b>	<b>+ 800</b>
<i>In %</i>	<b>1%</b>	<b>0%</b>	
Rest of the world			
Heavy Vehicles (HeV)	0	2 341	- 2 341
Light Vehicles and Industrial Tech (LeV & Ind Tech)	235	0	+ 235
<b>Total</b>	<b>235</b>	<b>2 341</b>	<b>- 2 106</b>
<i>In %</i>	<b>0%</b>	<b>3%</b>	
<b>TOTAL</b>	<b>80 887</b>	<b>84 401</b>	<b>- 3 514</b>
Heavy Vehicles (HeV)	<b>72 819</b>	<b>76 444</b>	<b>- 3 625</b>
Light Vehicles and Industrial Tech (LeV & Ind Tech)	<b>8 068</b>	<b>7 957</b>	<b>+ 111</b>

The Group's consolidated revenue amounted to €80,887 thousand as of June 30, 2025 compared to €84,401 thousand as of June 30, 2024, a decrease of -€3,514 thousand, representing a decrease of -4%. This decrease is mainly explained by the decline in activity in the heavy vehicle market (-5%), which was not offset by the slight growth in the light vehicle segment (+1%).

**The Heavy Vehicles (HeV, Rail) business segment** remained the largest contributor to the Group's consolidated revenue (90% in H1 2025 compared to 91% in H1 2024).

Revenue in this segment amounted to €72.8 million in H1 2025, down €-3.6 million, or -5% compared to H1 2024. This is the result of lower sales with one of the Group's historical customers, partially offset by the increase in orders from more recent customers.

**The Light Vehicles and Industrial Tech (LeV & Ind Tech)** segment accounted for 10% of Group revenue in H1 2025 (compared to 9% in H1 2024).

Revenue in this segment was €8 million, up slightly by €0.1 million, or +1% compared to H1 2024.

### Recurring operating income

The table below presents the components of the Group's recurring operating income, in absolute terms and as a percentage of sales, for the periods indicated.

	Closed half-years			
	2025		2024	
	Thousands of euros	% of revenue	Thousands of euros	% of revenue
<b>Turnover</b>	<b>80,887</b>	<b>0</b>	<b>84 401</b>	<b>0</b>
Other operating income and expenses	(533)	- 0.6%	(366)	- 1%
External services and purchases consumed	(60 802)	- 75%	(66 360)	- 79%
Personnel costs	(16 167)	- 20%	(15 899)	- 19%
Taxes	(528)	- 1%	(566)	- 1%
Depreciation	(6 000)	- 7%	(4 001)	- 5%
Provisions and impairments	(1 401)	- 1.7%	(1 211)	- 1%
<b>Recurring operating income</b>	<b>(4 543)</b>	<b>- 5.6%</b>	<b>(4 002)</b>	<b>- 5%</b>

- **Turnover**

See the analysis above.

- **Other operating income and expenses**

Other operating income and expenses represented an expense of -€533 thousand as of June 30, 2025, mainly corresponding to the N-1 difference in income between the consolidated financial statements and the statutory financial statements of the subsidiaries for -€285 thousand and foreign exchange differences on the P&L between the subsidiaries for -€107 thousand, foreign exchange losses on sales in India for -€95 thousand, losses over previous years in France for -205 thousand euros as well as -134 thousand euros in directors' fees.

In 2024, the position represented an expense of €366 thousand, including €225 thousand in directors' fees for the board of directors, €147 thousand in other expenses on ZFI.

- **External services and purchases consumed**

The breakdown of the position is as follows:

In thousands of euros	June 30, 2025	June 30, 2024
Purchases consumed, including foreign exchange gains and losses on purchases	(51 325)	(56 369)
Fees, external services	(2 101)	(2 884)
Rentals, maintenance & insurance	(2 581)	(1 508)
Transport, travel & receptions	(1 670)	(1 937)
Study and research costs	(1 475)	(2 146)
Postal & telecommunications costs	(223)	(94)
Outsourcing	(526)	(869)
Other	(895)	(553)
<b>External services and purchases consumed</b>	<b>(60 802)</b>	<b>(66 360)</b>

The decrease in external services and purchases consumed by –5,558 thousand euros, or -10% in the first half of 2025 compared to the first half of 2024, is mainly due to:

- The reduction in purchases consumed by -€5,044 thousand, mainly due to lower component costs and foreign exchange gains on the RMB.
- The limited decrease in external fees and services of -€783 thousand, mainly related to a decrease in temporary work of €629 thousand and a lower use of interim management.
- The increase in rentals, maintenance and insurance of +€1073 thousand, which is mainly explained by an increase in short-term equipment rentals and services related to travel expenses not restated by IFRS16 of €519 thousand and an increase in maintenance costs of +€470 thousand mainly consisting of IT maintenance on new software, re-invoicing of additional repair costs from a customer.
- The decrease in expenses related to transport, travel and receptions for -267 thousand euros, mainly due to a restriction in travel
- The decrease in study and research costs of -671 thousand euros, linked to postponements in Research and Development projects.
- The decrease in subcontracting is offset by the increase in the "Other" line.

The cost of battery cells depends in part on the prices and availability of raw materials such as lithium, nickel, cobalt and/or other metals.

Prices for these materials fluctuate and their availability or supply may be unstable depending on market conditions and global demand, including due to the increase in global production of electric vehicles and energy storage products.

- **Staff costs**

The limited increase in personnel expenses of +268 thousand euros compared to the first half of 2025 is explained by:

- The limited increase in non-IFRS 2 personnel expenses for an amount of +€473 thousand, mainly related to the lower capitalization of R&D personnel costs due to the reduction in projects as well as to the additional costs of services rendered related to the provision of retirement benefits (+€104 thousand).
- The decrease in the cost of payments in action for an amount of -205 thousand euros, relating to the spreading of the expenses of the stock option and free share plans validated in previous years.

- **Taxes**

Taxes and duties are almost stable, going from -566 thousand euros in the first half of 2024 to -528 thousand euros in the first half of 2025

- **Non-recurring operating income**

Non-recurring operating income amounted to -€670 thousand between the first half of 2025 compared to zero in the first half of 2024. These are mainly personnel costs and costs related to the restructuring of the industrialization department in Chasseneuil du Poitou and the start-up costs of the Infor LN ERP, which continued in the first half of 2025.

- **Net depreciation, amortization, provisions and depreciation**

The position is detailed as follows:

In thousands of euros	June 30, 2025	June 30, 2024
Depreciation and amortization of intangible assets	(2 167)	(1 249)
Amortization of right-of-use on tangible capital assets	(1 404)	(1 177)
Depreciation and amortization of property, plant and equipment	(2 429)	(1 575)
Provisions for liabilities and charges	(762)	(200)
Net depreciation of inventories and receivables (1)	(639)	(1 012)
<b>Net charges</b>	<b>(7 401)</b>	<b>(5 212)</b>

1) Including €704 thousand depreciation of inventory identified as surplus or obsolete at the end of the first half of 2024

The item increased from -€5,212 thousand in the first half of 2024 to -€7,401 thousand in the first half of 2025, in connection with an increase in the depreciation and amortization of property, plant and equipment and intangible assets following the commissioning of ongoing fixed assets, particularly R&D projects, as well as plant assets in the USA since the end of H1 2024. The increase in the net provision for risks and charges is linked to the after-sales service net provision, which increased by €660 thousand (€1,124 thousand in the first half of 2025 compared to €464 thousand in 2024) and €512 thousand in recycling provision (€70 thousand in the first half of 2025 compared to -443 thousand in the first half of 2024) and -€580 thousand in litigation provision (€387 thousand in reversals in 2025 compared to €192 thousand in endowments in 2024);

The contribution as a percentage of revenue increased to 9% of revenue in the first half of 2025 compared to 6% in the first half of 2024.

Fixed assets and provisions are discussed in detail in the balance sheet comments in section 2.3 of this document.

### **Operating income**

Taking into account the factors presented above, the Group's operating income deteriorated by €1,211 thousand, to -€5,213 thousand in the first half of 2025 (compared to -€4,002 thousand in the first half of 2024).

### **Financial result**

The Group's financial result decreased from +€1,938 thousand as of June 30, 2024 to -€5,547 thousand as of June 30, 2025, a decrease of -€7,485 thousand.

This results from:

- The change in fair value on the BSA Warrant A, C and E derivative, which generated a financial income in 2024 that had a positive impact on the financial result of +€3,229 thousand respectively, compared with an expense of €387 thousand in 2025.
- The income from the discounting of non-current assets/liabilities or more than 12 months had a positive impact on the financial result of +€1,083 thousand in 2024 compared to an expense of -€35 thousand in 2025.
- Foreign exchange losses on financial operations impacting financial income by -€3,180 thousand compared to gains of +€298 thousand in 2024.

Nevertheless, the cost of gross financial debt remained stable, reaching -€2,076 thousand in 2025 compared to -€1,578 thousand in 2024 due to new borrowing.

### **Income tax expense**

The tax expense was -€197 thousand as of June 30, 2025 compared to -€874 thousand as of June 30, 2024. The theoretical tax amounts to revenue of €2,717 thousand as of June 30, 2025 compared to revenue of €535 thousand as of June 30, 2024

The differences between the theoretical tax expense and the actual tax expense (respectively, €2,914 as of June 30, 2025 and €1,410 thousand as of June 30, 2024), are mainly due to the impact of the change in the tax expense concerning the tax deficit not recognized on the balance sheet (€2,854 thousand in the first half of 2025 and €2,416 thousand in the first half of 2024) and derivatives on financial instruments (-€808 thousand in the first half of 2024). first half of 2024 compared to only +97 thousand euros in 2025).

The income tax expense is detailed in Note 8.9 to the half-year financial statements in section 3.1 of this document.

### **Net income**

Taking into account the factors presented above, consolidated net income represents a loss of €-11,065 thousand as of June 30, 2025 compared to -€3,016 thousand as of June 30, 2024, representing a deterioration of € -8,049 thousand.

## 2.2 Comments on the main balance sheet items

In thousands of euros	As of June 30, 2025	As at December 31, 2024	Var	Var (in %)
<b>Non-current assets</b>	<b>78 323</b>	<b>77 993</b>	<b>+ 330</b>	<b>+ 0%</b>
Of which tangible capital assets (1)	35 904	40 537	- 4 633	- 11%
Of which intangible assets (2)	34 003	28 441	+ 5 562	+ 20%
Of which investments in equity-accounted companies (3)	4 192	4 251	- 59	- 1%
Of which non-current financial assets (4)	1 373	2 111	- 738	- 35%
<b>Current assets</b>	<b>86 527</b>	<b>102 995</b>	<b>- 16 468</b>	<b>- 16%</b>
Of which stocks (5)	35 035	45 666	- 10 631	- 23%
Of which cash and cash equivalents (6)	1 885	24 617	- 22 732	- 92%
Of which trade receivables (7)	12 191	13 120	- 929	- 7%
Of which other current assets (8)	20 416	19 590	+ 826	+ 4%
<b>Total assets</b>	<b>164 850</b>	<b>180 987</b>	<b>- 16 137</b>	<b>- 9%</b>
<b>Of which equity (9)</b>	<b>53 227</b>	<b>56 263</b>	<b>- 3 036</b>	<b>- 5%</b>
<b>Of which borrowings and financial debts (10)</b>	<b>62 064</b>	<b>64 728</b>	<b>- 2 664</b>	<b>- 4%</b>
Of which borrowings from the EIB	35 028	32 642	+ 2 386	+ 7%
Of which state-guaranteed loans	4 899	9 040	- 4 141	- 46%
Of which debts on rights of use	15 676	17 195	- 1 519	- 9%
Of which Atout loan from the BPI	-	938	- 938	- 100%
Of which accrued interest on financial debts	720	1 477	- 757	- 51%
Of which debts relating to related parties	351	872	- 521	- 60%
<b>Of which derivatives on financial instruments (11)</b>	<b>1 084</b>	<b>1 601</b>	<b>- 517</b>	<b>- 32%</b>
<b>Of which provisions for liabilities and charges (12)</b>	<b>9 755</b>	<b>9 750</b>	<b>+ 5</b>	<b>+ 0%</b>
<b>Of which supplier payables (13)</b>	<b>18 415</b>	<b>16 193</b>	<b>+ 2 222</b>	<b>+ 14%</b>
<b>Of which other liabilities (14)</b>	<b>17 626</b>	<b>31 436</b>	<b>- 13 810</b>	<b>- 44%</b>
<b>Total liabilities</b>	<b>164 850</b>	<b>180 987</b>	<b>- 16 137</b>	<b>- 9%</b>



1. *Tangible capital assets are detailed in Note 7.3 of the half-yearly financial statements – section 3.1 of this document. The decrease in the item is mainly due to the EUR/USD and RMB currency impacts, which reduced the value of property, plant and equipment by €2,057 thousand and depreciation and amortization of €2,885 thousand.*
2. *The increase in the item is mainly due to the activation of development expenses for + 4,643 thousand euros. This effect was partially offset by higher depreciation and amortization related to the increase in intangible assets - € 1,827 thousand. Intangible assets are detailed in note 7.2 of the half-year financial statements – section 3.1 of this document.*
3. *The equity-accounted investments are exclusively related to the stake in NEO Capital, in which the Group holds a 33% stake as of June 30, 2025 in partnership with the EDF Group and Mitsui (see note 7.5 of the half-year financial statements – section 3.1 of this document).*
4. *Other non-current financial assets are mainly made up of cash pledges amounting to EUR 1 011 thousand. As this cash is not immediately available, this cash pledge is not presented in the "Cash" item but in the "Financial Assets" item in accordance with IAS 7. On the other hand, other non-current financial assets also consist of guarantee and guarantee deposits paid for €327 thousand and liquidity contract guarantee deposits for €35 thousand (see note 7.4 of the half-year financial statements – section 3.1 of this document).*
5. *The decrease of -€8,259 thousand in inventories is mainly due to the decrease in the stock of LG cells under the LOI contract for the supply of the last batteries to the customer Heuliez. (Refer to Note 7.6 of the Half-Year Financial Statements – Section 3.1 of this document).*
6. *As of June 30, 2025, cash and cash equivalents consist of demand deposits in euros, US dollars and local currencies of the subsidiaries (Indian rupee, Chinese yuan, Polish zloty, Japanese yen). Cash flows are discussed in section 2.4 of this document.*
7. *The increase of +€1,030 thousand in trade receivables is mainly due to the increase in accounts receivable from non-factored customers (see note 7.7 of the half-year financial statements – section 3.1 of this document).*
8. *Refer to Note 7.8 of the Half-Year Financial Statements – Section 3.1 of this document.*
9. *The movements affecting the Group's shareholders' equity during the first half of 2024 and the first half of 2025 are detailed in the consolidated equity change table and the associated note (see section 3.1 of this document and the half-year financial statements, "consolidated statement of changes in shareholders' equity").*
10. *Borrowings and liabilities are detailed in section 2.5 and note 7.13 of the half-year financial statements – section 3.1 of this document.*
11. *Refer to Note 7.14 to the Half-Year Financial Statements – Section 3.1 of this document.*
12. *They are made up of the provisions of:*  
*For after-sales service (after-sales service) guarantee, intended to cover the risk of future after-sales costs due to Forsee Power's liability for the products sold (€7,789 thousand in the first half of 2025 compared to €6,665 thousand as of December 31, 2024);*  
*For recycling, constituted to cover the estimated future costs of recycling battery systems sold, for which the Group has a take-back and recycling commitment in the event of the return of batteries by customers (€999 thousand in the first half of 2025 compared to €927 thousand as of December 31, 2024), and;*  
*For disputes (€647 thousand as of June 30, 2025 compared to €1,034 thousand as of December 31, 2024);*
13. *The increase in supplier payables +1% is mainly due to the achievement of longer payment terms in China, offset by lower purchases in France with the termination of the contract with Iveco Heuliez.*
14. *The non-current portion amounted to €3,368 thousand in the first half of 2025 (€4,264 thousand at the end of December 2024) and the current portion to €14,258 thousand in the first half of 2025 (€23,748 thousand at the end of December 2024). The other liabilities mainly correspond to advances*



and advance payments received, social security and tax debts, income recognized in advance on specific battery warranty extensions, debts on capital increase costs, and advantages granted on zero-interest state-guaranteed loans with a maturity of between 1 and 5 years. Other liabilities are detailed in Note 7.18 of the Semi-Annual Financial Statements – Section 3.1 of this document.

## 2.3 Group consolidated cash flows

In thousands of euros	1st half of 2025	1st half of 2024	Var
Cash from business-related operations	6 281	17 229	(10 948)
Cash from investment operations	(5 273)	(14 084)	+8 811
Cash from financing operations	12 749	(4 465)	+17 214
Impact of conversion rates	(240)	35	(275)
Cash flow change	<b>13,515</b>	<b>(1 284)</b>	<b>+14 799</b>

### • Cash from business-related operations

In thousands of euros	1st half of 2025	1st half of 2024	Var
Cash flow before cost of debt	1 045	566	+ 479
Net financial and income tax <sup>(A)</sup>			
Cash tax expense (cash) <sup>(b)</sup>	(625)	1 060	(1,685)
Change in operating working capital requirement <sup>(c)</sup>	5 861	15 603	(9 742)
<b>Cash from business-related operations</b>	<b>6 281</b>	<b>17 229</b>	<b>(10 948)</b>

- a) The improvement in cash flow from operations is mainly explained by the increase in depreciation and amortization and provisions of +€2,667 thousand, which partially offset the decrease in operating income – €1,211 thousand and a lower income tax expense of €677 thousand.
- b) In the first half of 2025, this flow essentially corresponds to the cancellation of the cash effect of the 2025 CIR receivable for €750 thousand not yet collected. In the first half of 2024, this flow mainly corresponded to the net 2019/2020 CIR receivable collected for €1,410 thousand and the disbursement of corporate tax in China for €(350) thousand.
- c) The change in operating working capital (WCR) amounted to +€5,861 thousand, compared to +€15,603 thousand in the first half of 2024. It is mainly due to a decrease in inventories of -7,451 thousand euros related to the decrease in the stock of cells at the Chasseneuil du Poitou site and other assets of -7,499 thousand euros related to the decrease in the factor's retention monies. Trade receivables (excluding the translation effect) were slightly higher (+€1,209 thousand) related to non-factored customer receivables. Supplier payables increased by €1,931 thousand due to the receipt of credit from certain major Asian suppliers. Other liabilities decreased by €9,810 thousand, mainly due to the invoicing of batteries in Heuliez for which Forsee Power had received advances from the customer

The decrease in cash from business-related operations (-€10,948 thousand) is mainly attributable to the change in working capital of (-€9,742 thousand), explained above.

- **Cash from investment operations**

In thousands of euros	1st half of 2025	1st half of 2024	Var
Acquisitions of capital assets <sup>(a)</sup>	(6 127)	(14 357)	+8 230
Pledge on cash	0	100	(100)
Refund of cash pledge	618	0	+618
Assets managed under liquidity contracts	59	(67)	+126
Realized Gains (Losses) on Liquidity Contract	38	213	(175)
Receipts from financial assets	137	27	+110
Variation in scope	0	0	
<b>Cash from investment operations</b>	<b>(5 273)</b>	<b>(14 084)</b>	<b>+8 811</b>

a) These acquisitions mainly concern research and development expenses, as well as those enabling the Company to increase its production capacity or improve its production facilities in its various plants (see the consolidated cash flow statement and note 9.3 of the half-year financial statements – section 3.1 of this document).

Cash from investing activities improved mainly due to a decrease in capitalized R&D expenses, capital acquisitions (net of debts and advances paid) related to the completion of the construction of the U.S. plant in Columbus, USA.

- **Cash from financing operations**

In thousands of euros	1st half of 2025	1st half of 2024	Var
Capital increase in cash <sup>(a)</sup>	4 556	0	+4 556
Increase in the cash share premium	14 122	0	+14 122
Disbursement of IPO fees	0	0	0
Cash capital issuance costs <sup>(a)</sup>	325	0	325
Change in other financial liabilities	0	0	0
Bond issues	1 263	0	+1 263
Repayments of loans <sup>(b)</sup>	(3 128)	(3 164)	+ 36
Repayment of debts on rented property	(1 306)	(1 010)	(296)
Issuance of a short-term cash line	1 809	0	+1 809
Issuance of repayable advances	327	218	+109
Financing factor	0	0	0
Changes in related party financial liabilities	(132)	223	(355)
Bank fees paid	(59)	(457)	+398
Cash financing costs <sup>(c)</sup>	(5 028)	(274)	(4 754)
<b>Cash from financing operations</b>	<b>12 749</b>	<b>(4 465)</b>	<b>+17 215</b>

a) In the first half of 2025, these flows are mainly linked to the capital increase carried out on June 6, 2025 for €18.7 million.

b) Refer to the analysis of financial debt in section 2.5 of this document.

c) Of which foreign exchange losses disbursed -€3,180 thousand

The increase in cash from financing operations is mainly due to the capital increase received on June 24, 2025

## 2.4 Financial debt

The evolution of financial liabilities is detailed in the table below in note 7.13 of the half-yearly financial statements in section 3.1 of this document.

