



PRESS RELEASE

Puteaux, October 5, 2026

emeis completes the disposal of all its operations in Latin America

Following the completion of the sale of its Brazilian operations, emeis has finalized the divestment of all its operating activities in Latin America, for a total amount of approximately €111m¹. This transaction marks an important milestone in the Group's strategic repositioning towards its core European markets, while further strengthening its financial structure.

In 2024, the Group launched a disposal plan aimed at progressively disposing all of its operations in the region through a series of transactions.

As a reminder, the Group previously operated in Brazil, Mexico, Uruguay, and Chile², with nearly 1,500 beds across 15 facilities as of the end of 2023³.

With this latest disposal, the Group has completed the divestment of all its operating activities in the region. To date, land plots remain in Mexico and Colombia and their disposal is at an advanced stage, with the related transactions expected to be secured by the end of the year⁴.

Given the non-material EBITDA contribution of this scope as of the end of 2025⁵, this disposal is immediately accretive and further improves the Group's balance sheet, while supporting its continued deleveraging trajectory⁶.

Overall, all transactions within the scope of the Latin American divestment plan, including the remaining land plots currently being disposed of, represent an enterprise value of approximately €132m⁷, of which nearly 40% had already been received by the end of 2025.

¹ Excluding the land plots in Colombia and Mexico that are currently being divested

² As a minority investor

³ Data on the Group's scope of consolidation (excluding Chile, in which the Group held a minority interest)

⁴ For an expected amount of approximately €20 million

⁵ Negative EBITDAR for the entire region of -€1.5m in 2025

⁶ The entire region was reclassified in accordance with IFRS 5 (non-current assets held for sale) in the half-year financial statements as of the end of June 2026

⁷ Including land plots yet to be sold as of this date

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About *emeis*

With nearly 84,600 experts and professionals in the fields of health, care and support for the frail, *emeis* was present at end 2025 in 19 countries and covers five business lines: Mental health clinics, medical care and rehabilitation clinics, nursing homes, homecare services and residences.

Every year, *emeis* welcomes nearly 290,000 residents, patients and beneficiaries. *emeis* is committed to meeting one of the major challenges facing our society: the growing number of people made vulnerable by accidents, old age and mental illness.

In June 2025, *emeis* became a mission-driven company, incorporating four commitments in its Articles of Association: *striving to change the way one looks at the most vulnerable and those close to them, to ensure they are truly included; contributing to the fair recognition and attractiveness of our care professions ; making care for the most vulnerable a major contribution to local social cohesion; and innovating to foster a planet-friendly care that respects living things.*

emeis, 50.2% owned by Caisse des Dépôts, CNP Assurances, MAIF and MACSF Epargne Retraite, is listed on Euronext Paris (ISIN: FR001400NLM4) and is a member of the SBF 120 and CAC Mid 60 indices.

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