



PRESS RELEASE

GROUP

Clermont-Ferrand, December 12th, 2025

COMPAGNIE GÉNÉRALE DES ÉTABLISSEMENTS MICHELIN

*Partnership Limited by Shares (commandite par actions) having a capital of EUR 355,257,268.50
Registered in the CLERMONT-FERRAND Trade and companies register under number 855 200 887
Head office: 23, place des Carmes-Déchaux - 63000 Clermont-Ferrand, France*

Disclosure of the total number of voting rights and of the number of shares making up the Company's capital
(Articles L.233-8 of the French Commercial Code and 223-16 of the General Reglementation of the Autorité des Marchés Financiers)

Date	Number of shares	Total number of voting rights
2025/11/30	710,515,360	Number of theoretical voting rights: 1,026,822,547 Number of voting rights: 1,010,361,476*

* Considering 16,461,071 treasury shares

Contact details

Investor Relations

investor-relations@michelin.com

Guillaume Jullienne
guillaume.jullienne@michelin.com

Benjamin Marcus
benjamin.marcus@michelin.com

Nadia Ait-Mokhtar
nadia.ait-mokhtar@michelin.com

Media Relations

+33 (0) 1 45 66 22 22
groupe-michelin.service-de-presse@michelin.com

Individual Shareholders

+33 (0) 4 73 32 23 05
Muriel Combris-Battut
muriel.combris-battut@michelin.com

Elisabete Antunes
elisabete.antunes@michelin.com

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This press release may contain a number of forward-looking statements. Although the Company believes that these statements are based on reasonable assumptions at the time of publishing this document, they are by nature subject to risks and contingencies liable to translate into a difference between actual data and the forecasts made or inferred by these statements.