In thousand euros	December 31, 2024	Loan issue	Repayment	Emission fees	interest accrued under zero-interest loans	Transfer	Currency effect	Effect of effective interest rate	Net variation	Capitalised interêts	Fair value	Loan relative to IFRS 16	June 30, 2025
Loan from BEI (1)	34 349	617				(25 423)		62					9 605
Atout Loan from BPI (3)													
State-guaranteed loan from BPI (2)	625					(625)							
State-guaranteed loan from BNP (2)	835					(835)							
State-guaranteed loan from HSBC (2)	828					(828)							
Laon Bank Of China (4)		1 263					(72)						1 191
Liabilities on leased assets - non-current	14 952					(1 252)	(635)					170	13 235
Deposits received	20												20
Advances - non-current	263	327											590
Related parties financial debt	482		(132)			(235)							115
<b>Long-term financial liabilities</b>	<b>52 353</b>	<b>2 208</b>	<b>(132)</b>			<b>(29 198)</b>	<b>(707)</b>	<b>62</b>				<b>170</b>	<b>24 756</b>
Loan from BEI (1)						25 423							25 423
Atout Loan from BPI (3)	625		(625)										
State-guaranteed loan from BPI (2)	1 250		(625)			625							1 250
State-guaranteed loan from BNP (2)	1 875		(938)		51	835							1 823
State-guaranteed loan from HSBC (2)	1 881		(940)		57	828							1 826
Accrued interest on loans	1 085	284	(648)				(0)						720
Liabilities on leased assets - current	2 584		(1 306)			1 252	(88)						2 442
Accrued interest on liabilities on lease assets	22	70	(75)				(2)						15
Related parties financial debt						235							235
Short-term line of credit (4)	2 068	1 809					(304)						3 573
Fair value hedges related to foreign exchange risk (5)	651								(110)		458		999
<b>Short-term financial liabilities</b>	<b>12 040</b>	<b>2 163</b>	<b>(5 157)</b>		<b>108</b>	<b>29 198</b>	<b>(395)</b>		<b>(110)</b>		<b>458</b>		<b>38 307</b>
<b>Borrowings and financial liabilities</b>	<b>64 393</b>	<b>4 370</b>	<b>(5 288)</b>		<b>108</b>		<b>(1 102)</b>	<b>62</b>	<b>(110)</b>		<b>458</b>	<b>170</b>	<b>63 063</b>
Current	11 798	2 163	(5 157)		108	29 330	(395)				458		38 306
Non-current	52 595	2 208	(132)			(29 330)	(707)	62	(110)			170	24 757

### • Borrowings from the EIB

The Company and the EIB entered into a €20.0 million credit agreement in 2017 with the first tranche 1 of €7.5 million being made available in March 2018, tranche 2 of €7.5 million in October 2018 and the third and final tranche of €5 million in December 2019. This €20.0 million loan was fully repaid in June 2021.

It was also accompanied by 6,857 EIB Warrant A warrants issued on 15 March 2018 that are still outstanding, and leading, in the event of exercise, to the issuance of 1,127,387 ordinary shares (AOs).<sup>1</sup>

A new EIB loan was signed in December 2020, from which tranche A of €21.5 million was drawn on 16 June 2021 for a maturity of 5 years. This tranche is accompanied by 3,500 EIB Warrant C warrants issued on 4 June 2021, leading to the issuance of 500,090 ordinary shares (AO) in the event of exercise. On 28 September 2021, the Company obtained a prior approval requested by the EIB in order to be able to carry out the various capital restructuring operations prior to the IPO as well as the

<sup>1</sup> It should be noted that the number of ordinary shares (AO) to which the EIB Warrant A and EIB Warrant C warrants are entitled has been calculated at the date of preparation of the financial statements and accordingly adjusted with regard to the "Adjustment Events" (as these terms are defined in the subscription contract for the said BSAs) (i) that have already been carried out by the Company (in particular the capital increase recorded on May 9, 2023) and (ii) those that could be realized by the Company, on a fully diluted basis (i.e., if all outstanding securities and rights would be exercised by their beneficiaries). This "maximum" number would nevertheless be likely to be increased in the event of new "Adjustment Events" being carried out after the financial statements have been drawn up.

IPO itself. In return for obtaining this agreement, the capitalised interest rate applicable to Tranche A of the EIB bond has been increased by 0.5% from 4% to 4.5% per annum (applicable retroactively). In addition, the EIB demanded the payment of a restructuring fee of €1,255 thousand, which was paid to it in December 2021.

Tranche B was raised on October 21, 2021 for €8.5 million and then fully redeemed in November 2021. Following the Waiver Agreement of 28 September 2021, the issuance of tranche B was not accompanied by the issuance of 1,000 EIB Warrant D warrants, as initially provided for in the credit agreement.

Tranche C of the EIB loan was drawn on 18 December 2023 for an amount of €10 million for a period of 5 years. This tranche is accompanied by 1,000 EIB Warrant E warrants issued on 4 December 2023, leading to the issuance of 300,000 ordinary shares (AOs) in the event of exercise.

The derivative financial instruments on EIB borrowings (BSA EIB Warrant A and BSA EIB Warrant C) are set out in paragraph 2.5.2 below.

The EIB financing is detailed in note 3.1.3 of the half-yearly financial statements in section 3.1 of this document.

Discussions were initiated in June 2025 with the EIB on the restructuring of Tranche A of €25 million, repayable in full in June 2026. These discussions concluded to extend the drawing right of Tranche D, to repay part of Tranche A in advance in 2025 for €10 million by drawing on Tranche D of €10 million due 2030, to repay a second part of Tranche A for €6 million in June 2026, and to repay the balance of Tranche A for €10 million on a straight-line basis from June 2027 to June 2030. These discussions resulted in the signing of a contract on August 28, 2025, and the repayment on September 9, 2025 of Tranche A through the issuance of Tranche D.

- **Other bank financing**

In 2020, the Company has benefited from bank financing of €25.0 million through:

- State-guaranteed loans (PGE), in order to secure its cash flow needs, particularly in the context of the postponement of its projects and to cope with the consequences of the Covid-19 pandemic. These amounts to €20 million and are distributed as follows: (i) two State-guaranteed loans divided equally between HSBC and BNP Paribas for an amount of €7,500 thousand each at the annual effective rates of 1.69% and 2.14% respectively, solely for its operating needs in France (HSBC) and for the Company's cash financing to support its business in France (BNPP); and (i) an innovation support loan (PGE) granted by Bpifrance for an amount of €5,000 thousand at an overall effective rate of 2.35%. In accordance with the legal regime applicable to State-guaranteed loans, these loans had an initial maturity of one year from the date of their availability. They are not accompanied by any financial covenant. The Company has opted for the option of repaying all its state-guaranteed loans over the longest period.

The PGE with BNP is repaid quarterly from 4 September 2022 until 4 June 2026. The state-guaranteed loan with HSBC is repaid quarterly from 11 September 2022 until 11 June 2025. Finally, the PGE with the BPI is reimbursed quarterly from 30 September 2022 until 30 June 2026.

The PGE concluded with BNP Paribas was also the subject of an amendment on 19 March 2021 with the main purpose of introducing a new rate of 0.75% from the initial maturity date (4 June 2021) of this PGE and adjusting the frequency of repayment in quarterly instalments in accordance with the terms and conditions set out in the contract. In addition, the PGE concluded with HSBC was also the subject of an amendment in March 2021, bringing the rate to 0.31%.

The declarations and commitments to be made by the Company under these contracts as well

as the cases of early repayment stipulated therein comply with market standards for this type of loan (State-Guaranteed Loans - PGE) and mainly concern the solvency of the Company, the preservation of its assets, compliance with the terms of the contract concerned, its purpose and the specific conditions for granting loans guaranteed by the State.

- the Atout loan granted by Bpifrance, in the amount of €5 million and at an annual percentage rate of 5%. This loan has a one-year grace period and will then be repaid quarterly from August 31, 2021 until June 30, 2025 and is not accompanied by any financial covenant. The Company's declarations and commitments under this contract as well as the cases of early repayment are similar to the above-mentioned PGE.

In 2024, the Chinese subsidiary ZHONGSHAN FORSEE INDUSTRY LTD subscribed to a payment facility (Bill of Exchange) from the supplier CALB via the "China Merchant Bank" whose value as of 30.06.2025 is 30,000 thousand RMB or 3,572 thousand euros. In 2025, it also took out a working capital financing loan of RMB 10,000 thousand, or €1,190 thousand, with a maturity of 36 months, from Bank of China.

Forsee Power also has currency swap (FX Swap) and purchase/sale contracts with a notional of \$17.7 million as of June 30, 2025 to cover in the second half of 2025 settlements in JPY and CNY currencies with several suppliers and collections in US Dollar \$ for a significant client.

Refer to note 7.13 of the half-year financial statements in section 3.1 of this document.

#### • **Factoring**

As part of its activity, the Group has entered into factoring contracts with Facto France and benefits from the Reverse Factoring contract with Banco Santander set up by one of its main customers to accelerate the collection of trade receivables and cash inflows, by setting up financing secured by trade receivables.

The amount of receivables assigned without recourse and financed (Facto France contract) and which are no longer presented on the balance sheet, amounted to €11,316 thousand as of June 30, 2025 (€15,680 thousand as of December 31, 2024).

As part of the factoring contract included in a customer's *reverse factoring* program, the Group did not discount any receivables as of June 30, 2025 from the banking institution Banco Santander (amount also nil as of December 31, 2024).

The outstanding receivables financed by recourse and non-recourse factoring are detailed in the table below and in note 7.7 of the half-year financial statements – section 3.1 of this document.

In thousands of euros	30.06.2025	31.12.2024
Non-recourse assignment of receivables	12 179	15 680
<b>Total receivables assigned</b>	<b>12 179</b>	<b>15 680</b>

#### • **Right-of-use debt**

Right-of-use debt amounted to €15,676 thousand in the first half of 2025 and €17,536 thousand as of December 31, 2024. The decrease in this lease debt is explained by the repayment of leases over the period concerning the various sites, particularly in France and the USA.

- **Maturity of financial debts**

The maturity of financial liabilities is detailed in the table below and in note 7.13 of the half-year financial statements in section 3.1 of this document.

- **Derivatives on financial instruments**

Derivatives of financial instruments are detailed in the table below and in note 7.14 of the half-year financial statements in section 3.1 of this document.

in thousands of euros		Date of Issue	Due date	Number of BSA instruments	Number of shares subscribed in the event of exercise of the BSAs (2)	June 30, 2025	December 31, 2024
BSA Warrant A for EIB (1)		18 March 2018	March 15, 2028	6 857	1 825 547	598	397
BSA Warrant C for EIB (1)		June 4, 2021	June 4, 2041	3 500	809 793	312	203
BSA Warrant E for EIB (1)		December 4, 2023	December 4, 2043	1 000	493 888	174	96
<b>Total</b>				<b>11 357</b>	<b>3 129 218</b>	<b>1 084</b>	<b>696</b>

(1) The company has issued several Warrants (BSA) to the European Investment Bank (EIB):

- 6,857 EIB Warrant A warrants giving access to 1,825,547 ordinary shares (AO) issued on 18 March 2018 in addition to the €20 million financing;
- 3,500 EIB Warrant B warrants giving access to 809,783 ordinary shares (AO), issued on June 4, 2021 in addition to the €21.5 million financing;
- 1,000 EIB Warrant E warrants giving access to 493,888 ordinary shares (AOs), issued on 4 December 2023 in addition to the €10 million financing.

These BSAs are presented and valued as a passive derivative instrument for the following reasons:

- These BSAs do not meet the condition of an equity instrument insofar as its settlement cannot result in a fixed number of shares in the company;
- These BSAs are accompanied by a *put option* allowing the EIB to have a cash repayment for the fair value of the shares not received.

(2) The conversion parities of these warrants did not change in the first half of 2025 following the capital increase.

The maturity of derivatives on financial instruments is between 1 and 5 years for Warrant A warrants and more than 5 years for Warrant C and E warrants.

## 2.5 Investments

### 2.5.1 Main investments made

The total amount of investments made by the Group amounted to €5,214 thousand in the first half of 2025 compared to €14,084 thousand in the first half of 2024. It should be noted that investment was high in the 1st half of 2024 due to the completion of work on the American plant.

### 2.5.2 Main investments in progress

Acquisitions of net property, plant and equipment amounted to €1,492 thousand in the first half of 2025, compared to €7,542 thousand in the first half of 2024.

These investments mainly concerned:

- Developments within the factories
- test equipment

### 2.5.3 Key future investments

The Group plans to continue a sustained effort in the development of new products, as well as research, in order to deploy its continuous product improvement plan at a satisfactory pace. This effort, which also meets market expectations, will enable the Group to maintain a high-quality product offering in its various market sectors in the years to come.

## 2.6 Post-closing events

- Stock financing:

The Group has set up stock financing during the 1st half of 2025 with a banking pool. A 1st draw of €10 million took place on April 28, 2025, refunded on June 30, 2025. A second draw of €9.5 million took place on July 25, 2025.

- Restructuring of tranche A of EIB debt:

The Group has obtained an agreement from the EIB to restructure Tranche A, initially repayable in full in June 2026 for €26 million: only €6 million will be repaid in June 26, €10 million will be repaid in June 2030 and €10 million will be repaid on a straight-line basis from June 2027 to June 2030.

Obtaining this agreement, the drawdown of Tranche D of €10 million maturing in September 2030, and the early repayment of Tranche A for €10 million with an initial maturity in June 2026 would lead to the borrowings being presented to the EIB as non-current financial debt for €19,152 thousand (value of contractual flows); these debts are presented as current financial debts as of June 30, 2025.

The exercise prices of the tranche C warrants (respectively Warrants E) have been revised to the par value of Forsee Power's shares.

- Long-term partial activity rebound (APLDR)

On 24 July 2025, Forsee Power and the union delegates signed a long-term short-time work agreement for all employees of Forsee Power France with a reduction in the legal working time of up to 40%. This agreement comes into force on 1 September 2025 for a period of 18 consecutive or non-consecutive months and expires on 31 August 2027. This agreement aims to adapt to the decline in



activity and in particular the order book for the coming months and to prepare for a recovery in activity in the medium term while preserving jobs.

- Contract termination plan in France

On September 10, 2025, Forsee Power's management announced a draft collective termination plan in France in order to deal with the expected decline in activity in the short term.

- China Layoff Plan

On September 4, 2025, Forsee Power announced a workforce reduction plan with immediate effect in its Chinese subsidiaries in order to adapt to the expected decline in activity.

- Signing of a sublease agreement in the United States

On July 31, 2025, Forsee Power Inc. signed a sublease agreement for part of the industrial building leased to Hilliard in the United States. This lease is for an initial period of 2 years, renewable for a period of one year.

## 2.7 Key Related Party Transactions

The significant transactions with related parties are detailed in Note 10.2 to the half-year financial statements.

## 2.8 Description of key risks and uncertainties for the remaining six months

The main risks and uncertainties to which the Company believes it will be exposed as of the date of this half-year financial report are detailed in Chapter 3 "Risk Factors" of the 2024 Universal Registration Document, published on April 25, 2025.

The Company does not anticipate any changes in these risks that could have an impact on the second half of fiscal 2025 apart from the two elements described below.

- i) Liquidity risk:

The paragraphs on the Group's funding and liquidity risks in chapter 3.1.2 of the 2024 Universal Registration Document, published on April 25, 2025, are replaced by the following:

### Risk description

Forsee Power is facing a liquidity risk, i.e. a risk that the Group will not be able to meet its financial obligations inherent in the continuation of its activity, given the financing needs for the development of its business.

Forsee Power has reviewed its liquidity risk for the next 12 months to September 2026 in the following light of the following:

- The level of available cash at 30 June 2025 amounted to €18.8 million, an improvement compared to the level of cash at the end of December 2024 (€5.3 million) thanks in particular to:
  - A capital increase in cash of €18.7 million carried out on June 24, 2025.
  - The establishment of financing by a banking pool of the stock of the Chasseneuil plant of €9.5 million. For technical reasons, this financing had to be repaid by 30 June and was able to be set up again in July. The group thus has an authorization of €11.5



million, drawn up to €9.5 million for the moment. The Group benefits from this financing until 31-Dec-2025 and has assumed that it will be extended over the forecast period under consideration.

- In line with its press release of May 16, 2025, relating to the revision of the short-term commercial outlook (order delay, increased Asian competition), the cash projections related to the Group's activity over the next 12 months have been revised, in line with our better knowledge of the Group's markets.
- Initiatives are also being implemented to intensify commercial prospecting actions with the main French and foreign manufacturers and integrators.
- The Group immediately took measures to adjust its level of operating expenses, as well as its capital expenditures, mainly in France and China (see paragraph 10.1 – Events subsequent to June 30, 2025 of the consolidated financial statements of this document). These measures, effective from September, in accordance with the legislation of the countries concerned, will enable the Group to achieve substantial savings that have been taken into account in the projections.
- The Group continues to benefit from its non-recourse factoring program with the Facto France institution, financing 2 Chinese banks.
- On 2 September, the Group also completed the renegotiation of tranche A with the EIB, which will reduce the repayment in June 26 by €20 million. The Group is also working on setting up very long-term financing for its research and development program, of which 2 tranches of €6 million are expected, one by the end of 2025 and the other in the first half of 2026, respectively.

Based on these forecasts and ongoing actions, the Group believes that it will have sufficient resources to justify the application of the going concern principle to the Group's half-year financial statements as of June 30, 2025.

Refer to Note 7.15.2 "Liquidity Risk Management" in the consolidated financial statements of this document.

### **Mitigation of the risk**

In order to control its liquidity and funding risks, the Group is committed to maintaining a strong relationship with its financial partners. He is in constant exchange with his creditors). Forsee Power also has equity capital in the event of a lack of liquidity, and the shareholding was strengthened in 2023. The Group anticipates customer delivery or payment delays in order to manage them as well as possible, and improves its customer analysis in order to better monitor collections and reminders. He also negotiates future payment terms and requests with his suppliers as their relationships are strengthened.

- ii) Risk related to the current economic and political environment.

The paragraphs on risks related to the macroeconomic and geopolitical context in chapter 3.1.3 of the 2024 Universal Registration Document, published on April 25, 2025, are replaced by the following:

As an international player, Forsee Power is exposed to exchange rate fluctuations, in particular due to its operations in China, India and Poland, as well as its transactions in US dollars, yuan and yen. An unfavorable evolution of interest rates could affect its consolidated financial results. 87 As regards the risks associated with changes in interest rates, Forsee Power's exposure relates mainly to its future financing needs. Although its current debts are at fixed rates, a rise in rates could make future access to credit more expensive, impacting its financing capacities. In addition, global geopolitical instability, accentuated by factors such as armed conflicts or a health crisis, such as the war in Ukraine and the Covid-19 pandemic, is putting increased pressure on the costs of raw materials, including lithium-ion in cell batteries, as well as on battery and energy costs. In addition, macroeconomic and political uncertainties, such as government instability or reduced public support for electrification, are likely to disrupt the business model of Forsee Power and its customers.

The tariff policy pursued by the new US administration has led to uncertainty about the cost of raw materials imported for the assembly of batteries at Forsee Power's US site or that of batteries assembled at Forsee Power's subsidiaries abroad, thus slowing down order intake by Forsee Power's American prospects.

### **Mitigation of the risk**

The Group actively monitors exchange rate fluctuations and subscribes to foreign exchange hedges (forward contracts) from time to time to limit risk when paying invoices to certain foreign suppliers. The arrival of a new treasurer has strengthened the exchange rate hedging systems. Transactions between the head office and the Chinese subsidiaries are now conducted in Yuan (RMB) rather than US dollars, thus limiting exposure to fluctuations. In addition, the Group favours purchases in local currency when possible to balance its financial flows. Regarding financing needs that may be impacted by interest rates, the Group regularly reviews its financing needs. It anticipates the negotiation or renegotiation of its credit lines, in partnership with its bankers in order to ensure favourable interest rates, and works in particular with the European Investment Bank (EIB). To cope with the increase in raw material costs that may result from a tense geopolitical situation, the Group includes price revision clauses in its contracts with its customers. It is also diversifying its suppliers and technologies to secure its supplies. The electric vehicle market, mainly concentrated in stable economic zones, supports the resilience of the Group's business model. More restrictive payment terms have been put in place in unstable areas. In addition, the development of best practices, such as business continuity plans and staff protection measures since the Covid-19 pandemic, makes it possible to deal with crises of different kinds.

