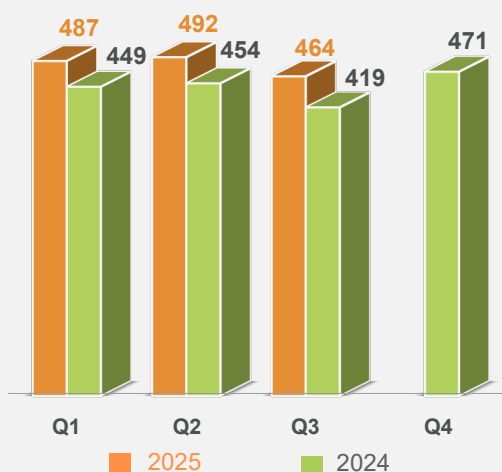
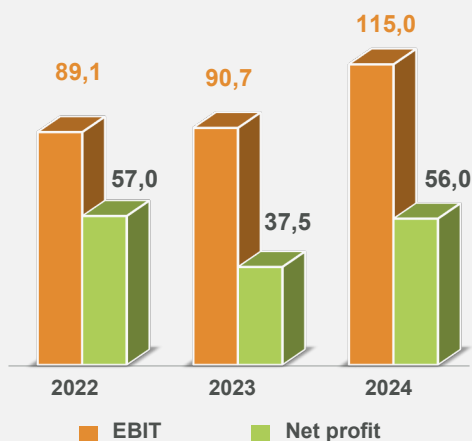




## Quarterly Consolidated Sales (in €M)



## EBIT\* and Net profit in €M



\* After participation and profit-sharing expenses

The LISI Group continues to grow, with cumulative revenue up +9.1% to €1.44 billion in the first nine months of 2025 compared to 2024

- **LISI AEROSPACE**: driving the Group's growth with sustained revenue growth of nearly 20% compared to 2024 in the third quarter
- **LISI AUTOMOTIVE**: stable third-quarter revenue compared to 2024
- **LISI MEDICAL**: gradual recovery of activity in the United States

In €M	Changes			
	2025	2024	2025 / 2024	2025 / 2024 on a like-for-like basis <sup>1</sup>
Q1	486,7	449,3	+ 8,3 %	+ 7,5 %
Q2	492,1	454,3	+ 8,3 %	+ 11,9 %
Q3	464,4	419,4	+ 10,7 %	+ 14,8 %
3rd Quarter ended September 30,	1 443,2	1 323,0	+ 9,1 %	+ 11,3 %

Consolidated revenue for the first nine months of the year amounted to €1,443.2 million, up +9.1% compared to the same period in 2024, and takes into account the following factors:

- an average negative currency impact of €20.1 million (1.4% of revenue), mainly resulting from the weakening of the average US dollar exchange rate against the euro;
- a scope effect of -€8.6 million (0.6% of revenue) related to the sale of LISI AUTOMOTIVE Nomel.

For the third quarter, growth stood at +10.7% compared to the same period last year, with export sales remaining strong (72% of revenue in the third quarter).

Revenue growth, adjusted for currency fluctuations and the exit of LISI AUTOMOTIVE Nomel from the scope of consolidation on December 31, 2024, was +11.3% for the first nine months of the year and +14.8% for the third quarter.

<sup>1</sup> The change at constant scope and exchange rates is calculated:  
 • by converting the sales of the companies whose financial statements are denominated in foreign currencies at the average rate of the year N-1 or the month M-1;  
 • by converting the sales invoiced in currencies other than the local currency at the average rate of the previous year or previous month M-1;  
 • by restating the entries into or exits from the scope to ensure comparability of data.

**LISI AEROSPACE (61 % of consolidated total)**

In €M			Changes	
	2024	2023	2024 / 2023	2024 / 2023 on a like-for-like basis <sup>1</sup>
Q1	294,4	252,5	+ 16,6 %	+ 14,4 %
Q2	306,5	252,5	+ 21,4 %	+ 24,8 %
Q3	282,6	237,1	+ 19,2 %	+ 23,9 %
3rd Quarter ended September 30,	883,4	742,2	+ 19,0 %	+ 20,9 %

- **Strong momentum across all segments of the aerospace market and acceleration in orders for new aircraft**

The global commercial aerospace market remains strong with a favorable long-term outlook, reflected in high order volumes for major manufacturers.

Production rates continue to increase for the Airbus A320 family (currently 61 aircraft, with a target of 75 in 2027) and for the A220 program. The sharp upturn in component call rates for Boeing's B737 MAX and B787 programs was also confirmed in the third quarter.

