

PRESS RELEASE

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EXECUTIVE CHAIRMEN COMPENSATION

In accordance with the Afep-Medef Corporate Governance Code (art. 27.1) HERMES INTERNATIONAL discloses information on all potential or acquired elements of its Executive Chairmen compensation, immediately following the Board meeting having established these elements.

Principles

The compensation elements detailed below, relating to the 2025 financial year, are all in line with the Executive Chairmen compensation policy approved by the Shareholders' General Meeting of April 30, 2025 and presented in the [2024 Universal Registration Document](#) (Chapter 3 « Corporate Governance » § 3.8.1. page 302 *et seq.*).

This policy was renewed for the 2026 financial year. It will be submitted to the approval of the Shareholders' General Meeting of April 17, 2026.

2026 Fixed compensation and Variable compensation in respect of 2025 financial year

2026 Fixed compensation ("Additional")

In compliance with the compensation policy in force, the 2026 fixed compensation was calculated by applying to the fixed remuneration for 2025 the variation in the Company's consolidated revenue for the 2025 financial year compared to the 2024 financial year. In compliance with the compensation policy approved by the General Meeting of 30 April 2025, the annual change in the fixed compensation of the Executive Chairmen has been limited to a 5% increase.


Émile Hermès SAS' fixed compensation for 2026 was therefore set at €996,990, and the one of Mr Axel Dumas was set at €2,929,905 (actual amounts to be paid).

Variable compensation in respect of 2025 financial year ("Statutory")

At its meeting of 9 February 2026, the CAG-CSR committee evaluated the level of achievement of the CSR criterion applicable to 10% of the variable compensation of the Executive Chairmen and noted that the three indicators making up the criterion were fully achieved. As a result, the variable compensation awarded in respect of financial year 2025, has been calculated by applying to the variable compensation effectively paid in 2025 (in respect of the 2024 financial year) the change in the Company's consolidated net income before tax for financial year 2025 compared with 2024, *i.e.* an increase of 5.4%.

Émile Hermès SAS' variable compensation for 2025 was therefore set at €2,478,332, and the one of Mr Axel Dumas was set at €5,314,575 (actual amounts to be paid).

Pursuant to article L.22-10-77 II of the French Commercial Code, the payment of this variable compensation is subject to the approval of the respective resolutions to be submitted to the vote of the shareholders at the General Meeting of April 17, 2026.



These compensation items were subject to:

- A decision by the Management Board of the Active Partner, which strictly applied the principle in force (notably the statutory provisions),
- A compliance control with the articles of association and the compensation policy by the CAG-CSR Committee,
- A deliberation by the Supervisory Board.

Compensation policy of the Executive Chairmen

In compliance with the decision-making process applicable to the compensation policy for the Executive Chairmen, the Management Board of Emile Hermès SAS – General Partner – proposed the renewal of the compensation policy previously approved in all of its dispositions – and called to be submitted to the Shareholders’ General Meeting of April 17, 2026 (*ex-ante* vote), without any amendments.