# 3

## **Unaudited interim condensed financial statements for the first half ended June 30, 2025**

### 3.1 Group consolidated financial statements as of June 30, 2025

#### Consolidated Statement of Financial Position (Unaudited)

in thousands of euros	Notes	June 30, 2025	December 31, 2024
<b>Non-current assets</b>		<b>78 323</b>	<b>82 115</b>
Goodwill	7.1	1 523	1 523
Intangible assets	7.2	34 003	31 732
Tangible capital assets	7.3	35 905	41 177
Non-current financial assets	7.4	1 373	2 164
Investments in associates	7.5	4 191	4 289
Other non-current assets	7.8	947	1 139
Deferred tax assets	7.19	381	92
<b>Current assets</b>		<b>86 527</b>	<b>87 279</b>
Stocks	7.6	35 035	43 294
Trade receivables and related accounts	7.7	12 191	11 161
Other current assets	7.8	20 417	27 456
Cash and cash equivalents	7.9	18 885	5 369
<b>Total Assets</b>		<b>164 850</b>	<b>169 394</b>
<b>Equity</b>		<b>53 227</b>	<b>47 554</b>
<b>Equity attributable to owners of the parent company</b>		<b>53 227</b>	<b>47 554</b>
Issued share capital	7.10	11 730	7 174
Issue premiums	7.10	63 794	66 616
Conversion reserves	7.10.5	(1 408)	(258)
Reserves	7.10	(9 824)	(13 905)
Net income	7.10	(11 065)	(12 074)
<b>Minority interests</b>		<b>(0)</b>	<b>(0)</b>
<b>Debts</b>		<b>111 623</b>	<b>121 841</b>
<b>Non-current liabilities</b>		<b>40 322</b>	<b>67 599</b>
Provisions for liabilities and charges	7.11	9 434	8 626
Employee Benefits	7.12	532	435
Borrowing and financial debts	7.13	24 756	52 594
Derivatives on financial instruments	7.14	1 084	696
Other non-current liabilities	7.18	3 368	4 299
Deferred tax liabilities	7.19	1 148	948
<b>Current liabilities</b>		<b>71 301</b>	<b>54 241</b>
Provisions for liabilities and charges	7.11	321	410
Borrowing and financial debts	7.13	38 307	11 799
Supplier payables	7.17	18 415	18 320
Other current liabilities	7.18	14 258	23 712
<b>Total Liabilities</b>		<b>164 850</b>	<b>169 394</b>

## Consolidated Statement of Profit and Loss (Unaudited)

in thousands of euros	Notes	June 30, 2025	June 30, 2024
<b>Turnover</b>	8.1	<b>80 887</b>	<b>84 401</b>
Other operating income and expenses	8.2	(533)	(366)
External services and purchases consumed	8.3	(60 802)	(66 360)
Personnel costs	8.4	(16 167)	(15 899)
Taxes	8.5	(528)	(566)
Depreciation	8.6	(6 001)	(4 001)
Net impairment	8.6	(639)	(1 012)
Net provisions	8.6	(762)	(200)
<b>Recurring operating income</b>		<b>(4 543)</b>	<b>(4 002)</b>
<b>Non-recurring operating income</b>	8.7	<b>(670)</b>	
<b>Operating income</b>		<b>(5 213)</b>	<b>(4 002)</b>
Financial products	8.8	20	51
Cost of gross financial debt	8.8	(2 076)	(2 073)
Other net financial income and expenses	8.8	(3 490)	3 960
<b>Financial result</b>	8.8	<b>(5 547)</b>	<b>1 938</b>
Results on associates	7.5	(108)	(77)
<b>Profit before tax</b>		<b>(10 868)</b>	<b>(2 142)</b>
Income taxes	8.9	(197)	(874)
<b>Consolidated net income</b>		<b>(11 065)</b>	<b>(3 016)</b>
<i>Of which the share attributable to the owners of the parent company</i>		<i>(11 065)</i>	<i>(3 016)</i>
<i>Of which minority interests</i>		<i>(0)</i>	<i>(0)</i>
<b>Net earnings per share</b>	7.10.6	<b>(0,15) €</b>	<b>(0,04) €</b>
<b>Diluted net income per share</b>		<b>(0,15) €</b>	<b>(0,04) €</b>

## Statement of Other Comprehensive Income (Unaudited)

in thousands of euros	Notes	June 30, 2025	June 30, 2024
<hr/>			
<b>Consolidated net income (A)</b>		<b>(11 065)</b>	<b>(3 016)</b>
<hr/>			
<b>Other comprehensive income</b>			
<hr/>			
Translation difference over the period	7.10.5	(1 150)	(113)
Translation difference on non-monetary assets at the date of the change in functional currency			27
Change in fair value of foreign currency cash flow hedging instruments		(458)	
Tax Effects		115	
<hr/>			
<b>Total Equity and Profit or Loss Gains and Losses</b>		<b>(1 494)</b>	<b>(86)</b>
<hr/>			
Change in Actuarial Gains and Losses for Defined Benefit Plans	7.12	(13)	(6)
Tax Effects		3	1
<hr/>			
<b>Total Equity and Non-Transferable Gains and Losses</b>		<b>(10)</b>	<b>(4)</b>
<hr/>			
<b>Total Gains and Losses Recognized in Equity, Net of Income Tax (B)</b>		<b>(1 504)</b>	<b>(90)</b>
<hr/>			
<b>Comprehensive result (A) + (B)</b>		<b>(12 568)</b>	<b>(3 106)</b>
<i>Of which the share attributable to the owners of the parent company</i>		<i>(12 568)</i>	<i>(3 106)</i>
<i>Of which minority interests</i>			

## Consolidated Statement of Cash Flows (Unaudited)

in thousands of euros	Notes	June 30, 2025	June 30, 2024
<b>Operating income</b>		<b>(5 213)</b>	<b>(4 002)</b>
<i>Elimination of calculated items and other cash flow items</i>			
Results on associates		(108)	(77)
Depreciation and amortization and provisions	9.1	6 810	4 155
(Plus)/Loss on disposals	9.4	0	0
Payments in shares	7.10.3 .2	61	266
Income tax expense (income)	8.9	197	874
Income from operating expenses	9.2	(701)	(650)
<b>Cash flow from operations before cost of net financial debt and taxes</b>		<b>1 045</b>	<b>566</b>
<b>Change in subsidies</b>		<b>0</b>	<b>0</b>
Change in corporate income tax receivables and payables (excluding the tax credit)	9.2	125	(350)
Change in the CIR receivable	7.8	(750)	1 410
<b>Disbursed tax expense</b>		<b>(625)</b>	<b>1 059</b>
Stocks	9.2	7 451	(1 051)
Trade receivables	9.2	(1 209)	14 549
Other receivables	9.2	7 499	(32)
Supplier payables	9.2	1 931	(7 417)
Other liabilities	9.2	(9 810)	9 554
<b>Change in operating working capital requirement</b>		<b>5 861</b>	<b>15 603</b>
<b>Cash from operations related to the activity (A)</b>		<b>6 281</b>	<b>17 229</b>
Acquisitions of capital assets (net of debts and advances paid)	9.3	(6 127)	(14 357)
Implementation of the cash pledge	7.4	0	100
Refund of cash pledge	7.4	618	0
Assets managed under liquidity contracts	7.4	59	(67)
Realized Gains (Losses) on Liquidity Contract	7.4	38	213
Disposals of capital assets (net of receivables)	9.5	0	0
Receipts from financial assets	7.4	137	27
<b>Cash from investment operations (B)</b>		<b>(5 273)</b>	<b>(14 084)</b>
Capital increase in cash	7.10	4 556	0
Increase in the share premium	7.10	14 122	0

Change in capital issuance costs (excluding IPO fees)	7.18	325	0
Debt issues	7.13	1 263	0
Repayments of loans	7.13	(3 128)	(3 164)
Repayment of debts on rented property	7.13	(1 306)	(1 010)
Issuance of a short-term cash line	7.13	1 809	0
Issuance of repayable advances	7.13	327	218
Changes in related party financial liabilities	7.13	(132)	223
Bank fees paid	8.8	(59)	(457)
Disbursed financial expenses	8.8	(5 028)	(274)
<b>Cash from financing operations (C)</b>		<b>12 749</b>	<b>(4 465)</b>
Impact of conversion rates		(240)	35
<b>Change in cash (A) + (B) + (C)</b>		<b>13 516</b>	<b>(1 285)</b>
Net cash at the opening	7.9	5 369	25 902
Net cash at closing	7.9	18 885	24 617
<b>Change in net cash</b>		<b>13 516</b>	<b>(1 285)</b>



## Consolidated Statement of Changes in Equity (Unaudited)

in thousands of euros	Notes	Issued share capital	Capital-related premiums	Conversion reserves	Reserve on payment in shares	Own shares	Other Reserves and Overall Results	Total attributable to owners of the parent company	Minority interests	Equity
<b>Shareholders' equity as of December 31, 2024</b>										
		7 175	66 616	(258)	5 851	(315)	(31 515)	47 554		47 554
Capital increase in cash	7.10.1	4 556	14 122					18 678		18 678
Issue costs on capital increase			(437)					(437)		(437)
Reclassification of the share premium to reserves			(16 507)				16 507			
Allocation of free shares										
Payments in shares	7.10.3.2				61			61		61
Overall result				(1 150)			(11 418)	(12 568)		(12 568)
Other							0	0		0
Fair value									(0)	(0)
Change in treasury shares held under the liquidity contract	7.10.4						(60)	(60)		(60)
Profit on disposal of treasury shares and change in fair value of treasury shares held	7.4									
<b>Shareholders' equity as of June 30, 2025</b>										
		11 731	63 794	(1 408)	5 912	(315)	(26 487)	53 227		53 227

<b>Shareholders' equity as of December 31, 2023</b>										
		7 155	177 661	(224)	5 966	(430)	(130 893)	59 238		59 238
Payments in shares	7.10.3.2				115		151	266		266
Allocation of free shares										
Overall result				(113)			(2 993)	(3 106)		(3 106)
Change in treasury shares held	7.10.4					88		88		88

under the liquidity contract Profit on disposal of treasury shares and change in fair value of treasury shares held	7.4				(223)		(223)	(223)
Shareholders' equity as of June 30, 2024	7 155	177 661	(337)	6 081	(565)	(133 735)	56 263	56 263

## **Summary to the Notes to the Consolidated Financial Statements under IFRS**

<i>Note 1. Presentation of the Forsee Power Group .....</i>	<i>36</i>
<i>Note 2. Highlights .....</i>	<i>37</i>
<i>Note 3. Accounting framework, consolidation methods, methods and rules of measurement .....</i>	<i>38</i>
<i>Note 4. Information on the scope of consolidation .....</i>	<i>42</i>
<i>Note 5. Information allowing the comparability of accounts .....</i>	<i>43</i>
<i>Note 6. Information by business segment and geography .....</i>	<i>44</i>
<i>Note 7. Information on items in the consolidated statement of financial position .....</i>	<i>47</i>
<i>Note 8. Information on items in the consolidated statement of comprehensive income .....</i>	<i>82</i>
<i>Note 9. Information on items in the statement of the consolidated cash flow statement .....</i>	<i>87</i>
<i>Note 10. Other information .....</i>	<i>89</i>

## 1. Presentation of the Forsee Power Group

Forsee Power SA, referred to as the "Forsee Power Group" or "Group", is a public limited company under French law created in February 2007, and registered with the Créteil Trade and Companies Register under number 494 605 488.

The registered office of Forsee Power S.A. is located at 1 Boulevard Hippolyte Marquès in IVRY-SUR-SEINE 94200.

Forsee Power S.A. is a company operating in the design and integration of batteries specialized in the field of:

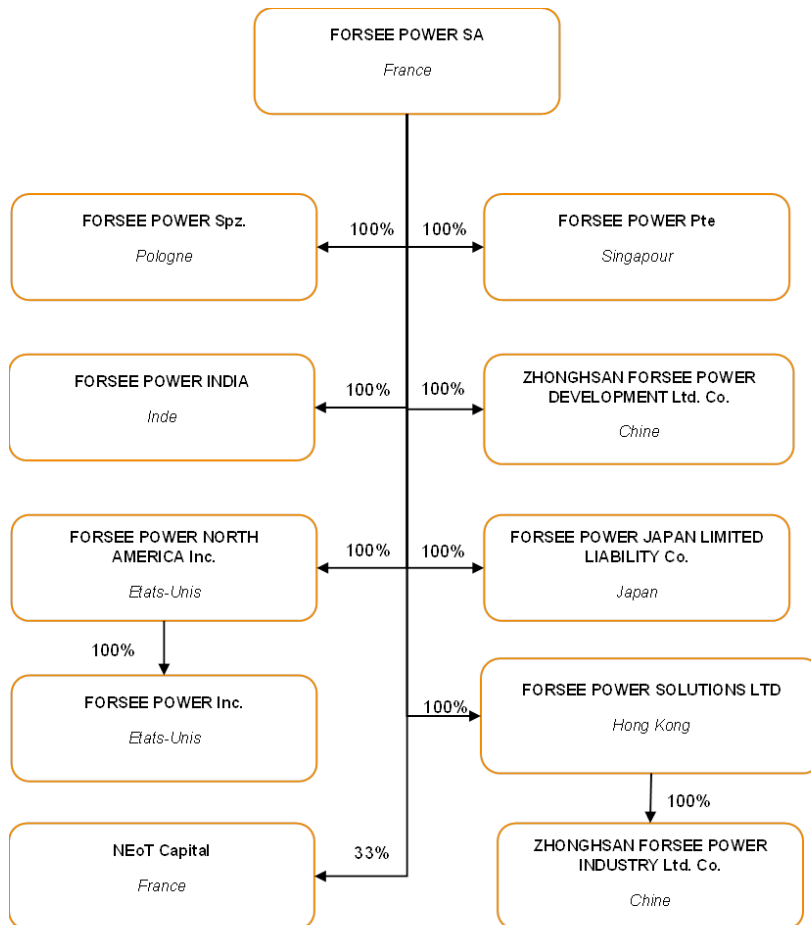
- Portability and mobility (scooters, rolling stock, medical facilities, professional tools and construction equipment, etc.);
- Electric transport (buses, trucks, short circuit vehicles, rail transport).

The Group was formed following several company creations and external growth operations of Uniross Batteries (formerly Alcatel Saft) in 2011, Ersé in 2012, and Dow Kokam France (formerly Société de Véhicules Electriques – SVE) in 2013.

The condensed half-year consolidated financial statements are prepared in accordance with IFRS as adopted by the European Union and were approved on September 10, 2025 by the Board of Directors of Forsee Power S.A.

Forsee Power S.A. has been listed on the regulated market Euronext Paris Compartment B since November 3, 2021 under number FR0014005SB3.

### Group organizational chart as of June 30, 2025



## 2. Highlights

The typical events for the period ended June 30, 2025 are as follows:

- **New product launches and business development**

- Forsee Power has launched a new range of PULSE PLUS batteries, a new system of high-power batteries for heavy vehicles with a first commercial success since Medcom, a specialist in electronic power systems for rail vehicles, has chosen Forsee Power to equip the trams of a major American city with its PULSE PLUS batteries.
- Innovation Rail Technologies (IRT) has chosen the FORSEE ZEN PLUS battery system to retrofit locomotives in the United States.
- Turkish manufacturer Bozankaya has chosen the FORSEE PULSE 15 high-power battery system to equip Prague's trolleybuses, for which it recently won a tender.
- Forsee Power has launched a new GO 6 power battery, an LFP solution designed to meet the growing demands of compact agricultural, industrial and construction machinery as well as four-wheeled light electric vehicles.
- Light electric vehicle manufacturer Westward Industries chooses Forsee Power's battery systems, which will begin production at the Hilliard, Ohio plant in the second half of 2025.
- Forsee Power has signed a partnership agreement with the company Connected Energy to jointly design and develop a modular and scalable energy storage solution.

- **Capital increase of €18.7 million**

On 24 June 2025, Forsee Power carried out a capital increase in cash of €18.7 million (including the issue premium) leading to the creation of 45 555.031 new ordinary shares and an increase in the share capital of €4,556 thousand.

- **Financing**

- In April 2025, the group set up stock financing in the form of commercial paper secured by the stock of the Chasseneuil plant for 130% of the financing amount. A 1st draw of €10 million was reimbursed on 30 June and a second draw of €9.5 million took place in July 2025.
- Discussions were initiated in June 2025 with the EIB on the restructuring of Tranche A of €25 million, repayable in full in June 2026. These discussions concluded to extend the drawing right of Tranche D, to repay in 2025 in advance part of Tranche A for €10 million by drawing on Tranche D of €10 million due 2030, to repay a second part of Tranche A for €6 million in June 2026, and to repay the balance of Tranche A for €10 million on a straight-line basis from June 2027 to June 2030. These discussions resulted in the signing of a contract on August 28, 2025, and the repayment on September 9, 2025 of Tranche A through the issuance of Tranche D.

The exercise prices of the tranche C warrants (respectively Warrants E) have been revised to the par value of Forsee Power's shares.

- **Litigation with Unu GmbH**

Note 7.11 presents in detail the various disputes with Unu GmbH.

The procedures did not change significantly in the first half of 2025 compared to 31 December 2024.

- **Impact related to the situation in Ukraine and Russia**

The Group is not exposed to the restrictive measures imposed on Russia insofar as Forsee Power has no employees, customers or suppliers in this country.

On the other hand, there are logistical impacts and increases in material costs, linked to the geopolitical situation in Ukraine and in the energy sector, but the Group is not directly exposed.

- **Tariffs in the USA**

The tariff policy pursued by the new US administration has led to uncertainty about the cost of raw materials imported for the assembly of batteries at Forsee Power's US site or that of batteries assembled at Forsee Power's subsidiaries abroad, thus slowing down order intake by Forsee Power's American prospects.

### **3. Accounting framework, consolidation methods, methods and rules of measurement**

#### **3.1 Basis for the preparation of interim consolidated financial statements**

##### **3.1.1 Accounting framework**

The accounting policies used for the preparation of the condensed interim consolidated financial statements are in accordance with the International *Financial Reporting Standard (IFRS)* as issued by the International Accounting Standard Board (IASB) and adopted by the European Union as of June 30, 2025. This framework incorporates international accounting standards (IAS and IFRS) and the interpretations of the International Financial Reporting Standards Interpretation Committee (SIC and IFRIC).

These standards and interpretations are applied consistently over the periods presented.

The consolidated financial statements presented as of 30 June 2025 are condensed interim consolidated financial statements in accordance with IAS 34 on interim financial reporting. In accordance with IAS 34, only a selection of material explanatory notes are included in these condensed financial statements as of June 30, 2025. These notes do not contain all the information required for the full annual financial statements and should be read in conjunction with the consolidated financial statements for the year ended December 31, 2024 and included in the Universal Registration Document (URD) registered by the Autorité des Marchés Financiers on April 25, 2025.

The Group has applied the standards and interpretations issued by the IASB and adopted by the European Union, the application of which is mandatory from 1 January 2025. The application of these texts did not have a significant impact on the financial statements and on the information to be presented as of June 30, 2025.

The Group has not pre-applied the standards and interpretations issued by the IASB and adopted by the European Union but whose application is not mandatory as of June 30, 2025. In an initial analysis, the Group does not expect any significant effect from the application of these texts on its financial statements and on the information to be presented.

Standards and interpretations issued by the IASB but not yet adopted by the European Union will only enter into force on a mandatory basis from the date of adoption and are therefore not applied by the Group as of June 30, 2025. The standards and interpretations that may be relevant to the Group are IFRS 18 on the presentation of consolidated financial statements and disclosures, which will be applied from 2027 onwards. The impact of the implementation of these laws is currently being analysed.

The currency in which the consolidated financial statements and notes to the financial statements are presented is the Euro.

### **3.1.2 Significant accounting estimates and judgments used by Management in the financial statements as of June 30, 2025**

The preparation of these financial statements in accordance with international accounting standards involves the use of estimates and assumptions by management that have an impact on the application of accounting policies and on the amounts of assets and liabilities, income and expenses, and on information relating to contingent assets and liabilities.

Estimates and underlying assumptions are based on information available at the time of preparation. These estimates may be revised if the circumstances on which they were based change or as a result of new information. Actual future results may differ from these estimates. Management may revise these estimates based on past experience and market view. When an estimate is revised, it does not constitute an error correction.

In preparing the condensed interim consolidated financial statements, the accounting estimates that require management to make assumptions are the same as those described in the consolidated financial statements for the year ended December 31, 2024.

In the absence of applicable standards or interpretations, the Group relies on accounting principles that will provide relevant and reliable information to ensure that the financial statements present fairly the Group's financial position, financial performance and cash flows.

The assumptions did not change as of June 30, 2025 compared to the assumptions made for the year ended December 31, 2024.

There was no change as of June 30, 2025 in the exercise of a judgment requiring specific treatment in the accounting policies process.

### **3.1.3 Going concern**

The half-year condensed consolidated financial statements as of June 30, 2025 have been prepared on a going concern basis based on the following items:

- The level of available cash at 30 June 2025 amounted to €18.8 million, an improvement compared to the level of cash at the end of December 2024 (€5.3 million) thanks in particular to:
  - A capital increase in cash of €18.7 million carried out on June 24, 2025.
  - the establishment of financing by a banking pool of the stock of the Chasseneuil plant of €9.5 million. For technical reasons, this financing had to be repaid by 30 June and was able to be set up again in July. The group thus has an authorization of €11.5 million, drawn up to €9.5 million for the moment. The Group benefits from this financing

until 31-Dec-2025 and has assumed that it will be extended over the forecast period under consideration.

- In line with its press release of May 16, 2025, relating to the revision of the short-term commercial outlook (order delay, increased Asian competition), the cash projections related to the Group's activity over the next 12 months have been revised, in line with our better knowledge of the Group's markets.
- Initiatives are also being implemented to intensify commercial prospecting actions with the main French and foreign manufacturers and integrators.
- The Group immediately took measures to adjust its level of operating expenses, as well as its capital expenditures, mainly in France and China (see paragraph 10.1 – Events subsequent to June 30, 2025 of the consolidated financial statements of this document). These measures, effective from September, in accordance with the legislation of the countries concerned, will enable the Group to achieve substantial savings that have been taken into account in the projections.
- The Group continues to benefit from its non-recourse factoring program with the Facto France institution, financing 2 Chinese banks.
- On 2 September, the Group also finalised the renegotiation of tranche A with the EIB, which will reduce the repayment in June 26 by €20 million. The Group is also working on setting up very long-term financing for its research and development program, of which 2 tranches of €6 million are expected, one by the end of 2025 and the other in the first half of 2026, respectively.

