



Strong operational performance Positive cash flow, reducing net financial debt

Performance supported by the highest nuclear power output in France in 6 years

Electricity output: 515TWh (including 373TWh of nuclear in France)

Sales: €113.3 bn

EBITDA: €29.3 bn

Net income - Group share: €8.4 bn

Operating cash flow: €9.6 bn

Net Financial Debt: €51.5 bn

NFD/EBITDA: 1.8x - AED ⁽¹⁾ / adjusted EBITDA: 2.6x

Upgrade of EDF's S&P rating to BBB+ stable in January 2026.

At its meeting of 19 February 2026 chaired by Bernard Fontana, EDF's Board of Directors approved the consolidated financial statements at 31 December 2025.

Chairman and Chief Executive Officer of EDF Bernard Fontana said:

"Safety, security and health are the Group's priorities, to provide our customers with competitive, sovereign, low-carbon electricity.

2025 was a year of sound operational and financial results. These results reflect all the action taken to raise operational performance sustainably, with nuclear output up, record levels of pumped-storage hydropower, and faster deployment of our new commercial policy. EDF offers long-term visibility over electricity prices for its customers, especially electricity-intensive entities. Flamanville 3 has reached 100% power, and we have presented the forecast cost estimate for the EPR2 programme.

We take pride in EDF's 80 years of existence and are fully committed for the decades to come."

Outlook

Strong 2026 EBITDA, expected to retreat slightly in a context of market price downturns.

Nuclear power output in France estimated at 350-370TWh in 2026 and 2027, and 345-375TWh in 2028.

2027 targets confirmed ⁽²⁾

NFD / EBITDA: ≤ 2.5x

Adjusted economic debt / adjusted EBITDA ⁽³⁾: ≤ 4x

⁽¹⁾ Adjusted economic debt: €81.7 bn (-€6.0 bn vs.2024)

⁽²⁾ Based on scope, exchange rates, laws and regulations as at 1 January 2026 and assuming French nuclear output (including Flamanville 3) of 350-370TWh in 2026 and 2027.

⁽³⁾ Applying constant S&P ratio methodology.

Financial results

- **EBITDA**

EBITDA stands at €29.3 bn vs. €36.5 bn in 2024 against a backdrop of falling market prices, thanks to **higher nuclear output in France** and **growth in the regulated activities**, despite the decrease in hydropower output.

- **Financial result**

The financial result is an expense of €1.6 bn, up by €0.6 bn from 2024 due to:

- a lower performance by the dedicated asset portfolio (6.8% vs. 10.8% in 2024) reflecting less favourable equity markets in 2025 (estimated impact of -€1.1 bn);
- **active debt management** in a declining interest rate environment, **reducing the cost of gross financial debt** by €0.7 bn.

- **Net income**

Net income excluding non-recurring items is €9.6 bn vs. €15.2 bn in 2024, principally due to the lower EBITDA.

The tax expense was down by €1.2 bn in line with the income, despite an effective tax rate of 31.6% including the impact of the exceptional corporate tax contribution in France.

The Group's share of net income is €8.4 bn vs €11.4 bn in 2024, a €3.0 bn decrease mainly explained by the following non-recurring items after tax:

- impairment of €2.5 bn on the **Hinkley Point C** project, essentially due to the £3/MWh reduction in the Contract for Difference strike price to £89.50/MWh (in 2012 sterling) following the final investment decision for Sizewell C, fully offset by the £1.6 bn payment to Hinkley Point C for the project expertise and series effect that has benefited Sizewell C, and the 12-month delay in commissioning of Unit 1 due to the electromechanical work;
- the change in fair value of financial instruments (-€0.9 bn) and commodity volatility (-€0.8 bn).

- **Operating cash flow**

The operating cash flow of €9.6 bn essentially reflects cash generated by the **regulated and unregulated activities in France** and the **trading activities**, together with the receipt of a **£1.6 bn payment for project expertise** and the series effect that has benefited Sizewell C.

Working capital requirement is lower by €2.1 bn, mainly as a result of:

- a €3.5 bn improvement due to the decrease in trade receivables, driven by falling prices;
- a €1.4 bn decline relating to a shortfall in compensation for charges under the CSPE mechanism.