The significant return of long-haul orders, combined with the strong performance of the helicopter and military market segments (which represent between 10% and 15% of the division's business), are supporting demand over the long term.

- **Continued growth, particularly in the United States, on an already high basis of comparison**

During the first nine months of 2025, the LISI AEROSPACE division generated revenue of €883.4 million. This 19.0% increase over one year is all the more remarkable when compared to the 20.7% increase recorded during the same period in fiscal year 2024.

The third quarter of 2025 showed continued strong growth of +19.2% compared to the same period in 2024.

The Fasteners business is benefiting fully from the ramp-up of single-aisle programs and strong maintenance demand linked to sustained commercial aircraft fleet traffic. In the third quarter, it posted growth of +22.8% in the United States and +15.2% in Europe, despite an unfavorable currency effect. The Structural Components business grew by 21.9%.

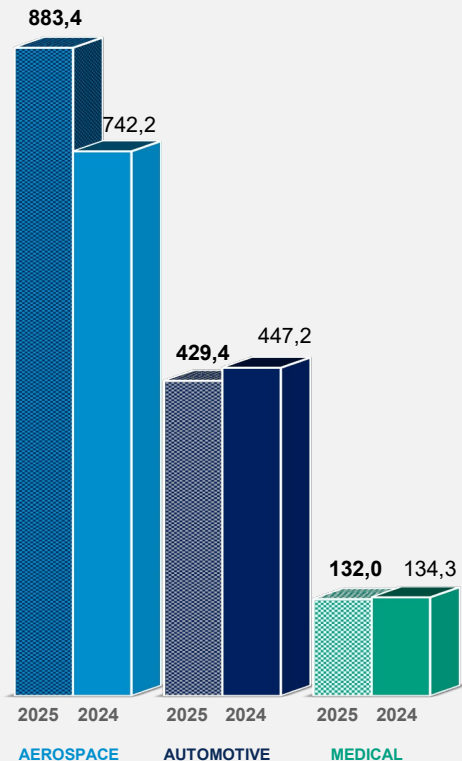
Adjusted for currency fluctuations and excluding the impact of changes in scope, LISI AEROSPACE's revenue for the third quarter of 2025 was up 23.9% compared to the same period last year, which was already up 18.7%.

These volume increases were accompanied by higher productivity, a good capacity utilization rate and, consequently, good absorption of fixed costs.



**Sales in million euros**

End of September



## LISI AUTOMOTIVE (30 % of consolidated total)

In €M	Changes			
	2024	2023	2024 / 2023	2024 / 2023 on a like-for-like basis <sup>1</sup>
Q1	148,3	157,3	- 5,7 %	- 3,7 %
Q2	143,8	153,3	- 6,2 %	- 3,2 %
Q3	137,4	136,6	+ 0,6 %	+ 3,8 %
3rd Quarter ended September 30,	429,4	447,2	- 4,0 %	- 1,2 %

### • World production trending downward

Although global light vehicle registrations rose by +5.1% in the third quarter compared to the same period last year, world production fell by -1.6%<sup>1</sup> in the ecosystem served by LISI AUTOMOTIVE.

### • Third-quarter revenue up slightly, benefiting from a favorable base effect

LISI AUTOMOTIVE's revenue amounted to €429.4 million in the first nine months of 2024 (down 4.0% compared to the same period in 2024). The third quarter benefited from a favorable base effect (-9.1% in 2024) and was up +0.6% compared to the same period last year.

Adjusted for currency fluctuations and the deconsolidation of LISI AUTOMOTIVE Nomel, the LISI AUTOMOTIVE division's revenue was up +3.8% for the quarter and down -1.2% for the first nine months of the year.

The division thus outperformed the market of its automotive manufacturer customers, whose production declined by -1.6%<sup>1</sup>, demonstrating the relevance of its product offering in a difficult environment.

New product orders remained high at 12.1% of sales for the first nine months of the year (12.2% during the same period last year), confirming:

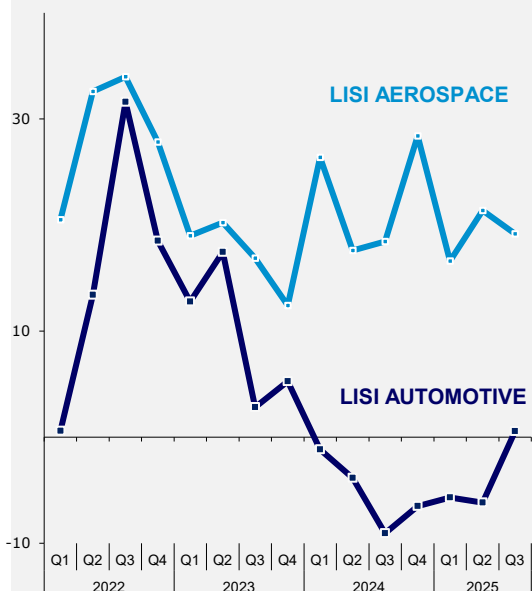
- the strategic positioning on electromobility,
- the agility of the product ranges,
- successful geographic diversification (China, United States),
- expansion into promising segments (braking systems, interior trim).