Based on these forecasts and ongoing actions, the Group believes that it will have sufficient resources to justify the application of the going concern principle.

#### **3.1.4 Consideration of climate change risks**

The Group's exposure to the consequences of climate change is limited and is presented in Part E2 of the Sustainability Report included in the Management's Discussion and Analysis for the year ended December 31, 2024.

Climate change risks did not change in the first half of 2025 compared to December 31, 2024.

### **3.2 Consolidation Arrangements**

#### **3.2.1 Closing date and annual accounts of consolidated companies**

These consolidated financial statements have been prepared on the basis of the individual financial statements of the subsidiary companies of Forsee Power SA. All these accounts cover a period of 6 months.

The financial statements used for comparative information are those for the period ended December 31, 2024 for the statement of financial position and those for the period ended June 30, 2024 for the statement of income and the statement of cash flows, which cover a period of 6 months.

The half-year financial statements for the periods presented by the consolidated companies are prepared in accordance with the Group's accounting principles and valuation methods. They are



restated in order to be brought into line with the accounting principles and IFRS framework used for the preparation of the consolidated financial statements.

### 3.2.2 Translation of foreign currency accounts

The translation of financial statements prepared in foreign currencies is carried out using the "closing price" method:

- Assets and liabilities, whether monetary or non-monetary, are translated into euro at the closing exchange rate, with the exception of components of equity which are translated at the historical exchange rate;
- The items in the income statement and the cash flows are translated into euro at the exchange rate at the transaction dates or, in practice, at a rate close to it, which corresponds, except in the event of significant price fluctuations, to the average rate for the period;
- The resulting translation difference is recorded among the other comprehensive income (OCI), and component of the "Conversion Reserve" divided between the Group's share and the share of minority interests, if applicable.

The conversion rates used for the preparation of the consolidated financial statements for the periods presented are as follows:

The conversion rates used for the preparation of the half-year consolidated financial statements for the periods presented are as follows:

Currency	Currency code	Rates as of June 30, 2025 €1 = currency	6-month average rate June 30, 2025 €1 = currency	Rates as of December 31, 2024 €1 = currency	12-month average rate December 2024 €1 = currency	6-month average rate as of June 30, 2024 €1 = currency
Dollar de Hong Kong	HKD	9,20010	8,50328	8,06860	8,44536	8,45404
Chinese yuan renminbi	CNY	8,39700	7,91549	7,58330	7,78747	7,80111
Polish zloty	PLN	4,24230	4,23059	4,27500	4,30580	4,31688
Indian Rupee	INR	100,56052	93,97648	88,93347	90,55625	89,98624
Singapore Dollar	SGD	1,49410	1,44561	1,41640	1,44581	1,45606
United States Dollar	USD	1,17200	1,09124	1,03890	1,08238	1,08125
Japanese Yen	JPY	169,17010	162,04671	163,06005	163,85196	164,46124

### 3.3 Accounting Policies and Valuation Rules

The accounting methods and valuation rules used for the preparation of the half-year consolidated financial statements as of 30 June 2025 are identical to those used for the preparation of the annual consolidated financial statements for the year ended 31 December 2024.

#### 4. Information on the scope of consolidation

The scope of consolidation for the periods presented is as follows:

Company	Localization	Motto	June 30, 2025			December 31, 2024		
			% Control	% Interest	Method of consumption	% Control	% Interest	Method of consumption
1 - Forsee Power SA	France	Euro	100%	100%	parent company	100%	100%	IG
2 - Forsee Power Solutions Ltd.	Kong	Dollar de Hong Kong	100%	100%	IG	100%	100%	IG
3 - Zhongshan Forsee Power Industry Co Ltd.	China	Yuan renminbi	100%	100%	IG	100%	100%	IG
4 - Zhongshan Forsee Power Development Co Ltd.	China	Yuan renminbi	100%	100%	IG	100%	100%	IG
5 - Forsee Power Spz	Poland	Zloty	100%	100%	IG	100%	100%	IG
6 - Forsee Power India Private Ltd	India	Indian Rupee	100%	100%	IG	100%	100%	IG
7 - Forsee Power Pte Ltd	Singapore	Singapore Dollar	100%	100%	IG	100%	100%	IG
8 - NEoT Capital	France	Euro	33,21%	33,21%	ME	33,21%	33,21%	ME
9 - Forsee Power North America Inc	USA	United States Dollar	100%	100%	IG	100%	100%	IG
10 - Forsee Power Inc	USA	United States Dollar	100%	100%	IG	100%	100%	IG
11 - Forsee Power Japan GK	Japan	Japanese Yen	100%	100%	IG	NA	NA	NA

The scope of consolidation chosen by the Group's parent company (1) includes nine fully consolidated companies (IG) and one equity-accounted company (MEE) as of June 30, 2025.

The identification of the entities is as follows:

- (2) Forsee Power Solutions Ltd, a company incorporated under the laws of Hong Kong whose registered office is located at Flat/RM 2806, Central Plaza, 18 Harbour Road, Wanchai, Hong Kong, and registered under number 58025949-000-03-18-0 in the Hong Kong Trade and Companies Register;
- (3) Zhongshan Forsee Power Industry Co. Ltd, a company incorporated under the laws of China with its registered office at 1 and 2<sup>Th</sup> 39 Gongye Da Dao Zhong, Industry District, Xiao

LanTown, Zhong Shan in the People's Republic of China, and registered under number 9144200075451119XY at *Zhongshan Administration for Market Regulation*;

- (4) Zhongshan Forsee Power Development Co. Ltd, a company incorporated under the laws of China, whose registered office is located at No.39 Gongye Da Dao Zhong, Industry District, Xiao LanTown, Zhong Shan in the People's Republic of China, and registered under number 91442000MA52PUYC0T at *Zhongshan Administration for Market Regulation* ;
- (5) Forsee Power Spz, a company incorporated under Polish law, with its registered office at ul. Prosta 27a, 55-114 Ligota Piękna, Poland, and registered under number 0000256591 in the National Court Register;
- (6) Forsee Power India Private Ltd, a company incorporated under the laws of India, whose registered office is at 4th Floor, World Mark 3, Asset 7, Aerocity, NH-8, Delhi, South West Delhi, Delhi, India, 110037, and registered under number U51909DL2020FTC365683 in the New Delhi Companies Register.
- (7) Forsee Power PTE Ltd, a company incorporated under the laws of Singapore, whose registered office is at 1 Georges Street, No. 10-01, One Georges Street, Singapore (049145), and registered under number 201838879C in the Singapore Companies Register.
- (8) NEoT Capital, a simplified joint-stock company incorporated under French law, whose registered office is located at 49 rue de Ponthieu, 75008 Paris, France and registered under number 821 239 670 in the Paris Trade and Companies Register.
- (9) Forsee Power North America Inc., a U.S. corporation incorporated in 2022, with its registered office at 1209 Orange Street, Wilmington, Delaware (19801), New Castle County, and registered with the Delaware Register of Commerce and Companies under EIN number 88-2706910.
- (10) Forsee Power Inc., a U.S. corporation established in 2022, with its registered office at 4555 Lyman Drive, Hilliard (43026), Ohio, and registered under number EIN 88-2794171 in the Columbus Companies Registry.
- (11) Forsee Power Japan GK, a company incorporated under Japanese law established in 2023, whose registered office is located at 3-7-1 Minatomirai, Nishi-ku in Yokohama, Japan, and registered under number 7020003023279 in the Yokohama Trade and Companies Register.

All these subsidiaries are included in the books of Forsee Power SA, a company incorporated under French law whose registered office is located at 1 Boulevard Hippolyte Marquès in Ivry-sur-Seine, and registered under number 494 605 488 in the Créteil Trade and Companies Register.

## **5. Information allowing the comparability of accounts**

### **5.1 Variation in the scope of the financial year**

There is no change in scope for the year ended June 30, 2025.

### **5.2 Scope change in the previous year**

There was no change in scope in the first half of 2024.

### **5.3 Changes in Accounting Presentation and Policies**

There have been no changes in accounting presentation and policies for the period from January 1 to June 30, 2025 compared to the financial statements published for the year ended December 31, 2024.

## 6. Information by business segment and geography

Management has defined the business segments on the basis of reporting, which it regularly reviews in order to make decisions on the allocation of resources to the segments and the evaluation of their performance.

The Chairman and Chief Executive Officer (CEO) and the Executive Committee (Comex) of Forsee Power SA are the Group's main operational decision-makers.

The Group's reports include two business segments called:

- *"Light Vehicles and Industrial Tech"* (LeV & Ind Tech): bringing together the light electric mobility market as well as that of other electrical applications (electric scooters, light vehicles from 2 to 4 wheels, electric bicycles, medical equipment, connected objects, home automation, robotics and professional tools);
- *"Heavy Vehicles"* (HeV): bringing together the market for solutions adapted to the development of electric or hybrid vehicles for various means of transport (buses, commercial and "last mile" vehicles, trams, trains, and trucks) and stationary storage (residential, commercial and industrial).

### 6.1 Insights by Business Segment

The information by business segment is tracked in the internal reporting of the management only at the turnover level.

The information on the result by business segment, including at the level of operating income, has not been monitored by management until now due to the limitations of its internal information system in the allocation of costs by business segment. The presentation of income information by business segment, limited only to the presentation of revenue, is in accordance with IFRS 8 given the absence of any other available and more detailed internal managerial reporting.

in thousands of euros	Light Vehicles and Industrial Tech (LeV & Ind Tech)	Heavy Vehicles (HeV)	June 30, 2025
<b>Total Turnover</b>	<b>8 068</b>	<b>72 819</b>	<b>80 887</b>
<i>Percentage distribution</i>	<i>10,0%</i>	<i>90,0%</i>	<i>100%</i>

in thousands of euros	Light Vehicles and Industrial Tech (LeV & Ind Tech)	Heavy Vehicles (HeV)	June 30, 2024
<b>Total Turnover</b>	<b>7 957</b>	<b>76 444</b>	<b>84 401</b>
<i>Percentage distribution</i>	<i>9,4%</i>	<i>90,6%</i>	<i>100%</i>

The amount of revenues achieved with customers individually representing more than 10% of revenues was €59.2 million in the *HeV (Heavy Vehicles)* segment as of June 30, 2025.

Revenue from customers in the *LeV & Ind Tech (Light Vehicles and industrial tech)* segment individually represented less than 10% of revenue as of June 30, 2025.

Customers individually representing more than 10% of the Group's revenues are as follows:

In thousands of euros	Affected business segment	June 30, 2025	% of revenue	June 30, 2024	% of revenue
Customer 1	HeV	41 178	50,9%	41 299	48,9%
Customer 2	HeV	18 022	22,2%	20 486	24,3%
<b>Selection</b>		<b>59 200</b>	<b>73,2%</b>	<b>61 691</b>	<b>75,3%</b>
<b>Total Turnover</b>	<b>HeV</b>	<b>72 819</b>	<b>90%</b>	<b>76 444</b>	<b>90,6%</b>

in thousands of euros	Light Vehicles and Industrial Tech (LeV & Ind Tech)	Heavy Vehicles (HeV)	Inter-sector and Others	June 30, 2025
Non-current sector assets	6 235	28 556	43 532	78 323
Current sector assets	5 130	46 121	35 276	86 527
Non-current sector liabilities	(1 130)	(8 001)	(55 933)	(65 064)
Current sector liabilities	(4 887)	(12 458)	(29 214)	(46 559)
<b>Total</b>	<b>5 348</b>	<b>54 218</b>	<b>(6 339)</b>	<b>53 227</b>
Capitalization of R&D expenses	216	2 523	1 865	4 604
Acquisition of capital assets	31	753	708	1492
Other non-current capital expenditure				-
<b>Total</b>		<b>3 928</b>		<b>3 928</b>

in thousands of euros	Light Vehicles and Industrial Tech (LeV & Ind Tech)	Heavy Vehicles (HeV)	Inter-sector and Others	December 31, 2024
Non-current sector assets	2 483	60 238	19 394	82 115
Current sector assets	10 563	75 669	1 047	87 280
Non-current sector liabilities	(1 727)	(7 047)	(58 790)	(67 564)
Current sector liabilities	(7 269)	(43 015)	(3 993)	(54 276)
<b>Total</b>	<b>4 051</b>	<b>85 845</b>	<b>(42 343)</b>	<b>101 831</b>
Capitalization of R&D expenses		10 355		10 355
Acquisition of capital assets	311	8 897	1 022	10 230
Other non-current capital expenditure				
<b>Total</b>	<b>311</b>	<b>19 252</b>	<b>1 022</b>	<b>20 585</b>

## 6.2 Information by geographical area

In thousands of euros	Light Vehicles and Industrial Tech (LeV & Ind Tech)	Heavy Vehicles (HeV)	June 30, 2025	Distribution in %
France	4 618	3 464	8 082	1%
Europe	632	61 301	61 934	12,1%
Asia	2 307	7 494	9 801	76,6%
USA	511	325	836	10,0%
Rest of the world		235	235	0,3%
<b>Total Turnover</b>	<b>8 068</b>	<b>72 819</b>	<b>80 887</b>	<b>100%</b>

in thousands of euros	Light Vehicles and Industrial Tech (LeV & Ind Tech)	Heavy Vehicles (HeV)	June 30, 2024	Percentage distribution
France	5 658	2 256	7 914	9,4%
Europe	581	67 549	68 130	80,7%
Asia	1 682	4 289	5 981	7,1%
USA	35		35	0,04%
Rest of the world		2 340	2 340	2,8%
<b>Total Turnover</b>	<b>7 957</b>	<b>76 444</b>	<b>84 401</b>	<b>100%</b>

in thousands of euros	June 30, 2025	December 31, 2024
France	5 136	11 609
Europe	10	104
Asia	950	3 629
USA	95	5 243
Rest of the world	0	
<b>Total Investments</b>	<b>6 191</b>	<b>20 585</b>

in thousands of euros	June 30, 2025	December 31, 2024
France	64 597	62 306
Europe	372	464
Asia	7 934	7 966
USA	5 420	11 379
Rest of the world		0
<b>Total Non-current assets</b>	<b>78 323</b>	<b>82 115</b>

## 7. Information on items in the consolidated statement of financial position

### 7.1 Goodwill

Goodwill is presented in Note 7.1 to the consolidated financial statements as of December 31, 2024 and is allocated to the following CGUs:

In thousands of euros	As of June 30, 2025	As of December 31, 2024
Goodwill from the Ersé business in Poland and the Dow Kokam business in France	1 523	1 523
<b>UGT goodwill at Group level</b>	<b>1 523</b>	<b>1 523</b>
<b>Total</b>	<b>1 523</b>	<b>1 523</b>

No impairment loss index has been identified as of June 30, 2025 on the Group's cash-generating unit to which goodwill is allocated. An impairment test will be conducted at the close of trading on December 31, 2025.

### 7.2 Intangible assets

in thousands of euros	December 31, 2024	Increase in Allocations	Decrease Trade-ins	Reclassification	Conversion effects	June 30, 2025
<b>Gross intangible assets</b>						
Development Costs	17 503	676		8 963	(196)	26 947
Ongoing development costs	25 959	3 928		(7 368)		22 519
Software and patents	2 485			83		2 569
Other intangible assets	604	49	(364)		(37)	252
Intangible assets under construction	1 637	43		(1 680)		
<b>Total</b>	<b>48 188</b>	<b>4 696</b>	<b>(364)</b>	<b>0</b>	<b>(233)</b>	<b>52 287</b>
<b>Depreciation and amortization</b>						
Development Costs	(14 212)	(1 808)			7	(16 014)
Software	(1 823)	(362)				(2 185)
Other intangible assets	(421)	(47)	364		20	(85)
<b>Total</b>	<b>(16 456)</b>	<b>(2 217)</b>	<b>364</b>		<b>26</b>	<b>(18 283)</b>
<b>Net intangible assets</b>	<b>31 732</b>	<b>2 478</b>	<b>(0)</b>	<b>0</b>	<b>(207)</b>	<b>34 003</b>

There was no indication of impairment loss on intangible assets as of June 30, 2025.

Uncapitalized research and development expenses amounted to €6,199,000 as of June 30, 2025.

### 7.3 Tangible capital assets

in thousands of euros	December 31, 2024	Expired leases	Increase in Allocations	Decrease Trade-ins	Reclassification	Conversion effects	New Leases (1)	June 30, 2025
<b>Gross tangible capital assets</b>								
Buildings	91					1	(0)	92
Right to use real property (2) (3)	23 144	(59)				(999)	133	22 218
Technical installations, equipment and tools	19 764		17	(12)	1 068	(472)		20 365
Other tangible capital assets	19 814		218		166	(1 571)		18 627
Rights of use on other tangible capital assets	1 154	(89)				0	49	1 114
Tangible capital assets under construction	1 462		1 257		(2 079)	(15)		625
Advances and payments on account of tangible fixed assets								
<b>Total</b>	<b>65 429</b>	<b>(149)</b>	<b>1 492</b>	<b>(12)</b>	<b>(845)</b>	<b>(3 056)</b>	<b>182</b>	<b>63 041</b>
<b>Depreciation and amortization</b>								
Buildings	(23)		(4)			(0)		(27)
Right to use real estate	(8 325)	59	(1 195)			336		(9 125)
Technical installations, equipment and tools	(10 641)		(1 185)	12	259	150		(11 406)
Other tangible capital assets	(4 809)		(1 240)		(259)	314		(5 993)
Rights of use on other tangible capital assets	(453)	89	(209)			(0)	(12)	(586)
<b>Total</b>	<b>(24 251)</b>	<b>149</b>	<b>(3 833)</b>	<b>12</b>		<b>799</b>	<b>(12)</b>	<b>(27 136)</b>
<b>Net tangible capital assets</b>	<b>41 177</b>		<b>(2 341)</b>		<b>(845)</b>	<b>(2 257)</b>	<b>170</b>	<b>35 905</b>

1) The new lease contracts for 2025 mainly concern:



- a. The lease of the 3,500 m2 industrial premises and storage premises in Zhongshan (China) was renewed for the first half of the year for the period from January 31, 2025 to January 31, 2027. The term of 30 June 2025 for this contract has been retained in the accounts as of 31 December 2024.
- b. Vehicles rented on a long-term basis by the company Forsee Power SA for the staff.

2) Right-of-use rights to real property include:

- a. The lease agreements in Zhongshan (China) for the 5,200 m2 industrial premises whose lease ends on February 28, 2026, the lease agreement for the 3,500 m2 industrial premises and storage premises whose lease ends on January 31, 2027.
- b. The rights of use on real estate include the lease agreement signed on July 25, 2022 for a 12,820 m2 industrial building located in Hilliard, on the outskirts of the city of Columbus, Ohio. This lease contract is for an initial period of eleven years from November 1, 2022 to January 31, 2033 and can be renewed twice for a period of 5 years. The period used to assess the right to use this property corresponds to the minimum duration of the rental contract, i.e. until 31 January 2033.

The development work on this site was completed in the second quarter of 2024.

Forsee Power is also studying the possibility of funding/subsidies for the work by the US Federal Government under the *Inflation Reduction Act*, the terms of which were published in 2023.

This lease agreement is secured by a *stand-by letter of credit* signed on July 25, 2022 by French banking institution for a maximum amount of \$1 million and covering the period until November 1, 2032. This guarantee is accompanied by the implementation of a €1 million interest-bearing cash pledge from 25 July 2022 until 25 July 2025

- c. The rights to use the 1,700 m2 industrial premises in Pune (India) from 1 October 2023 for a period of 5 years.
- d. The rights of use of office premises on the Ivry sur Seine site.
- e. The use of new premises of 1,992 m2 located in Dardilly (Lyon) with the lease taking effect from October 1, 2023.

There was no indication of impairment loss on tangible capital assets as of June 30, 2025.

## 7.4 Financial assets

In thousands of euros	As of December 31, 2024	Increase in allocations	Decrease Trade-ins	Reclassification	Conversion and discounting effects	As of June 30, 2025
<b>Financial assets</b>						
Financial Instruments Not Held for Trading	0	0	0	0	0	0
Other locked-in receivables	0	0	0	0	0	0
Assets and securities held under liquidity contracts (1)	94	0	(59)	0	0	35
Security deposits and bonds paid	457	3	(137)	0	5	327
Pledge on cash (2)	1 613	0	(618)	0	16	1 011
<b>Total</b>	<b>2 164</b>	<b>3</b>	<b>(815)</b>	<b>21</b>	<b>0</b>	<b>1 373</b>
<i>Whose</i>						
<i>Current</i>	0	0	0	0	0	0
<i>Non-common</i>	2 164	3	(815)	21	0	1 373

- 1) On November 26, 2021, the company signed a liquidity and animation contract with an independent investment services company (PSI) to intervene on the Euronext Paris market in order to promote the liquidity of transactions and the regularity of the listing of Forsee Power shares.

The breakdown and variation of the liquidity contract over the first half of 2025 is as follows:

in thousands of euros	Number of titles	June 30, 2025	December 31, 2024
<b>Total cash presented in Financial assets at opening</b>		<b>94</b>	<b>72</b>
Forsee Power share purchases	1 032 148	(714)	(930)
Sale of Forsee Power shares	892 442	653	751
Top-up payment		0	200
<b>Total cash presented in Financial assets at closing</b>		<b>34</b>	<b>94</b>
Forsee Power shares held under the liquidity contract	441 827	239	174
Change in fair value		(65)	(47)
<b>Total share of securities held presented as a deduction from shareholders' equity</b>		<b>175</b>	<b>127</b>
<b>Total Liquidity Contract</b>		<b>209</b>	<b>221</b>

A payment of €200K has been made in the first half of the year 2024 increasing the overall ceiling (cash and securities) from €500K to €700K.