Net investments total €24.0 bn, up by €1.6 bn, principally due to the **Hinkley Point C** project and the **EPR2 programme**, together with **network** expansion and climate change adaptation. In 2024, net investments included the acquisition of Arabelle Solutions and Assystem's 5% stake in Framatome, for €0.9 bn.

- **Cash flow**

Cash flow is €2.9 bn vs. €3.9 bn in 2024. Edison completed asset disposals totalling €0.9 bn and EDF distributed a share premium of €2 bn to the French State.

- **Net financial debt ⁽¹⁾**

Net financial debt stands at €51.5 bn, **down by €2.9 bn** vs. end-2024.

EDF issued more than €4.9 bn of green bonds to finance growth in its nuclear and renewables businesses, including Hinkley Point C, under the extended Green Financing Framework.

(1) Net financial debt is not defined in the accounting standards and is not directly visible in the Group's consolidated balance sheet. Net financial debt comprises total loans and financial liabilities, less cash and cash equivalents and liquid assets. Liquid assets are financial assets consisting of funds or fixed-income securities with initial maturity of over three months that are readily convertible into cash and are managed according to a liquidity-oriented policy.

Operational performance and highlights of 2025

The Group's commitment to industrial and energy sovereignty supports its customers:

- **Accelerated deployment of the commercial policy:**
 - **47TWh of medium- and long-term contracts a year** ⁽¹⁾ have been signed at end-2025, including 18,000 medium-term contracts and 18 long-term contracts for electricity-intensive industrial entities, 12 of them nuclear power allocation contracts.
 - Stability in the customer portfolio in the G4 countries (France, UK, Italy, Belgium).
- **Electrification of uses:**
 - New call for expressions of interest launched for a **datacentre** at a 4th EDF site.
 - Over 400,000 electric vehicle charging points now installed or managed.
- **Reinforcing stability in the island electricity system:** a synchronous compensator commissioned in Guadeloupe, in response to the development of renewables.
- **Renewal of the Paris heat network concession** (5 TWh per year): Paris City Council selected the Dalkia / Eiffage / RATP Solutions Ville consortium ⁽²⁾. Outside Paris, in 2025 Dalkia signed contracts for 1.4TWh of low-carbon heat a year in urban networks.

Generation, resilience and sovereignty:

- **Nuclear power output in France was up by 11.3TWh to 373.0TWh.** This reflects the good availability of reactors in operation, well-managed scheduled outages, and continued high modulation (33TWh) ⁽³⁾.
- **Hydropower output was down by 9.1TWh to 46.4TWh** ⁽⁴⁾ after the exceptionally good hydraulicity conditions in 2024; the decrease was limited thanks to high plant availability.
- **Wind and solar power output was up by 2.1% to 29.2TWh**, largely due to new installed capacities, despite less favourable wind conditions. The portfolio of wind and solar projects totals 95.5GW gross.
- With its **95% carbon-free electricity output**, EDF has one of the **lowest carbon intensities in the world** at **26.5gCO₂/kWh**, 10.5% lower than in 2024.
- **Resilience programme for the whole generation fleet:** climate change adaptation for nuclear plants, work to increase hydropower infrastructures' availability and resilience.
- **An industrial policy that serves sovereignty:** reinforcement and consolidation of the supply chain and local partnerships, investments in industrial facilities, raising of the power of thirteen 900MW reactors between 2027 and 2035.

Ongoing development of low-carbon projects:

- **EDF is mobilised for success in its nuclear projects:**
 - **Flamanville 3:** 100% power reached.
 - **EPR2:** presentation of the forecast cost estimate of €72.8 bn (in 2020 euros).
 - **Hinkley Point C:**
 - Delivery of the Unit 2 reactor vessel by Framatome;
 - Schedule for the start of production by Unit 1 adjusted to 2030 and action plans for the electromechanical work; completion cost estimated at £35 bn (in 2015 sterling) ⁽⁵⁾.
 - **Sizewell C:** final investment decision and financial closing of the project. Payment of £1.6 bn to Hinkley Point C for HPC project expertise and the series effect that has benefited Sizewell C.
- **EDF is advancing on its renewable energy projects:**
 - **Hydropower:** law adopted by France's National Assembly, to implement the agreement in principle between France and the European Commission for a switch from a concession system to a permit system.
 - **Renewables:** 3GW gross of new capacity commissioned.

(1) On an annualised basis.

(2) By a vote on 17 December 2025.

(3) Including system services and the adjustment mechanism.

