



PRESS RELEASE

Paris, May 20, 2026, 7:30 a.m.

AVAILABILITY OF RELEVANT DOCUMENTS FOR THE COMBINED GENERAL MEETING TO BE HELD ON JUNE 10, 2026

Icade shareholders are invited to attend the combined general meeting to be held on:

Wednesday, June 10, 2026 at 9:30 a.m.
Immeuble Cœur Défense – Tour B
Espace Comet, 24^{ème} étage
100 Esplanade du Général de Gaulle, 92832 Paris La Défense Cedex, France

Shareholders may attend the general meeting in person or exercise their voting rights in advance of the general meeting, either online via the secure Votaccess platform, by returning their postal voting form or by appointing a proxy.

Votaccess will be open from May 20, 2026 at 9 a.m. (Paris time) to June 9, 2026 at 3 p.m. (Paris time).

The notice of meeting, including its agenda and the resolutions approved by the Board of directors and submitted to the shareholders for a vote, was published in the French Journal of Mandatory Legal Notices (BALO) on May 4, 2026. It is available in the Finance section of the Group's website under the "General Meeting" tab.

The invitation to attend explaining how to participate in and vote at the general meeting will be published in the BALO on May 20, 2026. It will also be available in the Finance section of the Group's website under the "General Meeting" tab.

The documents and information relating to this general meeting have been made available to the Company's shareholders in accordance with applicable laws and regulations. The documents referred to in Article R. 22-10-23 of the French Commercial Code are available in the Finance section of the Group's website under the "General Meeting" tab.

Finally, it should be noted that the general meeting will be streamed live on the Company's website (<https://www.icade.fr/en/>), pursuant to Article L. 22-10 38-1 of the French Commercial Code.

FINANCIAL CALENDAR

2026 General meeting: Wednesday, June 10, 2026

Gross distribution of €1.92 per share: ex-date on June 23, 2026, payment on June 25, 2026⁽¹⁾

2026 Half Year Results: Tuesday, July 21, 2026 after the market closes

9M 2026 Trading Update: Tuesday, October 20, 2026 after the market closes

ABOUT ICADE

Icade is a real estate player that strives to make cities more pleasant places to live for everyone. Icade combines expertise in property investment (portfolio worth €6.1bn as of 12/31/2025 – 100% + Group share of joint ventures) and property development (2025 economic revenue of €1.1bn), supporting clients, elected officials and partners throughout France in building the city of tomorrow. A city more respectful of nature and more aligned with the way we live, work and travel. Icade is listed as an “SIIC” on Euronext Paris, with the Caisse des Dépôts group as its leading shareholder.

The text of this press release is available on the Icade website: www.icafe.fr/en

CONTACTS

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¹ Subject to approval at the general shareholders' meeting