- 2) Cash pledge remunerated of €1 million from July 25, 2022 to July 25, 2027 under the SBLC (*stand-by letter of credit*) for a maximum amount of \$1 million for the benefit of the owner of the industrial building leased to Hilliard in the United States. This letter of credit was reissued in November 2024 to another banking institution allowing a reduction of €400K in the cash pledge, this reduction being applied annually on a degressive basis for €100K from November 2024 to November 2028. The cash pledge under this SBLC amounts (before discounting) to €381,000 as of June 30, 2025 (€900,000 as of December 31, 2024), i.e. a repayment of €519,000 over the 1st half of 2025.

Cash pledge remunerated for an amount of €650K from July 10, 2023 to July 10, 2025 under the SBLC (*stand-by letter of credit*) to an Indian banking institution ICICI Bank on behalf of the subsidiary Forsee Power India Private Limited in order to guarantee a cash facility and a customs guarantee for an amount of 45 million Indian rupees (€490 K).

Forsee Power also obtained in September 2024 a new SBLC (*stand-by letter of credit*) of 9 million Indian rupees (approximately €100 K) from a French bank for the benefit of Indian customs and accompanied by a cash pledge with a maturity date of March 31, 2025. This cash pledge was repaid in the 1st half of 2025.

Non-current non-interest-bearing financial assets have been discounted for €28 thousand as of June 30, 2025 depending on the maturity of the asset (1 year or 5 years).

## 7.5 Investments in associates

The "Equity accounted investments" item includes only NEO Capital, in which Forsee Power holds 33.21% of the share capital as of June 30, 2025 in partnership with the EDF Group and Mitsui (see Note 3.2.2.2 of the consolidated financial statements for the year ended December 31, 2024).

The evolution of NEO Capital's stake over the first half of 2025 is as follows:

<b>Participation as of December 31, 2024</b>	<b>4 290</b>
QP in net income	(108)
QP in other comprehensive income (OCI)	9
<b>Total equity accounted for as of June 30, 2025</b>	<b>4 191</b>

NEO Capital's summary financial statements as of June 30, 2025 and December 31, 2024 are as follows:

<b>in thousands of euros</b>	<b>June 30, 2025</b>	<b>December 31, 2024</b>
Non-current assets	959	1 001
Trade receivables	809	1 422
Other current assets	109	49
Treasury	3 490	3 671
<b>Total Assets (A)</b>	<b>5 368</b>	<b>6 143</b>
Financial liabilities	999	1 069
Provision for risks and charges	23	53
Supplier payables	222	419
Other current liabilities	601	781
<b>Total Debts (B)</b>	<b>1 845</b>	<b>2 322</b>
<b>Equity (A) - (B) = (C)</b>	<b>3 522</b>	<b>3 821</b>
<b>Share of equity (C) x Ownership rate = (D)</b>	<b>1 171</b>	<b>1 269</b>
<b>Goodwill (E)</b>	<b>3 020</b>	<b>3 020</b>
<b>Total equity accounted interest (D) + (E)</b>	<b>4 191</b>	<b>4 289</b>

The share of profit of the equity-accounted investment NEO Capital is a charge of €(108) thousand as of June 30, 2025.

There is no impairment index leading to an impairment test and impairment of the NEO Capital stake as of 30 June 2025. An *impairment test* will be carried out at the close of 31 December 2025.

## 7.6 Inventory

in thousands of euros	June 30, 2025	December 31, 2024
Raw material inventory (1)	22 445	33 940
In-process inventory (2)	5 078	5 050
Finished Goods Inventory (3)	20 366	16 961
Inventory Impairment (4)	(12 854)	(12 657)
<b>Net Inventories</b>	<b>35 035</b>	<b>43 294</b>

- 1) Including €15,547 K in France, €712 K in India and €4339 K in China as of June 30, 2025, compared to €24,190 K in France, €2098 K in India and €7,159 K in China as of December 31, 2024
- 2) Including €4,556 thousand in France and €522 thousand in China as of June 30, 2025, compared to €4,270 thousand in France and €780 thousand in China as of December 31, 2024;
- 3) Including €19,936 thousand in France and €423 thousand in China as of June 30, 2025 compared to €16,690 thousand in France and €262 thousand in China as of December 31, 2024
- 4) Including €11,281 thousand of inventory impairments booked in France, €1,321 thousand of inventory impairments in China as of June 30, 2025.

The gross value of the stock in 30 June 2025 amounted to €47.9 million, for an impairment of €12.9 million.

The distribution of stocks by geographical area is as follows:

in thousands of euros	June 30, 2025	December 31, 2024
France	28 758	34 362
Poland	0	0
China	3 963	6 333
India	1 595	2 098
USA	712	493
Japan	7	8
<b>Total stocks</b>	<b>35 035</b>	<b>43 294</b>

## 7.7 Trade receivables

in thousands of euros	June 30, 2025	December 31, 2024
Trade receivables due	14 113	12 737
Depreciation of trade receivables	(1 948)	(1 684)
Assets on customer contracts (invoices to be issued)	61	107
<b>Trade receivables and related accounts</b>	<b>12 227</b>	<b>11 161</b>
<i>Whose</i>		
<i>Non-Current</i>	36	
<i>Current</i>	12 191	11 161

The Group has set up programmes for the sale of operating receivables from banking institutions (see Note 3.3.32 of the financial statements for the year ended 31 December 2024):

- The sales of trade receivables under the factoring contract without recourse with the Facto France establishment were carried out from January 2024. The amount of receivables assigned without recourse to Facto France and which are no longer financed amounted to €11,316 thousand as of June 30, 2025.
- The factoring contract with Banco Santander included in a customer's *reverse factoring program* is no longer active as of December 31, 2024, however this contract was reused at the beginning of 2025. As of June 30, 2025, the Group does not have a discount on the receivables of the customer concerned.

The schedule of accounts receivable due is as follows:

in thousands of euros	June 30, 2025	December 31, 2024
<b>Trade receivables due</b>	<b>14 113</b>	<b>12 737</b>
Accounts receivable due not due	9 374	3 483
Accounts receivable due due	4 739	9 254

Matured receivables do not present any particular risk of non-collection or an increase in the level of expected credit losses.

## 7.8 Other assets

in thousands of euros	June 30, 2025	December 31, 2024
Suppliers - Advances and Advance Payments	382	1 231
Social security claims	44	176
Tax Claims (5)	621	4 550
Factor accounts and reserves on sales receivables (1)	12 605	17 358
Current accounts	0	18
Sundry accounts receivable (2)	2 828	1 399
Unrealized expenses (3)	1 696	1 292
Impairment of other current assets	0	(30)
<b>Other receivables presented in WCR</b>	<b>18 177</b>	<b>25 993</b>
Borrowing costs in the process of being issued at the closing date	(0)	(0)
Suppliers - Advances paid on fixed assets	0	0
Corporate income tax receivables (4)	3 151	2 602
<b>Other assets</b>	<b>21 328</b>	<b>28 595</b>
<i>Whose</i>		
<i>Current</i>	<i>20 417</i>	<i>27 456</i>
<i>Non-current</i>	<i>912</i>	<i>1 139</i>

- 1) The sales of trade receivables to factor Facto France were sold but not financed as of June 30, 2025 for €4,042 thousand for the euro currency market and at €7,274 thousand for the dollar currency market compared to December 31, 2024 for €4,657 thousand for the euro currency market and at €10,690 thousand for the dollar currency market as of December 31, 2024. Retention payments from the factor Facto France amounted to €1,810K as of June 30, 2025 compared to €2,011K as of December 31, 2024.
- 2) Including €320K in credit notes and discounts receivable as of June 30, 2025 from suppliers compared to €184K as of December 31, 2024
- 3) Including €873 thousand on rental leases as of June 30, 2025 compared to €1,039 thousand as of December 31, 2024.
- 4) As of June 30, 2025, CIR receivables amounted to €3,259,000 before the effect of the discount.  
The CIR receivables have been discounted for a total amount of €(131) K at the Euribor rate depending on the maturity of the receivable repayment. CIR receivables amounted to €5,007 thousand as of December 31, 2024 before the effect of the discount, for an amount of €(123) thousand.
- 5) The change in tax receivables in the first half of 2025 is mainly related to the €2 million decrease in recoverable VAT in China .

## 7.9 Treasury

in thousands of euros	June 30, 2025	December 31, 2024
Cash equivalents	0	0
Cash	18 885	5 369
<b>Cash and cash equivalents</b>	<b>18 885</b>	<b>5 369</b>

in thousands of euros	June 30, 2025	December 31, 2024
Cash and cash equivalents	18 885	5 369
Bank overdrafts (passive cash)	0	0
<b>Net cash presented in the Consolidated Statement of Cash Flows</b>	<b>18 885</b>	<b>5 369</b>

The cash consists of sight deposits and term deposits in euros (€), US dollars (\$), and the local currency of the subsidiaries (Chinese yuan, Indian rupee, Polish zloty, Japanese yen).

in thousands of euros	June 30, 2025	December 31, 2024
Cash in euros (€)	14 969	2 334
U.S. dollar-denominated cash (\$)	1 523	499
Treasury denominated in other currencies (Chinese yuan, Indian rupee, Polish zloty, Japanese yen, etc.)	2 393	2 536
	<b>18 885</b>	<b>5 369</b>

## 7.10 Equity

### 7.10.1 Share capital and share premiums

The change in share capital and share premiums over the year is as follows:

in € thousands	Number of shares and units	Par value	Amount of the share capital	Amount of issue premium net of expenses
<b>December 31, 2022</b>	<b>53 572 003</b>	<b>0,10 €</b>	<b>5 357</b>	<b>132 913</b>
Capital increase of May 9, 2023	17 664 108	0,10 €	1 766	44 780
Capital increase of June 20, 2023	32 000	0,10 €	3	(3)
Capital increase of October 15, 2023	282 616	0,10 €	28	(28)
<b>December 31, 2023</b>	<b>71 550 727</b>	<b>0,10 €</b>	<b>7 155</b>	<b>177 661</b>
Allocation of share premium to reserves on June 21st 2024				(111 026)
Capital increase of December 22, 2024	194 000	0,10 €	19	(19)
<b>December 31, 2024</b>	<b>71 744 727</b>	<b>0,10 €</b>	<b>7 174</b>	<b>66 616</b>
Allocation of share premium to reserves on June 24 2025				(16 507)
Capital increase of December 22, 2024	45 555 031	0,10 €	4 556	13 685
<b>June 30, 2025</b>	<b>117 299 758</b>	<b>0,10 €</b>	<b>11 730</b>	<b>63 794</b>

The number of shares of Forsee Power SA outstanding as of June 30, 2025 is 117,299,758 shares with a nominal value of €0.10, i.e. a total share capital of €11,729,975.80.

The share capital of Forsee Power varied over the first half of 2025 following the capital increase in cash of €4,556 thousand carried out on June 24, 2025

### 7.10.2 Dividends

Forsee Power SA did not make any dividend distribution in 2025 for the financial year ended December 31, 2024, or for the last two previous financial years.

The company does not intend to distribute a dividend for the financial year ending December 31, 2025.



### 7.10.3 Share-based payments

#### 7.10.3.1 Share Purchase Warrants

Forsee Power has issued Share Subscription Warrants (BSAs) to the European Investment Bank (EIB) which are presented in Note 7.10.3.1 of the consolidated financial statements for the year ended December 31, 2024.

No new allocation of Share Subscription Warrants (BSAs) was made in the first half of 2025.

#### 7.10.3.2 Stock Options and Free Shares

The table below shows the Stock Options (SOs) granted for previous years as of June 30, 2025:

	Award date	Number of SO options assigned	Number of SO options cancelled	Number of current SO options	Number of shares subscribed upon exercise of the SOs	Vesting period	Deadline for the exercise of SO
Stock Options (SO 2018) (1) (3)	April 2, 2019	600 000	0	600 000	600 000	4 years	December 20, 2033
Stock Options (SO 2018) (1) (3)	January 28, 2020	180 000	(150 000)	30 000	30 000	4 years	December 20, 2033
Stock Options (SO 2018) (1) (3) (4)	November 13, 2020	75 000	0	75 000	75 000	4 years	December 20, 2033
Stock Options (SO 2021) (2) (3)	August 12, 2021	1 500 000	0	1 500 000	1 500 000	2 months	August 5, 2036
<b>Total Stock Options (SO)</b>		<b>2 355 000</b>	<b>(150 000)</b>	<b>2 205 000</b>	<b>2 205 000</b>		

- (1) Allocations of the 2018 Stock Option Plan (SO 2018) authorized by the Shareholders' Meeting of December 21, 2018. These 2018 SOs include a vesting period set at 4 years with an obligation to be present ending between April 2, 2023 and November 13, 2024. The awards were made for the benefit of the Chairman, the members of the Management and the employees considered to be key members of Forsee Power SA.
- (2) Following the authorization by the Shareholders' Meeting of August 5, 2021, 1,500,000 stock options (SO 2021) giving access to 1,500,000 ordinary shares were granted on August 12, 2021 to the Chairman of the Board of Directors as compensation for services rendered. These 1,500,000 SOs include "off-market" performance conditions (conversion of OC5 and completion of the acquisition of Holiwatt's assets) which were lifted on 27 and 28 September 2021. These 1,500,000 stock options include an initial lock-up period of 2 years ending on August 12, 2023, and can be exercised over a period of between the 2<sup>nd</sup> year and the 15th year following the grant date. At the date of grant, the Management estimated an expected schedule for the exercise of these 1,500,000 options, this schedule extending between 2023 and 2025.
- (3) The number of options has been adjusted following the division by 100 of the nominal value of the shares of Forsee Power SA decided by the Extraordinary General Meeting of October 15, 2021.

The table below presents the Free Shares (AGMs) granted as of June 30, 2025 and prior years:

	Award date	Number of AGM Options Awarded	Number of AGM Options Cancelled	Number of AGA options in progress	Number of shares subscribed at the time of the AGM	Vesting period	AGM Acquisition Date
Free Shares (AGM 2021) (1) (3)	September 14, 2021	382 000	(20 000)	362 000	362 000	1 year	September 14, 2022
Free Shares (AGM R 2021) (2)	October 15, 2021	282 616	0	282 616	282 616	2 years	October 15, 2023
Free Shares (AGM 2022) (4) (5)	September 14, 2022	64 000	(32 000)	32 000	32 000	1 year	September 14, 2023
Free Shares (AGM 2022) (6)	December 21, 2023 July 30, 2024,	208 000	(14 000)	194 000	194 000	1 year	December 21, 2024 November 30, 2025,
Free Shares (AGM 2024) (7)	October 31, 2024 and December 31, 2024	570 780	0	570 780	570 780	16 months	February 28, 2026 and April 30, 2026
<b>Total Free Shares (AGM)</b>		<b>1 507 396</b>	<b>(66 000)</b>	<b>1 441 396</b>	<b>1 441 396</b>		

- (1) The Board of Directors allocated 382,000 free shares (AGM 2021) on September 14, 2021 to the members of the Executive Committee and to employees considered to be key members of Forsee Power SA. These 2021 AGMs have a one-year vesting period with attendance requirements ending on September 14, 2022.

On September 14, 2022, the Board of Directors noted the definitive acquisition of 362,000 free shares to beneficiaries, and authorized a capital increase on September 15, 2022 through the issuance of 362,000 new ordinary shares drawn from share premiums.

- (2) On October 15, 2021, the Board of Directors, on delegation from the Shareholders' Meeting of the same day, decided to grant the Chairman of the Board of Directors a maximum of 1,000,000 free shares and/or stock options to be definitively granted by June 30, 2022 at the latest. On April 6, 2022, the Board of Directors definitively granted a number of 282,616 Free Shares (AGM R 2021) following the opinion of the Appointments and Remuneration Committee on April 1, 2022. This allocation of 282,616 AGMs in respect of the 2021 variable remuneration of the Chairman is conditional on a 2-year attendance obligation ending on October 15, 2023, followed by an obligation to hold the subscribed shares for a limited period. The expense relating to these 282,616 free shares is recognised in the financial statements for the 2021 and 2022 financial years in proportion to the beneficiary's attendance obligation.

These 282,616 AGMs were definitively vested on October 15, 2023 and were exercised on the same day through the issuance of 282,616 new ordinary shares.

- (3) The number of free shares has been adjusted following the division by 100 of the nominal value of the shares of Forsee Power SA decided by the Extraordinary General Meeting of October 15, 2021.

- (4) The Board of Directors allocated 64,000 free shares (AGM 2022) on September 14, 2022 to members of the Executive Committee of Forsee Power SA. These 2022 AGMs have a one-year vesting period with an attendance requirement ending on September 14, 2023.

- (5) 32,000 definitively acquired 2022 AGMs were exercised on June 20, 2023 through the issuance of 32,000 new ordinary shares.

- (6) The Board of Directors allocated 208,000 free shares (2022 AGM plan) on December 21, 2023 to members of the Executive Committee and employees of Forsee Power SA and its subsidiaries. These 2022 AGMs have a one-year vesting period with an attendance requirement ending on December 21, 2024.

- (7) The Board of Directors has allocated a number of 478,647 free shares on July 30, 2024, 40,516 free shares on October 31, 2024 and 51,617 free shares on December 31, 2024 to members of the Executive Committee and employees of Forsee Power SA and its subsidiaries as compensation for the 2024 financial year (2024 AGM plan). These 2024 AGMs have a vesting period with an obligation to be present of 16 months from the date of allocation. These share allocations are subject to 3 collective performance conditions, of which only one condition has been fulfilled as of December 31, 2024.

The expense recognized in the periods presented for share-based transactions is as follows:

in thousands of euros	June 30, 2025	December 31, 2024
<b>Costs recognized in specific reserve at the beginning of the period</b>	<b>5 851</b>	<b>5 966</b>
Expenses recognized in profit or loss for the period (services rendered)	61	555
Cancellation of past costs of options that have lapsed over the period: <i>forfeiture</i> linked to the presence condition	0	(150)
Costs of options exercised over the period: <i>vested</i> related to the exercise of options	0	(520)
<b>Specific Reserve Costs at Period-End</b>	<b>5 912</b>	<b>5 851</b>
Expense to be recognized on future years	58	119
<b>Estimated total cost of awards at the closing date</b>	<b>5 970</b>	<b>5 970</b>

The IFRS 2 expense recognized in profit or loss for the 2025 and 2024 financial years is broken down as follows:

in € thousands	June 30, 2025	December 31, 2024
Stock options (SO 2018)	0	5
Free shares (AGA R2021)	0	0
Free shares (AGA 2021) – allocation in 2022	0	0
Free shares (AGA 2022) – allocation in 2023	0	505
Free shares (AGA 2024)	61	45
<b>Total</b>	<b>61</b>	<b>555</b>

The IFRS 2 expense to be recognized in future years is broken down as follows:

in € thousands	June 30, 2025	December 31, 2024
2025	53	114
2026	5	5
<b>Total</b>	<b>58</b>	<b>119</b>

The expense to be recognized on future years by SO and AGM plan is broken down as follows:

in € thousands	June 30, 2025	December 31, 2024
Free shares (AGA 2022)	58	119
<b>Total</b>	<b>58</b>	<b>119</b>

The table below summarizes the data used in the stock option pricing model.

	Grant date	Assumptions used to determine fair value at PER under IFRS 2 (Black & Scholes)				Unit valuation under IFRS 2 (1)	IFRS 2 probable cost at the grant date	Residual probable cost on June 30, 2024
		Strike price in € (1)	Risk-free rate	Risk premium	Expected volatility		in € thousands	in € thousands
Stock options (SO 2018)	April 2, 2019	€ 3.40	-0.44%	10.0%	69.6%	€2.39	1,432	1,432
Stock options (SO 2018)	January 28, 2020	€ 3.40	-0.59%	10.0%	70.8%	€2.40	252	252
Stock options (SO 2018)	November 13, 2020	€ 3.40	-0.74%	10.0%	80.4%	€2.56	192	0
Stock options (SO 2021) (2)	August 12, 2021	€ 6.50	-0.72%	0.0%	71.7%	€2.94	4,122	4,122
		€ 6.50	-0.71%	0.0%	68.5%	€2.87		
		€ 6.50	-0.60%	0.0%	65.7%	€3.14		
Free shares (AGA 2021) (4)	September 14, 2021	- €	-0.68%	0.0%	65.9%	€6.50	2,353	0
Free shares (AGA R 2021) (3)	October 15, 2021	- €	-0.67%	0.0%	71.5%	€7.25	2,049	0
		- €	-0.58%	0.0%	69.0%	€7.25		
		- €	-0.38%	0.0%	65.6%	€7.25		
Free shares (AGA 2022) (5)	September 14, 2022	- €	1.31%	0.0%	52.9%	€4.21	270	0
Free shares (AGA 2022) (6)	December 21, 2023	- €	3.24%	0.0%	36.1%	€2.68	557	0
Free shares (AGA 2024) (7)	December 21 ? 2024		3.22%	0.0%	43%	€0.86	164	164
<b>Total</b>							<b>11,391</b>	<b>5,970</b>

- (1) Division by 100 of the nominal value of the share decided by the Extraordinary General Meeting of October 15, 2021.
- (2) The probable cost of the 1,500,000 Stock Options granted on August 12, 2021 has been evaluated on the basis of an expected schedule for the exercise of the options between 2023 and 2025.
- (3) The probable cost of the 282,616 Free Shares granted on October 15, 2021 has been evaluated on the basis of an expected schedule for the exercise of the options between 2023 and 2025. The valuation of the option takes into account a value of the Forsee Power share of €7.25 as used for the capital increase decided by the Combined General Meeting of October 15, 2021.  
These 282,616 AGMs were definitively vested on October 15, 2023 and exercised on the same day through the issuance of 282,616 new ordinary shares.
- (4) The 2021 AGMs were definitively vested on September 14, 2022 and were exercised on September 15, 2022 through the issuance of 362,000 new ordinary shares.
- (5) 32,000 definitively acquired 2022 AGMs were exercised on June 20, 2023 through the issuance of 32,000 new ordinary shares.
- (6) Allocation of 208,000 AGMs on December 21, 2023 with a one-year vesting period.  
These 194,000 AGMs were definitively acquired on December 21, 2024 and were exercised on December 22, 2024 through the issuance of 194,000 new ordinary shares
- (7) The Board of Directors has allocated a number of 478,647 free shares on July 30, 2024, 40,516 free shares on October 31, 2024 and 51,617 free shares on December 31, 2024 as compensation for the 2024 financial year (2024 AGM plan) to members of the Executive Committee and employees of Forsee Power SA and its subsidiaries

The employer's contribution is paid during the year of allocation for Stock Options and during the year of definitive acquisition of the rights for the Free Shares. There was no change in the employer's contribution in the first half of 2025.