(4) After deduction of pumped-storage consumption, hydropower output totals 37.9TWh in 2025 vs 47.8TWh in 2024.

(5) A delay of 12 months would generate an additional cost of 1bn£ (in 2015 sterling).

Networks that actively support the energy transition:

- **Connections** by Enedis ⁽¹⁾: 11,700 points of delivery, serving 486,000 electric vehicle charging points and over 185,000 renewable energy installations (6.6GW) in 2025. In French overseas territories, connection times by EDF SEI have been halved in 3 years.
- **Network quality**: Enedis has cut the average outage time (excluding exceptional events) by nearly 10 minutes to 61.9 minutes (B HIX criterion).
- **Network resilience to weather events**: after storm Goretti, power was restored for 90% of customers within 36 hours, by mobilising 1,850 technicians and partner firm employees.

EDF is meeting growing needs for flexibility in a more complex electricity system:

- **New off-peak/peak hours** for 1.7 million Enedis customers, aiming to shift the timing of 5GW of consumption (solar power availability permitting) by 2027.
- **Increasing flexibility offerings for customers:**
 - A +20% rise in controllable EV charging points.
 - More than 1.2 million residential customers in France have a flexibility contract.
- **Making power generation more flexible:**
 - Record 6TWh hydropower output by pumped-storage plants.
 - Increase in storage capacities (excluding hydropower): 1GW now in operation, including the 15MW battery coupled to the Blénod plant, the solar plant with a battery in Guyana, and 2.7GW of projects.
- **Challenges of modulation for operation and maintenance of hydro, thermal and nuclear plants, and electricity system resilience.**

The EDF Board of Directors decided at its meeting on 19 February 2026 to propose payment of a dividend of €1 bn for the 2025 financial year at the Ordinary General Meeting, which will be called to approve the financial statements for the year ended 31 December 2025.

(1) Enedis is an independent subsidiary of EDF as defined in the French Energy Code.

Financial results by segment:

• EBITDA

	2024	2025	Organic change
<i>(in millions of euros)</i>			
France - Generation and supply	20,950	14,592	-30.3%
France - Regulated activities	5,576	7,522	+34.9%
EDF power solutions ⁽¹⁾	2,242	1,377	-35.9%
Dalkia	425	472	+11.1%
Industry and services ⁽²⁾	118	256	x2.2
United Kingdom	3,485	2,268	-33.1%
Italy	1,762	1,308	-23.1%
Other	1,965	1,461	-25.0%
Group total	36,523	29,256	-19.2%

Sales are presented below by segment, before elimination of inter-segment operations.

• France – Generation and Supply

	2024	2025	Organic change
<i>(in millions of euros)</i>			
Sales	50,966	42,668	-16.3%
EBITDA	20,950	14,592	-30.3%

EBITDA is down due to lower sales prices (-€5.7 bn). For the regulated sales tariffs, apart from the ARENH price of €42/MWh, this decrease is largely explained by the adjusted 2-year average forward market price of €103/MWh vs. €192/MWh for 2024, and an ARENH cropping price of €74/MWh in 2025 vs. €102/MWh in 2024.

The lower hydropower output after the exceptionally good year of 2024 also contributed to the decrease in EBITDA (-€1.3 bn); this effect is partly counterbalanced by the increase in nuclear generation (+€0.7 bn).

• France – Regulated activities ⁽³⁾

	2024	2025	Organic change
<i>(in millions of euros)</i>			
Sales	20,071	21,331	+6.3%
EBITDA	5,576	7,522	+34.9%
- Enedis	4,519	6,379	+41.2%

The rise in EBITDA is mainly explained by a positive price effect estimated at around €1.6 bn, due to changes in the TURPE tariffs ⁽⁴⁾ and energy purchases to cover network losses made at lower market prices than in 2024 (€0.5 bn).

(1) This segment combines the two previous segments EDF Renewables and Other international: see note 4 to the 2025 consolidated financial statements.

(2) This segment includes Framatome and Arabelle Solutions, but Arabelle Solutions' results are only incorporated from 1 June 2024.

(3) Including Enedis, Électricité de Strasbourg and the French island activities.

(4) Indexed adjustments of +4.81% from 1 November 2024 and +7.7% from 1 February 2025 to the TURPE 6 distribution tariff, and -1.92% from 1 August 2025 to the TURPE 7 distribution tariff.