### • External growth finalized in Hungary

On September 30 (see press release dated October 8, 2025), LISI AUTOMOTIVE finalized the acquisition of the assets of a Hungarian company specializing in plastic assembly components. Thanks to this Hungarian presence, the Clip Solutions Business Group (BG CS) will accelerate its development with its ecosystem of automotive customers (OEMs and T1) based in Central Europe.



## % Sales Variation per division / N-1



<sup>1</sup> Estimate based on production by LISI AUTOMOTIVE's automotive customers

## LISI MEDICAL (9 % of consolidated total)

In €M			Changes	
	2024	2023	2024 / 2023	2024 / 2023 on a like-for-like basis <sup>1</sup>
Q1	44,7	39,7	+ 12,6 %	+ 11,0 %
Q2	42,4	48,8	- 13,1 %	- 9,8 %
Q3	44,9	45,9	- 2,1 %	+ 0,8 %
3rd Quarter ended September 30,	132,0	134,3	- 1,8 %	+ 0,0 %

The outlook for the global market for medical implants and surgical instruments remains positive thanks to good visibility, particularly in the United States.

### • Gradual recovery of activity in the United States

LISI MEDICAL's revenue amounted to €132.0 million in the first nine months of 2025, down slightly by -1.8% compared to the same period in 2024. The third quarter of 2025 was down -2.1% compared to the same period last year.

Adjusted for currency fluctuations and excluding the impact of changes in scope, LISI MEDICAL division sales rose by +0.8% over the quarter and remained stable over the first nine months of the year.

### • Planned sale of LISI MEDICAL

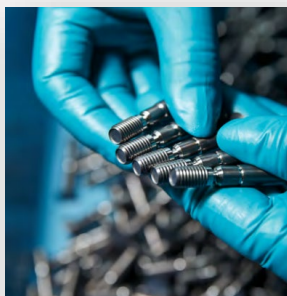
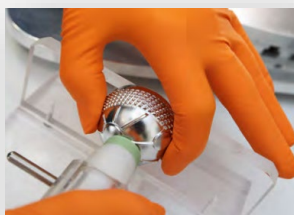
Further to the press release dated July 9, 2025, the Group confirms that it has signed a binding agreement with SK Capital. Subject to obtaining the final approvals that are usually required, the transaction is expected to be finalized during the fourth quarter of 2025. In accounting terms, this could result in the retroactive application of IFRS 5 (Non-current assets held for sale and discontinued operations).

## OUTLOOK AND COMMENTS ON FINANCIAL IMPACT ACTIVITY

### LISI AEROSPACE

Civil aeronautics continues on a dynamic trajectory, with gradual ramp-ups confirming solid short- and medium-term demand across all platforms. Other segments (helicopters, defense) are also showing strong momentum.

In the fourth quarter, the main challenge will be the sustained increase in delivery requests across all business segments.





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\* Free Cash Flow (FCF): net operating cash flow minus net CAPEX and changes in working capital requirements

## LISI AUTOMOTIVE

In a global automotive environment characterized by low visibility, LISI AUTOMOTIVE is capitalizing on its differentiating strengths: favorable positioning on new vehicles and maintaining a high level of new product orders.

The focus in the fourth quarter will be on:

- strengthening industrial agility by continuing to lower its break-even point in the face of an automotive market that is expected to slow significantly at the end of the fiscal year,
- the operational and functional integration of the new Hungarian entity LISI AUTOMOTIVE Hungary.

## LISI MEDICAL

The focus in the fourth quarter will be on the continued development of new products and increasing production volumes, taking advantage of the recently completed expansion of the Big Lake site (United States).

The sale of the division to SK Capital is expected to be finalized during the fourth quarter.

## LISI CONSOLIDATED

The aerospace development plan is the Group's main growth driver, with favorable long-term visibility. Persistent uncertainty in the global automotive market could marginally slow the pace of improvement in overall performance.

In an uncertain geopolitical and macroeconomic environment (currency parities), the LISI Group reaffirms its confidence in achieving its 2025 objectives: a fifth consecutive year of improvement in key indicators, including current operating income, and the maintenance of positive free cash flow.