#### 7.10.4 Own shares

The treasury shares consist of Forsee Power SA shares held by the Group through an independent investment services company (Kepler Cheuvreux) in charge of the liquidity contract (see Notes 3.3.13 and 7.4 of the consolidated financial statements for the year ended December 31, 2024).

Under this liquidity agreement, the Group held 441,827 Forsee Power SA shares as of June 30, 2025, representing a value of €239,000, less a fair value measurement of €(67),000, i.e. €175,000.

The treasury shares held under the liquidity contract are recognised as a deduction from consolidated equity.

#### 7.10.5 Conversion reserves

The currency conversion reserve is as follows:

in thousands of euros		June 30, 2025	December 31, 2024
Dollar de Hong Kong	HKD	(374)	321
Chinese yuan renminbi	CNY	(413)	(144)
Polish zloty	PLN	(27)	(26)
Indian Rupee	INR	(34)	(79)
Singapore Dollar	SGD	(1)	0
United States Dollar	USD	(519)	(300)
Japanese Yen	JPY	(40)	(30)
<b>Conversion reserve - Group share</b>		<b>(1 408)</b>	<b>(258)</b>

### 7.10.6 Net earnings per share

	June 30, 2025	June 30, 2024
Consolidated net income	(11 065)	(3 016)
Weighted average number of shares outstanding	73 530 086	71 550 727
<b>Net earnings per share</b>	<b>(0,15) €</b>	<b>(0,04) €</b>

The dilutive instruments issued by the Company are disclosed in the following notes to the consolidated financial statements for the year ended December 31, 2024:

- Note 7.10.3.1 for Share Subscription Warrants (BSAs);
- note 7.10.3.2. for Stock Options (SO) and Free Shares (AGM).

Diluted earnings per share are equal to earnings per share in the presence of a loss.

### 7.11 Provisions for liabilities and charges

The changes over the first half of 2025 are as follows:

The main provisions for risks and charges are detailed below:

in thousands of euros	December 31, 2024	Variation in scope	Appropriations	Times	Of which used	Reclassification	Fair value	Conversion effects	June 30, 2025
Provisions for after-sales service guarantee	6 665		2 295	(1 171)	(1 171)				7 789
Recycling Provisions	927		71						998
Litigation provisions	828		157	(523)	(523)				462
Provision for litigation with Unu GmbH	206			(21)	(21)				185
Other provisions for charges	410			(46)	(46)			(45)	321
<b>Provisions</b>	<b>9 036</b>		<b>2 523</b>	<b>(1 761)</b>	<b>(1 761)</b>			<b>(45)</b>	<b>9 755</b>
Whose									
Current	410			(46)	(46)			(45)	321
Non-current	8 626		2 523	(1 715)	(1 715)				9 434

- **The provision for after-sales service (after-sales service)** guarantee recognized at closing on June 30, 2025 is €7,789,000 compared to €6,665,000 at December 31, 2024.

This provision is intended to cover the risk of future after-sales costs due to Forsee Power's liability for the products sold (commitment to repair or replace any defective element of the battery systems sold). This guarantee is a legal obligation, it is not optional in the contract and is generally spread over 4 to 5 years. Given the uncertain nature of the probability of the occurrence of a default, this provision is statistically measured in accordance with IAS 37 on the basis of the revenues sold and is adjusted according to the after-sales costs actually incurred by the Group during the year.

- **The recycling provision** of €998 thousand as of June 30, 2025 (€927 thousand as of December 31, 2024) was set aside to cover the estimated future recycling costs of battery systems sold and for which the Group has a take-back and recycling commitment in the event of the return of batteries by customers.

This provision is calculated according to the number of systems sold concerned by the take-back commitment and valued according to the external cost of recycling the different types of batteries. The Group regularly updates these external recycling costs to take into account improvements in the costs of processing this relatively new sector.

- **Litigation provisions** represent a total amount of €462K as of June 30, 2025 (€828K as of December 31, 2024), and correspond to the valuation of other risks, such as the risk of customer penalties, litigation or settlement indemnity, excluding the dispute with Unu GmbH presented separately below for €185K. The change in the first half of 2025 is mainly related to the reversal of a provision for costs incurred by a customer for €524 thousand recorded at the end of 2024, the latter having invoiced Forsee Power in the first half of 2025, and the recognition of a €135 thousand charge for risk related to a dispute with CAETANO. Forsee Power is also in discussions with an Indian prospect (Numeros) in the context of an amicable settlement procedure for a claim for breach of contractual obligation and unilateral breach. Forsee Power has not provisioned any risk in its accounts, considering the risk to be low at this stage.

### Litigation with Unu GmbH:

Unu GmbH has been placed in receivership before the Court of Berlin Charlottenburg according to information brought to Forsee Power's attention on 23 November 2023.

Following the opening of this receivership procedure in Germany, a German receiver has been appointed. This German insolvency administrator must decide both on the continuation of the activity of Unu GmbH and on the advisability of maintaining the legal proceedings underway in France and Germany.

On 2 May 2024, the assets of Unu GmbH were acquired by EMCO to the exclusion of all litigation, so the work of the insolvency administrator will continue on this point.

On 27 December 2024, HDI Global SE, in its capacity as civil liability insurer of Unu GmbH, and acting as a subrogee of Unu's rights, sued Forsee Power, Axa France IARD SA and Generali IARD SA, before the Commercial Court of Paris

Forsee Power did not have information on the closing date of the financial statements for the year ended December 31, 2024

Forsee Power does not have any information on the closing date of the accounts on June 30, 2025 to assess whether or not the legal proceedings initiated in France and Germany will continue.

The provision recorded in the consolidated financial statements as of June 30, 2025 is €185K (€205K as of December 31, 2024)

### ***Interim proceedings in Paris:***

On 12 March 2021, Unu GmbH summoned Forsee Power and its former insurer, Generali, to the Commercial Court of Paris for a request for a judicial expertise. Unu GmbH is taking action against the Company on the basis of product liability and contractual liability under common law, alleging that the batteries are defective and do not meet the technical specifications agreed between the parties under the terms of the supply agreement of 23 July 2016 and its amendment of 29 June 2018. The Company did not oppose this request for a forensic expert opinion but indicated that it should also cover the scooters produced by Unu GmbH, whose characteristics that do not comply with the initial contractual specifications are the cause of battery malfunctions.

By an order of 31 March 2021, the urgent applications judge ordered the appointment of a judicial expert whose mission covers both the study of batteries and scooters in order to qualify the origin of the malfunctions, the associated disorders and therefore the responsibilities. The initially appointed expert having withdrawn, the urgent applications judge ordered the appointment of a new expert by an order of 16 April 2021.

The expert has heard, as of 5 May 2021, the various arguments presented by the Parties but has not yet designated a laboratory to carry out the necessary tests on batteries and scooters. However, the latter has repeatedly noted the difficulties of cooperation with Unu GmbH, which refuses to communicate certain key documents for the expertise, in particular the test reports of its scooters.

On December 31, 2021, Unu GmbH summoned Forsee Power for summary proceedings before the Commercial Court of Paris for the purpose of replacing the legal expert appointed in April 2021. Unu GmbH considers that the expert is manifestly biased and that he does not have sufficient competence to carry out the forensic expertise. On January 26, 2022, the Company responded to these arguments by indicating that the summary judge did not have jurisdiction and that the case should be brought before the Control Judge. The Company also rejects the arguments of Unu GmbH regarding the alleged bias or incompetence of the expert.

The Interim Relief Judge of the Commercial Court of Paris declared, in a judgment of March 18, 2022, that it had no jurisdiction in the request of Unu GmbH to replace the judicial expert appointed in April 2021.

The Supervisory Judge maintained the judicial expert and appointed a joint judicial expert.

Persistent disagreements on the content of the expert tests to be carried out, Forsee Power referred the matter to the expert review judge on November 22, 2023 to order the experts to start their expert assessments without delay and to set a reasonable timetable.

In an order dated January 29, 2024, the control judge confirmed that the test protocol could be started as it stands. The Tolosa Lab was finally selected following the withdrawal of Emitech. The results of the tests are not known to date.



On 21 January 2025, VOLVARIA sent an offer of services to the experts, which was validated on the same day by the complainant's legal counsel. The latter requests the urgent resumption of the expertise, according to the proposed modalities, and declares its readiness to organize the transfer of the batteries still available (from the recall and currently stored in Germany under the responsibility of UNU) to VOLVARIA's premises.

On 10 June 2025, the experts will convene a meeting of the parties scheduled for 26 June 2025 in Paris. The agenda includes a progress report on the ongoing analyses, the examination of the causes of the blockage, a discussion on the method of selecting the batteries stored at UNU, as well as the establishment of a timetable for the continuation of the expertise. In a statement, Forsee denies that such a discussion is envisaged without a prior examination of the batteries having taken place or any information on their traceability being available.

### ***Procedure on the merits:***

On November 2, 2021, despite the ongoing expert report, Unu GmbH summoned Forsee Power before the Paris Commercial Court, ruling on the merits on the same grounds as for the expert report and claims €15,845 K for the material damage suffered, as well as €50 K for non-material damage.

At the procedural hearing on 28 September 2022, the General Court adjourned the case to 12 April 2023. The Court, in its deliberations of 22 June 2023, stayed the proceedings until the expert report had been filed.

In accordance with its previous judgment, the Paris Commercial Court confirmed by a judgment of May 6, 2024 the stay of proceedings until the delivery of the expert report.

On December 27, 2024, HDI Global SE, in its capacity as civil liability insurer of Unu GmbH, acting as a subrogee of UNU's rights, sued the Company, Axa France IARD SA and Generali IARD SA, before the Commercial Court of Paris.

HDI Global states that it has received a total of 40 claims to date, all related to batteries supplied to UNU, with an estimated value of €2,618,978.54, of which €321,400.23 has already been settled. HDI Global is asking the court to order Forsee Power, Axa and Generali jointly and severally to reimburse all sums already paid, as well as any additional amounts that may be paid in connection with this case. HDI Global also requests that the decision be postponed until the expert report of Dejean de la Batie and Dopplet has been submitted. Finally, HDI seeks the award of €10,000 under Article 700 of the French Code of Civil Procedure.

This action on the merits was undoubtedly brought by HDI to interrupt the statute of limitations

### ***Interim proceedings in Lyon:***

On May 25, 2022, Unu GmbH summoned Forsee Power for summary proceedings before the Judicial Court of Lyon for a request for a judicial expertise carried out by the insurer and the family of an individual who died in the fire in his home in August 2021.

The circumstances of this fire have not been established: the fire starting, according to the insurer, at the garage door, the said garage contained a Piaggio thermal scooter and an

Unu electric scooter. It was in this context that the insurer brought an action against Unu GmbH to appoint a legal expert to determine the origin of the fire.

The investigations have not begun and no cause is at this stage favoured. The Urgent Relief Judge ordered the extension of the expert mission on August 1, 2022. A first expert meeting took place on October 18, 2022.

In the event of that the damage was indeed caused by the scooter, the said accident would not be covered by the Company's new insurer since it would then be a new serial incident related to Unu batteries. As the risk was identified in 2019, it would therefore also fall under the policy concluded with Forsee Power's former insurer.

At the same time, an investigation was carried out by the Lyon prosecutor's office but it was closed without further action. This does not prejudice the possibility of a complaint being filed with a civil party before an Investigating Judge at a later date by the victim's family.

A second expert meeting took place on May 21, 2024. At the end of this meeting, the expert indicated in a note to the parties that the condition of the battery did not reveal any trace of internal ignition, and that it was therefore unlikely that it was the cause of the fire. However, the residues of the latter have been sent for analysis and the expertise is continuing.

#### ***Proceedings before the Paris Judicial Court:***

On September 13, 2023, the Company was summoned before the Paris Judicial Court by the company Equité Assurances.

The summons is filed by the insurer of a consumer whose scooter caught fire in his garage who is acting after compensating his client. The insurer is taking action against Unu GmbH and its insurer on the basis of the warranty against latent defects, and against Forsee Power on the basis of product liability. The latter requested that the defendants be condemned in solidum for an amount of €269,676.

The proceedings have been postponed to 28 March 2025, so that the parties can inform the Judge of their intentions. Forsee Power has no feedback to date on this session

As the complainant did not file a pleadings at the hearing which was finally held on 31 March 2025, Forsee's legal counsel requested that her claims be inadmissible. The Court has postponed the case to the pre-trial hearing on 30 June for AXA's submissions, which will not be known until September 2025.

#### ***Proceedings before civil courts in Germany:***

On 15, 29 September and 9 November 2022, Forsee Power received summonses for forced intervention before three civil courts in Germany (*Landgericht* Flensburg, Munich and Coburg) from Unu GmbH in proceedings initiated by the victims of the various claims.

These proceedings were supplemented by new summonses received on 19 July, 31 July, 22 August, 30 November and 29 December 2023, before four other civil courts in Germany (*Landgericht* Cologne, Hamburg, Essen, and Aachen) from Unu GmbH in proceedings initiated by the victims of the various claims.

Forsee Power put forward the same arguments as those developed in the proceedings opened in France and requested a stay of proceedings pending the results of the judicial expertise opened in France.

In the context of the Aachen (Landgericht Aachen) proceedings, at the hearing on 24 January 2025, UNU's lawyer argued its case, arguing that Forsee was aware that UNU was using a KERS (kinetic energy recovery system) Forsee is currently preparing a response, arguing that this had been mentioned in an email, but that UNU has never confirmed the implementation of KERS, nor did Forsee ask Forsee to adapt the batteries accordingly. On 31 January 2025, the AOK Plus (German social security) sent a letter to Forsee indicating its intention to join the proceedings. On 5 February 2025, the Tribunal notified the parties that the Chamber (the collegiate court) was resuming the processing of the case, due to the complexity of the case. On February 7, 2025, the court set a hearing for September 24, 2025 (hearing originally scheduled for August 13, 2025).

In the proceedings before the Landgericht Flensburg, on 20 May 2025, the plaintiff withdrew his action. Forsee then took note of that withdrawal and expressly accepted it without commenting.

The proceedings before the Landgericht Munich-Bojajic were discontinued because the plaintiff's lawyer, apparently misqualified, did not continue it. He clearly does not know what to do now from a procedural point of view, in view of the insolvency of Unu GmbH.

In the proceedings before the Landgericht Coburg (Gothaer Allgemeine Versicherung AG) in January 2025, the expert informed the Court that he was unable to continue his assignment in the absence of certain information that he had previously requested

In the proceedings of the Landgericht Munchen, on 31 January 2025, the plaintiff informed the court that he was unable to hand over the battery cells to the appointed expert, as they are currently placed under seal with an expert appointed by a third-party insurance company. The applicant therefore proposed that the expert carry out its operations either on the basis of photographs of the disputed document or by means of an on-site examination. In May 2025, Forsee objected to the expert report being carried out solely on the basis of photographs.

#### ***Risk assessment and provision:***

The provision recorded in the consolidated financial statements as of June 30, 2025 in the amount of €185,000 (€205,000 as of December 31, 2024). The provision was taken over and used to the tune of €20K in the first half of 2025 in connection with the expenses recognized over the period.

The company considers the claims of Unu GmbH to be unfounded and intends to assert its legal rights and arguments justifying at this stage of the proceedings the absence of a provision for risks beyond the legal costs mentioned.

## **7.12 Retirement allowances and work medals**

### **7.12.1 Defined contribution scheme**

An expense of €966 thousand was recorded as of June 30, 2025 (€1,796 thousand as of December 31, 2024) for defined contribution plans in France.

### 7.12.2 Defined Benefit Plan

The Group does not have any defined benefit schemes other than end-of-career allowances for French employees, the details of which are as follows:

in thousands of euros	June 30, 2025	December 31, 2024
End-of-career allowances	532	435
Labor Medals	0	0
<b>Total</b>	<b>532</b>	<b>435</b>

in thousands of euros	June 30, 2025	December 31, 2024
<b>Beginning-of-period commitments</b>	<b>435</b>	<b>499</b>
Costs of services rendered	59	50
Interest on Debt	14	16
Actuarial Differences on Changes in Financial and Demographic Assumptions (Experience Gains)	24	(130)
Retirement benefits		0
<b>Period-end commitments</b>	<b>532</b>	<b>435</b>

#### Actuarial assumptions

For the end-of-career compensation scheme, the basic assumptions (staff turnover rate, salary increase) of these calculations have been determined according to the Group's forward-looking and historical policy.

The assumptions taken into account for the valuations consist of:

	June 30, 2025	December 31, 2024
<b>Financial Assumptions</b>		
Discount rate	3,53%	3,25%
Wage growth rates	2,00%	2,00%
Social security contribution rate Executives	50,36%	48,66%

Non-executive payroll tax rates	40,74%	39,55%
<b>Demographic assumptions</b>		
<i>Average employee turnover</i> under 35 years of age	19,95%	25,30%
<i>Average employee turnover</i> between 36 and 45 years old	16,20%	15,56%
<i>Average employee turnover</i> over 46 years old	7,25%	4,15%
Retirement age at the end of the career used for executives	64 years old	64 years old
Retirement age at the end of the career for non-executives	64 years old	64 years old
Mortality table	INSEE 2024	INSEE 2024

The discount rates used are obtained by reference to the rate of return on bonds issued by 1st tier companies with a maturity equivalent to the duration of the regimes evaluated of approximately 10 years. The rate was determined by considering market indices of AA-rated bonds available at the end of June 2025.

Engagement sensitivity analyses were conducted as of June 30, 2025 based on the following key assumptions:

	Gross impact on liabilities as of June 30, 2025	% of total commitments as of June 30, 2025
<b>Discount rate</b>		
Discount rate change of -0.25%	10	1,9%
Discount rate change of +0.25%	(10)	(1,9)%
<b>Turnover rate</b>		
-1.00% change in <i>employee</i> turnover	11	2,0%
+1.00% change in <i>employee</i> turnover	(10)	(1,9)%
<b>Wage growth rates</b>		
Change of +1.00%	47	8,8%
Change of +1.50%	62	11,6%
<b>Retirement age</b>		
Retirement at 63	110	20,7%
Retirement at 65	(57)	(10,7)%

## 7.13 Borrowing and financial debts

In thousand euros	December 31, 2024	Loan Issue	Repayment	Emission fees	interest accrued under zero-interest loans	Transfer	Currency effect	Effect of effective interest rate	Net variation	Capitalised intérêts	Fair value	Loan relative to IFRS 16	June 30, 2025
Loan from BEI (1)	34 349	617				(25 423)		62					9 605
Atout Loan from BPI (3)													
State-guaranteed loan from BPI (2)	625					(625)							
State-guaranteed loan from BNP (2)	835					(835)							
State-guaranteed loan from HSBC (2)	828					(828)							
Laon Bank Of China (4)		1 263					(72)						1 191
Liabilities on leased assets - non-current	14 952					(1 252)	(635)					170	13 235
Deposits received	20												20
Advances - non-current	263	327											590
Related parties financial debt	482		(132)			(235)							115
<b>Long-term financial liabilities</b>	<b>52 353</b>	<b>2 208</b>	<b>(132)</b>			<b>(29 198)</b>	<b>(707)</b>	<b>62</b>				<b>170</b>	<b>24 756</b>
Loan from BEI (1)						25 423							25 423
Atout Loan from BPI (3)	625		(625)										
State-guaranteed loan from BPI (2)	1 250		(625)			625							1 250
State-guaranteed loan from BNP (2)	1 875		(938)		51	835							1 823
State-guaranteed loan from HSBC (2)	1 881		(940)		57	828							1 826
Accrued interest on loans	1 085	284	(648)				(0)						720
Liabilities on leased assets - current	2 584		(1 306)			1 252	(88)						2 442
Accrued interest on liabilities on lease assets	22	70	(75)				(2)						15
Related parties financial debt						235							235
Short-term line of credit (4)	2 068	1 809					(304)						3 573
Fair value hedges related to foreign exchange risk (5)	651								(110)		458		999
<b>Short-term financial liabilities</b>	<b>12 040</b>	<b>2 163</b>	<b>(5 157)</b>		<b>108</b>	<b>29 198</b>	<b>(395)</b>		<b>(110)</b>		<b>458</b>		<b>38 307</b>
<b>Borrowings and financial liabilities</b>	<b>64 393</b>	<b>4 370</b>	<b>(5 288)</b>		<b>108</b>		<b>(1 102)</b>	<b>62</b>	<b>(110)</b>		<b>458</b>	<b>170</b>	<b>63 063</b>
<i>Current</i>	<i>11 798</i>	<i>2 163</i>	<i>(5 157)</i>		<i>108</i>	<i>29 330</i>	<i>(395)</i>				<i>458</i>		<i>38 306</i>
<i>Non-current</i>	<i>52 595</i>	<i>2 208</i>	<i>(132)</i>			<i>(29 330)</i>	<i>(707)</i>	<i>62</i>	<i>(110)</i>			<i>170</i>	<i>24 757</i>

### 1) EIB financing

An EIB loan was signed in December 2020, of which Tranche A of €21.5 million was raised on 16 June 2021 for a period of 5 years. This tranche is accompanied by 3,500 EIB Warrant C warrants issued on 4 June 2021, leading to the issuance of 500,090 ordinary shares (AO) in the event of exercise. Discussions were initiated with the EIB in June 2025 to lead to a restructuring of Tranche A (see Notes 2 and 10.1).