- **EDF power solutions**

(in millions of euros)	2024	2025	Organic change
Sales	6,724	5,358	-18.7%
EBITDA	2,242	1,377	-35.9%
- EDF power solutions SA ⁽¹⁾	1,387	867	-34.1%
- Belgium	652	556	-14.9%
- Brazil	191	-23	-

The decrease in EBITDA for **EDF power solutions SA** is primarily explained by portfolio turnover, particularly given the significant operations of 2024 on power plants in the United States and Brazil.

In **Belgium**, the downturn in EBITDA was essentially driven by a negative price effect, a lower energy output and the three-yearly revision of nuclear provisions.

In **Brazil**, EBITDA for 2025 reflects the end of the Power Purchase Agreement attached to the EDF Norte Fluminense plant in December 2024; a sale contract for this plant was signed in late 2025.

- **Dalkia**

(in millions of euros)	2024	2025	Organic change
Sales	6,018	6,121	+1.9%
EBITDA	425	472	+11.1%

The rise in Dalkia's EBITDA is attributable to the performance by sales and works in energy efficiency services and decarbonisation activities in France and internationally, particularly for heat networks and industry. This rise made up for the lower level of business following the shutdown of some cogeneration gas plants.

- **Industry and services**

(in millions of euros)	2024	2025	Organic change
Sales	5,173	6,359	+15.8%
EBITDA	118	256	x2.2
EBITDA Framatome	629	641	+1.0%
- Framatome's contribution to EDF group EBITDA	242	319	+29.3%

Orders for the Sizewell C project in the UK and growth in the Installed Base and Instrumentation and Control business in the US explain the increase in EBITDA for **Framatome**. Order intake totalled approximately €5.9 bn at end-2025.

EBITDA for **Arabelle Solutions** amounts to €12 million (a -€63 million contribution to Group EBITDA). The company has announced an investment of €350 million by 2027 to extend its Belfort plant and reinforce its industrial capacity.

(1) The legal entity formerly named EDF Renewables.

- **United Kingdom**

<i>(in millions of euros)</i>	2024	2025	Organic change
Sales	17,498	16,186	-6.0%
EBITDA	3,485	2,268	-33.1%

The decline in EBITDA is explained by the 4.4TWh decrease in nuclear power output due to longer unplanned outages, particularly at Hartlepool, and a busier maintenance programme, together with the impact of lower market prices on realised nuclear prices.

Sales activities are also facing stiffer competition in a context of lower market price volatility.

- **Italy**

<i>(in millions of euros)</i>	2024	2025	Organic change
Sales	15,223	17,396	14.8%
EBITDA	1,762	1,308	-23.1%

The decrease in EBITDA, particularly in the gas business, is due to fewer opportunities for long-term gas portfolio optimisation.

In the electricity generation business, a decline in renewable energy output after the exceptionally good hydraulicity conditions of 2024 was partly compensated by a rise in thermal power output.

In the sales businesses, customer numbers rose but margins were down.

- **Other**

<i>(in millions of euros)</i>	2024	2025	Organic change
Sales	4,865	5,626	+16.1%
EBITDA	1,965	1,461	-25.0%
- gas activities	275	309	+12.4%
- EDF Trading	1,608	1,104	-30.5%

The increase in EBITDA for the **gas activities** is explained by optimisation of positions taken in the contract with the Dunkirk terminal, despite falling margins in gas storage activities.

In an uncertain market with falling prices, **EDF Trading's** EBITDA declined, but remains higher than its pre-energy crisis performance.

Extract from the consolidated financial statements

Consolidated income statement

(in millions of euros)

