

Hantavirus and health protection: Chargeurs confirms strategic sanitary stocks and fully operational industrial capabilities

Michaël Fribourg, Chairman and Chief Executive Officer of Compagnie Chargeurs Invest, stated:

"Building on its culture of cautious anticipation and recognised innovation, Chargeurs PCC confirms its status and excellence framework in individual and collective health protection."

Protection of employees and solidarity with the most vulnerable

The Group first reiterates its commitment to protecting its employees by recommending, on a global basis, the renewed application of appropriate preventive measures for those required to travel for professional or personal reasons. In line with its core values of solidarity, Chargeurs maintains, where necessary, its emergency support policy for the most vulnerable.

Available strategic health stocks and maintained operational industrial capabilities

In response to health-related concerns associated with the emergence of Hantavirus — which, based on current assessments, does not present pandemic risk characteristics — Chargeurs confirms to its partners, institutions and the general public its immediate response capability in the event of increased collective health risks. Through its Lainière Santé branch, the Group confirms that it holds deployable strategic stocks of health protection equipment and maintains all industrial capabilities in full operational condition, which could be rapidly redeployed if required.

Proven expertise during the Covid-19 crisis

For reference, during the Covid-19 pandemic, Chargeurs successfully developed a comprehensive offering of masks, sanitary accessories and hydroalcoholic solutions. This unprecedented mobilisation enabled the Group to effectively meet urgent needs from healthcare professionals, exposed occupations and the general public across several Western countries.

This offering, recognised as one of the most extensive in Europe, played a key role in supporting the resolution of the various phases of the global pandemic.

Independent production capabilities and secured safety stocks

Building on this experience, the Group actively supported the establishment, by numerous public and private entities, of strategic mask stocks designed to act as safety buffers.

To ensure maximum sovereignty and responsiveness, state-of-the-art investments — including a meltblown production unit in France — have been made, alongside additional capacity investments in the United Kingdom and the United States. These investments have provided Chargeurs PCC with autonomous and highly responsive production capabilities, the operational readiness of which is fully maintained. The

industrial footprint could therefore be redeployed at any time should demand increase. The Group closely monitors public health meetings held across various countries.

Anticipation and compliance with international recommendations

Since the Covid-19 experience, international health authorities have consistently recommended the strict application of preventive measures where necessary, and have encouraged the preventive constitution of safety stocks at family, corporate and institutional levels.

Chargeurs stands ready to support all stakeholders in securing their health supply chains should there be a need to address a public health challenge exceeding current expectations, taking into account the specific characteristics of Hantavirus.

ABOUT COMPAGNIE CHARGEURS INVEST

Compagnie Compagnie Chargeurs Invest, under the brand signature 'Architect of Rarity', is a hybrid company that operates both as an operator and developer of businesses positioned in the exclusive market of emotional intelligence, and as an investor actively managing a portfolio of rare and prestigious assets with strong historical roots. Supported by the long-term commitment of its controlling shareholder, the Fribourg Family Group, the company implements a value-creation strategy based on the ownership, development, and enhancement of its unique portfolio of differentiated assets. As of 31 December 2025, the net asset value of Compagnie Chargeurs Invest amounts to €585 million.

The company's shares are listed on Euronext Paris and are PEA-PME eligible.

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