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Clermont-Ferrand, April 07, 2025

COMPAGNIE GÉNÉRALE DES ÉTABLISSEMENTS MICHELIN

2024 Universal Registration Document

Michelin filed its 2024 Universal Registration Document with the *Autorité des Marchés Financiers (AMF)* on April 4, 2025. It is available to the public under the conditions set out in the applicable regulations and can be consulted/downloaded at the Company's website, www.michelin.com and on the AMF's website (www.amf-france.org).

The Universal Registration Document contains:

- The 2024 Annual Financial Report;
- The Report of the Supervisory Board on Corporate Governance, covering the components of corporate officer compensation submitted to shareholders at the Annual Meeting to be held on May 16, 2025;
- The Sustainability Statement;
- The Duty of Care Plan;
- The Statutory Auditors' reports on decisions submitted to shareholders at the Annual Meeting to be held on May 16, 2025, as well as their fees;
- The description of the share buyback program;
- Information on the Annual Shareholders Meeting to be held on May 16, 2025.

Investor calendar

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| • April 24, 2025 | Quarterly information for the three months ending March 31, 2025 |
| • May 16, 2025 | Annual Shareholders Meeting |
| • May 21, 2025 | Ex-dividend date |
| • May 23, 2025 | Dividend payment date |
| • July 24, 2025 | First-half 2025 results |
| • October 22, 2025 | Quarterly information for the nine months ending September 30, 2025 |



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Contact details

Investor Relations

investor-relations@michelin.com

Guillaume Jullienne
guillaume.jullienne@michelin.com

Flavien Huet
flavien.huet@michelin.com

Benjamin Marcus
benjamin.marcus@michelin.com

Media Relations

+33 (0) 1 45 66 22 22
groupe-michelin.service.de.presse@michelin.com

Individual Shareholders

+33 (0) 4 73 32 23 05

Muriel Combris-Battut
muriel.floc-hlay@michelin.com

Elisabete Antunes
elisabete.antunes@michelin.com