Tranche C of the EIB loan was drawn on 18 December 2023 for an amount of €10 million for a period of 5 years. This tranche is accompanied by 1,000 EIB Warrant E warrants issued on 4 December 2023, leading to the issuance of 300,000 ordinary shares (AOs) in the event of exercise.

The derivative financial instruments on EIB bonds (BSA EIB Warrant A, BSA EIB Warrant C and BSA EIB Warrant E) are presented in Note 7.14 below.

The 2020 EIB Credit Agreement requires that a positive level of equity be maintained at all times at the level of Forsee Power. The EIB 2020 Credit Agreement also requires Forsee Power, on a consolidated basis, to maintain:

- A debt service coverage ratio (cash flows/debt service) above 2.0 and;
- A debt-to-equity ratio of less than 1.0.

These ratios are tested annually at the end of each fiscal year and for the first time for the period ending December 31, 2024. The application of the test on the debt service coverage ratio was *waived* on December 20, 2024, leading to the maintenance of the initial schedule.

The debt-to-equity ratio was below 1 as of December 31, 2024, so compliance with the covenants is validated

- 2) The State-Guaranteed Loans (PGE) with BNP for €7.5 million and HSBC for €7.5 million were granted in June 2020 at 0% interest, and renegotiated in March 2021 at 0.75% and 0.31% respectively. The PGE with BNP is repaid quarterly from 4 September 2022 until 4 June 2026. The state-guaranteed loan with HSBC is repaid quarterly from 11 September 2022 until 11 June 2025.

In June 2020, Forsee Power SA also subscribed to a "PGE – innovation support" with the BPI for €5 million at a rate of 2.35%. The PGE with the BPI is repaid quarterly from 30 September 2022 until 30 June 2026

- 3) In June 2020, Forsee Power took out an "Atout" loan of €5 million with BPI at a rate of 5% and repaid quarterly over 4 years after a one-year grace period that ended on August 31, 2021. This loan was repaid in full by 30 June 2025.
- 4) In February 2025, ZFI signed a loan with the BANK OF CHINA. This new loan is in addition to the line of credit opened with CHINA MERCHANTS BANK for the payment of the supplier CALB during the financial year ended December 31, 2024.
- 5) Currency swap contracts (FX Swap) with a notional value of €17.5 million as of June 30, 2025 compared to €3.4 million as of December 31, 2024 to hedge settlements in US Dollar, Japanese Yen and Chinese Yuan currencies with several suppliers in the second half of 2025.

The schedule of financial debts is as follows:

In thousand euros	June 30, 2025											
	Balance sheet value (with discount effect)	Total contractual flows	On demand	Less than 1 year	From 1 to 5 years				Over 5 years			Covenant
					2027	2028	2029	2030	2031	2 032	> 2033	
Loan from BEI	9 605	10 150						10 150				yes
Atout Loan from BPI												no
State-guaranteed loan from BPI												no
State-guaranteed loan from BNP												no
State-guaranteed loan from HSBC												no
Loan from Bank Of China	1 191	1 191				1 191						no
Liabilities on leased assets - non-current	13 235	15 147			2 501	2 274	2 159	2 165	1 732	1 758	2 558	no
Deposits received	20	20									20	no
Advances - non-current	590	590									590	no
Related parties financial debt	115	115									115	no
<b>Long-term financial liabilities</b>	<b>24 756</b>	<b>27 213</b>			<b>2 501</b>	<b>3 465</b>	<b>2 159</b>	<b>12 315</b>	<b>1 732</b>	<b>1 758</b>	<b>3 284</b>	
Loan from BEI	25 423	25 152		25 152								
Atout Loan from BPI												no
State-guaranteed loan from BPI	1 250	1 250		1 250								no
State-guaranteed loan from BNP	1 823	1 875		1 875								no
State-guaranteed loan from HSBC	1 826	1 884		1 884								no
Short-term line of credit	3 573	3 573		3 573								no
Related parties financial debt	235	235		235								no
Accrued interest on loans	720	720		720								no
Liabilities on leased assets -current	2 442	3 019		3 019								no
Accrued interest on liabilities on lease assets	15	15		15								no
Fair value hedges related to foreign exchange risk	999	999	999									no
<b>Short-term financial liabilities</b>	<b>38 305</b>	<b>38 722</b>	<b>999</b>	<b>37 723</b>								
<b>Borrowings and financial liabilities</b>	<b>63 062</b>	<b>65 935</b>	<b>999</b>	<b>37 723</b>	<b>2 501</b>	<b>3 465</b>	<b>2 159</b>	<b>12 315</b>	<b>1 732</b>	<b>1 758</b>	<b>3 284</b>	

## 7.14 Derivatives on financial instruments

in thousands of euros	Date of Issue	Due date	Number of BSA instruments	Number of shares subscribed in the event of exercise of the BSAs (2)	June 30, 2025	December 31, 2024
BSA Warrant A for EIB (1)	18 March 2018	March 15, 2028	6 857	1 825 547	598	397
BSA Warrant C for EIB (1)	June 4, 2021	June 4, 2041	3 500	809 793	312	203
BSA Warrant E for EIB (1)	December 4, 2023	December 4, 2043	1 000	493 388	174	96
<b>Total</b>			<b>11 357</b>	<b>3 129 218</b>	<b>1 084</b>	<b>696</b>

(1) The company has issued several Share Subscription Warrants (BSA) to the European Investment Bank (EIB):

- 6,857 EIB Warrant A warrants giving access to 1,825,547 ordinary shares (AO) issued on 18 March 2018 in addition to the €20 million financing;
- 3,500 EIB Warrant B warrants giving access to 809,783 ordinary shares (AO), issued on June 4, 2021 in addition to the €21.5 million financing;
- 1,000 EIB Warrant E warrants giving access to 493,888 ordinary shares (AOs), issued on 4 December 2023 in addition to the €10 million financing.

These BSAs are presented and valued as a passive derivative instrument for the following reasons:

- These BSAs do not meet the condition of an equity instrument insofar as its settlement cannot result in a fixed number of shares in the company;
- These BSAs are accompanied by a *put option* allowing the EIB to have a cash repayment for the fair value of the shares not received.

(2) The exchange rates for these warrants into ordinary shares of the company have been updated following the capital increase of June 24, 2025. The number of ordinary shares (AO) for the 6,857 EIB Warrant A warrants has thus increased from 1,118,379 AOs to 1,825,547 AOs as of June 30, 2025, for the 3,500 BEI has thus increased from AOs 496,094 to 809,873 AOs as of June 30, 2025, and for the 1,000 BEI E warrants has thus increased from AOs 302,079 to AOs 493,888 as of June 30, 2025 June 2025.

The variations over the periods are presented in the table below:

in thousands of euros	June 30, 2025	December 31, 2024
<b>Derivatives at opening</b>	<b>696</b>	<b>4 835</b>
Change in fair value recognized in profit or loss (1)	388	(4 139)
Derivatives issued (net of costs)	0	0
Derivatives cancelled on translation	0	0
<b>Closing Derivatives</b>	<b>1 084</b>	<b>696</b>



- (1) The change in the fair value of derivatives is mainly related to the decrease in the share price of Forsee Power over the first half of 2025 (€0.39 as of June 30, 2025 compared to €0.42 as of December 31, 2024), leading to the presentation of a charge of €(201) K on the EIB Warrant A, (€109) K on the EIB Warrant C warrant and €(78) K on the EIB Warrant E warrant.

The maturity of derivatives on financial instruments is as follows:

in € thousands	Due in up to 1 year	Due in 1 to 5 years	Due in more than 5 years	Total
BSA Warrant A for EIB		598		598
BSA Warrant C for EIB			312	312
BSA Warrant E for EIB			174	174
<b>Total</b>	<b>0</b>	<b>598</b>	<b>486</b>	<b>1 084</b>

The fair value of derivatives on changes in the key assumption of the value of Forsee Power's share would impact the financial statements as follows:

	BSA Warrant A for EIB	BSA Warrant C for EIB	BSA Warrant E for EIB	Gross impact on fair value as of June 30, 2025
Forsee Power share price down (25)%	426	233	128	<b>787</b>
Forsee Power share price up 10%	668	343	192	<b>1,203</b>

## 7.15 Risk Management of Financial Assets and Liabilities

### 7.15.1 Credit Risk Management

Credit risk management is disclosed in Note 7.15.1 to the consolidated financial statements as of December 31, 2024.

Credit risk did not change significantly in the first half of 2025 compared to 31 December 2024.

The Group is exposed to limited credit risk as of June 30, 2025 due to the financial quality of the main customers and the use of a 1st tier credit insurer covering the entire customer portfolio.

### 7.15.2 Liquidity risk management

Liquidity risk management is disclosed in Note 7.15.2 to the consolidated financial statements as of December 31, 2024.

Liquidity risk did not change significantly in the first half of 2025 compared to December 31, 2024.

As of June 30, 2025, Forsee Power has several financing instruments to ensure continuity of liquidity:

- 1) A financing agreement with the EIB signed in December 2020 provides a loan of €21.5 million (Tranche A), €8.5 million (Tranche B) and two new financing lines (Tranches C and D), both with a repayment of the capital *at the end* of the term, five years after the drawdown date.

Tranche A and B of the financing agreement were used and repaid for Tranche B only.

The subscription of Tranche C for €10 million was conditional on revenue level covenants that the Group had already reached at the end of the 2020 financial year. The €10 million Tranche C was also conditional on the completion of a €10 million capital increase by one or more shareholders, which was carried out in November 2021 with the company's IPO. Tranche C was in fact able to be drawn on December 4, 2023 in compliance with these two conditions.

The term for using the €10 million Tranche D drawing right, conditional on a level of turnover and profitability, expired on 31 December 2023 but discussions with the EIB have made it possible to extend the drawing right for Tranche D.

An agreement was signed on 28 August 2025 with the EIB on the restructuring of Tranche A of €25 million, repayable in full in June 2026. This agreement leads to the early repayment of part of Tranche A for €10 million on September 9, 2025 by using the €10 million drawdown of Tranche D due 2030, to repay a second part of Tranche A for €6 million in June 2026, and to repay the balance of Tranche A for €10 million on a straight-line basis from June 2027 to June 2030.

- 2) A non-recourse factoring contract was signed on December 21, 2023 with the company Facto France. This new factoring contract covers an outstanding amount of indefinite duration and not capped within the limit of the amount insured by the credit insurer.
- 3) From experience, banks and its financial partners have regularly supported the Group in its organic growth and financing needs.
- 4) The company's shareholders have always provided financial support in the financing of the company. Forsee Power thus benefited from a capital increase in cash on June 24, 2025 for €18.7 million.

In thousands of euros	As of June 30, 2025	As of June 30, 2024
Overdraft authorization	0	0
<b>Subtotal credit facilities (a)</b>	<b>0</b>	<b>0</b>
Cash and cash equivalents	18 885	24 617
Bank Overdrafts - Passive Treasury	0	0
<b>Net liquidity (b)</b>	<b>18 885</b>	<b>24 617</b>
<b>Total liquidity position (a) + (b)</b>	<b>18 885</b>	<b>24 617</b>

### 7.15.3 Market Risk Management

The Group is exposed to changes in raw material and energy prices observed on the international market. The Group nevertheless has countermeasures presented in Note 2 "Characteristic facts" of the consolidated financial statements for the year ended December 31, 2024 in order to limit this risk.

The Group has a volume of merchandise purchases and battery sales in US dollar currency, Chinese yuan and Japanese yen. The Management applies a foreign exchange risk management policy with the objective of defending the budget rates. The hedging tools used are forward contracts and currency swaps (*fx swaps*) on the US dollar, the Chinese yuan and the Japanese yen based on the forecasts of purchases and sales on the various industrial sites As of June 30, 2025, the fair value of foreign exchange hedging instruments amounted to -999 thousand euros.

### 7.15.4 Capital Management

On November 26, 2021, Forsee Power SA signed a liquidity contract with an independent investment services company (ISP), Kepler Cheuvreux, to ensure the liquidity of transactions and the regularity of the listing of the company's shares in accordance with AMF Decision No. 2021-01 of June 22, 2021.

This contract is for a period of 12 months with tacit renewal unless terminated.

The contract provides for an overall ceiling of €500K (cash and securities). However, additional contributions to the liquidity account may be made when the cash or securities balance appears insufficient to ensure the continuity of the liquidity contract provider's interventions.

The cash made available to the investment services company is initially €500K, and no securities were initially made available. The cash available in the liquidity account amounted to €35K as of June 30, 2025, and the overall net value of the Forsee Power SA shares held amounted to €175K as of June 30, 2025.

Forsee Power SA publishes a half-yearly report on the purchase and sale of securities carried out under the liquidity contract.

## **7.16 Information on the fair value of financial assets and liabilities**

### **7.16.1 Cash, loans and receivables**

The Group believes that the carrying value of cash, trade receivables, other receivables, trade payables, other payables and miscellaneous deposits and guarantees is a good approximation of the market value as of June 30, 2025 due to the high degree of liquidity of these items and their maturity in less than one year.

### **7.16.2 Assets at fair value**

The Group does not hold any investment securities as of June 30, 2025.

### **7.16.3 Derivative and hedging financial instruments**

The Group does not hold any trading derivatives as of June 30, 2025.

As of June 30, 2025, the Group had currency hedges in US dollars, Chinese yuan and Japanese yen to cover part of the receipts and disbursements for the second half of 2025.

### **7.16.4 Financial liabilities at amortized cost**

For accounts payable, the Group considers the carrying amount to be a good approximation of the market value, due to the high degree of liquidity of these items.

The market value of long-term and short-term financial debt is determined using the value of estimated future cash flows, discounted using the rates observed by the Group at the end of the period for instruments with similar terms and maturities.

### **7.16.5 Balance sheet of financial instruments**

The market values of financial assets and liabilities measured at fair value, which is the price that would be received for the sale of an asset or paid for the transfer of a liability in a normal transaction recognized in the principal or most advantageous market, at the valuation date. The methods for valuing financial assets and liabilities by level are as follows:

- Level 1: fair value determined exclusively by reference to prices in active markets;
- Level 2: fair value measured by a model using market parameters that can be observed directly or indirectly;
- Level 3: fair value measured by a model incorporating certain parameters that are not observable in a market;

The methods and assumptions used to estimate the fair value of financial assets and liabilities are presented in Note 3.3.7 to the consolidated financial statements for the year ended December 31, 2024.

in thousands of euros	30-Jun-25	Fair value	Level 1 Unadjusted prices and prices	Level 2 Observable data	Level 3 Unobservable data
Cash and cash equivalents	18 885	18 885	18 885		
Financial Instruments Not Held for Trading	0				0
<b>Financial assets at fair value</b>	<b>18 885</b>	<b>18 885</b>	<b>18 885</b>		<b>0</b>
Security deposits and bonds paid	327	327			327
Other financial assets	1 011	1 011			1 011
Trade receivables and related accounts	12 227	12 227			12 227
Other assets	21 328	21 328			21 328
<b>Assets at amortized cost</b>	<b>34 893</b>	<b>34 893</b>			<b>34 893</b>
Derivatives on financial instruments	1 084	1 084		1 084	
Currency hedging derivative	3 573	3 573		3 573	
<b>Financial liabilities at fair value</b>	<b>4 657</b>	<b>4 657</b>		<b>4 657</b>	
Long-term financial debt	24 756	24 756			24 756
Short-term financial debt	34 734				34 734
Supplier payables presented in WCR	18 415				18 415
Other liabilities	17 626				17 626
<b>Liabilities at amortized cost</b>	<b>95 532</b>				<b>95 532</b>

### 7.17 Supplier payables

in thousands of euros	June 30, 2025	December 31, 2024
Suppliers	18 415	18 320
<b>Supplier payables presented in WCR</b>	<b>18 415</b>	<b>18 320</b>
<b>Supplier payables</b>	<b>18 415</b>	<b>18 320</b>

## 7.18 Other liabilities

in thousands of euros	June 30, 2025	December 31, 2024
Customers - Advances and Deposits Received	3 192	11 101
Social debts	6 954	6 755
Tax Debts	774	2 708
Liabilities related to customer contracts (1)	4 552	4 523
Other miscellaneous current liabilities (2)	1 570	2 542
Advantages granted on state-guaranteed loans with interest rates on non-market terms	109	217
<b>Other debts presented in WCR</b>	<b>17 152</b>	<b>27 845</b>
Corporate tax debt	19	98
Debts on ACA issuance fees	324	0
Debts on acquisitions of fixed assets	131	68
<b>Other liabilities</b>	<b>17 626</b>	<b>28 011</b>
<i>Whose</i>		
<i>Current</i>	<i>14 258</i>	<i>23 748</i>
<i>Non-current</i>	<i>3 368</i>	<i>4 264</i>

1) Including €3,855 thousand at June 30, 2025 of deferred revenue on specific battery warranty extensions and €450 thousand in investment subsidies. The amount included €3,667K in deferred revenue on warranty extensions and €566K in investment subsidies as of December 31, 2024.

The change in contract liabilities is as follows:

in thousands of euros	June 30, 2025	December 31, 2024
<b>Front-end contract liabilities</b>	<b>4 523</b>	<b>3 889</b>
- Contract liabilities assumed following the realization of performance obligations over the period	(516)	(1 275)
- Liabilities on contracts cancelled following the cancellation of the contract		
+ Unrealized performance obligations on new contracts for the period	545	1 909
+/- Refresh and Conversion Effects		
<b>Period-end contract liabilities</b>	<b>4 552</b>	<b>4 523</b>

Performance obligations mainly correspond to extensions of guarantees, and are carried out over a period of between 1 and 4 years.

- 2) Including €64k at Zhongshan Forsee Industry Ltd (compared to €220k at December 31, 2024) and €63k at Zhongshan Forsee Development (compared to €7k at December 31, 2024).
- 3) The costs relating to the capital increase carried out on June 24, 2025 in the amount of €437 thousand were paid over the period for €164 thousand

The other liabilities have a maturity of less than 12 months, with the exception of the advantage granted on a zero-interest state-guaranteed loan with a maturity of between 1 and 5 years, and for contract liabilities. Non-current liabilities are discounted.

## 7.19 Deferred taxes

Deferred taxes are broken down by temporary differences as follows:

in thousands of euros	June 30, 2025	December 31, 2024
Temporary tax differences	42	55
Provisions for retirement benefits	146	122
Rental debt on rental contracts	3 684	4 297
Rights of use on rental contracts	(3 343)	(4 000)
Costs of issuing loans to the TIE	(190)	(182)
Internal margins on inventory	133	127
Other temporary differences (including R&D activation)	(1 239)	(1 276)
Activation of Carry-Over Tax Deficits	0	0
<b>Total Net deferred taxes</b>	<b>(767)</b>	<b>(857)</b>

Deferred taxes have been valued for French companies according to the tax rate in force in the year of the reversal of the temporary differences, taking into account the tax rate of 25% from 1 January 2024 and for subsequent years.

The Group limits the recognition of deferred taxes on tax losses carried forward by tax entities based on the prospects of collection over a 3°year horizon.

The amount of tax losses carried forward not recognized in the financial statements amounted to €225,016 thousand (i.e. €56,254 thousand of unrecognized IDA) as of June 30, 2025 compared to €212,770 thousand (or €53,193 thousand of unrecognized IDA) as of December 31, 2024.