	2025	2024
Sales	113,266,	118,690
Fuel and energy purchases	(56,881)	(54,217)
Other external purchases ⁽¹⁾	(13,953)	(13,548)
Personnel expenses ⁽¹⁾	(15,163)	(14,166)
Taxes other than income taxes	(3,407)	(4,142)
Other operating income and expenses	5,394	3,906
Operating profit before depreciation and amortisation (EBITDA)	29,256	36,523
Net changes in fair value on energy and commodity derivatives, excluding trading activities	(611)	443
Net depreciation and amortisation	(12,451)	(11,970)
(Impairment)/reversals	(4,165)	(1,835)
Other income and expenses	1,075	(4,834)
Operating profit	13,104	18,327
Cost of gross financial indebtedness	(3,377)	(4,094)
Discount effect	(3,428)	(3,190)
Other financial income and expenses	5,230	6,352
Financial result	(1,575)	(932)
Income before taxes of consolidated companies	11,529	17,395
Income taxes	(3,641)	(4,887)
Share in net income of associates and joint ventures	670	(683)
Net income of discontinued operations	-	29
Consolidated net income	8,558	11,854
EDF net income	8,367	11,406
EDF net income - continuing operations	8,367	11,378
EDF net income - discontinued operations	-	28
Net income attributable to non-controlling interests	191	448
Net income attributable to non-controlling interests - continuing operations	191	447
Net income attributable to non-controlling interests - discontinued operations	-	1

(1) Other external expenses and the personnel expenses are reported net of the change in inventories and capitalised production. At 31 December 2025, the portion of the change in inventories and capitalised production relating to personnel expenses, which was previously presented in "other external expenses", is deducted from "personnel expenses". EBITDA is unaffected. The comparative figures for 2024 have been restated accordingly (see note 5 and 5.3 to the 2025 consolidated financial statements).

Consolidated balance sheet

Assets

(in millions of euros)

	31/12/2025	31/12/2024
Goodwill	6,972	7,108
Other intangible assets	13,182	12,567
Property, plant and equipment used in generation and other tangible assets owned by the Group, including right-of-use assets	111,936	108,100
Property, plant and equipment operated under French public electricity distribution concessions	71,398	68,663
Property, plant and equipment operated under concessions other than French public electricity distribution concessions	6,682	6,616
Investments in associates and joint ventures	8,828	10,167
Non-current financial assets	56,551	55,951
Other non-current receivables	1,978	1,979
Deferred tax assets	2,807	4,553
Non-current assets	280,334	275,704
Inventories	19,167	19,248
Trade receivables	21,665	24,139
Current financial assets	32,638	26,739
Current tax assets	698	834
Other current receivables	12,214	10,355
Cash and cash equivalents	7,641	7,597
Current assets	94,023	88,912
Assets held for sale	-	589
Total assets	374,357	365,205

Equity and liabilities

(in millions of euros)

Capital	2,084	2,084
EDF net income and consolidated reserves	68,269	60,771
Equity (EDF share)	70,353	62,855
Equity (non-controlling interests)	10,824	11,029
Total equity	81,177	73,884
Provisions related to nuclear generation - back-end of the nuclear cycle, plant decommissioning and last cores	67,577	68,829
Provisions for employee benefits	16,158	17,284
Other provisions	6,634	6,022
Non-current provisions	90,369	92,135
Special French public electricity distribution concession liabilities	51,154	50,603
Non-current financial liabilities	70,232	71,096
Other non-current liabilities	5,503	6,039
Deferred tax liabilities	1,160	1,070
Non-current liabilities	218,418	220,943
Current provisions	6,450	6,920
Trade payables	21,322	19,466
Current financial liabilities	22,119	18,888
Current tax liabilities	308	351
Other current liabilities	24,535	24,631
Current liabilities	74,734	70,256
Liabilities related to assets held for sale	28	122
Total equity and liabilities	374,357	365,205

(in millions of euros)

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(1) At 31/12/2025, « Funding contributions received for assets operated under concessions and investment subsidies », which were previously included in “Other cash flows from financing activities”, are reclassified to “Net cash flow from continuing investing activities” in the amount of €400 M (€676 M at 31/12/2025).

(2) At 31/12/2025, “Loans and other financial liabilities” include the offsetting entry for margin calls paid on derivatives hedging liabilities, amounting to €902 M (€151 M at 31 December 2024, included in “cash and cash equivalents”). This reclassification has an impact of -€751M on the “Changes in financial assets” at 31/12/2025. The impact at 31/12/2024 would have been €433 M if the comparative figures had been restated.

(3) In 2024, these transactions included a €2,359 M capital injection by the UK government into the Sizewell C project, a €500 M capital injection by Natixis Belgique Investissements into EDF Investissements Groupe, and the purchase of Assystem's minority interests in Framatome for -€205 M.

(4) Including -€2,007 M for redemption of perpetual subordinated bonds in 2025 (-€3,031M in 2024).

