

BUSINESS ACTIVITY FOR THE FIRST NINE MONTHS OF THE 2025/2026 FISCAL YEAR

Total revenue of €163.6 million, compared to €178.7 million in the previous year.

Commercial revenue (ticketing and partnerships) increased by €4.1 million (up +8%).

An overall decline in revenue from activities, mainly due to the fall in Ligue 1 TV rights (-40%) following the early termination of the DAZN/LFP contract, and trading revenue down by 11% over the period.

Lyon, 13 May 2026

in €m (1 July to 31 March)	31/03/26 9 months	31/03/25 9 months	Var	Var %
Ticketing championship & other matches	31.7	26.9	+4.8	+18%
Ticketing European matches	4.2	4.1	+0.1	+3%
Ticketing	35.9	31.0	+4.9	+16%
Media rights LFP-FFF	10.7	17.8	-7.1	-40%
Media rights UEFA	21.9	20.3	+1.6	+8%
Media and marketing rights	32.6	38.1	-5.5	-14%
Sponsoring-Advertising	21.8	22.6	-0.8	-4%
Derivative products	10.2	9.7	+0.5	+6%
Other brand-related revenue	7.5	8.3	-0.8	-10%
Brand-related revenue	17.7	17.9	-0.3	-2%
Seminars & visits	2.8	4.4	-1.6	-36%
Major events	1.7	7.5	-5.8	-77%
Events	4.5	11.9	-7.4	-62%
Revenue (excluding player trading)	112.5	121.5	-9.0	-7%
Revenue from the sale of player registrations	51.1	57.2	-6.1	-11%
Total revenue (1)	163.6	178.7	-15.1	-8%

(1) API (Alternative Performance Indicator), which includes revenue from non-trading activities as well as revenue from the sale of player contracts. Unaudited estimated figures

1/ BUSINESS INCOME**Ticketing: €35.9 million (+€4.9 million, +16%)**

As at 31 March 2026, ticketing revenues performed well, up by +€4.9 million (+16%). They also benefited from a change in the accounting treatment of Hospitality revenues¹, which are now recognized in full in the Ticketing line.

Media and marketing rights: €32.6 million (-€5.5 million, -14%)

The club's participation up to the Europa League round of 16 generates UEFA TV rights of €21.9 million as at 31 March 2026 (€20.3 million in the previous year, with qualification to the quarter-finals).

At national level, LFP/FFF TV rights are impacted by the sharp decline in domestic TV rights following the early termination of the DAZN/LFP contract in June 2025 and amount to €10.7 million with a 4th place in Ligue 1 as at 31 March 2026 (compared with €17.8 million in the previous year and 7th place in Ligue 1).

Sponsoring-Advertising: €21.8 million (-€0.8 million, -4%)

On a comparable accounting basis, Sponsoring-Advertising revenue would have increased by €3.3 million, or +15%. At €21.8 million as at 31 March 2026, Partnerships and Advertising revenue has been adversely affected by the change in the accounting method for Hospitality revenue further described below (approximately €4.1 million lower than the previous year).

Brand-related revenue: €17.7 million (-€0.3 million, -2%)

Derivative products sales rose by +6% to €10.2 million, with strong performance from boutique revenues. Other brand-related revenue stood at €7.5 million (€8.3 million in the previous year).

Events: €4.5 million (-€7.4 million, -62%)

Revenue from Major Events reached €1.7 million, driven by the Imagine Dragons concert on 3 July 2025. As at 31 March 2025, activity had been particularly intense, with eleven football matches as part of the Paris 2024 Olympic Games and a France v Belgium match as part of the UEFA Nations League.

Seminars and Visits revenue has been impacted by the unfavourable overall economic climate for businesses in France, as well as competition from new event venues in Lyon. It amounted to €2.8 million (€4.4 million in the previous year).

Player trading: €51.1 million (-€6.1 million, -11%)

Income from the sale of player registrations amounted to €51.1 million, with the sales of Georges MIKAUTADZE to Villarreal (€22.2 million), Lucas PERRI to Leeds (€12.9 million), Martin SATRIANO to Getafe (€5.3 million), Saël KUMBEDI to Wolfsburg (€4.6 million), ADRYELSON to Al Wasl (€1.1m), Téo BARISIC to Rijeka (€0.4m), Mathieu PATOUILLET to Al-Hilal (€0.3m) and Jordan VERETOUT to Al-Arabi (€0.0m), as well as various incentives and loan fees totalling €4.4m.

As at 31 March 2025, these stood at €57.2 million following the sales of Jake O'BRIEN to Everton (€14.2 million), Maxence CAQUERET to Come (€12.6 million), Orban GIFT to Hoffenheim (€9.2 million), Mamadou SARR to Strasbourg (€9.2 million), Jeffinho to Botafogo (€4.8 million), Mama BALDE to Brest (€4.2 million), as well as *incentives* totalling €2.9 million.

¹ Part of Hospitality revenues was previously recognized in the Sponsoring-Advertising line in previous fiscal years. This change in accounting policy has resulted in an increase of €4.1 million in the Ticketing revenue line.

2/ RECENT DEVELOPMENTS AND OUTLOOK

Readers are invited to refer to the press release of 12 May 2026 regarding the half-year results.



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Euronext Paris - Compartment C

Indices: CAC All-Share – CAC Consumer Discretionary

ISIN code: FR0010428771

Reuters: EFG.PA (formerly OLG.PA)

Bloomberg: EFG FP (formerly OLG FP)

ICB: 40501030 Leisure services