The change in deferred taxes recognised in profit or loss and in equity is as follows:

in thousands of euros	June 30, 2025	December 31, 2024
<b>Deferred taxes assets at opening</b>	<b>92</b>	<b>488</b>
Expense recognised in comprehensive income	(69)	(1 084)
IDA on lease activation	0	297
IDA/IDP Set-off on Tax Entity	315	750
Other	43	(360)
<b>Deferred taxes assets at closing</b>	<b>381</b>	<b>92</b>
<b>Deferred tax liabilities at opening</b>	<b>948</b>	<b>311</b>
Expense recognised in comprehensive income	0	113
IDA/IDP Set-off on Tax Entity	315	750
Other	(115)	(226)
<b>Deferred tax liabilities at closing</b>	<b>1 148</b>	<b>948</b>

## 8. Information on items in the consolidated statement of comprehensive income

### 8.1 Turnover

in thousands of euros	Six months ended	
	June 30, 2025	June 30, 2024
Merchandise Sales	78 164	83 193
Services	1 323	1 066
Other activities	1 401	142
<b>Total</b>	<b>80 887</b>	<b>84 401</b>

The amount of the order book (firm orders not fulfilled) and the provisional schedule for the fulfilment of the unfulfilled service obligations is as follows:

in thousands of euros	June 30, 2025	June 30, 2024
<b>Backlog at the beginning of the period</b>	<b>96 326</b>	<b>133 346</b>
- Commitments at the opening whose services were performed over the period and recognized in turnover	59 693	67 693
- Commitments at the opening whose services were not performed during the period because they were cancelled (order cancellation)		
+ Firm offers signed over the period	25 391	47 377
- Firm offers signed over the period recognized in turnover	21 192	16 704
<b>Order book at the end of the period</b>	<b>40 832</b>	<b>96 326</b>
<b>Provisional timetable for revenue recognition</b>		
Completion expected in 2024		71 419
Completion expected in 2025	34 961	20 415
Completion expected in 2026	1 783	4 493
Expected to be completed in 2027 and beyond	4 089	
<b>Total order book at the end of the period</b>	<b>40 832</b>	<b>96 326</b>

## 8.2 Other operating income and expenses

in thousands of euros	Six months ended	
	June 30, 2025	June 30, 2024
Stored production	(0)	0
Operating Subsidies	0	0
Result on disposal of fixed assets	0	(0)
Directors' fees	(134)	(224)
Miscellaneous income and expenses	(399)	(141)
<b>Other operating income and expenses</b>	<b>(533)</b>	<b>(366)</b>

## 8.3 External services and purchases consumed

in thousands of euros	Six months ended	
	June 30, 2025	June 30, 2024
Purchases consumed, including foreign exchange gains and losses on purchases (1)	(51 325)	(56 369)
Fees, external services	(2 102)	(2 884)
Rentals, maintenance & insurance	(2 581)	(1 508)
Transport, travel & receptions	(1 672)	(1 937)
Study and research costs	(1 475)	(2 146)
Postal & telecommunications costs	(223)	(94)
Subcontracting (1)	(526)	(869)
Other	(895)	(553)
<b>External services and purchases consumed</b>	<b>(60 802)</b>	<b>(66 360)</b>

- 1) There was no Research Tax Credit (CIR) income deducted from the purchases consumed item at 30 June 2025, it had been deducted for €187 K at 30 June 2024.

Part of the income from the Research Tax Credit (CIR) is presented as a deduction from the cost of studies and research expenses for €27K as of June 30, 2025 compared to €0K as of June 30, 2024.

## 8.4 Personnel costs and staff

in thousands of euros	Six months ended	
	June 30, 2025	June 30, 2024
<b>Personnel costs</b>		
Salary (1)	(11 648)	(11 273)
Payroll taxes (2)	(4 044)	(4 025)
Other short-term benefits	(355)	(381)
Service costs of defined benefit plans	(59)	45
Costs of Equity Payments	(61)	(266)
Employers' contributions on share-based payments	0	0
Employee profit sharing	0	0
<b>Total</b>	<b>(16 167)</b>	<b>(15 899)</b>

- 1) Part of the income from the Research Tax Credit (CIR) is presented as a deduction from remuneration expense for €446 thousand as of June 30, 2025, and for €221 thousand as of June 30, 2024.
- 2) Part of the proceeds of the Research Tax Credit (CIR) are presented as a deduction from social security contributions for €192K as of June 30, 2025, and for €160K as of June 30, 2024.

The average full-time equivalent workforce is as follows:

	Six months ended	
	June 30, 2025	June 30, 2024
Frames	295	316
Non-Executives	351	417
<b>Total</b>	<b>646</b>	<b>733</b>

## 8.5 Taxes

in thousands of euros	Six months ended	
	June 30, 2025	June 30, 2024
Taxes based on wages	(153)	(283)
Other taxes	(374)	(283)
<b>Taxes</b>	<b>(528)</b>	<b>(566)</b>

## 8.6 Depreciation/amortization and operating provisions

in thousands of euros	Six months ended	
	June 30, 2025	June 30, 2024
Depreciation and amortization of intangible assets (2)	(2 168)	(1 249)
Amortization of right-of-use on tangible capital assets	(1 404)	(1 177)
Depreciation and amortization of property, plant and equipment	(2 429)	(1 575)
Provisions for liabilities and charges	(762)	(200)
Net depreciation of inventories and receivables (1)	(639)	(1 012)
<b>Net charges</b>	<b>(7 402)</b>	<b>(5 212)</b>

- 1) Including €(746) thousand of depreciation of inventory identified as surplus or obsolete as of June 30, 2025 and €704 thousand as of June 30, 2024.
- 2) Increase related to the commissioning of €10.5 million of ongoing R&D projects as of December 31, 2024.

## 8.7 Non-recurring operating income

in thousands of euros	June 30, 2025	June 30, 2024
ERP commissioning expenses (1)	(382)	0
Restructuring charges (2)	(286)	0
<b>Non-recurring operating income</b>	<b>(670)</b>	<b>0</b>

Non-recurring operating income amounted to -€670 thousand in the first half of 2025, compared with zero in the first half of 2024. These are mainly

(1) Infor LN ERP start-up costs that continued in the first half of 2025

(2) personnel costs and costs related to the restructuring of the industrialization department in Chasseneuil du Poitou

## 8.8 Financial result

in thousands of euros	June 30, 2025	June 30, 2024
Financial income received on financial assets	20	51
Uncashed financial income	0	0
<b>Financial products</b>	<b>20</b>	<b>51</b>
Interest expense on borrowings (1)	(2 076)	(1 578)

<b>Cost of gross financial debt</b>	<b>(2 076)</b>	<b>(1 578)</b>
Foreign exchange gains and losses	(3 180)	298
Net impairment of financial assets measured at amortized cost	(14)	(29)
Change in fair value of derivatives (2)	(277)	3 229
Discount charge on non-current assets and liabilities or those greater than 12 months	35	1 083
Effective interest rate expense on financial liabilities (ETR) (3)	(62)	(495)
Interest expense on debts on leased property	(329)	(357)
Bank fees and commissions	(59)	(457)
Other financial products	397	(277)
Advantages granted on state-guaranteed loans with interest rates on non-market terms	0	471
<b>Other net financial income and expenses</b>	<b>(3 489)</b>	<b>3 960</b>
<b>Financial result</b>	<b>(5 546)</b>	<b>1 938</b>

- 1) Of which at 30 June 2025 for €(353) K of interest on the loan taken out with the EIB Tranche A and €(150) K of interest on the loan taken out with the EIB Tranche C.
- 2) Of which at 30 June 2025 for €(201) thousand of fair value change on the EIB Warrant A derivative and €(109) thousand of fair value change on the EIB Warrant C derivative and €(78) thousand of fair value change on the EIB Warrant E derivative (see Note 7.14). The amount also includes +€110K of change in fair value of foreign exchange hedging financial instruments. It included +€1,921 thousand of fair value change on the EIB BSA <sup>Warrant A derivative</sup> and +€850 thousand of fair value change on the EIB BSA <sup>Warrant C derivative</sup> and +€462 thousand of fair value change on the EIB BSA <sup>Warrant E derivative</sup> as of June 30, 2024.

## 8.9 Income tax

in thousands of euros	June 30, 2025	June 30, 2024
Current taxes	(131)	(367)
Deferred taxes	(66)	(507)
<b>Tax expense</b>	<b>(197)</b>	<b>(874)</b>

The proof of tax for the periods presented is as follows:

in thousands of euros	June 30, 2025	June 30, 2024
Notional tax expense (at the current rate)	2 717	535
Actual tax expense	(197)	(874)
<b>Difference</b>	<b>2 914</b>	<b>1 410</b>
Permanent differences on stock payments	15	60
Other Permanent Differences	60	291
Tax credits (CIR)	(189)	(650)
Derivatives on financial instruments	97	(808)
Non-recognition of IDAs on other temporary differences	61	0
Tax deficit that arose over the period and is not recognised on the balance sheet	2 854	2 416
Use of previous tax losses not recognized on the balance sheet		0
Difference in rates between countries	29	44
Other differences	(13)	(10)
<b>Total</b>	<b>2 914</b>	<b>1 410</b>

## 9. Information on items in the statement of the consolidated cash flow statement

### 9.1 Depreciation, amortization, provisions and depreciation

in thousands of euros	June 30, 2025	June 30, 2024
Net capital expenditures	4 597	2 824
Net provisions for rights-of-use on tangible capital assets	1 404	1 177
Net provisions for liabilities and charges	740	200
Provision for service costs of defined benefit plans	59	(45)
<b>Net charges</b>	<b>6 810</b>	<b>4 155</b>

## 9.2 Working Capital Requirements

in thousands of euros	Notes	December 31, 2024	BFR	Discounting and other non-cash items in WCR	Conversion effects	June 30, 2025
Net Inventories	7.6	43 294	(7 451)		(808)	35 035
Trade receivables and related accounts	7.7	11 161	1 209		(143)	12 227
Other assets	7.8	25 993	(7 499)		(318)	18 176
Supplier payables	7.17	(18 320)	(1 931)	845	991	(18 415)
Other liabilities	7.18	(27 845)	9 810	680	204	(17 152)
<b>Total</b>		<b>34 282</b>	<b>(5 861)</b>	<b>1 525</b>	<b>(74)</b>	<b>29 871</b>

in thousands of euros	Notes	December 31, 2024	Variation and impact of the result	Discounting and other non-cash items in WCR	Conversion effects	June 30, 2025
Change in deferred taxes	7.19	(857)	(69)	123	35	(767)
Change in corporate income tax receivables and payables	7.8 and 7.18	2 504	625		3	3 133
<i>of which CIR</i>		2 433	750	27		3 210
Tax expenses recognized	8.9	(1 297)	197			(197)
<b>Total changes in taxes</b>			<b>3</b>	<b>96</b>	<b>39</b>	

## 9.3 Cash flows on acquisitions of fixed assets

in thousands of euros	Six months ended	
	June 30, 2025	June 30, 2024
Acquisition of intangible assets	(4 696)	(6 685)
Acquisition of property, plant and equipment net of advances and interim payments	(1 492)	(7 542)
Acquisition of financial assets	(3)	(130)
<b>Total Investments</b>	<b>(6 190)</b>	<b>(14 357)</b>
Debt on acquisition of fixed assets	63	0
<b>Net cash flows on acquisition of fixed assets</b>	<b>(6 127)</b>	<b>(14 357)</b>



#### 9.4 Gain/(loss) on disposal of fixed assets

in thousands of euros	Six months ended	
	June 30, 2025	June 30, 2024
Proceeds from disposal of intangible assets	0	0
Proceeds from disposal of property, plant and equipment	0	0
Proceeds from the sale of financial assets	0	0
Net carrying amount of intangible assets sold	0	0
Net carrying amount of property, plant and equipment sold	0	0
Net carrying amount of financial assets sold	0	0
<b>Gain/(loss) on disposal of fixed assets</b>	<b>0</b>	<b>0</b>

#### 9.5 Cash flows from disposals of fixed assets

in thousands of euros	Six months ended	
	June 30, 2025	June 30, 2024
Disposals of intangible assets	0	0
Disposals of tangible capital assets	0	0
Disposals of financial assets	0	0
Receivable on disposal of fixed assets	0	0
<b>Net cash flows from disposals of fixed assets</b>	<b>0</b>	<b>0</b>

#### 9.6 Cash flow on changes in scope

There were no cash flows related to changes in scope in the first half of 2025 and 2024.

### 10. Other information

#### 10.1 Events after 30 June 2025

The significant events that have occurred since June 30, 2025 up to the closing date of the interim financial statements are as follows:

- **Long-term partial activity rebound (APLDR)**

On 24 July 2025, Forsee Power and the union delegates signed a long-term short-time work agreement for all employees of Forsee Power France with

a reduction in the legal working time of up to 40%. This agreement comes into force on 1 September 2025 for a period of 18 consecutive or non-consecutive months and expires on 31 August 2027. This agreement aims to adapt to the decline in activity and in particular the order book for the coming months and to prepare for a recovery in activity in the medium term while preserving jobs.

- **Contract termination plan in France**

On September 10, 2025, Forsee Power's management announced a draft collective termination plan in France in order to deal with the expected decline in activity in the short term.

- **China Layoff Plan**

On September 4, 2025, Forsee Power announced a workforce reduction plan with immediate effect in its Chinese subsidiaries in order to adapt to the expected decline in activity.

- **Stock financing**

The Group has set up stock financing during the 1st half of 2025 with a banking pool. A 1st draw of €10 million took place on April 28, 2025, refunded on June 30, 2025. A second draw of €9.5 million took place on July 25, 2025.

- **Signing of a sublease agreement in the United States**

On July 31, 2025, Forsee Power Inc. signed a sublease agreement for part of the industrial building leased to Hilliard in the United States. This lease is for an initial period of 2 years, renewable for a period of one year.

- **EIB agreement for the restructuring of Tranche A and the drawdown of Tranche D**

On 28 August 2025, the Group signed a financing agreement with the EIB to extend the drawing right for Tranche D by €10 million, to repay part of Tranche A for €10 million due in June 2026, and to repay a second part of Tranche A for €6 million in June 2026, and to repay the balance of Tranche A for €10 million on a straight-line basis from June 2027 to June 2030. The drawdown of €10 million, Tranche D and the repayment of Tranche A were completed on September 9, 2025.

Obtaining this agreement, the drawdown of Tranche D of €10 million maturing in September 2030, and the early repayment of Tranche A for €10 million with an initial maturity in June 2026 would lead to the borrowings being presented to the EIB as non-current financial debt for €19,152 thousand (value of contractual flows); these debts are presented as current financial debts as of June 30, 2025.

The exercise prices of the tranche C warrants (respectively Warrants E) have been revised to the par value of Forsee Power's shares.

## 10.2 Related Party Relations

### 10.2.1 Compensation paid to management

Remuneration paid to management is presented in note 10.2.1 to the consolidated financial statements as of 31 December 2024.

At its meeting of May 16, 2025, the Ordinary Shareholders' Meeting approved the remuneration policy for corporate officers, in particular on an annual remuneration envelope for the executive officers for a maximum amount (fixed + variable) of €480 thousand for the 2025 financial year.

### 10.2.2 Related Party Transactions

Significant related parties and transactions with related parties are defined and presented in Notes 3.3.32 and 10.2.2 to the consolidated financial statements as of December 31, 2024. Significant transactions with related parties during the first half of 2025 are:

The table below shows the main transactions and balances for the first half of 2025:

In thousands of euros	June 30, 2025	June 30, 2024
Trade receivables with shareholders	0	1
Financial debt to shareholders	(351)	(916)
<b>Total items in the statement of financial position</b>	<b>(351)</b>	<b>(908)</b>
Salaries and other short-term benefits	(1 408)	(1 979)
Payments in shares	(62)	(266)
Fees	(44)	(5)
Other expenses		(491)
Revenue	108	151
Purchases		(45)
Interest income on receivables to NEoT CAPITAL		
<b>Total income statement items</b>	<b>(1 406)</b>	<b>(2 635)</b>

## 10.3 Off-balance sheet commitments

The commitments as of June 30, 2025 are as follows:

- SBLC letter of credit to a landlord and cash pledge**  
 On July 25, 2022, Forsee Power obtained a stand-by letter of credit (SBLC) from a French banking institution for a maximum amount of \$1 million for the benefit of the owner of the industrial building leased to Hilliard in the United States. The amount

guaranteed by this SBLC letter of credit is decreasing annually by 10% until November 1, 2032.

- ***SBLC letter of credit to Indian Customs and cash pledge***

On July 7, 2023, Forsee Power obtained a stand-by letter of credit (SBLC) from a French banking institution for a maximum amount of €650K for an Indian bank allowing a bank guarantee to be issued to Indian customs.

This SBLC letter of credit is accompanied by a cash pledge remunerated for an amount of €650K until January 18, 2025, and has been renewed until December 2025.

Forsee Power has also obtained a new SBLC (*stand-by letter of credit*) of 9 million Indian rupees (approximately €100 K) in September 2024 from a French banking institution for the benefit of Indian customs and accompanied by a cash pledge whose maturity date of March 31, 2025 has been renewed for one year.

- ***Parent company guarantee for suppliers***

In December 2024, Forsee Power issued a parent company guarantee to a Chinese supplier in the amount of 58 million Chinese yuan, allowing for an extension of the payment terms of its Chinese subsidiary.

In January 2025, Forsee Power issued two other parent company guarantees to Chinese suppliers for a total amount of 1.3 million yuan, also extending the payment terms of its Chinese subsidiary.

In March 2025, Forsee Power obtained a stand-by letter of credit (SBLC) from a French bank for an amount of €400K and without cash pledge to a Japanese supplier to extend the French company's payment terms.

- ***Collateral of goodwill for the benefit of the EIB***

A pledge of the business in favor of the EIB was granted when the €21.5 million tranche was drawn down in June 2021.

- ***Guarantees granted to Mitsui & Co***

Under the terms of an agreement called *the Investment Agreement* entered into on December 18, 2017, Forsee Power SA granted guarantees to Mitsui & Co., Ltd. If a warranty statement is found to be inaccurate, Forsee Power SA has undertaken to compensate Mitsui & Co., Ltd. for the damage suffered by either (i) a payment or (ii) an issue of shares reserved for Mitsui, upon exercise of the BSA G held by Mitsui (up to a maximum limit of 52,748 new shares). Following the cancellation of the BSA G by decisions of the General Meeting of September 28, 2021, Mitsui & Co., Ltd. could only request compensation for the damage through the payment by the Company of compensation to it. No compensation claims have been received by Forsee Power SA as of the closing date of 23 April 2024. The maximum amount of compensation that could be owed by Forsee Power SA is capped at €4.5 million. However, this ceiling is quite theoretical because Forsee Power SA's compensation commitment expired in June 2019 for most of the subjects covered by the guarantee. Only damages resulting from a breach of declarations

relating to tax, anti-corruption or environmental matters remain covered until their limitation period plus 30 days (i.e. until 31 January 2021 for most tax matters and until the expiry of a 30-year period running from December 2017 for anti-corruption and environmental matters).

### **3.2 Statutory Auditors' limited review report for the period from 1 January 2025 to 30 June 2025**

**FORSEE POWER**

Société Anonyme

1, boulevard Hippolyte Marquès

94200 – Ivry sur Seine

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**Statutory Auditors' Review Report on the Half-yearly  
Financial Information**

For the period from January 1 to June 30, 2025

## Deloitte & Associés

6, place de la Pyramide  
92908 - Paris-La Défense Cedex  
S.A.S. au capital de 2 201 424 €  
572 028 041 RCS Nanterre

Société de Commissariat aux Comptes inscrite à la  
Compagnie Régionale de Versailles et du Centre

## BDO PARIS

43-47 Avenue de la Grande Armée  
75116 - Paris  
S.A.S. au capital de 3 000 000 €  
480 307 131 RCS Paris

Société par Actions Simplifiée d'Expertise Comptable et de  
Commissariat aux Comptes inscrite à la  
Compagnie Régionale de Paris

## FORSEE POWER

Société Anonyme

1, boulevard Hippolyte Marquès

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## Statutory Auditors' Review Report on the Half-yearly Financial Information

For the period from January 1 to June 30, 2025

*This is a free translation into English of the statutory auditors' review report on the half-yearly financial information issued in French and is provided solely for the convenience of English-speaking users. This report includes information relating to the specific verification of information given in the Group's half-yearly management report. This report should be read in conjunction with, and construed in accordance with, French law and professional standards applicable in France.*

To the Shareholders of Forsee Power SA,

In compliance with the assignment entrusted to us by your Shareholders' Meeting and in accordance with the requirements of article L. 451-1-2-III of the French Monetary and Financial Code ("*code monétaire et financier*"), we hereby report to you on:

- the review of the accompanying condensed half-yearly consolidated financial statements of the company, for the period from January 1 to June 30, 2025 ,
- the verification of the information presented in the half-yearly management report.

These condensed half-yearly consolidated financial statements are the responsibility of Board of Directors. Our role is to express a conclusion on these financial statements based on our review.

### 1. Conclusion on the financial statements

We conducted our review in accordance with professional standards applicable in France. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and



accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with professional standards applicable in France and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Based on our review, nothing has come to our attention that causes us to believe that the accompanying condensed half-yearly consolidated financial statements are not prepared, in all material respects, in accordance with IAS 34 - standard of the IFRS on Interim Financial Reporting issued by the International Accounting Standard Board (IASB) as adopted in the European Union.

Without qualifying our conclusion in respect of this matter, we draw your attention to the matter set out in Note 10.1 to the interim consolidated financial statements which describes the subsequent events.

## **2. Specific verification**

We have also verified the information presented in the half-yearly management report on the condensed half-yearly consolidated financial statements subject to our review.

We have no matters to report as to its fair presentation and consistency with the condensed half-yearly consolidated financial statements.

Paris-La Défense and Paris, 11 September 2025

The Statutory Auditors

French original signed by

DELOITTE & ASSOCIES

BDO PARIS

Thierry QUERON

Arnaud TONNET