



Franchisee Litigation The Paris Court of Appeal Rules in Favor of Carrefour

Carrefour acknowledges with satisfaction the ruling issued today by the Paris Court of Appeal regarding the dispute with the Carrefour Franchisees Association (AFC).

The Court sets aside the initial judgment of the Rennes Commercial Court. It confirms the full validity of the arbitration clauses included in all contracts concluded between Carrefour and its partners. Consequently, the Court has ruled that the Rennes Commercial Court lacks jurisdiction to hear any of the claims brought by the AFC.

This decision marks a major milestone in the litigation against the AFC. It reinforces the Carrefour franchise model and demonstrates its strength, at a time when this model is at the heart of the Group's growth strategy.

The Group reaffirms its commitment to dialogue with all its franchise partners and notes that a proposal for an amicable settlement had been rejected by the AFC.

About Carrefour

With a multi-format network of over 15,500 stores in more than 40 countries, the Carrefour Group is one of the world's leading food retailers. In 2025, Carrefour generated €91.5 billion in revenue. Its network of integrated stores employs 300,000 people, who contribute to making Carrefour the global leader in the food transition for all, providing high-quality, accessible, and affordable food every day. In total, more than 500,000 people work under the Carrefour banner worldwide. For more information, visit www.carrefour.com, or find us on X ([@news_carrefour](https://twitter.com/news_carrefour)) and LinkedIn ([Carrefour](https://www.linkedin.com/company/carrefour)).

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