Main press releases since announcement of the H1 2025 results

Governance

- Appointment within the Board of Directors of EDF (PR of 19.02.2026)
- Changes in the EDF Group's Executive Committee (PR of 19.12.2025)
- Appointment of Béatrice Bigois to the EDF group Executive Committee (PR of 09.12.2025)
- Appointment of Gregory Trannoy as Executive Coordination Director of EDF Group (PR of 25.09.2025)
- Appointment in EDF's Board of Directors (PR of 25.09.2025)
- Appointment of Claude Laruelle to the EDF Group's Executive Committee (PR of 27.08.2025)

Nuclear

- The EDF group shares the key findings of its report on the modulation of its fleet (PR of 16.02.2026)
- Estimated nuclear generation by EDF in France (PR of 18.12.2025)
- EDF shares its forecasted cost estimate of the EPR2 programme for €72.8bn (PR of 18.12.2025)
- Update on the Flamanville EPR: the reactor has reached 100% of nuclear thermal power (PR of 14.12.2025)
- EDF wraps up the World Nuclear Exhibition 2025 with a series of agreements and contracts, supporting nuclear developments in France and on the export market, and the continued operation of its nuclear reactors (PR of 06.11.2025)
- EDF signs new contracts with partners for the EPR2 programme (PR of 05.11.2025)
- Data4NuclearX, a sovereign and secure digital dataspace for the nuclear sector (PR of 05.11.2025)
- EDF announces the financial closing of the Sizewell C project (PR of 04.11.2025)
- EDF estimates higher nuclear power generation in France for 2025 (PR of 13.10.2025)

Renewables

- Inauguration of energy transition infrastructures at Maripasoula in Guyana (PR of 14.10.2025)
- EDF power solutions and Refocosta commission the largest wood biomass plant in Colombia (PR of 03.10.2025)

Customers

- Exeltium and EDF reach an agreement for additional electricity supplies to electricity-intensive industrial companies that are members of Exeltium (PR of 14.01.2026)
- ArcelorMittal and EDF sign a long-term contract to secure low-carbon electricity supply (PR of 06.01.2026)
- GEODIS and EDF Commit to Decarbonizing the Supply Chain in France and Internationally (PR of 08.12.2025)
- Verkor and EDF sign a 12-year strategic industrial partnership to support low-carbon electricity (PR of 03.12.2025)
- EDF and OpCore to develop a high-power data center on site of former thermal power plant in Montereau-Vallée-de-la-Seine (wider Paris metropolitan region) (PR of 17.11.2025)
- EDF expands the scope of eligible participants for nuclear production allocation contracts (CAPN) (PR of 13.11.2025)
- Data4 Signs Agreement with EDF for Low-Carbon Electricity Supply to Its datacenters in France (PR of 04.09.2025)
- Lafarge France and EDF Sign a Long-Term Agreement for Low-Carbon Electricity Supply (PR of 03.09.2025)

Financing

- EDF announces exercise of option to redeem hybrid bonds (PR of 16.12.2025)
- EDF announces early repayment of bank loans totalling €7.4 billion (PR of 22.10.2025)
- EDF announces the final results of its tender offer for two series of outstanding hybrid notes (PR of 07.11.2025)
- EDF announces the success of its green hybrid bond issue for a nominal amount of 1.25 billion euros (PR of 29.09.2025)
- EDF and the European Investment Bank announce the signature of €500 million financing contract to support the modernisation and the resilience of Enedis-managed public electricity grid (PR of 05.09.2025)
- EDF announces the success of its inaugural "Kangaroo" senior multi tranche bond issuance for a nominal amount of AUD 1 billion (PR of 21.08.2025)



About EDF

The EDF Group is a key player in the energy transition, as an integrated energy operator engaged in all aspects of the energy business: power generation, distribution, trading, energy sales and energy services. The Group is a world leader in low-carbon energy, with a 95%-decarbonised output of 515TWh and, carbon intensity of 26.5gCO₂/kWh in 2025, and has developed a diversified generation mix based mainly on nuclear and renewable energy (including hydropower). It is also investing in new technologies to support the energy transition. EDF's *raison d'être* is to build a net zero energy future with electricity and innovative solutions and services, to help save the planet and drive well-being and economic development. The Group supplies energy and services to approximately 41 million customers⁽¹⁾ and generated consolidated sales of €113.3 billion in 2025.

(1) The customer portfolio consists of electricity, gas and recurring service contracts.

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